

Budget 2024-25



City of
STONNINGTON

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Mayoral Introduction

This 2024-25 Budget has been prepared in line with Council's commitment to long-term financial stability and carefully considers the tightening economic conditions impacting both Council and our Community. Council is at an important juncture where restraint is required.

Overall, the budget has been based on the **Council Plan 2021-2025**, which is now in its final year of implementation and was developed after hearing insights of our community members who told us what is important to them. Responsible planning has ensured Council can continue to achieve a surplus financial position for 2024-25 to deliver on the priorities outlined in the Plan, despite the challenge of cost escalations, to ensure that Stonnington is:

- a thriving and unique place
- an inclusive and healthy community
- a people centred and future ready city.

Achieving an operating surplus is a key component of our financial strategy. It provides capacity to maintain and renew our \$3.29 billion portfolio of community assets, meet debt repayment obligations, manage the impact of financial risks materialising and invest in transformative strategies to accommodate future growth within our City. Given the significant spending on new capital works projects in recent years, this has been an incredibly difficult time to deliver a surplus.

To enable the continued delivery of Council services will require Council to generate one-off cost savings as well as recurrent cost efficiencies, with over \$2.0 million in savings proposed within the 2024-25 Budget.

We have made significant progress to re-invigorate existing facilities, precincts and maintain our assets, as well as develop new community sporting facilities as a legacy for our sporting clubs to use and enjoy. There are several new infrastructure projects that will be completed in 2024-25, including the completion of redeveloped facilities at Toorak Park in Armadale. We continue to invest in replacing our outdated technology to ensure our services are relevant, convenient, and responsive to our community, while of course, maintaining our face-to-face service delivery.

Highlights of the 2024-25 Budget include:

- expansion of our open space footprint with an exciting large parcel of land acquired in Glen Iris (\$6.50 million) and the completion of new pocket parks at Dixon Street, Izett Street and William Street (\$1.46 million)
- the completion of redeveloped facilities at Toorak Park in Armadale (\$1.76 million)
- progressing our investment into the renewal of our iconic Prahran Market building (\$1.50 million)
- progressing stage two facility upgrades at East Malvern Tennis Club (\$0.85 million)
- essential roof and remediation works required for the Prahran Town Hall (\$0.80 million)
- a rejuvenation uplift to the health club at Harold Holt Swim Centre (\$1.0 million)
- open space improvements to the Gardiners Creek trail - shared user path (\$2.16 million)
- roof works at one of Melbourne's most popular live performance venues, Chapel off Chapel (\$0.80 million)
- continued masterplan development for the Chapel Street Precinct to position the area for the future (\$0.50 million)
- continued investment in core infrastructure such as roads, footpaths, bridges and drainage works (\$9.05 million)



- continued investment to uplift our technology so it's easier for people to interact with Council (\$13.00 million) and strengthening our cyber security and IT infrastructure to keep our information safe (\$2.50 million)
- implementation of our Climate Emergency Action Plan to reduce Council and community emissions (eighteen activities totalling \$2.25 million).

To achieve a capital works investment of \$43.27 million in 2024-25, Council has sought several funding sources other than rates, including borrowing and grant funding. New borrowings are proposed in 2024-25 of \$7.00 million. Continued prudent leadership will ensure that the parameters set for Council to operate within, will maintain acceptable financial outcomes over the short, medium and long term and debt obligations are met in a high interest rate environment.

This 2024-25 Budget was shaped by your feedback. Over an eight-week period from November 2023 to January 2024, the community was invited to take part in the first stage budget consultation process. This involved participation in a budget "Fund It" Tool that enabled people to prioritise spending across 15 budget themes, with 185 submissions received. In addition, the community were invited to tell us their budget idea or aspiration for Stonnington, and how this idea will benefit our community. The full draft budget was released in April 2024 for 4 weeks (28 days) offering additional opportunities for engagement and feedback from our community.

This helped to increase engagement at the early stage of the budget preparation and has allowed us to use these insights to allocate funding across what is most important to our community. Key themes included parks and open space, streetscape and amenity improvements, roads, drains and street maintenance, transport initiatives, waste services and community safety.

It also takes insights from feedback across other engagement projects that have helped to shape our projects, strategies and initiatives, including nine months of in-depth conversations with our community that informed our Council Plan for 2021-25.

Some key pieces of feedback from the draft budget submission process were:

- that our community wanted to see more done to address community safety and safe streets: this Budget includes investment to deliver the Safer Stonnington Community Safety Plan 2023-2026 and outlines how Council will work in partnership with Victoria Police and others in the community to improve safety. It also includes a provision of additional cleaning and a doubling of nighttime patrols by Council's compliance officers on Saturdays and Sundays at Chapel Street at \$0.21 million.
- that we need to retain our investment in Climate initiatives and better educate the community in what Council is doing and what the Community can be doing to make changes: this Budget includes \$2.25 million across eighteen climate initiatives including education, as outlined in our Climate Emergency Action Plan. Council is also in the early stages of reviewing various strategic documents that relate to climate action, sustainability, biodiversity, and tree management which will be further consulted with our community.
- that safe cycling lanes and walking paths remain a high priority: Council remains committed to deliver on its strategic transport objectives through improved off-road trails and on-road cycling paths and improved accessibility and walkability of all spaces at \$0.32 million. This budget also includes an increase to our overall cycling investment in 2024-25 with the commencement of the Gardiners Creek trail shared user path upgrade at \$2.16 million.
- that a review of our parking and use of road assets is well supported: this Budget includes funding to develop a municipal wide Parking Action Plan across residential and activity centre



parking to ensure best use of road assets for the entire community.

- that a better understanding of Councils technology investment is welcomed: this Budget includes \$13.00 million that has been informed via a rigorous process of understanding the risks associated with our technology assets as they reach their end of life and the significant impact to Council services of not prioritising investment in these. This will fund upgrades to our Finance, Property, Rating and Permitting systems, our Customer Management systems and our Asset Management systems.

I thank everyone who took the time and effort to provide input and feedback during the budget process.

Cr Joe Gianfriddo
Mayor



CEO's Introduction

The Council's 2024-25 Budget seeks to balance the following:

1. Ensuring the ongoing delivery of the many and varied services and social, economic and environmental outcomes which are so highly valued by the Stonnington community.
2. Ensuring the renewal of the Council's infrastructure assets where appropriate and investing in new or improved infrastructure assets and information technology – essential to improving the efficiency of the Council's operations and its customer service offering.
3. Prudently managing the Council's cash reserves and borrowings on the back of recent major investments in community infrastructure, the financial impacts of COVID, and other factors.
4. Necessary adjustments to its rates and charges, within the context of prescribed limits on its revenue raising.
5. The forecast achievement of an end of financial year operating surplus of \$9.22 million for 2024-25, which is critical to the funding of infrastructure asset renewals in future years.

Of course, the budget has not been developed in isolation.

It has been prepared within the broader context of the high cost of State government regulatory compliance and other forms of cost shifting, estimated to add about \$15 million plus to the Council's annual cost base, prescribed revenue limitations and a range of external cost pressures largely beyond its control or influence. It is worth noting that at the same time as prescribing that rates can rise by a maximum of 2.75 per cent in 2024-25, the State Government has recently decided to increase the Fire Services Property Levy (FSPL), also charged on the council rates notice, by 22 per cent in 2024-25. The State Government is also enforcing a new maximum interest rate for councils for overdue/outstanding rates, which is lower than that charged by the state for the FSPL. As with other Local Governments in Victoria, Australia and internationally, the Council now operates in a far more complex environment and to much higher standards of prescribed or expected performance and risk management than was the case historically.

The development of the Budget also involves the annual re-assessment of the Council's future financial capacity.

This is important to best ensure the Council can continue to meet community service obligations and expectations, innovate and improve its customer service offering over time, renew and improve (where appropriate) its portfolio of infrastructure assets currently valued at over \$3.28 billion, meet its considerable statutory obligations, respond to unplanned events or emergencies, and achieve its many social, economic and environmental aspirations.

With the above in mind, the Budget and related future plans encompass a range of appropriate measures such as building the Council's cash reserves over time, limiting borrowings over the next 5 years in particular, assessing the public value delivered by various classes of Council assets including its 133 buildings, 36 carparks and land assets, advocating for less State and Federal cost shifting and regulatory compliance and restrictions, and reviewing the full scope of its operational activities over time.

Dale Dickson PSM
CEO

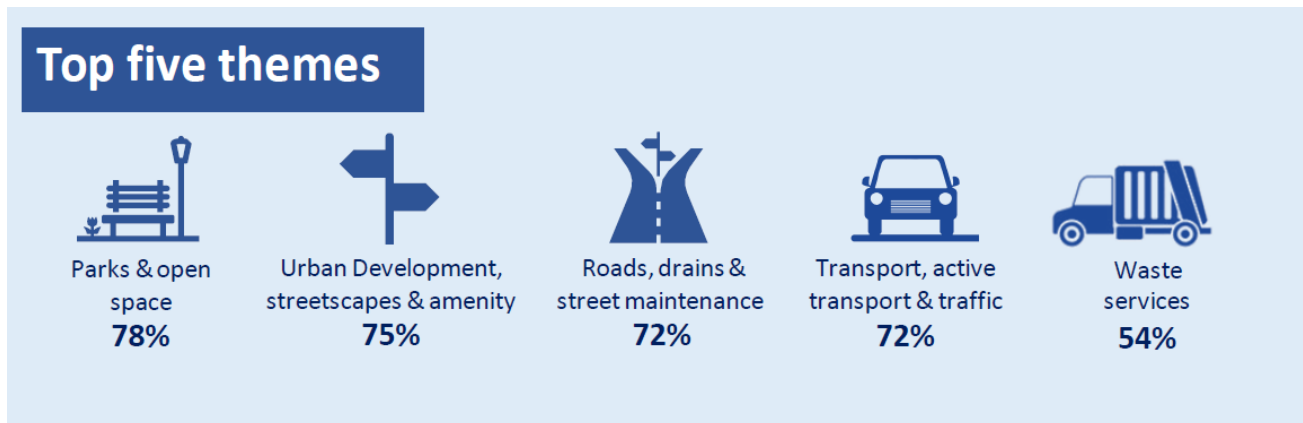


Executive Summary

Responding to our community

This Budget is shaped by a two-stage community engagement process, and references the engagement and feedback gained from consultation processes in place for the development of the **Council Plan 2021-2025** and strategies, action plans and other initiatives each year.

Top five service priorities for our local community:



Additionally, further survey results told us that, community safety and street cleaning are also important to our community, especially in Chapel Street. Council has made a conscious effort this year to prioritise spending in areas that have been highlighted as important by our community while at the same time taking measures to deliver a sustainable budget in a challenging financial environment. Capital expenditure allocations for 2024-25 have been primarily focused on improving our existing infrastructure and renewal programs. Specific to the priorities of our community, this year's budget includes:

Parks and Open Space

- expansion of our open space footprint with an exciting land purchase in 2024-25 (\$6.50 million)
- the completion of new pocket parks at Dixon Street, Izett Street and William Street (\$1.46 million)
- investment in open space amenity upgrades, including lighting, furniture and playground renewals (\$0.83 million)

Urban Development, Streetscapes and Amenity

- provision of additional cleaning and compliance staff during Saturdays and Sundays at Chapel Street, and a complete audit of furniture assets (\$0.21 million)
- improved public realm outcomes through masterplan design and delivery at Princes Gardens, Windsor Siding, Mount Street, Forrest Hill and Chapel Street (\$1.65 million)
- ongoing development of key land use planning Strategies including Housing Strategy, Neighborhood Activity Centre Framework, Suburb-by-suburb Heritage Reviews and Post War Heritage Review (BAU)

Roads, drains and street maintenance

- investment in core infrastructure such as roads, footpaths, bridges and drainage works (\$9.05 million) including an increase on the 2023-24 forecast of \$2.0 million allocated into footpaths.
- funding to develop a municipal wide Parking Action Plan across residential and activity centre parking to ensure best use of road assets for the entire community.



Transport, active transport and traffic

- an increase to our overall cycling investment in 2024-25 with the commencement of the Gardiners Creek trail shared user path upgrade (\$2.16 million)
- improved off-road trails and on-road cycling paths, and supporting infrastructure (\$0.2 million)
- improved accessibility and walkability of all spaces (\$0.12 million)
- implementation of our Active Travel Behaviour Change Program: including workplace and community projects (BAU)
- implementation of the electric vehicle chargers network (BAU)

Waste Services

- expansion of food and organic (FOGO) recycling; to deliver universal access to this service and reduce kerbside waste to landfill in alignment with the Towards a Circular Economy, Our Future Waste Strategy (\$0.33 million)
- kick-off review of our Waste Transfer Station to enable expanded resource recovery (\$0.10 million)
- value for money assessment on waste services (BAU)

Fiscal Sustainability

Addressing our financial challenges

Over the next four years we will face challenges that require governance and effective financial management. We are constrained within the parameters of the State Government imposed limit on Council's revenue which is 2.75 per cent for 2024-25. This is particularly challenging this year, given the inflation forecast on cost increases for Stonnington is at 4 per cent and particular uncontrollable costs like utilities and insurances are significantly exceeding these levels. Additionally, it is imperative that we retain our investment in Council's aging infrastructure, and business continuity to keep up with evolving climate change and cyber security impacts, which has consequently increased our reliance on borrowings in the short term.

The 2024-25 Budget has been designed to achieve a surplus of \$9.22 million, which includes \$7.0 million of new borrowings, to ensure that we remain flexible and responsive to emerging needs. Over the year, we will target reoccurring efficiency savings equivalent to \$1.10 million of operating expenditure and over the next four years, the cash balance is targeted to remain above \$40.0 million.

Maintaining a surplus position, will ensure that revenue sources are sufficient to cover operating expenses, fund essential services and liabilities, and to manage and invest in existing asset renewals. However, to maintain a surplus, Council will have to be realistic about what we can deliver in the short-term and may need to make trade-offs to ensure we also meet our regulatory and legal operational requirements.

We will develop and implement new strategies to rebuild and sustain Council's cash reserves and meet debt repayment obligations and asset renewal over the next 4–5 years. To achieve this, strategic levers for future years will include:

1. Careful management and prioritisation of expenditure

We undertake a rigorous and robust budget setting process each year, including a line-by-line review of operating budgets and proposed projects to ensure alignment with strategic priorities and best value. Performance is monitored closely throughout the year with forecasts updated monthly.

2. Delivering value-for-money results

Key initiatives to deliver savings include embedding a value-for-money program and creating opportunities to further reduce our cost base, such as efficiencies identified through process, procurement, and project planning and delivery improvements. This will look at service delivery options, including changes to the way services are targeted and delivered, and consideration of service level reductions in areas of lower strategic priority.



3. Improved asset management planning and public value

To maximise public value of land and building assets will require a strong integration with the Asset Plan and Service Plan. This will enable both a community benefit and fit-for-purpose evaluation prior to decisions on asset investment and disposals involving Council land. Sufficient investment in asset renewal will be a primary focus of Council in the short-term and a focus on improved asset management sees investment prioritised on assets most in need of intervention rather than those in relatively good condition.

4. Appropriate use of borrowings and reserves

Council has sourced borrowings for major infrastructure projects over the last five years. The Council's indebtedness ratio is a medium-risk level for Council, which stands at 36.98 per cent, however still below the 40 per cent threshold set by VAGO. Due to Council's current cash reserves and low working capital, new borrowing will be kept within the available borrowings cap provided by the Treasury Corporation Victoria (TCV). Council will continue to make annual principal and interest repayments on borrowed funds, resulting in reduced projected borrowings over the next ten years.

We will continue to use open space contributions for investment in acquisition of new open space and the creation of open space in 2024-25. The future fund reserve will be built back over time and is considered more efficient than the use of debt. A prudent and fiscally responsible approach towards the use of new debt and reserves will ensure that the parameters set for Council to operate within, will maintain acceptable financial outcomes over the short, medium and long term.

5. Setting fair and appropriate user charges

As part of the annual budget process, we conduct a comprehensive review of user fees and charges to ensure that they continue to be reasonable, equitable and suitable. An increase from the previous year of 4.0 per cent has been applied to the 2024-25 fees and charges listing, translating to an average increase of 5.3 per cent including new fees and rounding. We believe individuals who directly benefit from, or bear responsibility for expenditure, should contribute proportionately to the service, considering people's ability to pay. This includes benchmarking with comparable municipalities and relevant services in other industries.

6. Revenue optimisation

As part of our broader financial approach, the Council will explore alternative ways to generate income and reduce the reliance on rates and charges and statutory fees. This will include a review of Council's Revenue and Rating Plan to offset the impacts of any application of the 'Good Practice Guidelines for Local Government Service Rates and Charges' which will, if applied in the future have a significant impact on Council's waste services and financial capacity.

A change in accounting standard has put pressure on our underlying surplus

The Digital Transformation Program was initiated to ensure that Council is addressing its business continuity risks and builds on opportunities to achieve Council's strategic direction as a people-centred and future ready city.

As part of this program, Council has embarked on leveraging technology and digital solutions to integrate new systems, streamline processes, improve accessibility and service innovation, as well as improve our risks against cyber-attacks. The program implementation will partly include the use of Software-as-a-Service platforms.

In 2022, a clarification was released for the application of IAS38 Intangible Assets - Configuration or Customisation Costs in a Cloud Computing Arrangement, which has impacted Council's result. This clarification reflected arrangements in respect of a specific part of cloud technology, Software-as-a-Service (SaaS), and how they should be accounted for, and deals with specific circumstances in relation to configuration and customisation costs incurred in implementing SaaS. Council has reflected this change in accounting policy in respect of customisation and configuration costs incurred in implementing SaaS arrangements and in applying this accounting policy.



SaaS application is budgeted to impact the adjusted underlying surplus position again in 2024-25 by \$8.50 million, with 2024-25 being the final year of major system replacement. The impact on future years will be reduced to \$1.0 - \$2.0 million annually and be realised as system replacements are undertaken.

(\$'000)	Actual 2019/20	Actual 2020/21	Actual 2021/22	Actual 2022/23	Forecast 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Underlying result pre-SaaS	12,353	5,183	5,883	4,287	1,747	8,537	(1,443)	1,054
SaaS impact	-	-	8,220	7002	8,500	8,500	2,000	1,000
Underlying result post-SaaS	12,353	5,183	(2,337)	(2,715)	(6,753)	37	(3,443)	(54)

How we stack up

Compared to similar neighboring Council areas – the City of Stonnington already has low rates.

As our population expands, the demand for infrastructure and essential services such as quality roads, pathways, waste collection, libraries, and playgrounds will increase. With inflation and the cost of living on the rise, minimising rate increases in the future presents a growing challenge.

The rate cap was introduced in Victoria by the Minister for Local Government. Each year the Minister sets the rate cap amount based on the forecast Consumer Price Index and advice from the Essential Services Commission. For the 2024-25 budget year, the Minister has set the rate cap at 2.75 per cent, which is below the trimmed mean inflation rate of 4.0 per cent for the period ended 31 March 2024. The cumulative impact of rate capping at or below inflation is one factor impacting on the Council's overall fiscal capacity.

This Budget includes a rate rise of 2.75 per cent, the average 2.75 per cent increase per household will be \$43.67 per annum or \$0.84 per week.

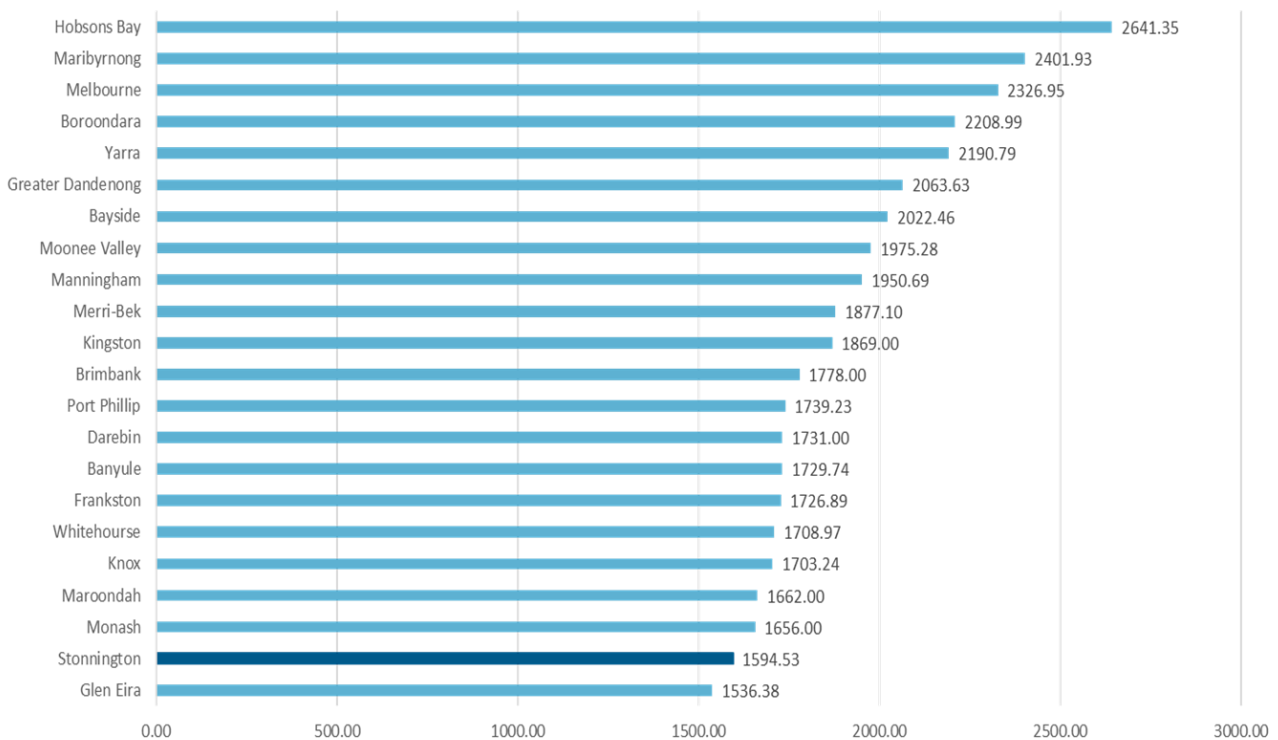
The City of Stonnington moved from biennial to annual valuations in line with State Government changes introduced on 1 July 2018. The valuation function is now centralised with the Valuer-General of Victoria. Valuation figures used in this 2024-25 Budget report are final certified valuations provided by the Valuer-General's office.

It is important for ratepayers to understand that rate capped increases and valuations are quite independent of each other. The rate cap is applied to the total rates that a Council can raise and not to individual properties. A resident's rate bill may vary by more or less than the overall rate increase due to the relative property valuation and other charges not subject to the rate cap (for example, the waste charge). This means that ratepayers will experience changes to their rates that vary from the standard increase of 2.75 per cent (both higher and lower). In practice, the total Council rates collected will increase by 2.75 per cent while individual property movements may vary greatly.

The following table highlights that Stonnington will continue to have one of the lowest rates charges per property value in Victoria, making it more challenging to continue to provide the scope and standard of service under these limitations on revenue.



Average Rates per Property: 22 Metro Councils Budget 2023-24



Waste Management Charges

Councils are empowered to raise service charges related to waste under the *Local Government Act 1989*. These charges are not rate capped.

Stonnington has had a long-term approach to waste management under which residents fund the cost of their preferred home bin size in a full cost recovery model ('user pays'), but also contribute toward the shared cost of waste management in public places, in the waste charge on their rate bill. This provides equity in the rating system and value to residents in that residents who receive the same service level pay an equivalent amount. This is outlined in the Stonnington Revenue and Rating Plan and in previous Budgets.

The 2024-25 Budget proposes an increase of 2.8 per cent in the base annual waste charge compared to forecast (inclusive of the State Government landfill levy), which is linked directly to the cost of providing the waste services and priced on a cost recovery basis. The State Government costs related to sending waste to landfill have increased substantially over the last three years with Environmental Protection Authority landfill levies increasing from \$65.90 a tonne in 2020-21 to \$131.85 a tonne in 2024-25 (confirmed).

Costs considered in waste charges are waste to landfill (inclusive of taxes and levies), food organics and green organics waste service, the recycling service, hard waste collection, operation of the Stonnington Waste Transfer Station, Clayton Landfill, delivery of street sweeping services, public place waste and recycling services, and provision of waste collection in public parks, gardens, sportsgrounds and community buildings, bin renewal requirements and waste management resources and overheads including waste education.

The State Government has introduced 'Good Practice Guidelines for Service Rates and Charges' which suggest that Councils should not include any costs in the waste charge for services that benefit the whole municipality. The Guidelines state that services like waste collection from public spaces and street cleaning services should be funded by Council through revenue sources other than a service rate or charge, as they provide a benefit to the whole municipality (rather than the property against which the charge is levied).

The total cost of 'at risk' programs and activities, which have a broader community benefit rather than individual properties, currently funded via the Stonnington waste management charge for 2024-25 is estimated at \$10.35 million. Should Council elect not to have a waste service charge which includes waste management, this same amount would be required to be raised through general rates – meaning that



residents in higher valued properties would pay substantially more for the municipal waste service than lower valued properties.

The funds raised by the Waste Management charges also help Council fund important sustainability and circular economy initiatives for the municipality, such as:

- improved food organics and green organics waste service
- education campaigns to reduce costs related to contamination of recyclable waste
- partnering with State Government on recycling improvements including the directed bin-lid changes.

These initiatives would have to be discontinued by Council, or the costs of them absorbed into the Budget – meaning that other services and facilities for the community may be foregone in order to pay for them.

Stonnington will continue to assess the impact of the State Government’s proposed changes and consult with our community on the best way forward, in the next budget year.

Financial support still available

We acknowledge that financial stress is being experienced by members of our community, including both residents and businesses. Support available includes:

- payment arrangements that are tailored to the needs of the property or business owners
- a deferment of payment of rates
- financial counselling and support provided by Good Shepherd (not-for-profit organisation) and through Consumer Affairs Victoria (National Debt Helpline (Victoria)).

For more information about support please call **8290 1333** or visit [Pay your rates City of Stonnington](#)

Advocacy and partnerships

To achieve our aspirations for Stonnington, it is crucial that we work on strategic partnership and advocate to key partners on matters of importance for our Council and community. We advocate to:

- promote the values and interests of our community
- to seek positive policy and political outcomes
- secure investment in our municipality.

Increasingly, in a challenging financial environment, we will be reliant on external revenue sources including grant funding, and targeted advocacy will support our efforts to seek funding and reform. We are doing important work to uplift our advocacy presence and continue to apply and strategically advocate for funding from other levels of Government.

Investing in new infrastructure and asset renewal

We are custodians of \$3.29 billion worth of community assets. This includes land, buildings, infrastructure assets such as roads, footpaths, bridges, underground drainage pipes and pits.

A significant portion of the Council Budget each year is spent on looking after, operating, improving, and growing assets. Investing in infrastructure projects not only leads to the development of upgraded and new assets for our community but also contributes to the economic growth of our local area. Moreover, it provides additional reasons for our residents to appreciate their neighborhood. Over the past three years, Council has invested generously in its capital works program and within a rate capped environment, this has necessitated reliance on borrowings to support capital funding levels.

Whilst Council's infrastructure assets are largely in a satisfactory condition, a commitment to invest equivalent to depreciation expenditure on existing infrastructure renewals each year is required to ensure acceptable asset conditions are maintained.

This budget will deliver a balanced surplus of \$9.22 million which will be used to partly fund a new capital works program for budget year 2024-25 worth \$43.27 million, as well as a \$7.38 million intangibles (information technology) program and \$8.50 million of cloud software implementation. The Council will continue to draw down on its cash reserves to fund the proposed capital works investment in 2024-25 and will



see reductions to future capital works programs as historical cash reserves are at lower levels and borrowing capacity is limited.

If there is no change to Council's revenue raising capacity, Council will be required to focus primarily on existing asset renewals and upgrades and any new projects will be limited.

Highlights for capital and property projects in 2024-25 include:

- roads, footpaths, bridges and drainage works (\$9.05 million)
- community building and recreation facilities renewal and improvement works (\$11.60 million)
- land acquisition and improvements works relating to parks and open space renewal and improvement projects (\$13.60 million)
- Customer experience improvements, cyber protections and replacement of end-of-life systems (\$15.5 million)

Within the above highlighted items, some key deliverables are:

- expansion of our open space footprint (\$6.50 million) and the completion of new pocket parks (\$1.46 million)
- the completion of redeveloped facilities at Toorak Park in Armadale (\$1.76 million)
- progressing our investment into the renewal works at Prahran Market (\$1.50 million)
- progressing stage two facility upgrades at East Malvern Tennis Club (\$0.85 million)
- roof works required to re-activate the Prahran Town Hall (\$0.80 million)
- a rejuvenation uplift to the health club at Harold Holt Swim Centre (\$1.00 million)
- Gardiners Creek (KooyongKoot) shared user path upgrade (\$2.16 million)
- roof works at Chapel off Chapel (\$0.80 million)
- continued masterplan development for the Chapel Street Precinct (\$0.80 million)
- continued investment in core infrastructure such as roads, footpaths, bridges and drainage works (\$9.05 million)
- continued investment to uplift our technology (\$13.0 million) and strengthening our cyber security and network infrastructure to keep our information safe and equipment renewal (\$2.50 million)
- implementation of our Climate Emergency Action Plan (eighteen activities totalling \$2.25 million).

The adopted capital works budget will comprise new investment plus some funds carried forward from last financial year that were unspent due to unforeseen delivery impacts.

Implementation of our Climate Emergency Action Plan

Climate change is a continuing challenge that requires investment in assets and changes to how we deliver our services and work with our community and partners. Council will continue to prioritise and invest in environmental sustainability and has allocated \$2.25 million across various climate initiatives, as outlined in our Climate Emergency Action Plan.

Our goal is to ensure a sustainable future for the City and respond to the climate emergency by reducing:

- carbon emissions
- water use and waste generation
- increasing trees, vegetation, and biodiversity
- improving water quality
- ensuring we are adapting and resilient to the impacts of climate change, including flooding and heat.

New asset developments are planned and developed to incorporate climate resilience and mitigate our environmental impact in line with our Sustainable Assets Policy.

**Why are there short-term project roles in the budget?**

We continue to invest in replacing our outdated technology to ensure our services are relevant, convenient, and responsive to our community and that business continuity risks are mitigated. The Council is currently implementing a Digital Transformation Program worth \$13.0 million in 2024-25. These initiatives require specialist project personnel to ensure their timely and cost-effective completion. To achieve the best value in project delivery, the Council has decided to hire more short-term and temporary staff. Most of these roles are for specific initiatives, programs, or projects and have been included in their respective budgets.

Supporting the events, arts and culture sector

Stonnington has always had an incredible arts and events program that nurtures the artistic and cultural side of our community and brings people into our city. This has been especially important as we continue to drive activation to our much-loved precincts.

In 2024-25, increased costs to deliver on the events program within the current financial climate are being managed by adjusting the scope of the events programs.

Highlights of the 2024-25 program include:

- Roola Boola Children's Arts Festival
- Glow Winter Arts Festival
- Carols at Como Park and Family Christmas at Central Park
- Sunset Sounds Outdoor Concert Series
- Classics Opera Outdoor Concert
- Pets In the Park Outdoor Event
- So Soiree Fringe Garden and Circus Arts Precinct

Key Statistics

With the impact of COVID-19 from 2019-20 to 2021-22, data from these periods is not reflective of normal Council operations and future budgeting needs or trends. Therefore, we have provided comparative details from 2018-19 below.

Stonnington has a culturally and economically diverse population. The housing stock ranges from some of Melbourne's finest mansions to large blocks of public housing, which is an indication of the community's contrasting lifestyles, needs and expectations.

Stonnington's Estimated Resident Population (ERP) as at 30 June 2023 was 111,335, representing a year-on-year growth of 4.52%. This represents a recovery to near pre-pandemic population levels, which saw a drop in ERP driven by interstate and international emigration at the height of the COVID-19 pandemic lockdowns. Note that ERPs for pre-2023 were revised during 2023 as the results of the 2021 Census became available.

Rateable properties have increased by 2,367 in the last five years and we expect this to continue as higher density living increases, placing future pressures on our amenities and community services, which we need to start addressing and investing in now.

Key drivers	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Population growth	0.41%	(1.05%)	(5.70%)	0.31%	4.52%	Not available	Not available
Rateable property growth	1.90%	1.50%	1.50%	1.50%	0.65%	0.65%	0.65%
Rates cap increase	2.25%	2.50%	2.00%	1.50%	1.75%	3.50%	2.75%

The City of Stonnington's budget for 2024-25 includes a 2.75 per cent rate rise, the recommended amount by the State Government.



Revenues (\$'000)	Actual 2018/19	Actual 2019/20	Actual 2020/21	Actual 2021/22	Actual 2022/23	Forecast 2023/24	Budget 2024/25
Total revenues	201,280	190,971	180,754	196,621	219,995	215,361	225,869
Rates and Charges	113,597	117,736	119,705	126,234	134,003	138,380	143,714
Statutory fees and fines	25,788	23,880	19,039	20,247	24,225	22,506	24,495
User fees	21,638	18,105	15,382	17,993	22,603	24,446	25,797

Of the \$43.27 million in new capital (excl. intangibles) funding required, \$23.36 million comes from Council operations (surplus plus other funded reserves), \$1.96 million from external grants, \$10.94 million from open space reserve (investment funded), and \$7 million to be funded from new borrowings.

Capital Program by funding sources (\$'000)	Actual 2018/19	Actual 2019/20	Actual 2020/21	Actual 2021/22	Actual 2022/23	Forecast 2023/24	Budget 2024/25
Council Surplus	37,379	41,539	28,109	42,770	9,781	48,374	23,364
Reserve-Open Space	20,396	3,935	13,289	416	11,719	6,954	10,940
Reserve-Future Funds	1,200	300	-	-	2,593	-	-
Borrowing facility	20,000	-	-	-	41,500	14,500	7,000
External Capital Grants	2,736	779	4,222	4,203	9,854	5,718	1,963
Total Capital Program	81,711	46,553	45,620	47,389	75,447	75,546	43,267

Cash funds will be drawn upon to fund our new capital program of \$50.64 million (incl. intangibles) within the adopted budget for 2024-25. Continued prudent leadership will ensure the parameters set for Council to operate within will maintain acceptable financial outcomes over the short-term and Council will be committed to getting cash levels back over the long-term.

Total Cash (\$'000)	Actual 2018/19	Actual 2019/20	Actual 2020/21	Actual 2021/22	Actual 2022/23	Forecast 2023/24	Budget 2024/25
Total Cash	111,125	106,711	104,606	90,643	94,405	61,129	45,419



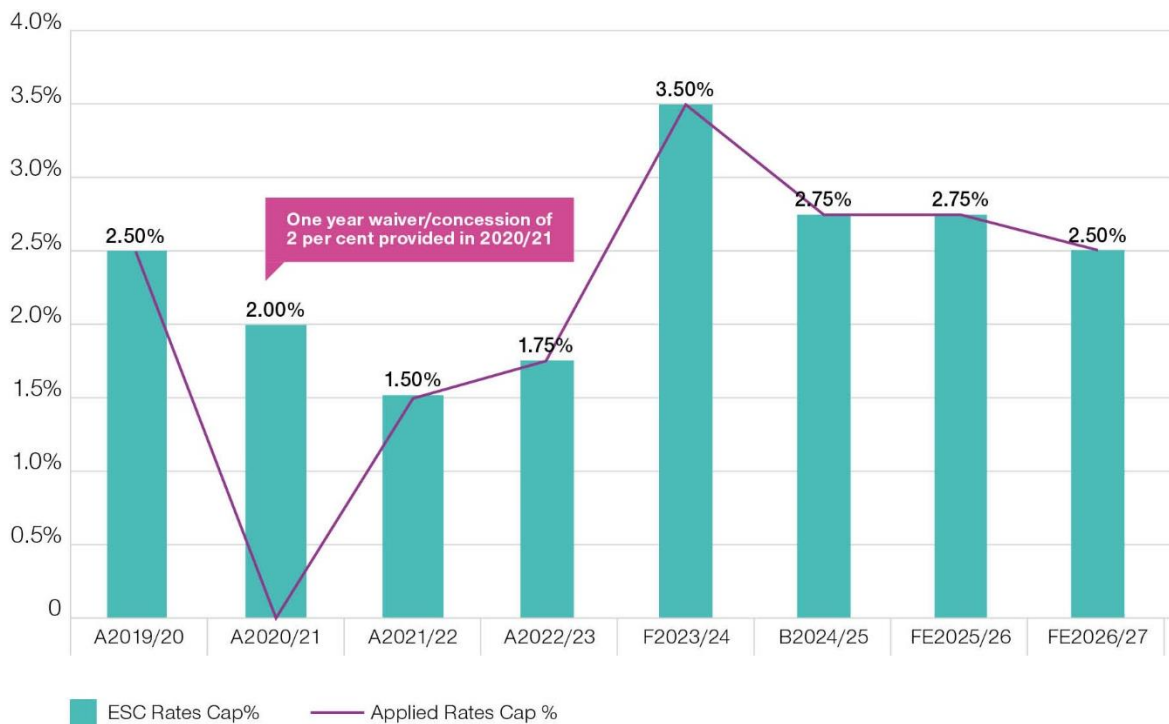
Budget Reports

Budget Trends and Summary

Rates per cent increase

The introduction of rate capping has resulted in an average current and projected rate increases of 2.33 per cent which is significantly lower than the average increase over the years from 2011-12 to 2015-16 of 4.04 per cent (before rate capping). For the 2024-25 budget year, Council has adopted to apply the rate cap increase of 2.75 per cent as approved by State Government. Note that as part of COVID-19 response, Council provided 2.00 per cent rate relief for all ratepayers in 2020-21 budget year.

Council application of ESC Rates Cap

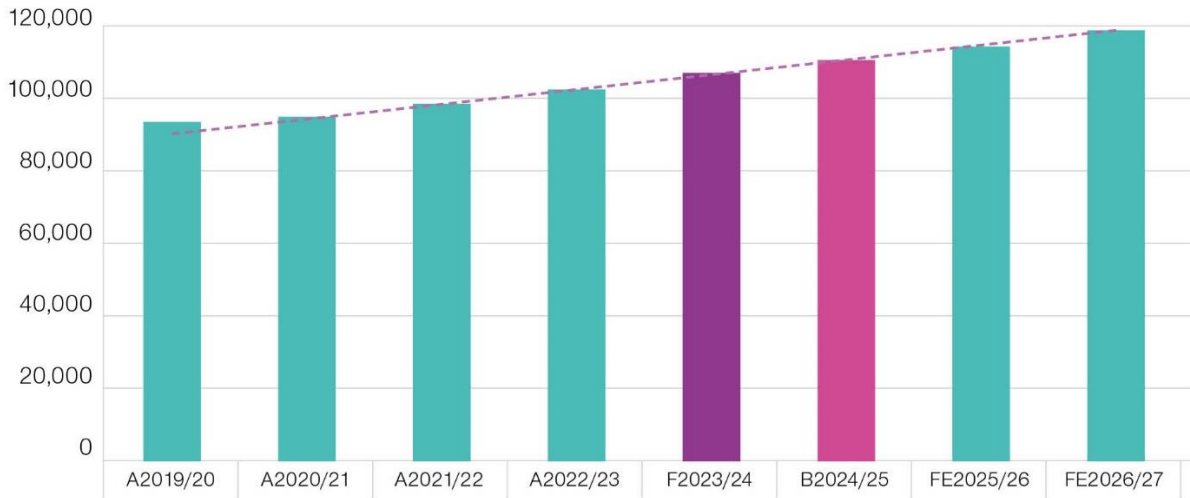


Rates total revenue

Council's total rate revenue continues to increase in line with the rate cap. Growth in the rate base via supplementary valuations (development, subdivisions and renovations etc.) adds around \$0.8 million per annum to Council revenue. The actual rates revenue for 2020-21 reflected the full rate waiver and concession, which resulted in the projected value being below the trend line.



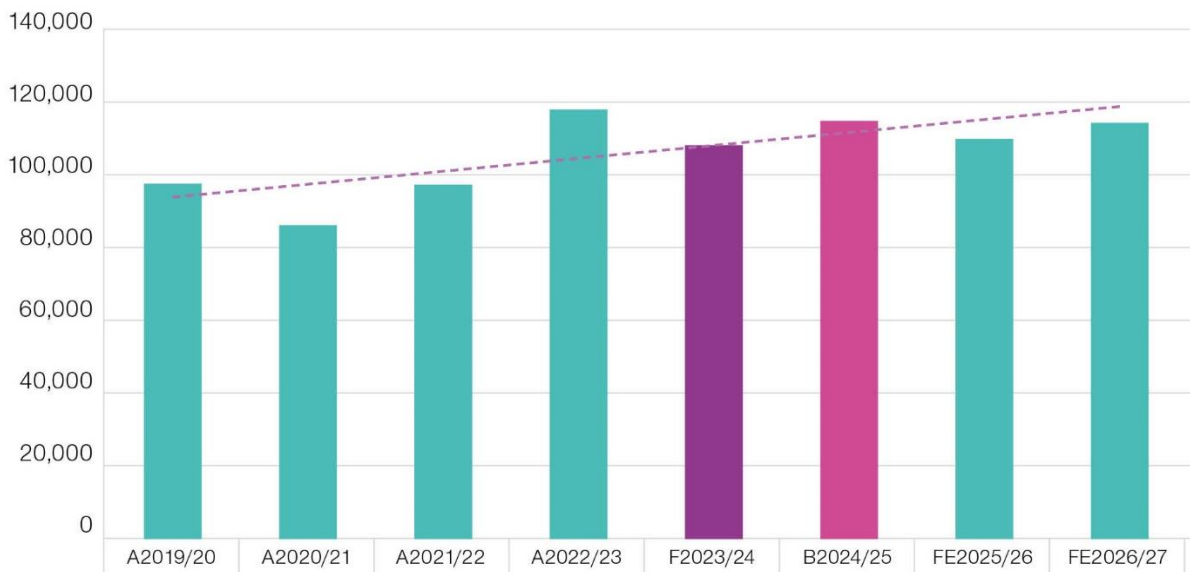
Property Rates Revenue (\$'000)



Total non-rates revenue

Total non-rates revenue has fluctuated over the years, with 2019-20 through to 2021-22 substantially impacted due to the COVID-19 restrictions and lockdowns. The Budget for 2024-25 has been developed assuming at least a CPI increase on Council fees and charges, full year realisation of new revenue opportunities introduced in 2023-24 and the planned divestment from the property and land portfolio.

Total Non-rates Revenue (\$'000)

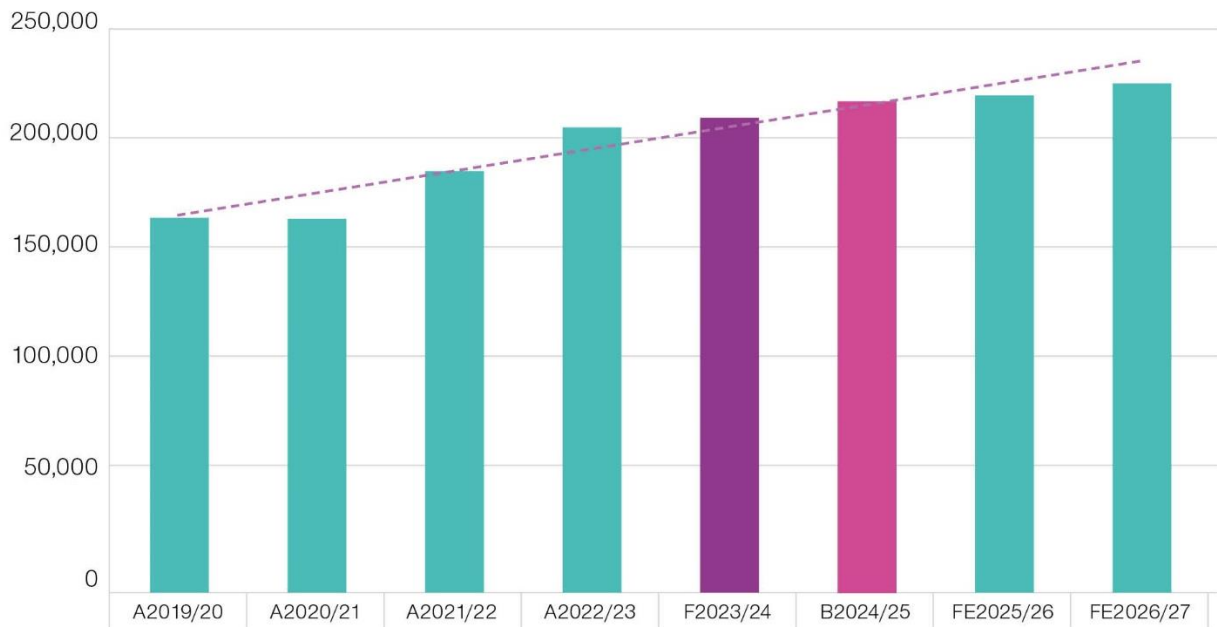




Total operating expense

The 2024-25 budget and forward estimates highlights the challenges of inflationary pressure to maintain high quality operating services. In addition to this, the recognition of an accounting standard clarification released for the application of IAS 38 Intangible Assets – Configuration or Customisation Costs in a Cloud Computing Arrangement impacted operating expenses in 2021-22 and 2022-23, with further write offs budgeted to occur in 2023-24 and 2024-25 as the Transformation Project is realised.

Operating Expense (\$'000)



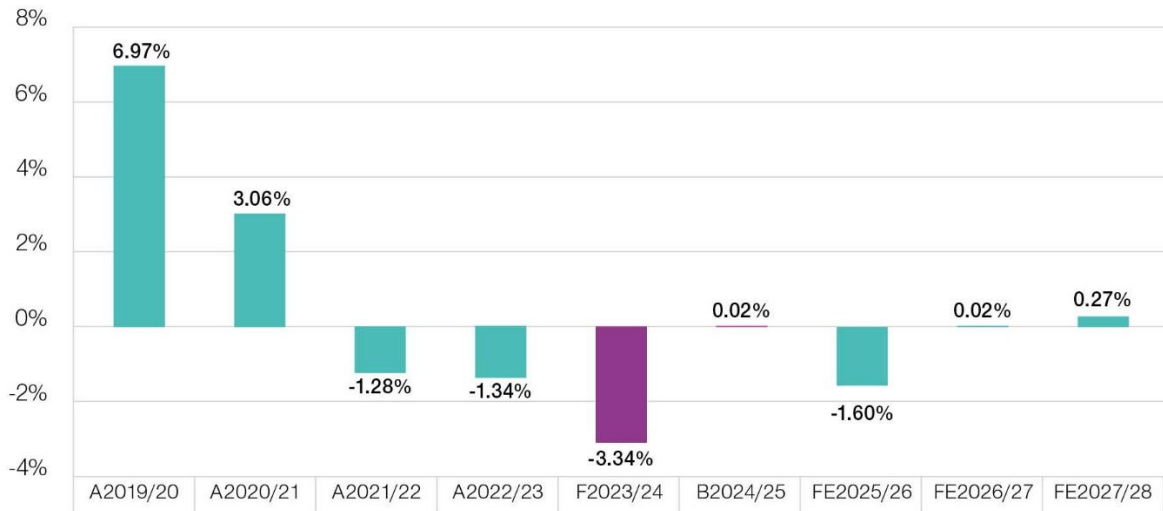
Annual adjusted underlying surplus per cent

The underlying operating surplus (which is calculated as the operating surplus less non-current capital grants and capital contribution income) is a funding source for the Council capital program.

Council faces significant pressure from the rates cap being outpaced by increasing costs. In addition to this, the recognition of an accounting standard clarification released for the application of IAS 38 Intangible Assets – Configuration or Customisation Costs in a Cloud Computing Arrangement impacted the adjusted underlying surplus in both 2021-22 and 2022-23, causing an adjusted deficit position, however no cash impact. Significant Software-as-a-Service write offs have been budgeted to occur in 2023-24 and 2024-25 as the Transformation Project is realised. Should there be no change to Council's fiscal capacity, it will be unlikely that Council will generate an underlying surplus until 2026-27.



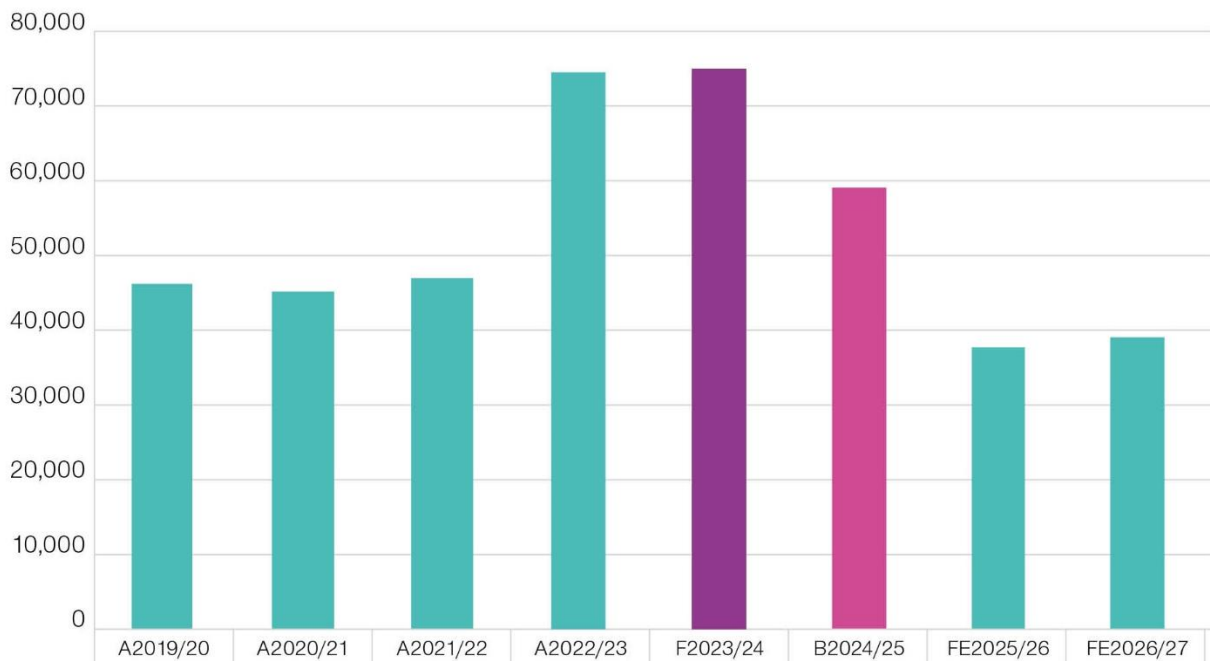
Adjusted Underlying Surplus %



Annual capital works program

Council has continued to renew, upgrade, and construct new assets that support our community. The 2019 to 2022 capital programs were significantly impacted by unforeseen challenges impacting the construction industry resulting in project delays and / or deferrals of projects. The capital program for both 2022-23 and 2023-24 enabled Council to deliver on key infrastructure projects including the Stonnington Sports Centre. From 2024-25 onwards, the primary focus is for Council to renew and upgrade existing infrastructure assets.

Annual Capital Works Program





Budget Context

Strategic Planning Principles

The Financial Plan provides a 10 year financially sustainable projection regarding how the actions of the Council Plan may be funded to achieve the Community Vision. The Financial Plan is developed in the context of the following strategic planning principles:

- Council has an integrated approach to planning, monitoring and performance reporting.
- Council financial plan addresses the Community Vision by funding the aspirations of the Council Plan. The Council Plan aspirations and actions are formulated in the context of the Community Vision.
- The Financial Plan statements articulate the 10-year financial resources necessary to implement the goals and aspirations of the Council Plan to achieve the Community Vision.
- Council's strategic planning principles identify and address the risks and opportunities to effectively implement the Financial Plan.
- The Financial Plan provides for the strategic planning principles and progress monitoring and reviews to identify and adapt to changing circumstances.

Financial Management Principles

The Financial Plan demonstrates the following financial management principles:

- Revenue, expenses, assets, liabilities, investments and financial transactions are managed in accordance with Council's financial policies and strategic plans.
- Management of the following financial risks:
 - the financial viability of the Council
 - maintaining an operating surplus
 - the management of current and future liabilities of the Council
 - the management of cash reserves
 - meet debt repayment obligations.
- Financial policies and strategic plans are designed to provide financial stability and predictability to the community.
- Council maintains accounts and records that explain its financial operations and financial position.

Service Performance Principles

Council services are designed to be provided in an equitable manner and be responsive to the diverse needs of the community. The Council Plan is designed to identify the key services and projects to be delivered to the community. The Financial Plan provides the mechanism to demonstrate how the service aspirations within the Council Plan are proposed to be funded. The service performance principles for Council are listed below:

- Customer centric: creating and designing a positive customer experience by putting the customer at the heart of all decisions.
- Future focused: learning from the past, be respectful of the present and looking to the future, both in the short and long term.
- Outcomes oriented: emphasis on working towards achievable outcomes that benefit the wider community.
- Evidence based: well-informed decisions about services, projects or policies based on the best available evidence and research (accurate, qualitative, quantitative data etc.).
- Best Value: the optimum combination of cost (whole of life), quality (fit for purpose) and sustainability (economic, social and environmental) to meet our community needs.
- Continuous improvement: an ongoing effort to improve processes through proactive, creative and innovative initiatives to meet a changing service environment. These efforts can seek “incremental” improvement over time or be transformational.



- Social sustainability: to promote and support social, cultural and civic life, and places and space for people to maintain a healthy and connected community.
- Environmental sustainability: enhancing the natural environment that is valued in our municipality, and for our future decisions to contribute to a cleaner, safer and better environment for future generations.

Asset Plan Integration

Integration to the Asset Plan is a key principle of the Council's strategic financial planning principles. The purpose of this integration is designed to ensure that future funding is allocated in a manner that supports service delivery in terms of Councils approved / adopted plans and policies that will ensure effective management of Council's assets into the future.

The Asset Plan identifies the operational and strategic practices which will ensure that Council manages assets across their life cycle in a financially sustainable manner. The Asset Plan, and associated asset management policies, provide council with a sound base to understand the risk associated with managing its assets for the community's benefit.

The Asset Plan is designed to inform the 10-year Financial Plan by identifying the amount of capital renewal, backlog and maintenance funding that is required over the life of each asset category. The level of funding will incorporate knowledge of asset condition and risks as well as the impact of reviewing and setting intervention and service levels for each asset class.

In addition to identifying the operational and strategic practices that ensure that Council manages assets across their life cycle in a financially sustainable manner, the Asset Plan quantifies the asset portfolio and the financial implications of those practices. Together the Financial Plan and Asset Plan seek to balance projected investment requirements against projected budgets.

Budget influences

The 10 years represented within the Financial Plan are 2024-25 to 2033-34. The Financial Plan is updated annually following a review of internal financial results and changes in the external environment. To mitigate external influences Council will continue to review strategic actions to ensure funding levels are retained and the Council Plan can be delivered.

These include:

- A financially sustainable Council – building back cash reserves to enable Council to respond to financial challenges now and into the future.
- At a minimum, adherence to the projected State Government annual rate cap.
- Meeting debt repayment obligations and only using future debt funding for growth infrastructure where applicable.
- Prioritised funding – align resources to Council Plan priorities and fund projects based on demonstrated need.
- As part of our broader financial approach, explore alternative ways to generate income and reduce the reliance on rates and charges.
- Embedding a value for money program and creating opportunities to further reduce our cost base, such as efficiencies identified through process, procurement, and project planning and delivery improvements.
- Increase investment in capital works renewal to reduce the escalating risk and maintenance of aging infrastructure.
- Appropriate funding allocations to address climate change.
- Allocate consistent funding for technology and innovation to enhance customer service and create efficiencies.



External and internal budget influences are outlined below:

Factor	Consideration
Rates cap lower than Consumer Price Index (CPI)	The State Government cap on the average property rate increase for 2024-25 has been set at 2.75 per cent (2023-24 3.5 per cent) which is lower than the RBA cost inflation forecast for 2024-25 at 3.5 per cent.
Impacts to cost base	Cost base continues to be challenged by: <ul style="list-style-type: none"> o service growth from population growth and changes to service demand including new services o various social, economic and environmental aspirations o cost pressures from wages and construction costs o inflation pressures.
Waste management charges	The State Government has introduced 'Good Practice Guidelines for Service Rates and Charges' and has made clear that Councils should adopt them in 2025-26. This suggests that Councils should not include any costs in the waste charge for services that benefit the whole municipality.
Cost shifting	A continuation of cost shifting where Federal and State government grants do not increase by the same percentage as Council's cost of providing these services.
Waste sector disruptions and changes to Environment Protection Authority (EPA) landfill levies	Council will continue to monitor our waste cost to ensure the waste charge remains affordable.
Construction costs due to high levels of construction works	The Australian and Victorian Governments are heavily investing in local infrastructure in the short- to-medium terms likely to impact on construction costs. Officers are factoring the additional costs in developing budgets.
Lower property development growth than projected	The rate of growth and flow of development contributions income depends on land sales and the desire of developers to construct new developments within the municipality. Changes in this impact on the level of non-monetary contributions received by Council.
Public infrastructure maintenance	Councils across Australia raise approximately 3 per cent of the total taxation collected by all levels of Government in Australia, but Councils are entrusted with the maintenance of more than 30 per cent of all Australian public assets including roads, bridges, parks, footpaths and public buildings.
Enterprise Agreement (EA)	The existing Enterprise Agreement (EA11) ends on 30 September 2024 triggering negotiation.
Increasing adaptability and resilience Climate Change	Investment to factor for the physical, social, and economic impacts of climate change and adapting this into service levels, asset renewals and new project delivery.
Capital expenditure funding	The ten-year Budget is based on a decrease in capital works investment funded from Council's operations to ensure that Council replenishes cash levels and meets debt obligations.
Service Planning and performance	Council's broad approach in fulfilling its long-term obligations to facilitate acceptable services for the community, is to engage in service reviews which may: <ul style="list-style-type: none"> o improve process / service o minimise service cost growth o change the delivery model o change / rationalise service levels
Future unfunded defined benefits superannuation call occurring	Finance monitors the Vested Benefits Index (VBI) updates on a quarterly basis to mitigate any shortfall indicators. The future fund continues to be replenished over the long-term. The VBI was reported at 103.8 per cent for 31 Dec 2023-24.



Financial Policy Statements defines the measures that demonstrates Council's financial sustainability to fund the aspirations of the Community Vision and the Council Plan.

Policy Statement*	Measure	Target	Forecast	Budget	Projection									Trend
			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	+/-
Net result margin (%) Net result/Total revenue	Low Risk: More than 0% Generating surpluses consistently.	>0%	3%	4%	3%	4%	4%	5%	5%	5%	5%	5%	6%	+
Internal financing (%) Net operating cashflow/Net capital expenditure	Low Risk: More than 100% Generating enough cash from operations to fund new assets.	100%	51%	75%	111%	118%	135%	133%	141%	147%	141%	135%	137%	+
Rates allocated to capital works Rate revenue applied to fund the capital program compared to prior year	Rates allocated to capital works	9,781	48,374	39,714	28,943	27,193	32,341	33,424	33,285	32,462	35,558	38,606	39,825	+
Capital replacement (ratio) Cash outflows for the addition of new infrastructure, property, plant and equipment/ Depreciation	Low Risk: More than 150% Low risk of insufficient spending on asset renewal	>150%	277%	214%	127%	129%	111%	118%	115%	111%	118%	124%	126%	-
New Asset Budgeted/ Projected Spend Total New Capital Works Budgeted or Projected Expenditure	Greater than \$5 million annually over the forward estimates	>5,000	11,904	16,896	-	-	-	-	-	-	-	-	-	Note
Unrestricted Cash	Cash and Investments Less All Statutory Reserve Funds, Trust Liabilities, and Long Service Leave Provisions	>\$0	24,794	22,563	21,404	28,720	39,878	42,904	49,782	60,067	69,258	77,662	88,167	+
Annual renewal spending / Depreciation	Asset renewal and upgrade project spend each year/Depreciation Expense	>100%	204%	144%	125%	123%	107%	114%	108%	104%	112%	120%	115%	+

Note: From 2025-26 new assets budgeted will require new funding sources prior to their inclusion in the capital works program. This will be considered by the incoming Council.



Assumptions to the financial plan statements: presents information in regard to the assumptions to the Comprehensive Income Statement for the 10 years from 2024/25 to 2033/34.

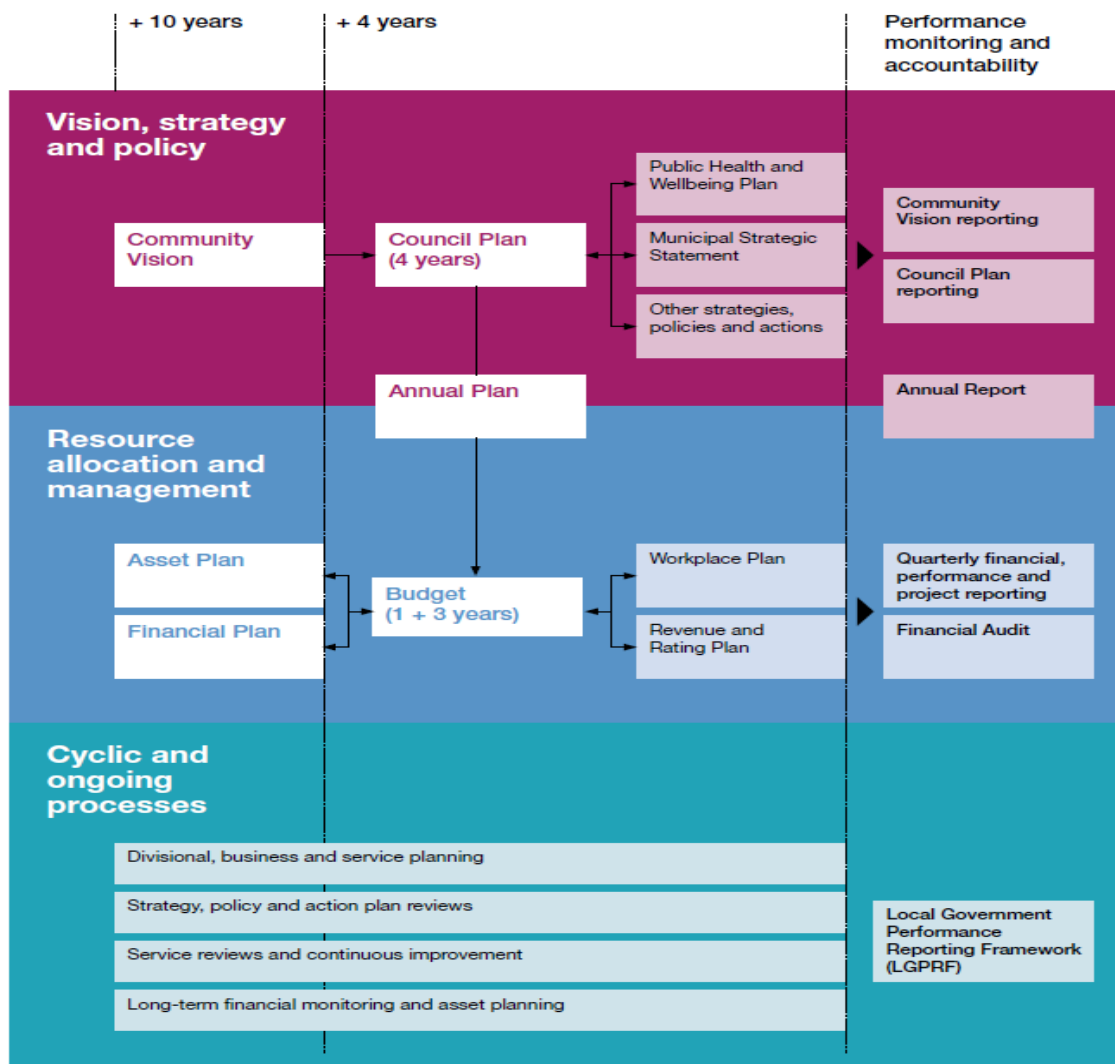
Escalation Factors	%/\$'000 movement	Budget					Projection				
		2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
CPI		4.00%	3.25%	3.00%	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Property Assessment Growth		0.74%	0.83%	0.92%	1.00%	0.98%	0.97%	0.96%	0.95%	0.94%	0.93%
Rates and charges		2.75%	2.75%	2.50%	2.25%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Statutory fees and fines		2.75%	2.75%	2.50%	2.25%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
User fees		4.00%	3.25%	3.00%	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Grants - Operating		2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
Grants - Capital		\$1,963	\$2,091	\$1,025	\$1,025	\$1,025	\$1,025	\$1,025	\$1,025	\$1,025	\$1,025
Contributions - monetary		\$7,200	\$7,200	\$8,200	\$8,200	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Contributions - non-monetary		-	-	-	-	-	-	-	-	-	-
Other income		4.00%	3.25%	3.00%	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Employee costs		3.20%	3.17%	3.12%	3.12%	3.12%	3.12%	3.12%	3.12%	3.12%	3.12%
Materials and services		4.00%	3.25%	3.00%	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Depreciation & Amortisation		2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Other expenses		4.00%	3.25%	3.00%	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

1. Link to the Council Plan

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and performance framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget and Annual Plan) and then holding itself accountable (Annual Report).

1.1 Framework principles

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic directions and objectives described in the Council Plan. The diagram below depicts the integrated planning and performance framework that applies to local government in Victoria and adopted by the City of Stonnington. At each stage of the integrated planning and performance framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers. This framework complies with the requirements under Part 4 of the Local Government Act 2020.



Source: Department of Jobs, Precincts and Region; City of Stonnington

The timing of each component of the integrated planning and performance framework is critical to the successful achievement of the planned outcomes.



1.2 Future Stonnington

Council's long-term vision for the City and the outcomes we will work towards over the next four years are described in Future Stonnington. This incorporates two important documents: the Stonnington Community Vision 2040 articulating the community's aspirations for the future, and the Council Plan 2021-25 which describes how Council will strive towards this vision during its four-year term. Future Stonnington is supported by our long-term financial plan, developed to guide how our actions will be funded to achieve the community's vision.

Community Vision 2040

Our community is a safe, inclusive and creative city that celebrates and embraces its vibrancy of cultures.

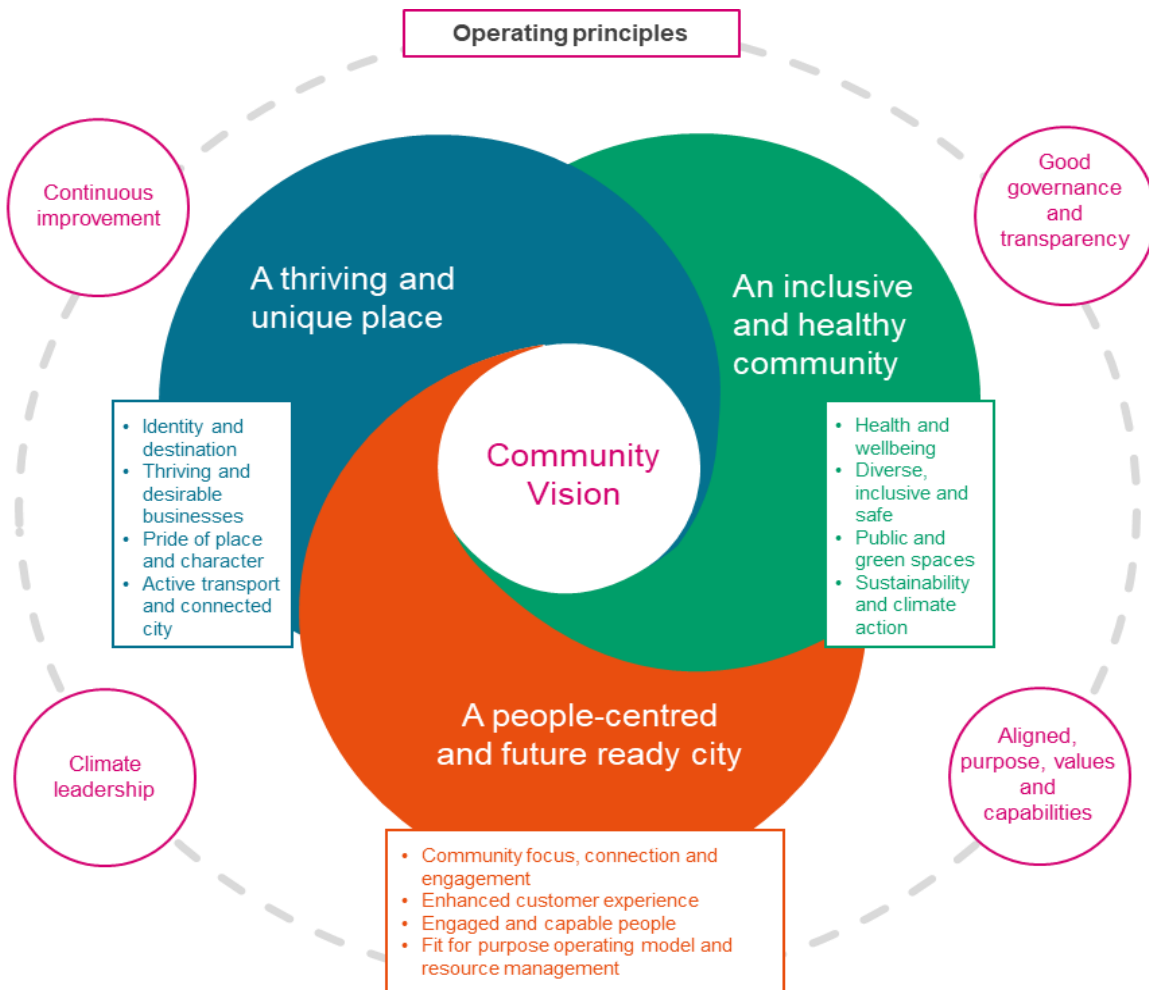
Walking the tree lined streets, we pay respect to the influence of the Nation's First Peoples past and living on a modern, sustainable and interconnected way of life that supports the good health and wellbeing of all.

The Community Vision is supported by six principles, which are articulated in Future Stonnington. These community outcome areas comprise:

- Stonnington is a modern city that maintains heritage sites and its cultural identity whilst embracing progressive development, which supports its local businesses and encourages creative initiatives.
- Protect biodiversity, take climate action and pursue eco-friendly ways of living.
- Stonnington's ambition is to be a caring, compassionate and supportive city for all members of the community.
- Stonnington will have strong governance and diverse representative leadership, which enhances open two-way communication.
- Stonnington's public spaces will provide the ability for all members of the community to experience and enjoy the natural environment.
- We provide access to a variety of quality services and amenities for everyone within 20 minutes.

Council Plan 2021-25

Developed with our community, the Council Plan is one of the most critical pieces of work Council will undertake in its four-year term. It must consider our Community Vision, the challenges and opportunities we face as a city, as well as the functions and obligations required of councils by law. Once adopted, it becomes our framework for action and guides the delivery of everything we do. The City of Stonnington has developed this Council Plan centred on three strategic directions representing our broad aspirations in achieving the community's vision. Each strategic direction is supported by four objectives, key themes that underpin the directions.



Source: Future Stonnington, 2021, p 26.

Strategic Directions & Objectives

Council delivers activities and initiatives under a broad range of major service categories. Each contributes to the achievement of the Strategic Directions as set out in the Council Plan 2021-25. The following table lists the Strategic Directions as described in the Council Plan.

Strategic Direction	Strategic Objectives
1. A thriving and unique place	1.1 Identity and destination 1.2 Thriving and desirable businesses 1.3 Pride of place and character 1.4 Active transport and connected city
2. An inclusive and healthy community	2.1 Health and wellbeing 2.2 Diverse, inclusive and safe 2.3 Public and green spaces 2.4 Sustainability and climate actions
3. A people centred and future ready city	3.1 Community focus, connection and engagement 3.2 Enhanced customer experience 3.3 Engaged and capable people 3.4 Fit for purpose operating model and resource management



1.3 Our Values

City of Stonnington has a clear strength in the bond and affinity between its Councilors, the community and staff. Staff support the community leadership and governance role of Councilors, and work together to achieve the commitments of the Council Plan. Having all City of Stonnington staff practice the following organisational values enhances the quality of this partnership:

- **Cooperation** - we know that working together means we get better results. We are a team and together we achieve great things for our community. Our citizens, community and service users are the focus of all our actions
- **Change and New ideas** - Finding better ways to do things and sometimes doing things that haven't been done before keeps us challenged, inspired and relevant.
- **Learning** - We encourage learning and create opportunities for people to grow and succeed for the benefit of our community.
- **Achievement** - We work hard to achieve great outcomes and we like how it feels when people stop to say, great job! So we strive for excellence and celebrate our success.
- **Communication** - We communicate in a respectful, transparent and inclusive manner. Being open and honest in our communications allows us to make better decisions.
- **Accountability** - We do things the right way for the right reasons. We are responsible and accountable for the work we do and the way we do it.

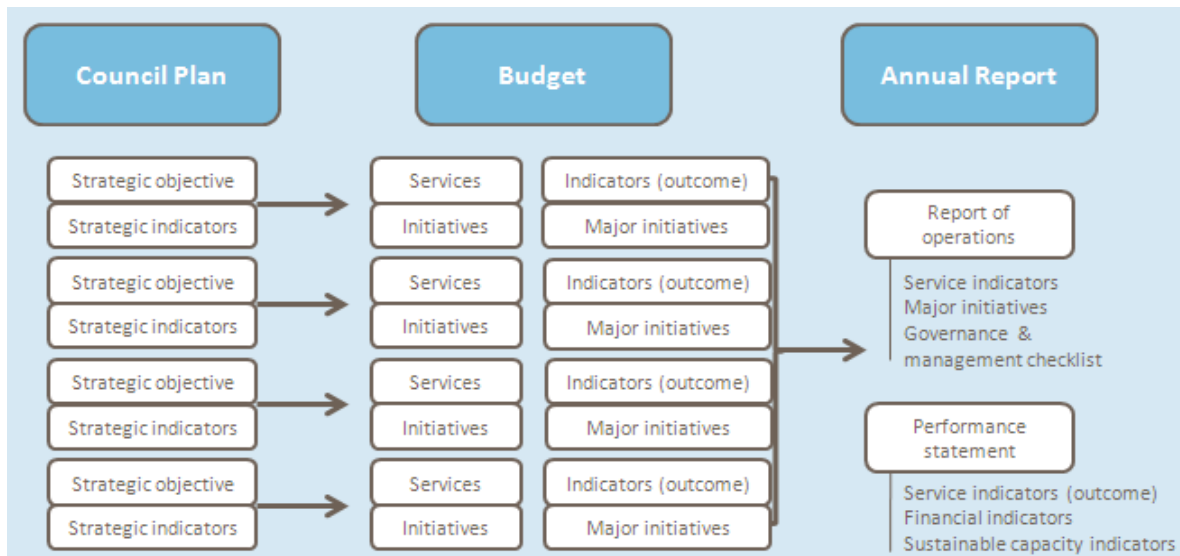
2. Annual Plan 2024-25

Each year Council highlights key activities to be undertaken to deliver on the strategic directions of the four-year Council Plan 2021-25 and long-term Community Vision 2040 (Future Stonnington). This includes major initiatives resourced through the Budget, in addition to the day-to-day delivery of important programs and services to our community.

The Annual Plan, previously a stand-alone companion document to the Community Vision, Council Plan and Budget, is now integrated as Section 2 of the Budget to better describe how Council will resource these activities over the financial year.

This is a non-exhaustive overview, with Council's objectives and priorities also delivered through additional initiatives and operational activities contained within internally managed Service Plans and elsewhere within the Budget.

Progress delivering these activities is shared with the community through the Annual Report and Quarterly Reporting to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

2.1 Strategic Direction 1: A thriving and unique place

We are a connected city of unique precincts, we preserve and celebrate our heritage while embracing modern design and sustainable development, and supporting businesses to thrive, made up of four objectives:

- 1) Identity and destination
- 2) Thriving and desirable businesses
- 3) Pride of place and character
- 4) Active transport and connected city

Major Initiatives -Strategic Direction 1: A thriving and unique place

- A. Implement the Place-led Economic Development Strategy Year 2 actions; including local area marketing and activation programs (\$0.08 million net cost FY25, Operating initiative)
- B. Improve the Chapel Street precinct including through:
 - Amenity uplift, including additional cleaning and compliance (BAU)
 - Ongoing masterplan actions (Chapel Street Transformation) (\$0.50 million net cost FY25, Capital program)
- C. Implement the Creative Stonnington: Arts and Culture Strategy; including programs and partnerships across:
 - Chapel off Chapel
 - Prahran Square
 - Visual and Public Arts
 - Festival and Events
 - Arts and Culture Grants Program
 (Operating initiative, Events & programs, BAU)
- D. Undertake asset renewal works to the Prahran Market as identified by the asset condition audit (\$1.50 million net cost FY25, Capital program)
- E. Major State Government Projects: advocate for and facilitate the delivery of improved community outcomes related to major state government projects, including:
 - Metro Tunnel
 - Homes Victoria projects
 - Prahran Tafe (former Swinburne University site)
 - Level Crossing Removal Project - new crossings



- F. Improve public realm outcomes through masterplan design and delivery (BAU) including:
 - Princes Gardens Masterplan (\$0.20 million net cost FY25, Capital program)
 - Windsor Siding Masterplan (\$0.60 million net cost FY25, Capital program)
 - Mount Street Masterplan (\$0.15 million net cost FY25, Capital program)
 - Forrest Hill Masterplan development (\$0.10 million net cost FY25, Capital program)
- G. Progress the development and implementation of key land use planning Strategies (BAU) including:
 - Housing Strategy
 - Neighborhood Activity Centre Framework
 - Suburb-by-suburb Heritage Reviews
 - Post War Heritage Review
- H. Implement key active and sustainable transport initiatives including:
 - Cycling Action Plan: for improved off-road trails and on-road cycling paths, and supporting infrastructure (\$0.20 million net cost FY25, Capital program)
 - Walking Action Plan: to improve accessibility and walkability of all spaces (\$0.12 million net cost FY25, Capital program)
 - Kooyongkoot Masterplan - Gardiners Creek Trail Shared User Path Upgrade (\$2.16 million net cost FY25, Capital program)
 - Active Travel Behaviour Change Program: including workplace and community projects (BAU)
 - Electric vehicle chargers network (BAU)

Other initiatives - Strategic Direction 1: A thriving and unique place

- I. Develop municipal wide Parking Action Plan across residential and activity centre parking to ensure best use of road assets for the entire community (\$0.03 million net cost FY25, Operating initiative)
- J. Deliver the Activation Grants program (BAU)
- K. Undertake renewal works at Prahran Town Hall; including roof and structure (\$0.86 million net cost FY25, Capital program)

2.1.1 Identity and destination

Service Area	Service Description		2022/23	2023/24	2024/25
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Chapel Off Chapel	This service provides theatre services including technical staging advice and performance operations, facilities for events, exhibitions of works by local artists, and function and catering services including seminars, meetings and conferences.	Rev	725	655	421
		Exp	<u>1,584</u>	<u>1,582</u>	<u>1,570</u>
		Surplus/(Deficit)	(858)	(927)	(1,149)
Events, Arts and Culture	This service recognises arts, culture and creativity which are at the heart of the health, wellbeing and prosperity of our community by creating opportunities that support local artists, galleries and art projects.	Rev	308	309	279
		Exp	<u>4,248</u>	<u>3,789</u>	<u>3,856</u>
		Surplus/(Deficit)	(3,940)	(3,480)	(3,577)



2.1.2 Thriving and desirable businesses

Service Area	Service Description		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Economic Development	This service provides a range of events and activities to support and develop local businesses, including marketing and promotion, business support and partnerships.	<i>Rev</i>	335	15	0
		<i>Exp</i>	<u>2,920</u>	<u>2,785</u>	<u>2,574</u>
		<i>Surplus/(Deficit)</i>	(2,584)	(2,770)	(2,573)
Special Rates Scheme	Revenue raised via special rated properties in designated commercial areas and redistributed to Business Associations for spending in accordance with the Special Rate Declared Purpose.	<i>Rev</i>	2,080	1,139	2,349
		<i>Exp</i>	<u>2,240</u>	<u>1,671</u>	<u>2,425</u>
		<i>Surplus/(Deficit)</i>	(160)	(532)	(76)

2.1.3 Pride of place and character

Service Area	Service Description		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Urban Development	This service processes all planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing Council at the Victorian Civil and Administrative Tribunal. The service monitors and amends Council's Planning Scheme as well as preparing major planning policy documents to shape the future of the City.	<i>Rev</i>	10,620	9,262	8,960
		<i>Exp</i>	<u>8,335</u>	<u>9,898</u>	<u>10,154</u>
		<i>Surplus/(Deficit)</i>	2,285	(636)	(1,195)
Animal Management Services	This service oversees animal registrations, animal complaints and prosecutions, pound operations and animal welfare education.	<i>Rev</i>	965	928	890
		<i>Exp</i>	<u>820</u>	<u>795</u>	<u>849</u>
		<i>Surplus/(Deficit)</i>	145	133	41
Liveability and compliance	This service provides statutory building services, including processing of building permits, emergency management responsibilities, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works. It also provides education, regulation and enforcement of the General Local Law and State legislation.	<i>Rev</i>	3,911	4,369	4,602
		<i>Exp</i>	<u>5,380</u>	<u>5,451</u>	<u>5,765</u>
		<i>Surplus/(Deficit)</i>	(1,469)	(1,082)	(1,163)

**2.1.4 Active transport and connected city**

Service Area	Service Description		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Traffic and Parking Services	This service provides strategic planning, policy development and day to day management of traffic and transport related issues, including managing Council's activity centre car parks.	<i>Rev</i>	25,781	24,971	26,650
		<i>Exp</i>	<u>19,268</u>	<u>16,754</u>	<u>19,183</u>
		<i>Surplus/(Deficit)</i>	6,513	8,217	7,467

Services and service performance indicators

Services	Indicator	Performance Measure	Computation
Animal Management	Health and safety	Animal management prosecutions (Percentage of animal management prosecutions which are successful)	[Number of successful animal management prosecutions / Total number of animal management prosecutions] x100
Statutory planning	Service standard	Planning applications decided within required time frames (Percentage of regular and VicSmart planning application decisions made within legislated time frames)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100



2.2 Strategic Direction 2: An inclusive and healthy community

We are a healthy and diverse city that is welcoming for all, we care for our people and our environment, and provide well designed, safe and accessible spaces and facilities for everyone, made up of four objectives:

- 1) Health and wellbeing
- 2) Diverse, inclusive and safe
- 3) Public and green space
- 4) Sustainability and climate action

Major Initiatives-Strategic Direction 2: An inclusive and healthy community

- A. Implement Council's Climate Emergency Action Plan; including delivery of:
 - The Emissions Reduction Program towards zero corporate emissions by 2030, including de-gasification of Council facilities and transition to electric fleet (\$0.18 million net cost FY25, Capital program)
 - The Community Climate Support Program to support the Stonnington community to reduce emissions and plan and adapt to a changing climate (\$0.04 million net cost FY25, Capital program)
 - The Climate Adaptation Program (\$0.18 million net cost FY25, Capital program)
- B. Undertake open space acquisitions and improvements; continue to assess new land opportunities as it becomes available across the municipality to create increased open space (\$6.50 million net cost FY25, Capital program).
- C. Deliver major community and recreation facility upgrades including:
 - Toorak Park Masterplan Implementation - Stages 2 & 3 Pavilion completion (\$1.40 million net cost FY25, Capital program)
 - Ongoing upgrades and renewals of existing recreational facilities and infrastructure (\$0.71 million net cost FY25, Capital program)
- D. Implement the Health and Wellbeing Plan Year 3 actions; including delivery of:
 - Safer Stonnington Strategy (Events & programs)
 - Ageing Well Action Plan (Events & programs)
 - Cultural Diversity Action Plan (BAU)
 - LGBTIQ+ Action Plan (Events & programs)
 - Stonnington Zero partnership (Events & programs)
- E. Expansion of food and organic (FOGO) recycling; to deliver universal access to this service and reduce kerbside waste to landfill in alignment with the Towards a Circular Economy, Our Future Waste Strategy (\$0.33 million net cost FY25, Capital program)

Other initiatives - Strategic Direction 2: An inclusive and healthy community

- F. Implement the Active Stonnington Strategic Framework to plan and deliver initiatives that encourage the Stonnington community to be more physically active and lead healthier lifestyles (BAU)
- G. Implement existing and development of new Reconciliation Action Plan (BAU)
- H. Implement the Inclusion Plan to improve access and inclusion for people living with disabilities, their families and carers (Events & programs)
- I. Develop and implement the Open Space Strategy (BAU)
- J. Implement existing and development of new Urban Forest Strategy to maintain and grow the City's tree stock and enhance biodiversity (\$0.65 million net cost FY25, Capital program)
- K. Develop and implement the Urban Lighting Strategy to promote safety and amenity across the city (\$0.10 million net cost FY25, Operating initiative)



2.2.1 Health and wellbeing

Service Area	Service Description		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Diversity and Aged Services	This service provides a range of services for the aged and culturally diverse community including aged services navigation and support, community and social support services, community bus transport, housing support, and senior citizen clubs.	<i>Rev</i>	3,583	4,545	209
		<i>Exp</i>	<u>8,073</u>	<u>10,389</u>	<u>3,394</u>
		<i>Surplus/(Deficit)</i>	(4,491)	(5,844)	(3,184)
Aquatic Services	This service supports a healthy community by providing a range of recreational facilities including indoor and outdoor swimming pools, a fully equipped gymnasium, aqua aerobics, and a range of fitness classes.	<i>Rev</i>	6,345	6,834	7,963
		<i>Exp</i>	<u>8,320</u>	<u>8,340</u>	<u>8,838</u>
		<i>Surplus/(Deficit)</i>	(1,975)	(1,507)	(875)
Children and Family Services	This service provides family oriented support services including child care, pre-schools, toy library, maternal and child health, pre-school dental, counselling and support, youth services, immunisation, family day care and holiday programs.	<i>Rev</i>	4,305	4,597	4,271
		<i>Exp</i>	<u>9,544</u>	<u>10,103</u>	<u>10,308</u>
		<i>Surplus/(Deficit)</i>	(5,239)	(5,506)	(6,037)
Library and Local History Services	This service provides public library services at four locations and local history services, and provides a focal point for the community to enjoy the facilities and services offered.	<i>Rev</i>	850	871	835
		<i>Exp</i>	<u>5,243</u>	<u>5,487</u>	<u>5,707</u>
		<i>Surplus/(Deficit)</i>	(4,393)	(4,616)	(4,872)
Active Communities	This service is responsible for the management and use of sporting grounds, pavilions and community centres. The service provides advice to Council on recreation needs, assists community groups with funding applications, event management and promotion, and administers license agreements.	<i>Rev</i>	1,166	1,547	2,670
		<i>Exp</i>	<u>5,066</u>	<u>4,314</u>	<u>2,886</u>
		<i>Surplus/(Deficit)</i>	(3,901)	(2,767)	(216)



2.2.2 Diverse, inclusive and safe

Service Area	Service Description		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Community Planning and Support	Community planning and support enables people to create a shared vision for their local community and support community programs and initiatives, which includes community grants program both cash and in-kind.	<i>Rev</i>	2,520	2,641	2,351
		<i>Exp</i>	<u>4,320</u>	<u>4,489</u>	<u>4,595</u>
		<i>Surplus/(Deficit)</i>	(1,801)	(1,848)	(2,244)
Environmental Health	This Public Health Unit manages compliance, education, and enforcement of the Food Act 1984, Public Health and Wellbeing Act 2008, Tobacco Act 1987, and associated regulations. It oversees compliance for all food and health businesses, tobacco retailers, tattooists, beauty establishments, and aquatic facilities. Additionally, the Public Health unit is responsible for investigating outbreaks of notifiable diseases to safeguard public health.	<i>Rev</i>	1,220	1,191	1,202
		<i>Exp</i>	<u>1,438</u>	<u>1,508</u>	<u>1,592</u>
		<i>Surplus/(Deficit)</i>	(217)	(317)	(390)

2.2.3 Public and green space

Service Area	Service Description		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Malvern Valley Golf Course	This service provides public open space, significant environmental areas and an 18 hole public golf course.	<i>Rev</i>	1,613	1,921	2,131
		<i>Exp</i>	<u>1,013</u>	<u>1,060</u>	<u>1,089</u>
		<i>Surplus/(Deficit)</i>	601	862	1,041
Public Spaces Design and Development	This service prepares policies and strategies related to open space and urban design, and prepares and implements an annual capital works program. The service also provides landscape and urban design advice.	<i>Rev</i>	1,045	2,505	100
		<i>Exp</i>	<u>615</u>	<u>141</u>	<u>154</u>
		<i>Surplus/(Deficit)</i>	430	2,364	(54)
Parks and Environment	This service provides arboriculture and horticulture services such as tree pruning, planting, removal, planning and street tree strategies, parks and sports ground mowing and maintenance.	<i>Rev</i>	390	776	247
		<i>Exp</i>	<u>13,771</u>	<u>15,628</u>	<u>14,100</u>
		<i>Surplus/(Deficit)</i>	(13,381)	(14,852)	(13,853)
Venue Facilities	This service provides venues for commercial hire and community use at Malvern Town Hall, Functions On Chapel and Armadale meeting rooms. The service supports Council's civic functions and activities.	<i>Rev</i>	1,592	1,683	2,053
		<i>Exp</i>	<u>3,023</u>	<u>3,117</u>	<u>3,403</u>
		<i>Surplus/(Deficit)</i>	(1,431)	(1,434)	(1,350)



2.2.4 Sustainability and climate action

Service Area	Service Description		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Environment and Sustainability	This service develops environmental policy, coordinates and implements environmental projects and works with other services to improve Council's environmental performance, including greenhouse gas emissions reduction program.	Rev	63	-	-
		Exp	<u>1,219</u>	<u>824</u>	<u>854</u>
		Surplus/(Deficit)	(1,156)	(824)	(854)
Waste collection and management	This service provides kerbside rubbish collections of garbage, hard waste, recycling and green waste from all households and commercial properties in Stonnington.	Rev	2,119	2,060	2,443
		Exp	<u>24,546</u>	<u>25,165</u>	<u>26,497</u>
		Surplus/(Deficit)	(22,427)	(23,105)	(24,054)

Services and service performance indicators

Services	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Library membership (Percentage of resident municipal population who are registered library members)	[Number of registered library members / Population] x100
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	[Number of visits to aquatic facilities / Municipal population]
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100



2.3 Strategic Direction 3: A people-centred and future ready city

We are a future ready and adaptive city that puts the community at the forefront of everything we do, we identify and utilise data and technology to support a better way of life, made up of objectives:

- 1) Community focus, connection and engagement
- 2) Enhanced customer experience
- 3) Engaged and capable people
- 4) Fit for purpose operating model and resource management

Major Initiatives - Strategic Objective 3: A people-centred and future ready city

- A. Implement the Digital Transformation Program across key value streams; (\$13.00 million net cost FY25, Capital program)
 - Continuing core system projects (including completion of Finance Transformation, completion of Property & Rating Transformation, and implementing Year 3 Secure at Stonnington)
 - New core system projects
 - Transformation capabilities
- B. Implement the Technology Enablement Program; to improve infrastructure, business systems and mitigate cyber security risk (\$2.50 million net cost FY25, Capital program)
- C. Deliver ongoing maintenance and renewal of city assets including:
 - Local Roads and Laneways - Asphalt Resurfacing Program (\$0.75 million net cost FY25, Capital program)
 - Footpaths - Renewal Program (\$1.0 million net cost FY25, Capital program)
 - Footpaths - Refurbishment Program (\$2.5 million net cost FY25, Capital program)
 - Drainage Improvement Works (\$1.25 million net cost FY25, Capital program)
- D. Develop and implement key asset management governance documents including:
 - 10 Year Asset Management Plan review (\$0.04 million net cost FY25, Operating Initiative)
 - Asset Management Strategy, to drive asset management capability improvement over the medium term (BAU)
 - Drainage Strategy, to mitigate flood risks across the municipality (\$0.06 million net cost FY25, Operating Initiative)
 - Road Asset Management Plan (BAU)
 - Pathway Asset Management Plan (BAU)

Other initiatives - Strategic Objective 3: A people-centred and future ready city

- E. Develop and implement priority advocacy agenda items in line with endorsed plan and budget (BAU)
- F. Develop and implement the Value for Money Program, including cost recovery and service performance sub-programs (BAU)
- G. Develop new Council Plan 2025-29 including deliberative community engagement process (\$0.13 million net cost FY25, Operating initiative)
- H. Coordinate Council election and undertake Councillor induction and transition program (\$0.83 million net cost FY25, Operating initiative)



2.3.1 Community focus, connection and engagement

Service Area	Service Description		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Communications, Engagement & Marketing	The service ensures the City of Stonnington communicates and engages with our community in a consistent, proactive and integrated way that aligns with our corporate identity and brand. The service is responsible for Council's print, web and social media communications and provides guidance and direction for all deliberative engagement activities (in accordance with Local Government Act 2020).	Rev	-	-	-
		Exp	<u>2,806</u>	<u>2,872</u>	<u>2,811</u>
		Surplus/(Deficit)	(2,806)	(2,872)	(2,811)

2.3.2 Enhanced customer experience

Service Area	Service Description		A2022/23 Actual \$'000	F2023/24 Forecast \$'000	B2024/25 Budget \$'000
Transformation and customer experience	This service identifies and builds data-driven customer experiences and implements the required people, system and process capabilities. This service also provide system business continuity and mitigate cyber security.	Rev	343	280	-
		Exp	<u>2,190</u>	<u>9,094</u>	<u>9,151</u>
		Surplus/(Deficit)	(1,847)	(8,814)	(9,151)
Customer services	This service partners with our service delivery partners to provide optimal customer experience across all channels, through our service centres, phone, digital applications and email.	Rev	-	-	-
		Exp	<u>2,361</u>	<u>2,365</u>	<u>2,556</u>
		Surplus/(Deficit)	(2,361)	(2,365)	(2,556)

2.3.3 Engaged and capable people

Service Area	Service Description		A2022/23 Actual \$'000	F2023/24 Forecast \$'000	B2024/25 Budget \$'000
Organisation Development and Performance	This area ensures alignment of operational plans with the Council Plan, monitors it performance, and builds the right organisational culture and capability that enables us to deliver on our Council Plan and organisational objectives now and into the future.	Rev	34	(21)	21
		Exp	<u>2,600</u>	<u>4,136</u>	<u>4,155</u>
		Surplus/(Deficit)	(2,566)	(4,157)	(4,134)



2.3.4 Fit for purpose operating model and resource management

Service Area	Description of services provided		A2022/23	F2023/24	B2024/25
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Council Governance and Executive Management	This area includes governance and management of Council operation with associated support services including freedom of information, corporate Counsel, the Mayor & Councillors, Chief Executive Officer & Executive Management Team.	<i>Rev</i>	33	52	3
		<i>Exp</i>	<u>7,155</u>	<u>6,044</u>	<u>7,029</u>
		<i>Surplus/(Deficit)</i>	(7,122)	(5,992)	(7,026)
Financial Services	This service provides strategic financial-based services to internal and external customers including the management of Council's finances and procurement.	<i>Rev</i>	1,669	5,481	4,955
		<i>Exp</i>	<u>2,027</u>	<u>1,647</u>	<u>552</u>
		<i>Surplus/(Deficit)</i>	(358)	3,834	4,404
Rates and Property Coordination	This service provides functions of raising and collection of rates and charges, and management of Council owned properties.	<i>Rev</i>	1,426	1,972	9,965
		<i>Exp</i>	<u>3,409</u>	<u>3,368</u>	<u>5,939</u>
		<i>Surplus/(Deficit)</i>	(1,983)	(1,396)	4,027
Fleet Services	This service purchases and maintains Council vehicles, plant and equipment to meet functionality and safety needs, and to minimise operational cost of the fleet.	<i>Rev</i>	338	412	292
		<i>Exp</i>	<u>(724)</u>	<u>(871)</u>	<u>(1,154)</u>
		<i>Surplus/(Deficit)</i>	1,062	1,284	1,446
Geographical Information System	To provide a Geographic Information System and associated services that support strategic and operational decision-making across Council.	<i>Rev</i>	-	-	-
		<i>Exp</i>	<u>388</u>	<u>440</u>	<u>447</u>
		<i>Surplus/(Deficit)</i>	(388)	(440)	(447)
Building Maintenance	This service prepares long term maintenance management programs for Council's property assets in an integrated and prioritised manner to optimise their strategic value and service potential. These include municipal buildings, pavilions and other community buildings.	<i>Rev</i>	1	(1)	301
		<i>Exp</i>	<u>4,048</u>	<u>4,774</u>	<u>5,128</u>
		<i>Surplus/(Deficit)</i>	(4,047)	(4,775)	(4,827)



2.3.4 Fit for purpose operating model and resource management Cont.

Service Area	Service Description		A2022/23 Actual \$'000	F2023/24 Forecast \$'000	B2024/25 Budget \$'000
Asset Management and Planning	This service conducts capital works planning for Council's main civil infrastructure assets in an integrated and prioritised manner to optimise their strategic value and service potential. This service undertakes design, tendering, contract management and supervision of works such as roads, laneways, car parks, foot/bike paths, drains and bridges.	Rev	85	71	108
		Exp	<u>2,963</u>	<u>2,991</u>	<u>4,323</u>
		Surplus/(Deficit)	(2,877)	(2,920)	(4,215)
Risk Management	This service ensures that Council's risk is managed to minimise and prevent injury and loss. The service supports Council's internal operations to ensure a safe and healthy environment for all staff, contractors and the public.	Rev	49	-	-
		Exp	<u>3,743</u>	<u>4,152</u>	<u>5,044</u>
		Surplus/(Deficit)	(3,694)	(4,152)	(5,044)
Information Services and Business Systems	This service provides, supports and maintains reliable and cost effective communications and computing systems, facilities and infrastructure to Council staff enabling them to deliver services in a smart, productive and efficient way.	Rev	-	150	-
		Exp	<u>1,422</u>	<u>(382)</u>	<u>1,050</u>
		Surplus/(Deficit)	(1,422)	532	(1,050)
Project Management and Delivery	This service manages and implements Council's capital works program to maintain and improve Council's assets, land and property in accordance with Council priorities. Works include the progressive renewal, upgrade and redevelopment of Council facilities, infrastructure and open space.	Rev	6,198	1,876	1,701
		Exp	<u>2,167</u>	<u>1,456</u>	<u>1,207</u>
		Surplus/(Deficit)	4,030	420	494
Records management	This service provides secure and compliant record management services.	Rev	-	-	-
		Exp	<u>936</u>	<u>1,001</u>	<u>1,066</u>
		Surplus/(Deficit)	(936)	(1,001)	(1,066)
Developer Contribution Plan	This service collect cash levies paid to Council from development and is to be used to cover the cost of any of the DCP infrastructure assets.	Rev	-	150	200
		Exp	-	-	-
		Surplus/(Deficit)	-	150	200
Prahran Market	This service provides an iconic food market owned by Council and governed by an independent Board of Directors appointed by Council.	Rev	971	702	747
		Exp	<u>826</u>	<u>726</u>	<u>761</u>
		Surplus/(Deficit)	145	(24)	(14)
Streets, Roads and Drains Cleaning and Maintenance	This service provides street cleaning, leaf collection, weed removal, drainage pit cleaning and maintains street litter bins.	Rev	2,162	451	736
		Exp	<u>4,557</u>	<u>4,901</u>	<u>5,253</u>
		Surplus/(Deficit)	(2,395)	(4,451)	(4,517)



Services and service performance indicators

Services	Indicator	Performance Measure	Computation
Governance	Consultation and Engagement	Satisfaction with community consultation and engagement (Community satisfaction rating out of 100 with the consultation and engagement efforts of the council. This includes consulting and engaging directly with the community on key local issues requiring decisions by council)	Community satisfaction rating out of 100 with how council has performed on community consultation and engagement
Roads	Condition	Sealed local roads maintained to condition standards (Percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100

2.4 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2023-24 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 5) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement.

The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.5 Reconciliation with budgeted operating result

	Surplus/ (Deficit) \$'000	Expenditure \$'000	Revenue \$'000
A thriving and unique place	(2,226)	46,377	44,152
An inclusive and healthy community	(56,941)	83,417	26,477
A people-centred and future ready city	(36,287)	55,316	19,030
Total	(95,453)	185,111	89,658
Expenses added in:			
Depreciation and amortisation	(33,469)		
Borrowing costs	(3,456)		
Deficit before funding sources	(132,378)		
Funding sources added in:			
Rates and charges revenue (excl. special rates)	141,601		
Operating surplus for the year	9,224		



3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2024-25 has been supplemented with projections to 2033-34. This section includes the following financial statements prepared in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources



Comprehensive Income Statement

	Notes	Forecast	Budget	Projections								
		2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	2030/31 \$'000	2031/32 \$'000	2032/33 \$'000	2033/34 \$'000
Income / Revenue												
Rates and charges	4.1.1	138,380	143,714	147,120	153,687	157,554	162,471	166,703	171,865	177,168	182,617	188,216
Statutory fees and fines	4.1.2	22,506	24,495	25,169	25,861	26,572	27,303	28,054	28,825	29,618	30,433	31,269
User fees	4.1.3	24,446	25,797	26,634	27,433	28,186	28,890	29,612	30,352	31,110	31,887	32,684
Grants - Operating	4.1.4	10,004	5,898	6,030	6,166	6,305	6,447	6,592	6,740	6,892	7,047	7,205
Grants - Capital	4.1.4	5,718	1,963	2,091	1,025	1,025	1,025	1,025	1,025	1,025	1,025	1,025
Contributions - monetary	4.1.5	7,181	7,224	7,225	8,225	8,226	10,026	10,027	10,028	10,028	10,029	10,029
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(4,197)	5,421	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Share of net profits/(losses) of associates and joint ventures		(134)	(140)	-	-	-	-	-	-	-	-	-
Other income	4.1.6	11,457	11,497	11,739	12,247	12,583	13,207	13,775	14,622	15,104	15,987	16,767
Total income / revenue		215,361	225,869	225,009	233,645	239,451	248,369	254,788	262,457	269,945	278,024	286,196
Expenses												
Employee costs	4.1.7	88,331	85,015	87,848	90,041	92,343	95,217	98,181	101,237	104,389	107,638	110,989
Materials and services	4.1.8	81,955	89,193	86,154	87,644	90,013	92,947	94,560	96,919	99,342	102,532	104,409
Depreciation	4.1.9	27,589	29,280	29,866	30,463	31,072	31,694	32,328	32,974	33,634	34,306	34,993
Amortisation - intangible assets	4.1.10	2,545	3,595	5,826	6,551	7,272	7,997	8,592	9,256	9,913	10,577	11,234
Amortisation - right of use assets	4.1.11	728	594	679	875	194	49	20	-	-	-	-
Bad and doubtful debts - allowance for impairment losses		20	50	52	53	55	56	57	59	60	62	63
Borrowing costs		2,597	3,356	3,045	2,959	2,791	2,354	2,112	1,892	1,695	1,478	1,314
Finance Costs - leases		131	100	76	35	5	2	-	-	-	-	-
Other expenses	4.1.12	5,319	5,462	5,591	5,719	5,846	5,971	6,100	6,231	6,365	6,501	6,641
Total expenses		209,215	216,645	219,136	224,341	229,590	236,287	241,950	248,567	255,397	263,095	269,643
Surplus/(deficit) for the year		6,146	9,224	5,873	9,304	9,861	12,082	12,838	13,890	14,548	14,929	16,553
Underlying Surplus/(deficit)		(6,753)	37	(3,443)	54	610	1,031	1,786	2,837	3,495	3,876	5,498



Balance Sheet

	Notes	Forecast	Budget	Projections								
		2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Assets												
Current assets												
Cash and cash equivalents		61,129	45,419	44,713	52,482	64,099	67,595	74,957	85,744	95,455	104,399	115,462
Trade and other receivables		17,435	16,326	16,709	17,064	17,404	17,728	18,034	18,347	18,665	18,991	19,322
Prepayment		1,400	1,456	1,515	1,564	1,611	1,655	1,696	1,739	1,782	1,827	1,872
Other assets		629	654	681	703	724	744	762	781	801	821	841
Total current assets	4.2.1	80,593	63,855	63,618	71,812	83,838	87,722	95,449	106,611	116,703	126,037	137,497
Non-current assets												
Other financial assets		15	15	23	31	39	47	55	63	71	79	87
Investments in associates, joint arrangement and subsidiaries		2,165	2,305	2,305	2,305	2,305	2,305	2,305	2,305	2,305	2,305	2,305
Property, infrastructure, plant & equipment		3,263,310	3,288,369	3,294,781	3,301,980	3,303,719	3,307,719	3,310,946	3,312,704	3,316,898	3,323,468	3,330,570
Right-of-use assets	4.2.4	781	1,817	1,138	263	69	20	-	-	-	-	-
Investment property		7,330	7,330	7,330	7,330	7,330	7,330	7,330	7,330	7,330	7,330	7,330
Intangible assets		25,226	31,850	31,784	31,038	29,527	27,335	23,503	19,554	14,901	9,635	3,989
Total non-current assets	4.2.1	3,298,827	3,331,686	3,337,361	3,342,947	3,342,989	3,344,756	3,344,139	3,341,957	3,341,506	3,342,816	3,344,282
Total assets		3,379,420	3,395,541	3,400,979	3,414,760	3,426,827	3,432,478	3,439,588	3,448,568	3,458,209	3,468,853	3,481,779



Balance Sheet

	Notes	Forecast	Budget	Projections								
		2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	2030/31 \$'000	2031/32 \$'000	2032/33 \$'000	2033/34 \$'000
Trade and other payables		29,199	31,802	33,010	34,168	35,144	36,066	36,926	37,812	38,714	39,641	40,595
Trust funds and deposits		7,193	7,679	7,646	7,603	7,557	7,508	7,456	7,405	7,355	7,306	7,259
Provisions		17,431	18,344	18,997	19,666	20,353	21,064	21,801	22,564	23,354	24,173	25,020
Interest-bearing liabilities	4.2.3	3,136	3,689	6,676	6,657	7,421	8,055	7,337	6,573	6,620	6,054	5,451
Lease liabilities	4.2.4	764	712	710	52	22	-	-	-	-	-	-
Total current liabilities	4.2.2	57,723	62,226	67,039	68,145	70,497	72,693	73,520	74,353	76,043	77,174	78,324
Non-current liabilities												
Provisions		1,762	1,819	1,877	1,937	1,998	2,061	2,129	2,192	2,263	2,335	2,405
Interest-bearing liabilities	4.2.3	69,692	72,450	67,854	71,216	71,031	62,341	55,722	49,913	43,246	37,758	32,910
Lease liabilities	4.2.4	1,205	783	73	21	-	-	-	-	-	-	-
Other liabilities		2,902	2,902	2,902	2,902	2,902	2,902	2,902	2,902	2,902	2,902	2,902
Total non-current liabilities	4.2.2	75,561	77,954	72,706	76,076	75,931	67,304	60,753	55,007	48,411	42,995	38,217
Total liabilities		133,284	140,180	139,745	144,221	146,428	139,997	134,273	129,360	124,454	120,169	116,541
Net assets		3,246,136	3,255,361	3,261,234	3,270,539	3,280,399	3,292,481	3,305,315	3,319,208	3,333,754	3,348,683	3,365,238
Equity												
Accumulated surplus	4.3.1	1,169,618	1,178,690	1,174,675	1,172,896	1,171,476	1,172,120	1,173,168	1,174,915	1,176,943	1,178,968	1,182,220
Reserves	4.3.2	2,076,521	2,076,671	2,086,559	2,097,643	2,108,923	2,120,361	2,132,147	2,144,293	2,156,811	2,169,715	2,183,018
Total equity		3,246,139	3,255,361	3,261,234	3,270,538	3,280,399	3,292,481	3,305,315	3,319,208	3,333,754	3,348,683	3,365,238

**Statement of Changes in Equity**

		Total	Accumulated	Revaluation	Other
	Notes	\$'000	Surplus	Reserve	Reserves
		\$'000	\$'000	\$'000	\$'000
2023/24 Forecast Actual					
Balance at beginning of the financial year		3,239,993	1,167,491	2,012,235	60,266
Surplus/(deficit) for the year		6,146	6,146	-	-
Transfers to other reserves		-	(11,126)	-	11,126
Transfers from other reserves		-	7,106	-	(7,106)
Balance at end of the financial year		3,246,139	1,169,617	2,012,235	64,286
2024/25 Budget					
Balance at beginning of the financial year		3,246,139	1,169,617	2,012,235	64,286
Surplus/(deficit) for the year		9,222	9,222	-	-
Transfers to other reserves	4.3.2	-	(11,289)	-	11,289
Transfers from other reserves	4.3.2	-	11,140	-	(11,140)
Balance at end of the financial year		3,255,361	1,178,691	2,012,235	64,435
2025/26					
Balance at beginning of the financial year		3,255,362	1,178,692	2,012,235	64,435
Surplus/(deficit) for the year		5,872	5,872	-	-
Transfers to other reserves		-	(11,090)	-	11,090
Transfers from other reserves		-	1,200	-	(1,200)
Balance at end of the financial year		3,261,234	1,174,674	2,012,235	74,325
2026/27					
Balance at beginning of the financial year		3,261,234	1,174,674	2,012,235	74,325
Surplus/(deficit) for the year		9,304	9,304	-	-
Transfers to other reserves		-	(12,283)	-	12,283
Transfers from other reserves		-	1,200	-	(1,200)
Balance at end of the financial year		3,270,538	1,172,895	2,012,235	85,408
2027/28					
Balance at beginning of the financial year		3,270,538	1,172,895	2,012,235	85,408
Surplus/(deficit) for the year		9,861	9,861	-	-
Transfers to other reserves		-	(12,481)	-	12,481
Transfers from other reserves		-	1,200	-	(1,200)
Balance at end of the financial year		3,280,399	1,171,475	2,012,235	96,689



Statement of Changes in Equity cont'

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2028/29					
Balance at beginning of the financial year		3,280,399	1,171,475	2,012,235	96,689
Surplus/(deficit) for the year		12,082	12,082	-	-
Transfers to other reserves		-	(14,438)	-	14,438
Transfers from other reserves		-	3,000	-	(3,000)
Balance at end of the financial year		3,292,481	1,172,119	2,012,235	108,127
2029/30					
Balance at beginning of the financial year		3,292,481	1,172,119	2,012,235	108,127
Surplus/(deficit) for the year		12,834	12,834	-	-
Transfers to other reserves		-	(14,786)	-	14,786
Transfers from other reserves		-	3,000	-	(3,000)
Balance at end of the financial year		3,305,315	1,173,169	2,012,235	119,913
2030/31					
Balance at beginning of the financial year		3,305,315	1,173,169	2,012,235	119,913
Surplus/(deficit) for the year		13,893	13,893	-	-
Transfers to other reserves		-	(15,146)	-	15,146
Transfers from other reserves		-	3,000	-	(3,000)
Balance at end of the financial year		3,319,208	1,174,913	2,012,235	132,059
2031/32					
Balance at beginning of the financial year		3,319,208	1,174,913	2,012,235	132,059
Surplus/(deficit) for the year		14,546	14,546	-	-
Transfers to other reserves		-	(15,518)	-	15,518
Transfers from other reserves		-	3,000	-	(3,000)
Balance at end of the financial year		3,333,754	1,176,941	2,012,235	144,577
2032/33					
Balance at beginning of the financial year		3,333,754	1,176,941	2,012,235	144,577
Surplus/(deficit) for the year		14,929	14,929	-	-
Transfers to other reserves		-	(15,904)	-	15,904
Transfers from other reserves		-	3,000	-	(3,000)
Balance at end of the financial year		3,348,683	1,178,967	2,012,235	157,481
2033/34					
Balance at beginning of the financial year		3,348,683	1,178,967	2,012,235	157,481
Surplus/(deficit) for the year		16,555	16,555	-	-
Transfers to other reserves		-	(16,303)	-	16,303
Transfers from other reserves		-	3,000	-	(3,000)
Balance at end of the financial year		3,365,238	1,182,220	2,012,235	170,784



Statement of Cash Flows

	Notes	Forecast	Budget	Projections								
		2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	2030/31 \$'000	2031/32 \$'000	2032/33 \$'000	2033/34 \$'000
Cash flows from operating activities												
Rates and charges		137,941	144,147	147,043	153,606	157,476	162,387	166,623	171,783	177,086	182,535	188,130
Statutory fees and fines		24,443	25,216	25,073	25,764	26,480	27,221	27,976	28,746	29,537	30,350	31,186
User fees		25,044	26,785	27,533	27,978	29,242	30,017	30,810	31,624	32,458	33,313	34,189
Grants - operating		10,397	6,210	6,354	6,447	6,585	6,725	6,868	7,022	7,179	7,340	7,505
Grants - capital		5,718	1,963	2,091	1,025	1,025	1,025	1,025	1,025	1,025	1,025	1,025
Contributions - monetary		7,899	7,946	7,947	9,048	9,048	11,029	11,030	11,030	11,031	11,032	11,032
Interest received		2,720	1,627	1,918	1,946	2,188	2,306	2,496	2,814	3,173	3,499	3,849
Trust funds and deposits taken/(repaid)		(998)	(264)	(63)	(69)	(70)	(72)	(74)	(73)	(72)	(72)	(71)
Other receipts		9,613	10,870	10,808	11,334	11,436	11,992	12,406	12,990	13,125	13,738	14,212
Net GST refund / payment		6,195	4,401	4,854	4,815	4,989	4,999	4,959	5,131	5,288	5,487	5,589
Employee costs		(89,525)	(83,995)	(87,085)	(89,261)	(91,544)	(94,392)	(97,328)	(100,356)	(103,478)	(106,698)	(110,017)
Materials and services		(95,020)	(98,005)	(96,984)	(98,258)	(101,579)	(104,943)	(106,746)	(109,481)	(112,224)	(115,821)	(117,998)
Other payments		(1,589)	(2,006)	(1,789)	(1,853)	(1,894)	(1,940)	(1,995)	(2,039)	(2,090)	(2,142)	(2,195)
Net cash provided by operating activities	4.4.1	42,838	44,896	47,699	52,522	53,383	56,353	58,050	60,216	62,038	63,587	66,437
Cash flows from investing activities												
Payments for property, infrastructure, plant and equipment		(85,298)	(69,956)	(43,793)	(45,222)	(40,327)	(43,254)	(42,070)	(41,794)	(44,843)	(47,941)	(49,439)
Proceeds from sale of property, infrastructure, plant and equipment		836	10,109	831	831	831	831	831	831	831	831	831
Advances to Subsidiary		(134)	(140)	-	-	-	-	-	-	-	-	-
Net cash provided by investing activities	4.4.2	(84,596)	(59,987)	(42,963)	(44,392)	(39,497)	(42,424)	(41,239)	(40,964)	(44,013)	(47,111)	(48,608)
Cash flows from financing activities												
Finance costs		(2,597)	(3,356)	(3,045)	(2,959)	(2,791)	(2,354)	(2,112)	(1,892)	(1,695)	(1,478)	(1,314)
Proceeds from borrowings		14,500	7,000	5,800	10,000	8,000	-	-	-	-	-	-
Repayment of borrowings		(3,136)	(3,689)	(7,409)	(6,657)	(7,421)	(8,056)	(7,337)	(6,573)	(6,620)	(6,054)	(5,451)
Interest paid - lease liability		(131)	(100)	(76)	(35)	(5)	(2)	-	-	-	-	-
Repayment of lease liabilities		(151)	(474)	(712)	(710)	(51)	(22)	-	-	-	-	-
Net cash provided by financing activities	4.4.3	8,485	(619)	(5,442)	(361)	(2,268)	(10,434)	(9,449)	(8,465)	(8,315)	(7,532)	(6,765)
Net increase/(decrease) in cash & cash equivalents		(33,274)	(15,710)	(706)	7,769	11,617	3,496	7,362	10,787	9,711	8,944	11,063
Cash and cash equivalents at the beginning of the financial year		94,405	61,129	45,419	44,713	52,482	64,099	67,595	74,957	85,744	95,455	104,399
Cash and cash equivalents at the end of the financial year	4.4.4	61,129	45,419	44,713	52,482	64,099	67,595	74,957	85,744	95,455	104,399	115,462



Statement of Capital Works (including carryover from prior year)

	Forecast 2023/24 \$'000	Budget 2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	Projections					
						2028/29 \$'000	2029/30 \$'000	2030/31 \$'000	2031/32 \$'000	2032/33 \$'000	2033/34 \$'000
Property											
Land	1,300	12,200	-	-	-	-	-	-	-	-	-
Total land	1,300	12,200	-	-	-	-	-	-	-	-	-
Buildings	20,425	11,502	8,616	6,976	5,426	4,336	4,046	3,686	6,396	6,806	4,260
Heritage buildings	1,431	2,088	880	880	800	300	1,100	400	5,300	5,300	300
Total buildings	21,856	13,590	9,496	7,856	6,226	4,636	5,146	4,086	11,696	12,106	4,560
Total property	23,156	25,790	9,496	7,856	6,226	4,636	5,146	4,086	11,696	12,106	4,560
Plant and equipment											
Computers and telecommunications	91	162	243	265	148	148	153	153	275	155	155
Fixtures, fittings and furniture	755	710	300	270	408	278	293	283	463	333	338
Artworks	398	155	50	60	60	100	60	60	70	70	80
Library books	805	947	1,040	1,060	1,070	1,090	1,100	1,120	1,130	1,150	1,150
Plant, machinery and equipment	4,539	5,409	4,040	3,630	4,625	4,745	4,535	4,785	5,095	4,880	4,785
Total plant and equipment	6,588	7,383	5,673	5,285	6,311	6,361	6,141	6,401	7,033	6,588	6,508
Infrastructure											
Bridges	69	40	560	565	570	575	105	110	115	120	615
Drainage	2,417	1,785	1,760	1,870	1,980	2,090	2,200	2,310	2,420	2,530	2,640
Footpaths and cycleways	8,365	4,425	4,265	4,390	4,680	4,800	4,970	5,140	5,340	5,515	5,650
Other infrastructure	1,854	1,366	1,532	1,040	1,085	1,110	1,140	1,165	1,190	1,215	1,245
Parks, open space and streetscapes	11,334	8,215	10,197	6,063	3,800	5,888	3,950	4,518	4,605	4,668	4,723
Recreational, leisure and community facilities	13,063	6,557	1,100	1,275	1,310	1,305	1,340	1,390	1,440	1,490	1,525
Roads	8,700	4,056	3,451	11,075	8,605	10,685	12,319	11,368	5,745	8,400	16,385
Total infrastructure	45,802	26,444	22,865	26,277	22,030	26,452	26,024	26,000	20,855	23,937	32,782
Total capital works expenditure	75,546	59,617	38,034	39,418	34,567	37,449	37,311	36,487	39,584	42,631	43,850
Intangibles	8,753	10,217	5,760	5,805	5,760	5,805	4,760	5,307	5,260	5,310	5,260
Total capital investment (inc intangibles)	84,299	69,834	43,794	45,223	40,326	43,254	42,070	41,794	44,843	47,941	49,110



Statement of Capital Works (including carryover from prior year) cont'

	Forecast	Budget	Projections								
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Represented by:											
New asset expenditure	11,904	16,897	-	-	-	-	-	-	-	-	-
Asset renewal expenditure	26,755	23,326	21,216	27,183	26,073	28,245	28,549	27,589	30,081	32,163	32,837
Asset expansion expenditure	7,328	579	580	1,968	1,338	1,279	2,251	2,177	1,865	1,515	3,465
Asset upgrade expenditure	29,558	18,815	16,238	10,268	7,157	7,926	6,511	6,721	7,638	8,953	7,548
Total capital works expenditure	75,546	59,617	38,034	39,418	34,567	37,449	37,311	36,487	39,584	42,631	43,850
Funding sources represented by:											
Grants	5,718	1,963	2,091	1,025	1,025	1,025	1,025	1,025	1,025	1,025	1,025
Contributions	4,624	10,200	1,200	1,200	1,200	3,000	3,000	3,000	3,000	3,000	3,000
Council cash	50,704	40,454	28,943	27,193	24,342	33,424	33,286	32,462	35,559	38,606	39,825
Borrowings	14,500	7,000	5,800	10,000	8,000	-	-	-	-	-	-
Total capital works expenditure	75,546	59,617	38,034	39,418	34,567	37,449	37,311	36,487	39,584	42,631	43,850



Statement of Human Resources

Staff expenditure	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure											
Employee costs - operating	88,331	85,015	87,848	90,041	92,343	95,217	98,181	101,237	104,389	107,638	110,989
Employee costs - capital	8,876	9,788	9,498	9,339	9,631	9,931	10,241	10,561	10,890	11,230	11,580
Total staff expenditure	97,207	94,803	97,346	99,381	101,973	105,148	108,422	111,798	115,279	118,868	122,569

Staff numbers	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE
Staff numbers											
Permanent Employees	722	659	659	659	659	659	659	659	659	659	659
Casuals and temporary	73	82	78	72	72	72	72	72	72	72	72
Total staff numbers	795	740	736	731	731	731	731	731	731	731	731



A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

	Total	Permanent		Casual	Temporary
	Budget 2024/25	Full Time	Part Time		
	\$'000	\$'000	\$'000	\$'000	\$'000
CEO	9,194	8,200	230	65	699
Community & Wellbeing	26,565	16,125	6,147	3,491	802
Environment & Infrastructure	25,752	23,535	974	362	881
Organisational Capability	15,996	11,950	748	197	3,101
Planning & Place	14,184	12,515	438	152	1,079
Total permanent staff expenditure	91,691	72,325	8,537	4,267	6,562
Other employee related expenditure	3,112				
Capitalised labour costs	(9,788)				
Total operating staff expenditure	85,015				

	Total	Permanent		Casual	Temporary
	Budget 2024/25	Full Time	Part Time		
	FTE	FTE	FTE	FTE	FTE
CEO	61	55	2	-	4
Community & Wellbeing	228	138	53	31	6
Environment & Infrastructure	225	203	11	4	7
Organisational Capability	117	87	7	2	21
Planning & Place	109	98	4	2	5
Total staff	740	581	77	39	43

**Summary of Planned Human Resources Expenditure (1)**

For the four years ending 30 June 2028

	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000
CEO				
Permanent - Full time	8,200	8,459	8,723	8,995
Women	3,902	4,025	4,151	4,280
Men	2,727	2,814	2,901	2,992
TBA	1,571	1,620	1,671	1,723
Permanent - Part time	230	185	191	198
Women	144	148	153	158
Men	50	-	-	-
TBA	36	37	38	40
Total CEO	8,430	8,644	8,914	9,193
Community & Wellbeing				
Permanent - Full time	16,125	16,636	17,155	17,690
Women	9,695	10,002	10,314	10,636
Men	4,572	4,717	4,864	5,016
TBA	1,858	1,917	1,977	2,038
Permanent - Part time	6,147	6,343	6,540	6,744
Women	4,853	5,008	5,164	5,325
Men	850	877	904	932
TBA	444	458	472	487
Total Community & Wellbeing	22,272	22,979	23,695	24,434
Environment & Infrastructure				
Permanent - Full time	23,535	24,281	25,038	25,820
Women	5,286	5,454	5,624	5,800
Men	14,798	15,267	15,743	16,234
TBA	3,451	3,560	3,671	3,786
Permanent - Part time	974	1,005	1,037	1,068
Women	343	354	365	376
Men	513	529	546	563
TBA	118	122	126	129
Total Environment & Infrastructure	24,509	25,286	26,075	26,888

* TBA includes vacant roles, new roles, and persons of a self-described gender



Summary of Planned Human Resources Expenditure (2)

For the four years ending 30 June 2028

	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000
Organisational Capability				
Permanent – Full time	11,950	12,329	12,714	13,111
Women	5,776	5,959	6,145	6,337
Men	3,945	4,070	4,197	4,328
TBA	2,229	2,300	2,372	2,446
Permanent – Part time	747	772	796	820
Women	416	430	443	457
Men	118	122	126	129
TBA	213	220	227	234
Total Organisational Capability	12,697	13,101	13,510	13,931
Planning & Place				
Permanent – Full time	12,515	12,912	13,315	13,731
Women	7,554	7,794	8,037	8,288
Men	3,599	3,713	3,829	3,948
TBA	1,362	1,405	1,449	1,495
Permanent – Part time	438	452	466	480
Women	162	168	173	178
Men	124	128	132	136
TBA	152	156	161	166
Total Planning & Place	12,953	13,364	13,781	14,211
Casuals, temporary and other expenditure	13,941	13,972	13,405	13,317
Capitalised labour costs	(9,788)	(9,489)	(9,339)	(9,631)
Total staff expenditure	85,015	87,848	90,041	92,343

* TBA includes vacant roles, new roles, and persons of a self-described gender

**Summary of Planned Human Resources Expenditure (3)**

For the four years ending 30 June 2028

	2024/25	2025/26	2026/27	2027/28
	FTE	FTE	FTE	FTE
CEO				
Permanent - Full time	55.1	55.1	55.1	55.1
Women	27.4	27.4	27.4	27.4
Men	15.7	15.7	15.7	15.7
TBA	12.0	12.0	12.0	12.0
Permanent - Part time	1.8	1.8	1.8	1.8
Women	1.4	1.4	1.4	1.4
Men	-	-	-	-
TBA	0.4	0.4	0.4	0.4
Total CEO	56.9	56.9	56.9	56.9
Community & Wellbeing				
Permanent - Full time	138.4	138.4	138.4	138.4
Women	81.4	81.4	81.4	81.4
Men	40.0	40.0	40.0	40.0
TBA	17.0	17.0	17.0	17.0
Permanent - Part time	53.4	53.4	53.4	53.4
Women	40.7	40.7	40.7	40.7
Men	8.4	8.4	8.4	8.4
TBA	4.3	4.3	4.3	4.3
Total Community & Wellbeing	191.8	191.8	191.8	191.8
Environment & Infrastructure				
Permanent - Full time	202.9	202.9	202.9	202.9
Women	44.5	44.5	44.5	44.5
Men	128.4	128.4	128.4	128.4
TBA	30.0	30.0	30.0	30.0
Permanent - Part time	10.6	10.6	10.6	10.6
Women	3.3	3.3	3.3	3.3
Men	5.7	5.7	5.7	5.7
TBA	1.6	1.6	1.6	1.6
Total Environment & Infrastructure	213.5	213.5	213.5	213.5

* TBA includes vacant roles, new roles, and persons of a self-described gender



Summary of Planned Human Resources Expenditure (4)

For the four years ending 30 June 2028

	2024/25	2025/26	2026/27	2027/28
	FTE	FTE	FTE	FTE
Organisational Capability				
Permanent - Full time	86.8	86.8	86.8	86.8
Women	40.8	40.8	40.8	40.8
Men	26.0	26.0	26.0	26.0
TBA	20.0	20.0	20.0	20.0
Permanent - Part time	7.4	7.4	7.4	7.4
Women	4.2	4.2	4.2	4.2
Men	1.2	1.2	1.2	1.2
TBA	2.0	2.0	2.0	2.0
Total Organisational Capability	94.2	94.2	94.2	94.2
Planning & Place				
Permanent - Full time	98.4	98.4	98.4	98.4
Women	58.4	58.4	58.4	58.4
Men	28.0	28.0	28.0	28.0
TBA	12.0	12.0	12.0	12.0
Permanent - Part time	3.8	3.8	3.8	3.8
Women	1.2	1.2	1.2	1.2
Men	1.0	1.0	1.0	2.0
TBA	1.6	1.6	1.6	1.6
Total Planning & Place	102.2	102.2	102.2	102.2
Casuals and temporary staff	81.9	77.7	72.2	72.2
Total staff numbers	740.5	736.3	730.8	730.8
Less Capitalised labour	(65.5)	(63.5)	(62.5)	(64.4)
Total operating staff numbers	675.0	672.8	668.3	666.4

* TBA includes vacant roles, new roles, and persons of a self-described gender



4. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are a critical source of revenue that allows Council to deliver works and services for the community. The Victorian Government Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2024-25 the FGRS cap has been set at 2.75 per cent. The cap applies to general rates and is calculated on the basis of Council's average rates. As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

To achieve the objectives of the Council Plan, while maintaining service levels, infrastructure asset responsibilities, cash reserves and debt management, the average general rate will be required to increase by 2.75 percent in line with the FGRS cap.

Due to the impact of the revaluation process in the 2024-25 year, the rate percentage change on the Capital Improved Value of individual properties may vary. Variation to rates are impacted by the average general rate increase and the property valuation movements of individual properties relative to the average across the municipality. If a property increased by more in value than the average for the City of Stonnington, the general rates will increase by more than 2.75 percent, while if a property value increased by less than the average the rates will increase by less than 2.75 percent and may in fact reduce from the previous year.

Supplementary rates income will be higher by \$0.23 million compared to the 2023-24 forecast actual. Special rates and charges income relate to Traders Associations.

Waste management charges are levied on the basis of cost recovery and the Financial Plan reflects both an increase in Waste and Recycling Charges as well as increased contractor expenses. Future years waste charges are estimated to increase in line with CPI plus the landfill levy and recycling increases, to ensure Council continues to recover the full costs of providing waste services.

Total rates and charges for 2024-25 will be \$143.71 million. More information can be found in Council's Revenue and Rating Plan 2021 to 2025.

A. The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast	Budget	Change	
	2023/24	2024/25	\$'000	%
	\$'000	\$'000		
General rates	106,513	110,208	3,695	3.5%
Cultural and Recreational	121	125	3	2.8%
Service rates and charges	29,721	30,327	607	2.0%
Special rates and charges	1,087	2,113	1,027	94.4%
Supplementary rates and rate adjustments	565	791	226	40.0%
Interest on rates and charges	373	150	(223)	(59.8%)
Total rates and charges	138,380	143,714	5,334	3.9%



General rates are subject to the rate cap established under the FGRS with additional supplementary rates from the prior year. Therefore, when annualised supplementary rates for 2023-24 are included in the base (per the legislated State Government rate cap formula), the total per cent change for 2024-25 is 2.75 per cent.

Increase in the special rates and charges represent the declaration of a Special Rate and Special Charge from 1 July 2024 related to marketing and promotional activities within five business precincts across the City.

B. The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2023/24 cents/\$CIV	2024/25 cents/\$CIV	Change
General rate for rateable residential properties	0.0010400	0.0010279	(1.2%)
General rate for rateable commercial properties	0.0010400	0.0010279	(1.2%)

C. The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	Forecast 2023/24 \$'000	Budget 2024/25 \$'000	Change \$'000	%
Residential	92,979	95,847	2,868	3.1%
Commercial	13,534	14,361	827	6.1%
Total General Rates (Residential and Commercial)	106,513	110,208	3,695	3.5%
Cultural and Recreational	121	125	3	2.8%

D. The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	1-Jul-23 2023/24 Number	Budget 2024/25 Number	Change Number	%
Residential	60,291	60,737	446	0.7%
Commercial	6,521	6,508	(13)	(0.2%)
Total number of assessments (excl. Culture & Rec)	66,812	67,245	433	0.6%
Cultural and Recreational	12	12	-	0.0%

E. The basis of valuation to be used is the Capital Improved Value (CIV).

F. The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	Budget 2023/24 \$'000	Budget 2024/25 \$'000	Change \$'000	%
Residential	88,818,725	93,247,638	4,428,913	5.0%
Commercial	13,584,453	13,971,595	387,142	2.8%
Total Residential and Commercial value of land	102,403,178	107,219,233	4,816,055	4.7%
Cultural and Recreational	203,500	194,600	(8,900)	(4.4%)
Total value of land	102,606,678	107,408,633	4,801,955	4.7%

G. The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2023/24 \$	Per Rateable Property 2024/25 \$	Change
Municipal	-	-	-

H. The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2023/24 \$	2024/25 \$	Change
Municipal	-	-	-



I. The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2023/24 \$	Per Rateable Property 2024/25 \$	Change
Waste Management Charge - Base Residential	253.00	260.00	2.8%
Waste Management Minimum 120L Residential	354.00	362.00	2.3%
Waste Management Minimum 120L - Shared Bin (\$6 Discount) - residential	348.00	356.00	2.3%
Waste Management Multi-unit dwelling 60L (shared 120L bin) - residential*	303.00	310.00	2.3%
Waste Management Charge - residential 240L bin	708.00	724.00	2.3%
Waste Management Charge - Base Commercial	253.00	260.00	2.8%
Waste Management Minimum 120L Commercial	354.00	362.00	2.3%
Waste Management Minimum 120L- Shared Bin (\$6 Discount) - commercial 120L bin	348.00	356.00	2.3%
Waste Management Charge - commercial 240L bin	708.00	724.00	2.3%
Additional Recycling bin above two free provision- residential and commercial 120L or 240L	60.00	63.00	5.0%
Food and Green Waste (FOGO) Charge - residential 60L bin (shared 120L)	68.00	68.00	0.0%
Food and Green Waste (FOGO) Charge - residential 120L bin	136.00	136.00	0.0%
Food and Green Waste (FOGO) Charge - residential 240L bin	184.00	184.00	0.0%
Food and Green Waste (FOGO) Charge - commercial 120L bin	136.00	136.00	0.0%
Food and Green Waste (FOGO) Charge - commercial 240L bin	184.00	184.00	0.0%

J. The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

	Budgeted 2023/24 \$	Budget 2024/25 \$	Change
Waste Management Charge - Base Residential	3,092,925	3,435,900	11.1%
Waste Management Minimum 120L Residential	10,007,226	9,343,962	(6.6%)
Waste Management Minimum 120L - Shared Bin (\$6 Discount) - residential	3,505,056	3,996,456	14.0%
Waste Management Multi-unit dwelling 60L (shared 120L bin) - residential*	-	310,000	NA
Waste Management Charge - residential 240L bin	7,227,264	7,325,432	1.4%
Waste Management Charge - Base Commercial	29,348	157,040	435.1%
Waste Management Minimum 120L Commercial	1,185,900	982,106	(17.2%)
Waste Management Minimum 120L- Shared Bin (\$6 Discount) - commercial 120L bin	11,136	70,844	536.2%
Waste Management Charge - commercial 240L bin	1,905,228	1,920,772	0.8%
Food and Green Waste (FOGO) Charge - residential 120L bin	691,958	706,520	2.1%
Food and Green Waste (FOGO) Charge - residential 240L bin	1,986,280	2,043,136	2.9%
Food and Green Waste (FOGO) Charge - commercial 120L bin	5,440	5,848	7.5%
Food and Green Waste (FOGO) Charge - commercial 240L bin	26,864	29,440	9.6%
Total	29,674,625	30,327,456	2.2%



K. The estimated total amount to be raised by all rates and charges compared with the previous financial year

	Forecast	Budget	Change
	2022/23 \$'000	2023/24 \$'000	
Rates and charges	106,513	110,208	3.5%
Service rates and charges	29,721	30,327	2.0%
Supplementary rates	565	791	40.0%
Cultural & Recreation and special rate charge other	1,581	2,388	50.9%
Total Rates and charges	138,380	143,714	3.9%

L. Fair Go Rates System Compliance

City of Stonnington Council is fully compliant with the State Government's Fair Go Rates System. The table below details the budget assumptions.

	Budget 2023/24	Budget 2023/24
Total Rates (\$'000)	102,932	107,273
Number of rateable properties (excluding Cultural and Recreational)	66,812	67,245
Base Average Rates	1,540.62	1,595.25
Maximum Rate Increase (set by the State Government)	3.50%	2.75%
Capped Average Rate	1,594.53	1,639.12
Maximum General Rates (\$'000)	106,534	110,223
Budgeted General Rates (\$'000)	106,499	110,208
Budgeted Supplementary Rates (\$'000)	875	791
Budgeted Total Rates Revenue (\$'000, excluding Cultural and Recreational)	107,374	110,999

M. Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2024-25 estimated \$791,000; 2023-24 \$565,074 (Forecast Actual));
- The variation of returned levels of value (e.g.: valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes in use of land such that residential land becomes commercial land and vice versa.

N. Differential rates: City of Stonnington has elected not to make a declaration of differential rates.



4.1.2 Statutory fees and fines

	Forecast	Budget	Change	
	Actual	2024/25	\$'000	%
	2023/24	2024/25		
	\$'000	\$'000		
Infringements and costs	14,638	16,475	1,837	12.55%
Court recoveries	3,112	3,310	198	6.39%
Town planning fees	1,676	1,526	(150)	(8.95%)
Land information certificates	222	222	-	0.00%
Permits	2,858	2,962	104	3.62%
Total statutory fees and fines	22,506	24,495	1,990	8.84%

The Financial Plan indexes statutory fees, set by state legislation, according to the estimated annual rate of the Rates Cap. These fees are outside the control of Council and therefore can be subject to increases less than Council estimates depending on the decision determined by the State Government each year.

The use of Rates Cap assumptions reflects State Government prescribed rates and statutory fee increases.

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Public Health and Wellbeing Act 2008 registrations and traffic enforcement fees. Increases in statutory fees are made in accordance with legislative requirements. State Government has changed Planning Controls, expected to result in reduced planning applications to Council.

With the introduction of various new revenue opportunities, statutory fees and fines have stabilised over the past couple of years but remain below the pre-COVID levels of 2018-19 and 2017-18.

The budget displays an increase of \$1.99 million in statutory fees and fines revenue compared with 2023-24 forecast. The increase is predominately driven from a full year of the new revenue stream for Smart Parking (\$1.11 million), as well as an increase in parking infringement volumes and income.

4.1.3 User fees

	Forecast	Budget	Change	
	Actual	2024/25	\$'000	%
	2023/24	2024/25		
	\$'000	\$'000		
Aged and health services	436	25	(411)	(94.50%)
Leisure centre and recreation	6,483	7,305	822	12.68%
Childcare/children's programs	2,856	2,956	100	3.47%
Car Parking	5,227	5,589	362	6.93%
Registration and other permits	746	927	181	24.26%
Building services	3,356	3,518	162	4.83%
Waste management services	1,783	1,869	86	4.82%
Green fees	1,866	2,011	145	7.77%
Contracted user fees	590	244	(346)	(58.64%)
Other fees and charges	1,103	1,353	250	22.67%
Total user fees	24,446	25,797	1,351	5.53%

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users for Council's services, rather than funding these through general rates income. These include the use of leisure, entertainment and other community facilities and the provision of community services.



The budget displays an increase of \$1.35 million in user fees compared with 2023-24 forecast. The increase is predominately driven by a \$0.82 million increase in leisure centre and recreation income with a refresh planned for Harold Holt Health Club during the year, and \$0.36 million increase in car parking. This is partially offset by the exit out of various Aged Services of \$0.41 million, and contracted user fees declining by \$0.35 million due to a one-off revenue forecast in 2023-24.

User fees and charges have been reviewed in line with market rates, with any increases budgeted at manageable and sustainable levels to maintain cost recovery. The pricing principle factors that determine Council's user fees and charges are equity, user-pays, cost recovery and market rates. As a general guide, user fees and charges are escalated in the 10-Year Financial Plan in line with forecast CPI which assists in offsetting the cost increases to Council for the provision of these services.

A detailed listing of user fees is included in **Appendix B**.



4.1.4 Grants

	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Change	
			\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	7,785	4,091	(3,694)	(47%)
State funded grants	7,937	3,770	(4,167)	(53%)
Total grants received	15,722	7,861	(7,861)	(50%)
(a) Operating Grants				
Recurrent - Commonwealth Government				
Financial Assistance Grants	3,131	3,267	136	4%
Aged and home care	3,396	-	(3,396)	(100%)
Recurrent - State Government				
Aged and home care	531	4	(527)	(99%)
School crossing supervisors	380	380	-	0%
Libraries	778	778	-	0%
Maternal and child health	772	800	28	4%
Community partnership and youth programs	252	273	21	8%
Child care and immunisation	252	182	(70)	(28%)
Environment	46	46	-	0%
Total recurrent grants	9,538	5,730	(3,808)	(40%)
Non-recurrent - State Government				
Community Infrastructure Projects (Roads)	108	116	8	6%
Childcare and immunisation	120	-	(120)	(100%)
Major State Government Project	75	-	(75)	(100%)
Environment	65	-	(65)	(100%)
Other minor grants	98	52	(46)	(47%)
Total non-recurrent grants	466	168	(299)	(64%)
Total Operating Grants	10,004	5,898	(4,106)	(41%)
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	298	524	-	0%
Total recurrent grants	298	524	-	0%
Non-recurrent - Commonwealth Government				
Community Infrastructure Projects (Roads)	960	298	(662)	(69%)
	960	298	(662)	(69%)
Non-recurrent - State Government				
Buildings	1,286	300	(986)	(77%)
Computers and telecommunications	280	-	(280)	(100%)
Parks, open space and streetscapes	2,417	232	(2,185)	(90%)
Plant and machinery	57	-	(57)	(100%)
Recreational, leisure and community facilities	420	609	189	45%
Total non-recurrent grants	4,460	1,141	(3,320)	(74%)
Total Capital Grants	5,718	1,963	(3,756)	(66%)
Total Grants	15,722	7,861	(7,861)	(50%)



Operating Grants

Council receives various grants to continue to fund its operations. Some of the main grant programs are: Financial Assistant grants \$3.27 million, Library services \$0.79 million, Maternal and Child Health \$0.8 million to subsidise Council's funding, \$0.38 million is anticipated for the School Crossing Supervisors program.

Council currently receives grants for tied (specific purpose grants) and un-tied (financial assistance grant) funding received via the Victorian Local Government Grants Commission (VLGGC). The reduction of operating grants are mainly because of Commonwealth Home Support Program grants from relinquishment from this service.

Capital Grants

Capital grants in 2024-25 include \$0.36 million for Toorak Park, \$0.53 million for Roads to Recovery, \$0.25 million for the Floodlight upgrade program, and \$0.30 million each for Phoenix Park Roof repair and Local Roads Community Infrastructure Stage 4. The level of capital grants is determined based on the nature and level of projects included in the Capital Works Program and vary widely. Capital grants have therefore been forecast to the level of known committed grants over the forward estimates, with an assumption that the Roads to Recovery program will continue.

4.1.5 Contributions – monetary

	Forecast	Budget	Change	
	Actual	2024/25	\$'000	%
	2023/24	2024/25		
	\$'000	\$'000	\$'000	%
Contributions	7,181	7,224	43	0.60%
Total contributions - monetary	7,181	7,224	43	0.60%

Contributions relate to monies paid by developers in regard to public open space and developer contribution (\$7.22 million in 2024-25) in accordance with planning permits issued for property development. They represent funds to enable council to provide the necessary open space and community infrastructure and infrastructure improvements to accommodate development growth and improved community outcomes. The contributions are for specific purposes and often require Council to outlay funds for infrastructure works often before receipt of this income source. These contributions are statutory contributions and are transferred to a restricted reserve until utilised for a specific purpose through the capital works program. Due to the economic conditions over the last three years in Victoria and delayed developments, Council has continued to see a decline in developer contributions received from previous years.

4.1.6 Other income

	Forecast	Budget	Change	
	Actual	2024/25	\$'000	%
	2023/24	2024/25		
	\$'000	\$'000	\$'000	%
Interest	2,716	1,626	(1,090)	(40.11%)
Dividends	8	8	-	0.00%
Investment property rental	1,133	1,182	49	4.32%
Council works cost recovery	998	1,138	140	14.05%
Fire service property levy administration	91	94	3	3.30%
Valuation cost recovery	97	132	35	36.08%
Transport towing	62	72	10	17.74%
Other rent (incl. in-kind community rental)	5,372	6,406	1,034	19.24%
Other	990	838	(138)	(14.21%)
Total other income	11,457	11,497	40	0.35%



Revenue from other income mainly comprises investment income plus the recovery income from a variety of sources, and rental income received from the hire of Council buildings and property investment portfolio (rent). As a general guide, other income is escalated in the 10-Year Financial Plan in line with forecast CPI. Interest income is expected to decline due to forecast decreasing interest rates, and declining availability of Council investments during 2024-25.

Other rent will increase by \$1.03 million. This is mainly due to Stonnington Sports Centre full year operation (\$0.81 million increase).

Lower interest is due to Council drawing down on its cash reserve for capital investment funding.

Other sundry income will reduce by \$0.14 million mainly due to one-off payment to Council from Toorak Road Level Crossing removal in 2023/24 partially offset by new Container Deposit Scheme quarterly payment.

Council works cost recovery is predominately related to road works on request of resident, reimbursement from State Government and rates information sharing with water authorities.

4.1.7 Employee costs

	Forecast Actual	Budget	Change	
	2023/24 \$'000	2024/25 \$'000	\$'000	%
Wages and salaries	58,460	59,013	553	0.95%
Work Cover	2,572	2,444	(128)	(4.97%)
Casual labour	4,701	4,267	(434)	(9.21%)
Annual leave and long service leave	10,568	8,882	(1,686)	(15.96%)
Superannuation	8,522	8,983	461	5.42%
Fringe benefits tax	408	439	31	7.65%
Other	3,100	987	(2,113)	(68.16%)
Total employee costs	88,331	85,015	(3,316)	(3.75%)

Council provides services to the community by a combination of employees and through contracted service providers. Employee costs are one of the largest expenditure items which represent approximately 39% of total expenses. Total employee costs are a combination of direct wages and salaries, overheads that include workers compensation, superannuation, training and agency staff engaged on temporary assignments.

From 2024-25 to 2033-34, employee costs have annual increases between 3.12 to 3.20 per cent per annum to provide for annual Enterprise Agreement increases, and other required increases to staff salaries (i.e. legislated superannuation changes).

Employee costs are budgeted to decrease by 3.75 per cent or \$3.32 million compared to forecast 2023-24. The decrease in salary cost is due to the decrease by 55.0 FTEs from last year's budget, primarily due to the exit from the Commonwealth Home Support Program from 1 July 2024. Partially offsetting this are the following key factors:

- The Council's Enterprise Agreement (EA) assumption and provision for anniversary growth 3.25 per cent increase in 2024-25
- The superannuation guarantee increases by 0.5 per cent from 1 July 2024, from 11.0 to 11.5 per cent.



Commonwealth Home Support Program impact within the 2024-25 budget:

FTE	Role(s)	Why	Impact
(47.6)	Exit from Home Support Program	Council decision exit from Commonwealth Home Support Program	Savings - reduction of direct service FTEs
3.0	Navigation services	Council decision to support the exit out Home Support Program with a temporary Navigation team	Net benefit
(44.6)	Net impact		

Other FTE movements within the 2024-25 budget include:

FTE	Role(s)	Why	Impact
1.0	Parking Services Admin	Extra role required for additional appeals generated from parking sensors infringements	Offset with additional revenue
1.0	Business Liaison Officer	Re-introduction of Special Rate for precinct marketing and promotions	Offset with administration charge
1.0	Report & Consent Officer	To replace an existing contractor position	Net benefit
(1.0)	Chief Customer & Transformation Officer	Role consolidated and deemed no longer required	Savings
(1.0)	Manager Safety & Risk	Role deemed no longer required and function split across two areas of responsibility	Savings
(2.0)	Social Support roles	Roles deemed no longer required	Savings
(1.0)	Business Project Support Officer	Role deemed no longer required	Savings
(3.0)	Compliance Officer, Principal Strategic Planner, Stakeholder & Engagement Officer	3 temporary roles due to finish in May 2025	Savings
(5.4)	Other	Various other movements across the business	Overall Savings
(10.4)	Net impact (excluding Commonwealth Home Support Program)		
(55.0)	Total Net impact		

**4.1.8 Materials and services**

	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Change	
			\$'000	%
Contract payments	32,168	37,360	5,192	16.14%
Legal and consulting fees	2,986	2,662	(324)	(10.81%)
Stamp duty on summons and registration searches	2,469	3,217	748	30.29%
Building maintenance	2,610	2,703	93	3.56%
General maintenance	1,545	1,605	60	3.90%
Utilities	2,970	3,245	275	9.26%
Fire services	290	290	-	0.00%
Office running cost and supplies	3,213	2,765	(448)	(13.95%)
Insurance	2,502	3,089	587	23.43%
Tipping fees and waste removal	6,608	6,845	237	3.58%
Activities and events	3,400	3,629	229	6.75%
Bank and merchant charges	467	593	126	26.78%
Information Technology	3,571	3,569	(2)	(0.04%)
Fleet Management	1,798	1,861	63	3.51%
Planning amendment fees	450	413	(37)	(8.16%)
Operating initiatives-non-salary	1,927	2,582	655	33.95%
Commission paid for services	707	449	(258)	(36.53%)
Capital to operating including Software as a service	8,500	8,500	-	0.00%
Other	3,774	3,816	42	1.12%
Total materials and services	81,955	89,193	7,237	8.83%

Material costs include items required for the maintenance and repairs of Council buildings, roads, drains and footpaths. Other associated costs included under this category are utilities, materials and consumable items for a range of services. Council also utilises external expertise on a range of matters, including legal services and via consultancy. Council continues to monitor costs in line with CPI levels year on year by engaging the market via best practice procurement processes. Materials and services are budgeted to increase by 8.83 per cent or \$7.24 million compared to forecast 2023-24.

The cost of major contracts will increase well beyond CPI due to additional costs for major licences (\$1.55 million), full year impact of the Special Rate and Special Charge scheme (\$1.84 million offset by income); full year of costs for the new parking sensor initiative (offset by income) which were captured in Commission paid in 2023-24 (\$1.34 million) and operating projects previously recognised as capital projects (\$0.45 million).

Consultancy and Legal are budgeted to be \$0.32 million lower than forecast. Consultancy has averaged \$2.4 million per annum for the five years from 2018-19 through to 2022-23, but has dropped to \$1.79 million in the 2023-24 forecast, with the 2024-25 Budget at \$1.72 million. For legal costs, average is \$1.1 million per annum historically, with the 2022-23 forecast slightly higher at \$1.2 million. Budget 2024-25 has been set at \$0.94 million.

Timeframe for parking referrals to Fines Victoria was extended for 6 months to allow additional internal management time. This generated one-off saving from stamp duty on summons and registration searches in 2023-24.

Utilities (water, gas, electricity) have increased significantly due to the rising cost from providers.



Office running cost and supplies reduction is mainly due to office cleaning cost now centralised into the new major contract account (\$0.38 million).

Insurance is budgeted to increase by almost 24% in 2024-25, with rising premiums from Local Government insurers.

Tipping and waste removal cost increase slightly above CPI due to property growth.

Bank and merchant fees increase is due to increasing use of card payment from the public. From March 2024, Council adopted to recover bank and merchant fees from credit card surcharges.

Capital to operating cost relates to the accounting treatment of investment on Software-as-a-Service and capital works not meeting capitalisation criteria, in the recognition of an accounting standard clarification released for the application of IAS 38 Intangible Assets – Configuration or Customisation Costs in a Cloud Computing Arrangement. These costs are captured as operating expenses at the time they are incurred and are not amortised over their useful life and are estimated at \$8.50 million for 2024-25.

The increase in Activities & Events is due to a targeted savings review and rescoped program in 2023-24, including the Glow Winter Arts Festival moving from late in the 2023-24 calendar to early in the 2024-25 calendar. In 2024-25, increased costs are being managed by adjusting the scope of the programs. Highlights of the 2024-25 program include:

- Roola Boola Children's Arts Festival
- Glow Winter Arts Festival
- Carols at Como Park and Family Christmas at Central Park
- Sunset Sounds Outdoor Concert Series
- Classics Opera Outdoor Concert
- Pets In the Park Outdoor Event
- So Soiree Fringe Garden and Circus Arts Precinct

The increase in Operating Initiatives is due to the cost of the Council Election, with potential partial cost recovery to occur through collection of non-voter fines in future financial years. A detailed listing of Operating Initiatives is included in **Appendix D**.

4.1.9 Depreciation

	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Change	
			\$'000	%
Property	6,477	7,454	977	15.09%
Plant and equipment	5,647	6,016	369	6.54%
Infrastructure	15,465	15,810	345	2.23%
Total depreciation	27,589	29,280	1,691	6.13%

Depreciation & amortisation of Council's infrastructure, intangible (software) and right of use of assets is determined from information contained within the various asset management plans and strategies. The projections of depreciation in the 10-Year Financial Plan is based on the Capital Works Program. It is critical that Council continues to renew existing assets in the capital works program, as failure to do so may reduce the service potential of assets and increase whole of life costs.

The increase of \$1.69 million for 2024-25 is mainly due to the completion of the 2023-24 capital works program. Refer to Section 4.5 'Capital works program' for a more detailed analysis of Council's capital works program for the 2024-25 year.

**4.1.10 Amortisation - Intangible assets**

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change	
			\$'000	%
Intangible assets	2,545	3,595	1,050	41.26%
Total amortisation - intangible assets	2,545	3,595	1,050	41.26%

Amortisation is an accounting measure which attempts to allocate the value of an intangible asset over its useful life for Council's software and information technology.

4.1.11 Depreciation - Right of use assets

	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Change	
			\$'000	%
Right of use assets	728	594	(134)	(18.42%)
Total amortisation - right of use assets	728	594	(134)	(18.42%)

4.1.12 Other expenses

	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Change	
			\$'000	%
Auditors' remuneration - external	78	88	10	12.82%
Auditors' remuneration - internal	239	276	37	15.68%
Councillors allowances	467	476	9	2.00%
Operating lease rentals (ROU assets)	149	73	(76)	(50.31%)
Community grants (incl. in-kind grants)	1,235	1,536	301	24.31%
Community Rental Waivers	2,639	2,351	(288)	(10.91%)
Landfill contribution	134	140	6	4.48%
Self-insurance	173	303	130	75.33%
Sundry other	205	219	14	6.76%
Total other expenses	5,319	5,462	143	2.69%

Other expenses include administration costs such as Councillor allowances, sponsorships, partnerships, community grants, lease expenditure, fire services property levy, audit costs and other costs associated with the day to day running of Council.

There is a planned reallocation of community grants in kind and community rental waiver expense. Net impact is minimal.

Due to rising cost of insurance premium and excess fees, Council has increased self-insurance allocation to minimise minor claims to insurers.



4.2 Balance Sheet

Budgeted balance sheet - This section analyses the movements in assets, liabilities and equity between 2023-24 and 2024-25.

		Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Variance \$'000
Current assets	4.2.1			
Cash and cash equivalents		61,129	45,419	(15,710)
Trade and other receivables		17,435	16,326	(1,109)
Prepayment		1,400	1,456	56
Other assets		629	654	25
Total current assets		80,593	63,855	(16,738)
Non-current assets	4.2.1			
Other financial assets		15	15	-
Investments in joint operations and subsidiaries		2,165	2,305	140
Property, infrastructure, plant and equipment		3,263,310	3,288,368	25,058
Right-of-use assets		781	1,817	1,036
Investment property		7,330	7,330	-
Intangible assets		25,226	31,850	6,624
Total non-current assets		3,298,827	3,331,686	32,858
Total assets		3,379,420	3,395,541	16,120
Current liabilities	4.2.2			
Trade and other payables		29,199	31,802	(2,603)
Trust funds and deposits		7,193	7,679	(486)
Provisions		17,431	18,344	(913)
Interest-bearing liabilities	4.2.3	3,136	3,689	(553)
Lease liability	4.2.4	764	712	52
Total current liabilities		57,723	62,226	(4,503)
Non-current liabilities	4.2.2			
Provisions		1,762	1,819	(57)
Interest-bearing liabilities	4.2.3	69,692	72,450	(2,758)
Lease liability	4.2.4	1,205	783	422
Other liabilities		2,902	2,902	-
Total non-current liabilities		75,561	77,954	(2,393)
Total liabilities		133,284	140,180	(6,896)
Net assets		3,246,136	3,255,361	9,225
Equity				
Accumulated surplus	4.3.1	1,169,615	1,178,690	9,075
Reserves	4.3.2	2,076,521	2,076,671	150
Total equity		3,246,136	3,255,361	9,225



4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. The decrease in 2024-25 is due to funding a larger capital work program in 2023-24 including supporting unfinished works carried over from multiple years.

Trade and other receivables are monies owed to Council by ratepayers and others for rates, parking fines and service provision fees. These receivables are cyclical in nature and are actively managed.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment to which Council is the custodian of.

The increase in this balance is attributable to the net result of the capital works program (\$59.62 million of gross capital expenditure including deferrals from 2023-24), offset by depreciation of assets (\$29.28 million), and the sale of property, plant and equipment (\$2.77 million).

4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as of 30 June. These liabilities are budgeted to be slightly above 2023-24 levels which aligns to cost escalations.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of balances.

Interest-bearing loans are borrowings by Council repayable in the next twelve months. Council is budgeting to repay loan principal of \$3.69 million during 2024-25.

The increase in liability reflects additional loan borrowings of \$7.0 million to support the 2024-25 capital works program.

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months and are therefore not available for discretionary spending. It is prudent for Council to retain a working capital ratio that exceeds 100% per cent.

	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Variance \$'000
Current assets	80,593	63,855	(16,738)
Current liabilities	57,723	62,226	(4,503)
Working capital	22,870	1,629	(21,241)



4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000
Amount borrowed as at 30 June of the prior year	61,464	72,828
Amount proposed to be borrowed	14,500	7,000
Amount projected to be redeemed	(3,136)	(3,689)
Amount of borrowings as at 30 June	72,828	76,139

	Forecast 2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	2030/31 \$'000	2031/32 \$'000	2032/33 \$'000	2033/34 \$'000
Opening balance	61,464	72,828	76,139	74,530	77,873	78,452	70,396	63,059	56,486	49,866	43,812
Plus New loans	14,500	7,000	5,800	10,000	8,000	-	-	-	-	-	-
Less Principal repayment	(3,136)	(3,689)	(7,409)	(6,657)	(7,421)	(8,056)	(7,337)	(6,573)	(6,620)	(6,054)	(5,451)
Closing balance	72,828	76,139	74,530	77,873	78,452	70,396	63,059	56,486	49,866	43,812	38,361
Interest payment	2,597	3,356	3,045	2,959	2,791	2,354	2,112	1,892	1,695	1,478	1,314



4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000
Right-of-use assets		
Plant and equipment	781	1,817
Total right-of-use assets	781	1,817
Lease liability		
Current leases liabilities		
Plant and equipment	764	712
Total-current lease liabilities	764	712
Non-current lease liabilities		
Plant and equipment	1,205	783
Total non-current lease liabilities	1,205	783
Total lease liabilities	1,969	1,495

4.3 Statement of changes in Equity

4.3.1 Accumulated Surplus

Accumulated surplus which is the value of all net assets less reserves that have accumulated over time. During the year an amount of \$0.15 million (net) is budgeted to be transferred from retained earnings to Council's reserves. This reflects the transfer of open space contributions to reserves and the subsequent usage of investment cash reserves and the Future Fund to partly fund the capital works and digital transformation program.

4.3.2 Reserves

Asset Revaluation Reserve

2024/25 Budget	Balance at beginning of financial year \$'000	Revaluation increment \$'000	Revaluation decrement \$'000	Balance at end of financial year \$'000
Asset Revaluation Reserve	2,012,234	-	-	2,012,234

Other Reserves

2024/25 Budget	Balance at beginning of financial year \$'000	Transfer from accumulated surplus \$'000	Transfer to accumulated surplus \$'000	Balance at end of financial year \$'000
Other Reserves				
- Open Space Reserve	57,538	9,589	(10,940)	56,187
- Future Fund Reserve	6,500	1,500	-	8,000
- Developer Contribution Plan	-	200	(200)	-
- Infrastructure - Roads Damaged Reserve	250	-	-	250
Total Other Reserves	64,287	11,289	(11,140)	64,437
Total Reserves	2,076,521	11,289	(11,140)	2,076,671



The Asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuations. The asset revaluation for 2023-24 is factored into the budget roll-over (forecast) each year, due to timing.

An amount of \$11.29 million is budgeted to be transferred from accumulated surplus to the Open Space, Developer Contribution, and the Future Fund reserves in 2024-25; \$11.14 million is to be utilised from the open space reserve to fund property purchases and creation of new open space.

Council's reserves have been allocated for specific future purposes by Council and include:

- Open Space Reserve
- Future Fund Reserve
- Developer Contribution Reserve

The Open Space Reserve is used to record open space contributions from developers and utilisation of this reserve is to purchase or develop open space assets.

The Future Fund Reserve is a reserve created to assist Council when making strategic property acquisitions and funds for Council to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability.

Developer Contribution Plans (DCP) reserve is the balance of cash levies paid to Council and is to be used to cover the cost of any infrastructure assets that are to be purchased or constructed by Council. These funds are restricted to prescribed projects.



Other reserves cont'

Development Contributions Reserve	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
Opening balance	-	-	-	-	-	-	-	-	-	-	-
Transfer to reserve	150	200	200	200	200	2,000	2,000	2,000	2,000	2,000	2,000
Transfer from reserve	(150)	(200)	(200)	(200)	(200)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Closing balance	-	-	-	-	-	-	-	-	-	-	-

Future Fund	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
Opening balance	5,000	6,500	8,000	9,500	11,000	12,500	14,000	15,500	17,000	18,500	20,000
Transfer to reserve	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Transfer from reserve	-	-	-	-	-	-	-	-	-	-	-
Closing balance	6,500	8,000	9,500	11,000	12,500	14,000	15,500	17,000	18,500	20,000	21,500

Public Open Space Reserve	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
Opening balance	55,016	57,538	56,187	64,575	74,158	83,939	93,877	104,163	114,809	125,827	137,231
Transfer to reserve	9,476	9,589	9,388	10,583	10,781	10,938	11,286	11,646	12,018	12,404	12,803
Transfer from reserve	(6,954)	(10,940)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Closing balance	57,538	56,187	64,575	74,158	83,939	93,877	104,163	114,809	125,827	137,231	149,034

Infrastructure - Roads Damaged Reserve	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
Opening balance	250	250	250	250	250	250	250	250	250	250	250
Transfer to reserve	-	-	-	-	-	-	-	-	-	-	-
Transfer from reserve	-	-	-	-	-	-	-	-	-	-	-
Closing balance	250	250	250	250	250	250	250	250	250	250	250



4.4 Statement of Cashflow

This section analyses the expected cashflows from the operating, investing and financing activities of Council for the 2024-25 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- Operating activities - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- Investing activities - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, and equipment.
- Financing activities - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to/from other organisations. These activities also include repayment of the principal component of loan repayments for the year.

Budgeted cash flow statement

		Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Variance \$'000
Net cash provided by operating activities	4.4.1	42,838	44,896	2,058
Net cash used in investing activities	4.4.2	(84,596)	(59,987)	24,609
Net cash provided by financing activities	4.4.3	8,485	(619)	(9,106)
Net increase/(decrease) in cash and cash equivalents		(33,274)	(15,710)	17,566
Cash and cash equivalents at the beginning of the financial year		94,405	61,129	(33,276)
Cash and cash equivalents at the end of the financial year	4.4.4	61,129	45,419	(15,710)

4.4.1 Net cash flows provided by/used in operating activities

The net decrease in cash inflows from operating activities of \$2.06 million is mainly due to: \$4.2 million reduction from operating grants and \$3.76 million reduction from capital grants offset by \$6.2 million increase from rates and charges.

4.4.2 Net cash flows provided by/used in investing activities

The decrease in payments for investing activities represents a reduction in capital works expenditure of \$24.61 million compared to 2023-24. Section 4.5 of this budget report provides more detail on the capital works program. It also includes projected proceed from sale of properties, plant and motor vehicles at \$10.11 million (inclusive of GST).

4.4.3 Net cash flows provided by/used in financing activities

For 2024-25, the total of interest-bearing loans and borrowings proceeds is \$7.00 million, repayments \$3.69 million and finance charges \$3.36 million.

4.4.4 Cash and cash equivalents at the end of the financial year

Total cash and investments are forecast to decrease by \$15.71 million to \$45.42 million as at the end of 2024-25, reflecting Council's strategy of using existing cash reserve to enhance and create new infrastructure.



4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2024-25 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary incl. capital works carried forward from 2023/24

	Forecast	Actual	Change	
			Budget	\$'000
Property	23,156	25,789	2,633	11.37%
Plant and equipment	6,588	7,383	795	12.07%
Infrastructure	45,802	26,445	(19,358)	(42.26%)
Total	75,546	59,617	(15,930)	(21.09%)

Project	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	25,789	13,772	6,832	5,185	0	659	7,000	18,131	3,500
Plant and equipment	7,383	403	6,268	662	50	-	-	7,383	-
Infrastructure	26,445	2,721	10,225	12,968	531	1,303	3,940	21,201	11,000
Total	59,617	16,896	23,325	18,815	581	1,962	10,940	46,715	14,500

Works carried forward (\$16.35 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to planning issues, extended consultation and/or supplier and materials availability. For the 2023-24 year, forecasted capital works of \$16.35 million will be carried forward into the 2024-25 year.

Significant projects include Strategic Land purchases (\$5.70 million); Toorak Park Redevelopment (\$3.56 million); Annual Specialised Vehicles Purchase (\$1.11 million) and Gardiners Creek Masterplan (\$0.64 million).

Total Property (\$17.41 million)

The property class comprises land, land improvements, buildings including community facilities, municipal offices, sports facilities and pavilions and heritage buildings including town halls and aquatic centres.

Significant projects include Strategic land purchases for open space (\$6.50 million); Prahran market asset renewal (\$1.50 million); Air Conditioning replacement (\$1.20 million), and Harold Holt Dry Rejuvenation Project (\$1.00 million).

Total Plant and Equipment (\$5.91 million)

Plant and equipment includes: plant and equipment; plant, machinery and equipment; fixtures, fittings and furniture, computers and telecommunications and library books.

Significant projects include Annual Specialised Vehicle Purchase (\$1.80 million); Annual Light Fleet Replacement Program (\$1.00 million); and Materials and E-services subscriptions for Libraries (\$0.62 million).

Total Infrastructure (\$19.94 million)

Infrastructure includes roads, bridges, footpaths, cycle ways, drainage, recreation, leisure and community facilities, parks, open space and streetscape improvements and other infrastructure.



Significant projects include Footpaths - Refurbishment Program (\$2.50 million); Regenerating Kooyongkoot Masterplan Delivery (\$2.16 million); Toorak Park Masterplan Implementation - Stages 2 & 3 (\$1.76 million); Drainage Improvement Works (\$1.25 million); Asphalt Resurfacing of Local Roads Laneways and Car Parks (\$0.75 million); Windsor Siding Masterplan Delivery (\$0.70 million); Izett Street Pocket Park (\$0.69 million); and William Street Pocket Park (\$0.57 million).

Expenditure Type: New Assets (\$10.50 million), Asset Renewal (\$19.90 million), Upgrade (\$12.29 million) and Expansion (\$0.58 million)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability.

Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories, which constitute expenditure on new assets mainly relate to Strategic land purchases (\$6.50 million), Floodlight Upgrade Program (\$0.86 million); Izett Street Pocket Park (\$0.69 million); and William Street Pocket Park (\$0.57 million).



4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY									
Land	6,500	6,500	-	-	-		6,500	-	
Buildings	9,131	1,245	3,536	4,350	-	659		4,472	4,000
Building Improvements	1,780	-	1,780	-	-			1,780	
TOTAL PROPERTY	17,411	7,745	5,316	4,350	-	659	6,500	6,252	4,000
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment	155	105	-	-	50	-	-	155	-
Fixtures, Fittings and Furniture	3,940	70	3,795	75	-	-	-	3,940	-
Computers and Telecommunications	711	228	123	360	-	-	-	711	-
Heritage Plant and Equipment	162	-	70	92	-	-	-	162	-
Library books	947	-	947	-	-	-	-	947	-
TOTAL PLANT AND EQUIPMENT	5,915	403	4,935	527	50	-	-	5,915	-
INFRASTRUCTURE									
Roads	3,686	370	2,905	80	331	823	-	2,863	-
Bridges	40	-	40	-	-	-	-	40	-
Footpaths and Cycleways	3,870	-	3,630	240	-	-	-	870	3,000
Drainage	1,450	-	150	1,300	-	-	-	1,450	-
Recreational, Leisure & Community Facilities	2,464	-	625	1,839	-	-	-	2,464	-
Parks, Open Space and Streetscapes	7,097	1,894	1,140	3,863	200	381	4,440	2,276	-
Other Infrastructure	1,335	90	1,155	90	-	-	-	1,335	-
TOTAL INFRASTRUCTURE	19,942	2,354	9,645	7,412	531	1,204	4,440	11,298	3,000
TOTAL NEW CAPITAL WORKS	43,267	10,501	19,896	12,289	581	1,863	10,940	23,464	7,000



4.5.3 Works carried forward from the 2023/24 year

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY									
Land	5,700	5,700	-	-	-	-	-	5,700	-
Buildings	2,370	327	1,478	564	-	-	-	2,370	-
Building Improvements	308	-	39	270	-	-	-	308	-
TOTAL PROPERTY	8,378	6,027	1,517	834	-	-	-	8,378	-
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment	1,469	-	1,334	135	-	-	-	1,469	-
Fixtures, Fittings and Furniture	-	-	-	-	-	-	-	-	-
Computers and Telecommunications	-	-	-	-	-	-	-	-	-
Heritage Plant and Equipment	-	-	-	-	-	-	-	-	-
Library books	-	-	-	-	-	-	-	-	-
TOTAL PLANT AND EQUIPMENT	1,469	-	1,334	135	-	-	-	1,469	-
INFRASTRUCTURE									
Roads	370	20	350	-	-	-	-	370	-
Bridges	-	-	-	-	-	-	-	-	-
Footpaths and Cycleways	555	-	-	555	-	-	-	555	-
Drainage	335	-	170	165	-	-	-	335	-
Recreational, Leisure & Community Facilities	4,093	-	-	4,093	-	100	-	3,993	-
Parks, Open Space and Streetscapes	1,118	317	59	742	-	-	-	1,118	-
<i>Other Infrastructure</i>	31	31	-	-	-	-	-	31	-
TOTAL INFRASTRUCTURE	6,502	368	579	5,555	-	100	-	6,402	-
TOTAL CARRIED FORWARD CAPITAL WORKS 2023/24	16,350	6,394	3,430	6,526	-	100	-	16,250	-
TOTAL CAPITAL WORKS (incl. carryover from 2023/24)	59,617	16,896	23,325	18,815	581	1,963	10,940	39,714	7,000



5. Financial Performance Indicators

5.1 Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

Targeted performance indicators – Service

Indicator	Measure	Notes	Actual 2022/23	Forecast 2023/24	Target 2024/25	Target Projections			Trend +/-
						2025/26	2026/27	2027/28	
Governance									
Satisfaction with community consultation and engagement	Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	1	53	54	55	56	56	56	+
Roads									
Sealed local roads below the intervention level	Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	2	99.38%	99.60%	99.78%	99.78%	99.78%	99.78%	+
Statutory planning									
Planning applications decided within the relevant required time	Number of planning application decisions made within the relevant required time / Number of decisions made	3	67.98%	69.00%	69.50%	69.50%	69.50%	69.50%	+
Waste management									
Kerbside collection waste diverted from landfill	Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	4	38.75%	40.00%	45.00%	50.00%	60.00%	70.00%	+



Targeted performance indicators - Financial

Indicator	Measure	Notes	Actual 2022/23	Forecast 2023/24	Target 2024/25	Target Projections			Trend +/-
						2025/26	2026/27	2027/28	
Liquidity									
Working Capital	Current assets / current liabilities	5	192.99%	140.00%	103.00%	95.00%	105.00%	119.00%	-
Obligations									
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	6	139.47%	204.12%	143.92%	125.41%	122.94%	106.94%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	7	65.22%	67.81%	65.35%	67.20%	67.50%	67.45%	-
Efficiency									
Expenditure level	Total expenses / no. of property assessments		\$3,069	\$3,112	\$3,193	\$3,199	\$3,239	\$3,275	-

5.2 Financial Performance Indicators

The following table highlights Council’s current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council’s financial position and performance and should be interpreted in the context of the organisation’s objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council’s Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual 2022/23	Forecast 2023/24	Budget 2024/25	Projections			Trend +/-
						2025/26	2026/27	2027/28	
Operating Position									
Adjusted Underlying Result	Adjusted underlying result / Adjusted underlying revenue	8	-1.34%	-3.34%	0.02%	-1.60%	0.02%	0.27%	+
Liquidity									
Unrestricted cash	Unrestricted cash / current liabilities	9	-30.13%	60.00%	61.00%	55.00%	66.00%	80.00%	+
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	10	46.58%	53.05%	53.77%	51.42%	51.41%	50.52%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		17.05%	1.89%	2.37%	2.10%	1.95%	1.80%	+
Indebtedness	Non-current liabilities / own source revenue	11	33.83%	39.26%	36.98%	34.68%	34.86%	33.91%	+
Stability									
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.13%	0.13%	0.14%	0.14%	0.15%	0.15%	-
Efficiency									
Revenue level	Total rate revenue / no. of property assessments	12	1,538	1,593	1,636	1,678	1,717	1,751	-



Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

Notes to performance indicators

- 1) **Satisfaction with community consultation and engagement:** Anticipating a consistent and minor improvement in result based on the new digital engagement platform and increase in face-to-face engagement. Result is dependent on response sample from Community Satisfaction Survey.
- 2) **Sealed local roads below the intervention level:** Anticipating a consistent and minor improvement in result. New Road Asset Management Plan to set new Levels of Service and method for setting road conditions.
- 3) **Planning applications decided within the relevant required time:** Anticipating a consistent and minor improvement in result based on current resourcing and a direct result of Planning Controls introduced by State Government in 2023.
- 4) **Kerbside collection waste diverted from landfill:** Targets align with Council's Towards a Circular Economy: Our Future Waste Strategy 2022–2025 target of 80 per cent diversion by 2030. This is consistent with State Government target.
- 5) **Working Capital:** Due to utilising Council cash reserve to fund infrastructure investment, Council's working capital ratio is targeted to be 103 per cent in 2024-25, which is lower than prior years. However, it is expected to increase from 2026-27 onwards.
- 6) **Asset renewal:** Council investment on asset renewal and upgrade ranges between 107 to 144 percent of annual asset consumption measured by depreciation in the forward estimate. It is lower than the previous last few years due to major projects completion during 2022-23 and 2023-24 (still above 100 per cent).
- 7) **Rates concentration:** Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates a relatively stable level over the outlook period.
- 8) **Adjusted underlying result:** Due to the impact of treatment of Software-as-a-Service investment, Council's adjusted underlying result from 2021-22 through to 2025-26 will be negatively impacted, although this investment was fully planned, and cash backed. This ratio is expected to improve after Council finishes the digital transformation program.
- 9) **Unrestricted cash:** Actual LGPRF indicator is (30.13%) as the measure excludes term deposits. Council reported indicator within the budget of unrestricted cash includes both cash and term deposit as Council only invests in short term deposit and there is sufficient liquidity.
- 10) **Loans and Borrowings:** Trend indicates Council's new long-term borrowings to part fund major capital works over the next four years.
- 11) **Indebtedness:** trend indicates Council's new long-term borrowings to part fund major capital works over the next four years. These borrowing ratios will improve overtime as Council pays down its borrowings.
- 12) **Revenue level:** Increases based on assumed rate cap increases over time.



Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 5 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that whilst the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.



Appendix A - Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the Local Government Act 2020 (the Act) and Local Government (Planning and Reporting) Amendment Regulations 2022.

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2024-25 budget, which is included in this report, is for the year 1 July 2024 to 30 June 2025 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a budgeted Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2025 in accordance with the Act and Regulations and are consistent with the annual financial statements which are prepared in accordance with the Australian Accounting Standards. The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires to make an informed decision about the adoption of the budget. The budget excludes the consolidated position of Council to which will include the Clayton Landfill and Prahra Market.

In advance of preparing the budget, Officers firstly review and update Council's long term financial projections. Financial projections for at least four years are ultimately included in Council's Budget, which is the key long-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with Officers preparing the operating and capital components of the annual budget during December and January. A draft consolidated budget is then prepared, and various iterations are considered by Council at informal briefings during February to April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April/May for approval 'in principle'. Council has then opted to give 'public notice' that it intends to 'adopt' the budget and gave 28 days of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its website. A person has a right to make a submission on any proposal contained in the budget and any submission will be considered before adoption of the budget by Council.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June each year. The key dates for the budget process are summarised below:

Budget process	Timing
1. Minister of Local Government announces maximum rate increase	Dec
2. Officers update Council's long term financial projections, prepare operating and capital budgets	Jan/Feb
3. Council to advise ESC if it intends to make a rate variation submission	Jan/Feb
4. Councillors consider draft budgets at informal briefings	Feb-April
5. Proposed budget submitted to Council for approval	Apr
6. Public notice advising intention to adopt budget	Apr
7. Budget available for public inspection and comment	Apr-May
8. Public exhibition process undertaken	Apr-May
9. Submissions considered by Council	May
10. Budget and submissions presented to Council for adoption	Jun
11. Copy of adopted budget submitted to the Minister	Jun

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
The fees are applicable from 1 July 2024. Statutory fees may change during the financial year in accordance with updated Victorian Government legislation and regulation. Should these fees and charges be changed by the Victorian Government, the new fees or charges value will be provided on council's website.					
Waste Management Charges					
Waste Management Charges - Residential					
Waste Management Charge – Base Non Kerbside collection	Non Statutory	Per Property	253.00	260.00	2.8%
Waste Management Charge – Shared bin discount - 60L	Non Statutory	Per Property	303.00	310.00	2.3%
Waste Management Charge – minimum 120 Litre	Non Statutory	Per Bin	354.00	362.00	2.3%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	708.00	724.00	2.3%
Waste Management Charge – minimum- Shared Bin Discount - 120 Litre (\$6.00)	Non Statutory	Per Bin	348.00	356.00	2.3%
Waste Management Charges - Commercial					
Waste Management Charge – Base Non Kerbside collection	Non Statutory	Per Property	253.00	260.00	2.8%
Waste Management Charge – minimum 120 Litre	Non Statutory	Per Bin	354.00	362.00	2.3%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	708.00	724.00	2.3%
Waste Management Charge – minimum- Shared Bin Discount - 120 Litre (\$6.00)	Non Statutory	Per Bin	348.00	356.00	2.3%
Food & Green Waste Charges - Residential					
60 Litre Bin - Residential Shared 120L bin	Non Statutory	Per Bin	68.00	68.00	0.0%
120 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	136.00	136.00	0.0%
240 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	184.00	184.00	0.0%
Food & Green Waste Charges - Commercial					
120 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	136.00	136.00	0.0%
240 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	184.00	184.00	0.0%
Waste Management Charges - Owners Corporation					
Waste Management Charge – 120 Litre Bin	Non Statutory	Per Bin	136.00	136.00	0.0%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	184.00	184.00	0.0%
Administration Charge - Owners Corporation	Non Statutory	Per Bin	21.00	21.00	0.0%
Additional Bins					
Recycle bin above 2 bins allowance (120L or 240L)	Non Statutory	Per Bin	60.00	63.00	5.0%
Other rate charges					
Land information and valuation certificates	Statutory	Per Request	27.80	29.70	6.8%
Land information and valuation certificates urgent fee (required within 24 hours)	Non Statutory	Per Request	62.50	65.00	4.0%
Adverse possession application Council information request fee.	Non Statutory	Per Request	175.00	182.00	4.0%
Dishonoured cheque administration fee	Non Statutory	Per Dishonour	26.00	27.10	4.2%
Declined credit card and debit card fee	Non Statutory	Per Decline	26.00	27.10	4.2%
Historical rating and property information request (greater than 10 years)	Non Statutory	Per Request	170.00	176.80	4.0%
Additional copy of physical rates notices	Non Statutory	Per Request	12.00	12.50	4.2%

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
The fees are applicable from 1 July 2024. Statutory fees may change during the financial year in accordance with updated Victorian Government legislation and regulation. Should these fees and charges be changed by the Victorian Government, the new fees or charges value will be provided on council's website.					
Governance & Corporate Support					
Freedom of Information Request	Statutory	Per Request	30.60	32.67	6.8%
Other fees as per Act (Photocopy search fee)	Statutory	Per Hour	22.95	23.58	2.7%
Photocopying (A4 B&W)	Statutory	Per Page	0.20	0.20	0.0%
Election fines	Statutory	Per infringement	92.00	94.53	2.8%
Aged Care Services					
Care Services (Including Respite and Personal Care)					
Single Pension (Low Income Range)	Non Statutory	Per Hour	6.40	-	REMOVED
Couple Pension (Low Income Range)	Non Statutory	Per Hour	8.40	-	REMOVED
Medium Income Range	Non Statutory	Per Hour	20.20	-	REMOVED
High Income Range	Non Statutory	Per Hour	43.60	-	REMOVED
Full Cost Recovery	Non Statutory	Per Hour	98.60	-	REMOVED
Home Maintenance					
Low Income Range	Non Statutory	Per Hour	13.50	-	REMOVED
Medium Income Range	Non Statutory	Per Hour	22.00	-	REMOVED
High Income Range	Non Statutory	Per Hour	54.80	-	REMOVED
Full Cost Recovery	Non Statutory	Per Hour	98.60	-	REMOVED
Transport Service					
Clients	Non Statutory	Per Trip	1.80	1.90	5.6%
Self Drive Weekday Hire	Non Statutory	Per Bus	60.30	62.00	2.8%
Self Drive Weekend/Public Hols/After Hrs Hire	Non Statutory	Per Bus	100.90	105.00	4.1%
Day Trips 17 Seat Bus with Driver	Non Statutory	Per Service	156.00	170.00	9.0%
Regular Weekly for Community Groups 1 way (Service pick up only)	Non Statutory	Per Service	18.00	19.00	5.6%
Regular Weekly for Community Groups 2 ways (Service pick up and return on same day)	Non Statutory	Per Service	36.40	38.00	4.4%
Community transport full cost recovery-with driver day service	Non Statutory	Per Service	1,186.00	1,250.00	5.4%
Community Transport Regular Weekly Service for Community Grps/orgs 1 way Full cost recovery	Non Statutory	Per Service	197.60	210.00	6.3%
Community Transport Regular Weekly Service for Community Grps/orgs 2 way Full cost recovery	Non Statutory	Per Service	395.20	420.00	6.3%
Food Services					
Delivered Meals	Non Statutory	Per Meal	10.60	-	REMOVED
Full Cost Recovery	Non Statutory	Per Meal	25.60	-	REMOVED

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
The fees are applicable from 1 July 2024. Statutory fees may change during the financial year in accordance with updated Victorian Government legislation and regulation. Should these fees and charges be changed by the Victorian Government, the new fees or charges value will be provided on council's website.					
Early Years Services					
Increase fees by CPI 4% (as listed below) from 1 July 2024 and a further 2.5% from 1 January 2025					
Princes Close Child Care Centre:					
Registration Charge	Non Statutory	Initial Start	27.00	28.00	3.7%
Under Three (3) Years Old:					
Long Day Care	Non Statutory	Day Rate	143.50	149.50	4.2%
Over Three (3) Years Old:					
Long Day Care	Non Statutory	Day Rate	140.50	146.50	4.3%
Other Fees:					
Casual Day Surcharge - Long Day Care	Non Statutory	Per booking	7.80	8.20	5.1%
Late Collection Fee - All Services	Non Statutory	10 minutes	29.00	30.00	3.4%
Winter St Child Care Centre:					
Occasional Care					
Daily Fees					
Long Day Rate	Non Statutory	Day Rate	132.50	138.00	4.2%
Full Day Sessional Day Care	Non Statutory	Day Rate	137.50	143.00	4.0%
Other Fees:					
Registration Charge	Non Statutory	Initial Start	27.00	28.00	3.7%
Late Collection Fee - All Services	Non Statutory	10 minutes	29.00	30.00	3.4%
Cancellation Fee Day Rate					
50% of Full Day Sessional Day Care	Non Statutory	Per Cancellation	68.50	71.50	4.4%
Session Rates (Half Day)	Non Statutory	Per Half Day	72.00	75.00	4.2%
Cancellation Session Rate					
50% of Session Rates (Half Day)	Non Statutory	Per Cancellation	36.00	37.50	4.2%
Immunisation - Prices fluctuate per supplier's quote when vaccine is ordered, consequently users will be charged accordingly.					
Sporting Ground and Pavilion Charges					
Summer and Winter Season User Bonds:					
Bond Per Key	Non Statutory	Per Key	219.40	200.00	-8.8%
Sporting Ground Charges					
School Allocations	Non Statutory	Per Year	6,032.10	6,273.38	4.0%

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
The fees are applicable from 1 July 2024. Statutory fees may change during the financial year in accordance with updated Victorian Government legislation and regulation. Should these fees and charges be changed by the Victorian Government, the new fees or charges value will be provided on council's website.					
Sporting Ground Charges - Casual Use					
Bond - Sports Ground	Non Statutory	Bond	500.00	500.00	0.0%
Sporting Clubs & Community Groups - Stonnington Based	Non Statutory	Per Hour	62.50	65.00	4.0%
Sporting Clubs & Community Groups - Other	Non Statutory	Per Hour	95.40	99.30	4.1%
Sporting Clubs & Community Groups	Non Statutory	Per Day	343.30	357.10	4.0%
Sporting Clubs & Community Groups	Non Statutory	Per Game	167.80	174.60	4.1%
Private Activities - Commercial or Corporate Groups	Non Statutory	Per Hour	126.10	131.20	4.0%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Day	531.90	553.20	4.0%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Game	257.70	268.00	4.0%
Gardiner Park - Synthetic Pitch Charge	Non Statutory	Per Game	247.50	257.40	4.0%
Sporting Pavilion Charges - Casual Use					
Bond - Sports Pavilion	Non Statutory	Bond	548.40	500.00	-8.8%
Bond Per Key	Non Statutory	Bond Per Key	219.40	200.00	-8.8%
Sporting Clubs & Community Groups	Non Statutory	Per Hour	21.90	22.80	4.1%
Sporting Clubs & Community Groups	Non Statutory	Per Day	126.10	131.20	4.0%
Sporting Clubs & Community Groups	Non Statutory	Per Game	62.50	65.00	4.0%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Hour	34.00	35.40	4.1%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Day	188.60	196.20	4.0%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Game	95.40	99.30	4.1%
Princes Gardens Sports Court					
Court Hire (30 Min)	Non Statutory	Per Half Hour		11.00	NEW
Court Hire (60 Min)	Non Statutory	Per Hour		22.00	NEW
Turf Cricket Wicket Preparation - Casual Use					
Not for Profit	Non Statutory	Per Day	224.80	233.80	4.0%
Commercial/Private	Non Statutory	Per Day	335.60	349.10	4.0%
Skate Parks - Event Use					
Skate Ramp and/or Park	Non Statutory	Per Event	558.30	580.63	4.0%
Bond	Non Statutory	Bond	500.00	500.00	0.0%
Functions In Parks					
Functions In Parks - Bond	Non Statutory	Bond	200.00	200.00	0.0%
Community Activity	Non Statutory	Per Day	155.70	162.00	4.0%
Private Activities/Individuals	Non Statutory	Per Day	155.70	162.00	4.0%
Private Activities/Corporation	Non Statutory	Per Day	614.20	638.80	4.0%
Wedding Ceremony	Non Statutory	Per Day	411.30	427.80	4.0%
Commercial Activity	Non Statutory	Per Day	1,678.00	1,745.20	4.0%

2024/25 Fees and Charges schedule

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<u>Orrong Romanis Recreation Centre</u>					
Bond	Non Statutory	Per Key	200.00	200.00	0.0%
Bond - Regular User	Non Statutory	Per Bond	200.00	200.00	0.0%
Bond - Normal User	Non Statutory	Per Bond	500.00	500.00	0.0%
Court Hire - Not for Profit	Non Statutory	Per Hour	46.00	47.80	3.9%
Court Hire - Private / Commercial	Non Statutory	Per Hour	63.10	65.60	4.0%
<u>Multi-Court Indoor Stadium</u>					
Court Hire Per Hour -Peak	Non Statutory	Per Hour	65.00	67.60	4.0%
Court Hire Per Hour - Off Peak	Non Statutory	Per Hour	58.50	60.80	3.9%
Complete Stadium Hire Half Day weekend	Non Statutory	Half Day	832.00	865.30	4.0%
Complete Stadium Hire Full Day Weekend	Non Statutory	Full Day	1,664.00	1,730.60	4.0%
Spectator	Non Statutory	Per Entry	2.00	2.00	0.0%
School Hire - Peak	Non Statutory	Per Hour	65.00	67.60	4.0%
School Hire - Off Peak	Non Statutory	Per Hour	58.50	60.80	3.9%
Badminton Court Hire	Non Statutory	Per Hour	20.00	20.80	4.0%
Casual Shooting	Non Statutory	Per Entry	6.50	6.80	4.6%
Table Tennis	Non Statutory	Per Table	15.00	15.60	4.0%
Volleyball Court Hire	Non Statutory	Per Hour	32.50	33.80	4.0%
Half Court Hire	Non Statutory	Per Hour	32.50	33.80	4.0%
<u>Library Services</u>					
Reproduction Service					
Black and White A4	Non Statutory	Per Copy	0.20	0.20	0.0%
Black and White A3	Non Statutory	Per Copy	0.40	0.40	0.0%
Colour Photocopies A4	Non Statutory	Per Copy	1.00	1.00	0.0%
Colour Photocopies A3	Non Statutory	Per Copy	2.00	2.00	0.0%
Processing costs for all items					
Books	Non Statutory	Per Item	13.40	13.95	4.1%
Audio Visual items	Non Statutory	Per Item	13.40	13.95	4.1%
Magazines	Non Statutory	Per Item	4.30	4.45	3.5%
Replacement for audio visual with no recorded cost					
Audio Book CD	Non Statutory	Per Item	19.40	20.15	3.9%

2024/25 Fees and Charges schedule

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Miscellaneous Charges					
Audio book / Language case	Non Statutory	Per Item	10.00	10.40	4.0%
USB Drives	Non Statutory	Per Item	8.00	8.30	3.8%
Barcode	Non Statutory	Per Item	4.30	4.45	3.5%
CD Case	Non Statutory	Per Item	4.30	4.45	3.5%
Membership Card	Non Statutory	Per Item	4.30	4.45	3.5%
Book Strap	Non Statutory	Per Item	4.30	4.45	3.5%
Headphones	Non Statutory	Per Item	3.50	3.65	4.3%
Activities	Non Statutory	per event	12.00	12.00	0.0%
Inter - Library loan charge					
Public Library	Non Statutory	Per Month	5.00	5.20	4.0%
Institutions	Non Statutory	Per Month	28.50	29.65	4.0%
Local History Service					
Special Projects - Research rates, after the first half hour	Non Statutory	Per Hour	71.80	75.00	4.5%
Photographic Reproduction Prints					
(Black and White) 8 X 10	Non Statutory	Per Copy	53.00	55.00	3.8%
House Dating					
House dating service, after first half hour	Non Statutory	Per Request	322.40	335.00	3.9%
Aquatic Services					
Harold Holt Swim Centre					
Adult	Non Statutory	Per Admission	8.50	8.80	3.5%
Child	Non Statutory	Per Admission	6.80	7.00	2.9%
Adult Swim Concession 10% (Student and Seniors)	Non Statutory	Per Admission	7.60	7.90	3.9%
Adult Swim Concession 40% (Pensioner/Health care)	Non Statutory	Per Admission	5.10	5.30	3.9%
Family	Non Statutory	Per Admission	23.70	23.70	0.0%
Non Swimming supervisor	Non Statutory	Per Admission	2.90	2.90	0.0%
Swim, Spa, Sauna	Non Statutory	Per Admission	14.70	15.30	4.1%
Swim, Spa, Sauna Concession 10%	Non Statutory	Per Admission	13.20	13.70	3.8%
Swim, Spa, Sauna Concession 40%	Non Statutory	Per Admission	8.80	9.20	4.5%
10 Visit Pass Adult Swim	Non Statutory	Per Pass	76.30	79.20	3.8%
10 Visit Pass Child Swim	Non Statutory	Per Pass	61.00	63.00	3.3%
10 Visit Pass Adult Swim Concession 10%	Non Statutory	Per Pass	68.60	71.10	3.6%
10 Visit Pass Adult Swim Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	45.80	47.70	4.1%
Aquatic 10 Visit Pass	Non Statutory	Per Pass	132.00	137.70	4.3%
Aquatic 10 Visit Pass Concession 10%	Non Statutory	Per Pass	118.80	123.30	3.8%

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
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Aquatic 10 Visit Pass Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	79.20	82.80	4.5%
Fitness Classes	Non Statutory	Per Class	20.80	21.60	3.8%
Fitness Classes - Concession 10%	Non Statutory	Per Class	18.70	19.40	3.7%
Fitness Classes - Concession 40%	Non Statutory	Per Class	12.50	13.00	4.0%
Fitness Classes - 10 Visit Pass	Non Statutory	Per Pass	186.80	194.40	4.1%
Fitness Classes - 10 Visit Pass Concession 10%	Non Statutory	Per Pass	168.10	174.60	3.9%
Fitness Classes - 10 Visit Pass Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	112.10	117.00	4.4%
Older Adults Aqua/Dry	Non Statutory	Per Admission	12.50	13.00	4.0%
Older Adults Aqua/Dry 10 visit pass	Non Statutory	Per Admission	112.50	117.00	4.0%
25m pool lane hire	Non Statutory	Per Lane/Hr	51.00	53.00	3.9%
50m Pool lane hire	Non Statutory	Per Lane/Hr	60.80	63.20	3.9%
50m Pool lane hire - Regular / Community Group	Non Statutory	Per Lane/Hr	49.90	50.60	1.4%
Program room hire	Non Statutory	Per Room/Hr	55.30	57.50	4.0%
Learners pool hire	Non Statutory	Per Lane/Hr	27.60	28.70	4.0%
Hydro pool hire	Non Statutory	Per Lane/Hr	55.30	57.50	4.0%
Dive Pool hire - Shared Use	Non Statutory	Per half Pool	27.60	28.70	4.0%
Dive Pool hire - Exclusive Use	Non Statutory	Per Pool	60.80	63.20	3.9%
Membership Fees (all transferrable across both sites)					
Aquatic membership Direct Debit	Non Statutory	Per Fortnight	36.00	37.40	3.9%
Aquatic membership Direct Debit Level 1 Concession 10%	Non Statutory	Per Fortnight	32.40	33.70	4.0%
Aquatic membership Direct Debit Level 2 Concession 40%	Non Statutory	Per Membership	21.60	22.40	3.7%
Aquatic membership Term - 3 months	Non Statutory	Per Membership	263.50	274.00	4.0%
Aquatic membership Term - 3 months Level 1 Concession 10%	Non Statutory	Per Membership	237.10	246.60	4.0%
Aquatic membership Term - 3 months Level 2 Concession 40%	Non Statutory	Per Membership	158.10	164.40	4.0%
Aquatic membership Term - 12 months	Non Statutory	Per Membership	886.00	917.00	3.5%
Aquatic membership Term - 12 months Level 1 concession	Non Statutory	Per Membership	797.40	825.30	3.5%
Aquatic membership Term - 12 months Level 2 concession 40%	Non Statutory	Per Membership	531.60	550.20	3.5%
Health & Fitness Direct Debit Membership joining fee	Non Statutory	Per Membership	50.00	50.00	0.0%
Health & Fitness Direct Debit Membership	Non Statutory	Per Fortnight	42.00	43.70	4.0%
Health & Fitness Direct Debit Level 1 concession 10%	Non Statutory	Per Membership	37.80	39.30	4.0%
Health & Fitness Direct Debit Level 2 concession 40%	Non Statutory	Per Membership	25.20	26.20	4.0%
Health & Fitness Membership joining fee	Non Statutory	Per Membership	50.00	50.00	0.0%
Health & Fitness Term 3 months	Non Statutory	Per Membership	306.30	318.60	4.0%
Health & Fitness Term 3 months Concession 10%	Non Statutory	Per Membership	275.70	286.70	4.0%
Health & Fitness Term 3 months Concession 40%	Non Statutory	Per Membership	183.80	191.20	4.0%
Health & Fitness Term 12 months	Non Statutory	Per Membership	1,006.30	1,046.60	4.0%

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
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Health & Fitness Term 12 months Concession 10%	Non Statutory	Per Membership	905.70	941.90	4.0%
Health & Fitness Term 12 months Concession 40%	Non Statutory	Per Membership	603.80	628.00	4.0%
Direct debit rejection fee	Non Statutory	Per Rejection	5.00	5.00	0.0%
Prahran Aquatic Centre					
Adult	Non Statutory	Per Admission	7.60	7.90	3.9%
Child	Non Statutory	Per Admission	4.60	5.10	10.9%
Adult Swim Concession 10% (Student and Seniors)	Non Statutory	Per Admission	6.80	7.10	4.4%
Adult Swim Concession 40% (Pensioner/Health care)	Non Statutory	Per Admission	4.60	4.70	2.2%
Family	Non Statutory	Per Admission	19.80	20.59	4.0%
Non Swimming supervisor	Non Statutory	Per Admission	2.90	2.90	0.0%
Swim, Spa, Sauna, Steam	Non Statutory	Per Admission	14.70	15.30	4.1%
Swim, Spa, Sauna, Steam Concession 10%	Non Statutory	Per Admission	13.20	13.70	3.8%
Swim, Spa, Sauna, Steam Concession 40%	Non Statutory	Per Admission	8.80	9.20	4.5%
10 Swim Pass - Adult	Non Statutory	Per Pass	68.40	71.10	3.9%
10 Swim Pass - Concession / Student 10%	Non Statutory	Per Pass	61.60	63.90	3.7%
10 Swim Pass - Child	Non Statutory	Per Pass	41.10	45.90	11.7%
10 Swim Pass - Adult Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	41.00	42.30	3.2%
10 Aquatic Pass (Swim, Spa, Sauna)	Non Statutory	Per Pass	132.00	137.70	4.3%
10 Aquatic Pass (Swim, Spa, Sauna) - Concession 10%	Non Statutory	Per Pass	118.80	123.30	3.8%
10 Aquatic Pass (Swim, Spa, Sauna) -Concession 40%	Non Statutory	Per Pass	79.20	82.60	4.3%
50M Pool lane hire	Non Statutory	Per Lane/Hr	60.80	63.20	3.9%
50m Pool lane hire - Regular / Community Group	Non Statutory	Per Lane/Hr	41.80	50.60	21.1%
Tennis Court Hire	Non Statutory	Per Court/Hr	20.50	21.30	3.9%
Aquatic Fortnightly DD	Non Statutory	Per Fortnight	36.00	37.40	3.9%
Aquatic Fortnightly DD Concession 10%	Non Statutory	Per Fortnight	32.20	33.70	4.7%
Aquatic Fortnightly DD Concession 40%	Non Statutory	Per Fortnight	21.50	22.40	4.2%
Aquatic 3 Month	Non Statutory	Per Membership	263.50	274.00	4.0%
Aquatic 3 Month Concession 10%	Non Statutory	Per Membership	237.10	246.60	4.0%
Aquatic 3 Month Concession 40%	Non Statutory	Per Membership	158.10	164.40	4.0%
Aquatic 12 Months	Non Statutory	Per Membership	881.80	917.00	4.0%
Aquatic 12 Month Concession 10%	Non Statutory	Per Membership	793.60	825.30	4.0%
Aquatic 12 Months Concession 40%	Non Statutory	Per Membership	529.10	550.20	4.0%

2024/25 Fees and Charges schedule

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Harold Holt Swim Centre (Learn to Swim)					
Learn to Swim Direct debit - 30min lessons	Non Statutory	Per Fortnight	-	49.00	NEW
Learn to Swim Schools 1:8 ratio	Non Statutory	Per Lesson	10.00	10.40	4.0%
Learn to Swim Holiday Program	Non Statutory	Per Program	75.00	-	REMOVED
Learn to Swim Per Lesson charge	Non Statutory	Per Lesson	23.60	24.50	3.8%
Harold Holt Gym					
Complete Fitness Direct Debit Joining Fee	Non Statutory	Per Membership	50.00	50.00	0.0%
Complete Fitness Direct Debit Membership	Non Statutory	Per Fortnight	47.70	49.60	4.0%
Complete Fitness Direct Debit Membership Concession 10%	Non Statutory	Per Fortnight	42.90	44.60	4.0%
Complete Fitness Direct Debit Membership Concession 40% (Pensioner/Health care)	Non Statutory	Per Membership	28.60	29.80	4.2%
Complete Fitness Term 3 months	Non Statutory	Per Membership	523.70	544.60	4.0%
Complete Fitness Term 3 months Concession 10%	Non Statutory	Per Membership	471.30	490.10	4.0%
Complete Fitness Term 3 months Concession 40% (Pensioner/Health care)	Non Statutory	Per Membership	314.20	326.80	4.0%
Complete Fitness Term 12 months	Non Statutory	Per Membership	1,145.50	1,191.30	4.0%
Complete Fitness Term 12 months Concession 10%	Non Statutory	Per Membership	1,030.90	1,072.20	4.0%
Complete Fitness Term 12 months 40% (Pensioner/Health care)	Non Statutory	Per Membership	687.30	714.80	4.0%
Casual Health Club Entry	Non Statutory	Per entry	26.50	27.60	4.2%
Casual Health Club Entry Concession 10%	Non Statutory	Per entry	23.90	24.80	3.8%
Casual Health Club Entry Concession 40% (Pensioner/Health care)	Non Statutory	Per entry	15.90	16.50	3.8%
Personal Training 4 person 60 minutes	Non Statutory	Per session	147.80	147.80	0.0%
Personal Training 3 person 60 minutes	Non Statutory	Per session	125.90	125.90	0.0%
Personal Training 2 person 60 minutes	Non Statutory	Per session	102.70	102.70	0.0%
Personal Training 1 person 60 minutes	Non Statutory	Per session	81.10	81.10	0.0%
Personal Training 2 person 45 minutes	Non Statutory	Per session	83.20	83.20	0.0%
Personal Training 1 person 45 minutes	Non Statutory	Per session	66.00	66.00	0.0%
Personal Training 2 person 30 minutes	Non Statutory	Per session	73.90	73.90	0.0%
Personal Training 1 person 30 minutes	Non Statutory	Per session	58.70	58.70	0.0%
Personal Training 3 person 30 minutes	Non Statutory	Per session	89.80	89.80	0.0%
Personal Training 3 person 45 minutes	Non Statutory	Per session	101.00	101.00	0.0%

2024/25 Fees and Charges schedule

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Malvern Valley Golf Course					
Week days					
Adult	Non Statutory	Nine Holes	22.50	25.50	13.3%
Concession / Juniors	Non Statutory	Nine Holes	18.00	-	REMOVED
Pensioners	Non Statutory	Nine Holes	20.00	20.80	4.0%
Adult	Non Statutory	Eighteen holes	32.50	35.40	8.9%
Concession / Juniors	Non Statutory	Eighteen holes	23.00	-	REMOVED
Pensioners	Non Statutory	Eighteen holes	25.00	27.60	10.4%
Adult On-Line Booking	Non Statutory	Nine Holes		24.40	NEW
Senior / Pensioners / Concession / Juniors On-Line Booking	Non Statutory	Nine Holes		19.80	NEW
Adult On-Line Booking	Non Statutory	Eighteen holes		34.30	NEW
Senior / Pensioners / Concession / Juniors On-Line Booking	Non Statutory	Eighteen holes		26.50	NEW
Week days (after 12 noon)					
Seniors	Non Statutory	Nine Holes	20.00	-	REMOVED
Seniors	Non Statutory	Eighteen holes	25.00	-	REMOVED
Weekends/Public Holidays					
Adult	Non Statutory	Nine Holes	26.50	27.60	4.2%
Adult	Non Statutory	Eighteen holes	35.00	39.00	11.4%
Juniors	Non Statutory	Nine Holes	19.00	-	REMOVED
Juniors	Non Statutory	Eighteen holes	24.00	-	REMOVED
Adult Annual Green Fee Price	Non Statutory	Per Year	1,200.00	1,508.00	25.7%
Twilight					
All player	Non Statutory	Unlimited	20.50	-	REMOVED

2024/25 Fees and Charges schedule

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Waste Services Application					
Residential and Commercial Garbage waste service 120L - New - Minimum	Non Statutory	Per Property	55.00	55.00	0.0%
Residential and Commercial Garbage waste service 240L - New	Non Statutory	Per Property	105.00	105.00	0.0%
Residential and Commercial Garbage - New Shared Garbage Bins	Non Statutory	Per Property	55.00	55.00	0.0%
Residential and Commercial Garbage - Additional Garbage 120L	Non Statutory	Per Bin	55.00	55.00	0.0%
Residential and Commercial Garbage - Additional Garbage 240L	Non Statutory	Per Bin	105.00	105.00	0.0%
Residential and Commercial Garbage - Upsize Garbage Bin	Non Statutory	Per Bin	105.00	105.00	0.0%
Residential and Commercial Garbage - Downsize Garbage Bin	Non Statutory	Per Bin	Zero	-	
Residential and Commercial Garbage - Exchange Shared 240L Garbage for 2 x 120L	Non Statutory	Per Exchange	105.00	109.00	3.8%
Garden Waste 120L - New	Non Statutory	Per Bin	25.00	25.00	0.0%
Garden Waste 240L - New	Non Statutory	Per Bin	25.00	25.00	0.0%
Garden Waste 120L - Additional	Non Statutory	Per Bin	25.00	25.00	0.0%
Garden Waste 240L - Additional	Non Statutory	Per Bin	25.00	25.00	0.0%
Garden Waste Downsize Bin	Non Statutory	Per Bin	Zero	Zero	
Transfer Station Fees					
Resident					
Boot load rubbish	Non Statutory	Cubic Metre	29.00	30.00	3.4%
Boot load green	Non Statutory	Cubic Metre	11.00	12.00	9.1%
S/Wagon rubbish	Non Statutory	Cubic Metre	55.00	57.00	3.6%
S/Wagon green	Non Statutory	Cubic Metre	18.00	19.00	5.6%
Single Axle rubbish	Non Statutory	Cubic Metre	84.00	87.00	3.6%
Single Axle green	Non Statutory	Cubic Metre	29.00	30.00	3.4%
Tandem Trailer rubbish	Non Statutory	Cubic Metre	171.00	177.00	3.5%
Tandem Trailer green	Non Statutory	Cubic Metre	57.00	59.00	3.5%
Cubic Metre rubbish	Non Statutory	Cubic Metre	107.00	111.00	3.7%
Cubic Metre green	Non Statutory	Cubic Metre	34.00	35.00	2.9%
Dirt, bricks, concrete, etc. per/tonne	Non Statutory	Cubic Metre	273.00	284.00	4.0%
Mattress	Non Statutory	Item	43.00	44.00	2.3%
Commercial garbage per/tonne	Non Statutory	Cubic Metre	273.00	284.00	4.0%
Metal	Non Statutory	Cubic Metre	Zero	Zero	

2024/25 Fees and Charges schedule

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Non Resident					
Boot load rubbish	Non Statutory	Cubic Metre	38.00	39.00	2.6%
Boot load green	Non Statutory	Cubic Metre	18.00	19.00	5.6%
S/Wagon rubbish	Non Statutory	Cubic Metre	69.00	72.00	4.3%
S/Wagon green	Non Statutory	Cubic Metre	38.00	39.00	2.6%
Single Axle rubbish	Non Statutory	Cubic Metre	112.00	116.00	3.6%
Single Axle green	Non Statutory	Cubic Metre	50.00	52.00	4.0%
Tandem Trailer rubbish	Non Statutory	Cubic Metre	193.00	200.00	3.6%
Tandem Trailer green	Non Statutory	Cubic Metre	79.00	82.00	3.8%
Cubic Metre rubbish	Non Statutory	Cubic Metre	134.00	139.00	3.7%
Cubic Metre green	Non Statutory	Cubic Metre	52.00	54.00	3.8%
Dirt, bricks, concrete, etc. per/tonne	Non Statutory	Cubic Metre	273.00	284.00	4.0%
Mattress	Non Statutory	Item	52.00	54.00	3.8%
annual Renewal Fee	Non Statutory	Cubic Metre	273.00	284.00	4.0%
Metal	Non Statutory	Cubic Metre	26.00	27.00	3.8%
Infrastructure Services					
Signage Charges					
Writing Fee (Design & Fabrication)	Non Statutory	Per Sign	298.50	310.50	4.0%
Initial Permit Fee - 0-6 months	Non Statutory	Per Sign	149.30	155.30	4.0%
Initial Permit Fee - 6-9 months	Non Statutory	Per Sign	223.90	232.90	4.0%
Initial Permit Fee - 9-12 months	Non Statutory	Per Sign	298.50	310.50	4.0%
Annual Renewal Fee	Non Statutory	Per Sign	298.50	310.50	4.0%
Development Supervision Fees					
For works <\$16000	Non Statutory	Per application	632.10	650.00	2.8%
For works \$16000 to \$40000	Non Statutory	Per application	1,096.40	1,127.00	2.8%
For works >\$40000	Non Statutory	Per application	1,562.90	1,606.00	2.8%
Road Management Fees					
For works not on roadway shoulder or pathway For works <8.5 sq.m	Statutory	Per application	91.70	94.30	2.8%
For works on Local Road or Footpath (speed limit <50km/hr) For works <8.5 sq.m	Statutory	Per application	91.70	94.30	2.8%
For works on Local Road or Footpath (speed limit ≥50km/hr) For works <8.5 sq.m	Statutory	Per application	142.20	146.20	2.8%
For works on main roads or footpath For works <8.5 sq.m	Statutory	Per application	142.20	146.20	2.8%
For works not on roadway shoulder or pathway For works ≥8.5 sq.m	Statutory	Per application	359.30	369.20	2.8%
For works on Local Road or Footpath (speed limit <50km/hr) For works ≥8.5 sq.m	Statutory	Per application	359.30	369.20	2.8%
For works on Local Road or Footpath (speed limit ≥50km/hr) For works ≥8.5 sq.m	Statutory	Per application	659.00	677.20	2.8%
For works on main roads or footpath For works ≥8.5 sq.m	Statutory	Per application	659.00	677.20	2.8%

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
The fees are applicable from 1 July 2024. Statutory fees may change during the financial year in accordance with updated Victorian Government legislation and regulation. Should these fees and charges be changed by the Victorian Government, the new fees or charges value will be provided on council's website.					
<u>Roads and Drains Services</u>					
Roads:					
A) Deep lift asphalt	Non Statutory	Per Square Metre	137.50	143.00	4.0%
B) Asphalt on concrete base	Non Statutory	Per Square Metre	49.00	51.00	4.1%
C) Full depth concrete	Non Statutory	Per Square Metre	271.80	282.70	4.0%
D) Industrial/Commercial vehicle crossings	Non Statutory	Per Square Metre	213.20	221.80	4.0%
E) Asphalt on crushed rock base	Non Statutory	Per SquareMetre	122.60	127.50	4.0%
F) Asphalt on macadam	Non Statutory	Per Square Metre	37.30	38.80	4.0%
G) Asphalt over pitchers	Non Statutory	Per Square Metre	37.30	38.80	4.0%
H) Bluestone Right of Way	Non Statutory	Per Square Metre	426.40	443.50	4.0%
Footpaths:					
A) Asphalt	Non Statutory	Per SquareMetre	79.90	83.10	4.0%
B) 75mm to 125mm concrete	Non Statutory	Per SquareMetre	175.90	183.00	4.0%
C) Granite Pavers, Toorak Road/ Chapel street	Non Statutory	Per SquareMetre	437.10	454.60	4.0%
D) Concrete Pavers	Non Statutory	Per SquareMetre	293.20	305.00	4.0%
E) Brick or Bluestone Pavers	Non Statutory	Per Square Metre	314.50	327.10	4.0%
Kerb & Channel:					
Concrete, bluestone pitchers, dish gutters and spoon drains, concrete kerb	Non Statutory	Per Metre	131.10	136.40	4.0%
Dressed Bluestone Kerb & Channel					
A) Replacement with new sawn bluestone	Non Statutory	Per Metre	426.40	443.50	4.0%
B) Replace with Existing sawn/dressed Bluestone	Non Statutory	Per Metre	373.10	388.10	4.0%
Roads and Drains					
Nature Strip	Non Statutory	Per SquareMetre	53.30	55.50	4.1%
Residential Vehicle Crossing	Non Statutory	Per SquareMetre	175.90	183.00	4.0%
Perambulator Crossing	Non Statutory	Whole	1,758.90	1,829.30	4.0%
<u>Transport and Parking Services</u>					
Parking Permits for each residential area:					
Resident Permits - Area A					
Variable residential parking permit (transferable between vehicles) - 3rd permit	Non Statutory	Per Vehicle	108.00	112.00	3.7%
Resident Permits - Area B					
Variable residential parking permit (transferable between vehicles) - 3rd permit	Non Statutory	Per Vehicle	108.00	112.00	3.7%
Variable residential parking permit (transferable between vehicles) - 4th permit	Non Statutory	Per Vehicle	122.00	127.00	4.1%

2024/25 Fees and Charges schedule

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Resident Permits - Area C					
Variable residential parking permit (transferable between vehicles) - 3rd permit	Non Statutory	Per Vehicle	108.00	112.00	3.7%
Variable residential parking permit (transferable between vehicles) - 4th permit	Non Statutory	Per Vehicle	122.00	127.00	4.1%
Variable residential parking permit (transferable between vehicles) - 5th permit	Non Statutory	Per Vehicle	162.00	168.00	3.7%
Resident Permits					
Replace lost variable permits	Non Statutory	Per Permit	108.00	112.00	3.7%
A resident may apply for a Guest Permit for a specific period of up to one day for use gatherings and functions	Non Statutory	Per Vehicle	6.20	6.50	4.8%
Other Permits					
Permits for Trade Persons	Non Statutory	Per Vehicle	40.00	42.00	5.0%
Extension of Trades person Permits - Application Fee	Non Statutory	Per Vehicle	40.00	42.00	5.0%
Serviced Apartments	Non Statutory	Per Vehicle	150.00	156.00	4.0%
Special Permits for Medical Practitioners	Non Statutory	Per Vehicle	110.00	115.00	4.5%
Parking Bay Permits					
Chapel Street Car Park off St. Matthew's Way	Non Statutory	Per Month	170.00	180.00	5.9%
Parking Infringements (Set at Statutory Maximum)					
Infringements Court Fines - Registration	Statutory	Per Infringement	80.20	82.80	3.2%
Clause 2 & 3 Infringements	Statutory	Per Infringement	94.00	99.00	5.3%
Clause 4 Infringements	Statutory	Per Infringement	113.00	118.00	4.4%
Clause 6 Infringements	Statutory	Per Infringement	188.00	197.00	4.8%
Impounded Vehicles					
Tow away fee	Non Statutory	Per Vehicle	475.00	500.00	5.3%
Storage fee (if greater than 2 days)	Non Statutory	Per Vehicle	17.00	18.00	5.9%
Private Car Parking Agreements					
Private Car Parking agreement fees - 1 to 6 bays	Non Statutory	Per agreement	280.00	300.00	7.1%
Private Car Parking agreement fees - 7 bays onwards	Non Statutory	Per agreement	400.00	420.00	5.0%
Car Share Spaces					
Car Share Establishment Fee	Non Statutory	Per car share space	715.00	743.60	4.0%
Car Share Annual Fee – Standard Parking Space	Non Statutory	Per car share space	330.00	523.20	58.5%
Car Share Annual Fee – Shopping streets or paid parking area	Non Statutory	Per car share space	550.00	774.90	40.9%
Other Fee					
PRN Fees	Statutory	Per agreement	26.60	28.80	8.3%

2024/25 Fees and Charges schedule

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Car Parks					
Elizabeth St Car Park - Operator Managed					
Elizabeth St Car Park - Operator Managed	Non Statutory	0-0.5 hrs	1.70	2.40	41.2%
Elizabeth St Car Park - Operator Managed	Non Statutory	0.5-1hrs	3.40	3.60	5.9%
Elizabeth St Car Park - Operator Managed	Non Statutory	1-2 hrs	4.40	5.60	27.3%
Elizabeth St Car Park - Operator Managed	Non Statutory	2-3hrs	7.20	7.50	4.2%
Elizabeth St Car Park - Operator Managed	Non Statutory	3-4hrs	8.30	9.00	8.4%
Elizabeth St Car Park - Operator Managed	Non Statutory	4-5hrs	11.00	11.50	4.5%
Elizabeth St Car Park - Operator Managed	Non Statutory	5-6hrs	13.00	13.60	4.6%
Elizabeth St Car Park - Operator Managed	Non Statutory	6+hrs	15.40	16.00	3.9%
Elizabeth St Car Park - Operator Managed	Non Statutory	Early Bird<10am	13.20	13.80	4.5%
Elizabeth St Car Park - Operator Managed	Non Statutory	Non Market M+W	11.10	12.00	8.1%
Elizabeth St Car Park - Operator Managed	Non Statutory	Per Month	246.00	256.00	4.1%
King St Car Park - Operator Managed					
King St Car Park - Operator Managed	Non Statutory	0-1hrs	3.40	3.60	5.9%
King St Car Park - Operator Managed	Non Statutory	1-2hrs	4.40	5.60	27.3%
King St Car Park - Operator Managed	Non Statutory	2-3hrs	7.20	7.50	4.2%
King St Car Park - Operator Managed	Non Statutory	3-4hrs	8.30	9.00	8.4%
King St Car Park - Operator Managed	Non Statutory	4+hrs	15.40	16.00	3.9%
King St Car Park - Reserved	Non Statutory	Per Month	347.00	361.00	4.0%
King St Car Park - Unreserved	Non Statutory	Per Month	331.00	345.00	4.2%
MacFarlan St Car Park - Operator Managed					
MacFarlan St Car Park - Operator Managed	Non Statutory	0-1 hrs	3.40	3.60	5.9%
MacFarlan St Car Park - Operator Managed	Non Statutory	1-2hrs	6.10	6.70	9.8%
MacFarlan St Car Park - Operator Managed	Non Statutory	2-3hrs	8.40	10.00	19.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	3-4hrs	9.50	13.00	36.8%
MacFarlan St Car Park - Operator Managed	Non Statutory	4+ hrs	10.90	16.00	46.8%
MacFarlan St Car Park - Operator Managed	Non Statutory	Early Bird	9.60	12.50	30.2%
MacFarlan St Car Park - Operator Managed	Non Statutory	Weekend	6.10	6.50	6.6%
MacFarlan St Car Park - Operator Managed	Non Statutory	Per Month	246.00	256.00	4.1%

2024/25 Fees and Charges schedule

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Prahran Square Car Park - Operator Managed					
Prahran Square Car Park - Operator Managed	Non Statutory	0-0.5 hrs	1.70	2.40	41.2%
Prahran Square Car Park - Operator Managed	Non Statutory	0.5-1hrs	3.40	3.60	5.9%
Prahran Square Car Park - Operator Managed	Non Statutory	1-2 hrs	4.40	5.60	27.3%
Prahran Square Car Park - Operator Managed	Non Statutory	2-3hrs	7.20	7.50	4.2%
Prahran Square Car Park - Operator Managed	Non Statutory	3-4hrs	8.30	9.00	8.4%
Prahran Square Car Park - Operator Managed	Non Statutory	4-5hrs	11.00	11.50	4.5%
Prahran Square Car Park - Operator Managed	Non Statutory	5-6hrs	13.00	13.60	4.6%
Prahran Square Car Park - Operator Managed	Non Statutory	6+hrs	15.40	16.00	3.9%
Prahran Square Car Park - Operator Managed	Non Statutory	Early Bird<10am	11.10	12.00	8.1%
Prahran Square Car Park - Operator Managed	Non Statutory	Per Month	246.00	256.00	4.1%
Windsor Car Park - Ticket Machines					
Windsor Car Park - 1st 2 Hours	Non Statutory	Per Hour	2.00	2.30	15.0%
Windsor Car Park - 3+ Hours	Non Statutory	Per Hour	3.10	3.50	12.9%
Windsor Car park	Non Statutory	All Day	8.30	9.00	8.4%
Other Ticket Machine Car Parks					
Darling Street, Murphy Street, Powell St & Caroline Street Car parks - 1st 2 Hours	Non Statutory	Per Hour	2.00	2.30	15.0%
Darling Street, Murphy Street, Powell St & Caroline Street Car parks - 3+ Hours	Non Statutory	Per Hour	3.10	3.50	12.9%
TH King, Sir Zelman Cowen Car Parks	Non Statutory	Per Hour		1.00	NEW
Stonnington Sports Centre	Non Statutory	Per Hour		3.00	NEW
Town Planning					
Fees for applications for permits under section 47 of the Planning and Environment Act 1987					
Regulation 9:					
Class 1: Use only	Statutory	Per Application	1,360.80	1,454.10	6.9%
SINGLE DWELLINGS – to develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the cost of development is:					
Class 2: Less than \$10,000	Statutory	Per Application	206.40	220.60	6.9%
Class 3: \$10,001 - \$100,000	Statutory	Per Application	649.80	694.40	6.9%
Class 4: \$100,001 - \$500,000	Statutory	Per Application	1,330.20	1,421.40	6.9%
Class 5: \$500,001 - \$1,000,000	Statutory	Per Application	1,437.30	1,535.70	6.8%
Class 6: \$1,000,001 - \$2,000,000	Statutory	Per Application	1,544.30	1,650.10	6.9%
Class 13: \$2,000,001 - \$5,000,000	Statutory	Per Application	3,524.30	3,765.80	6.9%

2024/25 Fees and Charges schedule

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VICSMART - application which meet the VicSmart criteria if the cost of development is:					
Class 7: Less than \$10,000	Statutory	Per Application	206.40	220.60	6.9%
Class 8: More than \$10,000	Statutory	Per Application	443.40	473.80	6.9%
Class 9: Subdivide of consolidate land	Statutory	Per Application	206.40	220.60	6.9%
Class 10: VicSmart application (other than 1 class 7, 8 or 9 permit)	Statutory	Per Application	206.40	220.60	6.9%
OTHER DEVELOPMENT - to develop land (other than for a single dwelling per lot or to subdivide land) if the estimated cost of development is:					
Class 11: Less than \$100,000	Statutory	Per Application	1,185.00	1,266.20	6.9%
Class 12: \$100,001 - \$1,000,000	Statutory	Per Application	1,597.80	1,707.30	6.9%
Class 13: \$1,000,001 - \$5,000,000	Statutory	Per Application	3,524.30	3,765.80	6.9%
Class 14: \$5,000,001 - \$15,000,000	Statutory	Per Application	8,982.90	9,598.20	6.8%
Class 15: \$15,000,001 - \$50,000,000	Statutory	Per Application	26,489.90	28,304.40	6.8%
Class 16: More than \$50,000,000	Statutory	Per Application	59,539.30	63,617.30	6.8%
SUBDIVISION					
Class 17: To subdivide an existing building (other than a class 9 permit)	Statutory	Per Application	1,360.80	1,454.10	6.9%
Class 18: To subdivide land into two lots (other than a class 9 or class 16 permit)	Statutory	Per Application	1,360.80	1,454.10	6.9%
Class 19: To effect a realignment of a common boundary between lots or to consolidate two or more lots (other than a class 9 or class 16 permit)	Statutory	Per Application	1,360.80	1,454.10	6.9%
Class 20: To subdivide land (other than a class 9, class 16, class 17 or class 18 permit) per 100 lots created	Statutory	Per Application	1,360.80	1,454.10	6.9%
Class 21: To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	Statutory	Per Application	1,360.80	1,454.10	6.9%
Class 22: A permit not otherwise provided for in the regulation	Statutory	Per Application	1,360.80	1,454.10	6.9%
Fees for applications for permits under section 72 of the Planning and Environment Act 1987					
Regulation 11:					
Class 1: Amendment to a permit to change the use of the land allowed by the permit or allow a new use of the land	Statutory	Per Application	1,360.80	1,454.10	6.9%
Class 2: Application to amend a permit (other than a permit to develop land for a single dwelling per lot, use & develop land for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to: To change the statement of what the permit allows or To change any or all of the conditions	Statutory	Per Application	1,360.80	1,454.10	6.9%

2024/25 Fees and Charges schedule

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SINGLE DWELLINGS					
Class 3: Cost of additional development is \$10,000 or less	Statutory	Per Application	206.40	220.60	6.9%
Class 4: Cost of additional development is more than \$10,000 but not more than \$100,000	Statutory	Per Application	349.80	694.38	98.5%
Class 5: Cost of additional development is more than \$100,000 but not more than \$500,000	Statutory	Per Application	1,330.20	1,421.40	6.9%
Class 6: Cost of additional development is \$500,000 or more	Statutory	Per Application	1,437.30	1,535.70	6.8%
VICSMART - amendments to applications which meet the VicSmart criteria S72 & Secondary Consent):					
Class 7: Cost of additional development is \$10,000 or less	Statutory	Per Application	206.40	220.60	6.9%
Class 8: Cost of additional development is more than \$10,000	Statutory	Per Application	443.40	473.80	6.9%
Class 9: Amendment to a class 9 permit	Statutory	Per Application	206.40	220.60	6.9%
Class 10: Amendment to a class 10 permit	Statutory	Per Application	206.40	220.60	6.9%
OTHER DEVELOPMENT					
Class 11: Cost of additional development is \$100,000 or less	Statutory	Per Application	1,185.00	1,266.20	6.9%
Class 12: Cost of additional works is more than \$100,000 but not more than \$1,000,000	Statutory	Per Application	1,597.80	1,707.30	6.9%
Class 13: Cost of additional development is \$1,000,000 and above	Statutory	Per Application	3,524.30	3,765.80	6.9%
SUBDIVISION					
Class 14: Amendment to a class 17 permit	Statutory	Per Application	1,360.80	1,454.10	6.9%
Class 15: Amendment to a class 18 permit	Statutory	Per Application	1,360.80	1,454.10	6.9%
Class 16: Amendment to a class 19 permit	Statutory	Per Application	1,360.80	1,454.10	6.9%
Class 17: Amendment to a class 20 permit \$1,286.10 per 100 lots created	Statutory	Per Application	1,360.80	1,454.10	6.9%
Class 18: Amendment to a class 21 permit	Statutory	Per Application	1,360.80	1,454.10	6.9%
Class 19: Amendment to a class 22 permit	Statutory	Per Application	1,360.80	1,454.10	6.9%
Reg 8 - Recertification of a plan of subdivision:					
Recertification of a plan of subdivision	Statutory	Per Application	145.30	155.30	6.9%
Regulation 12 - Revised Plans - amend application after notice given S57A:					
a) The fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9	Statutory	Per Application	40% of the application fee	40% of the application fee	
b) The fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under c) below	Statutory	Per Application	40% of the application fee	40% of the application fee	
OTHER APPLICABLE FEES					
Reg 6 - Certification of a plan of subdivision	Statutory	Per Applic/Per 100 lots	180.40	192.80	6.9%
Reg 7 - Certification of plan alteration (Alteration of a plan under section 10 (Statutory	Per Application	114.70	122.60	6.9%
Reg 15 - Certificates of Compliance (under S97N)	Statutory	Per Application	336.40	363.80	8.1%
Reg 16 - For an agreement to a proposal to amend or end an agreement unc	Statutory	Per Application	680.40	727.10	6.9%
Reg 18 - Where a planning scheme specifies that a matter must be done to f	Statutory	Per Application	336.40	359.50	6.9%

2024/25 Fees and Charges schedule

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SINGLE DWELLINGS - Secondary Consent Request (Amendment to Approved Plans and Documentation)					
SC 3: Cost of additional development is \$10,000 or less	Non Statutory	Per Application	206.40	220.60	6.9%
SC 4: Cost of additional development is more than \$10,000 but not more than \$100,000	Non Statutory	Per Application	649.80	694.40	6.9%
SC 5: Cost of additional development is more than \$100,000 but not more than \$500,000	Non Statutory	Per Application	1,330.20	1,421.40	6.9%
SC 6: Cost of additional development is \$500,000 and above	Non Statutory	Per Application	1,437.30	1,535.70	6.8%
SC 13 - Cost of additional development is \$1,000,000 and above	Non Statutory	Per Application	3,524.30	3,765.80	6.9%
VICSMART - Secondary Consent Request (Amendment to Approved Plans and Documentation)					
SC 7: Cost of additional development is \$10,000 or less	Non Statutory	Per Application	206.40	220.60	6.9%
SC 8: Cost of additional development is more than \$10,000	Non Statutory	Per Application	443.40	473.80	6.9%
SC 9: to a class 9 permit	Non Statutory	Per Application	206.40	220.60	6.9%
SC 10: Amendment to a class 10 permit	Non Statutory	Per Application	206.40	220.60	6.9%
OTHER DEVELOPMENT - Secondary Consent Request (Amendment to Approved Plans and Documentation)					
SC 11: Cost of additional development is \$100,000 or less	Non Statutory	Per Application	1,185.00	1,266.20	6.9%
SC 12: Cost of additional development is more than \$100,000 but not more than \$1,000,000	Non Statutory	Per Application	1,597.80	1,707.30	6.9%
SC 13: Cost of additional development is \$1,000,000 and above	Non Statutory	Per Application	3,524.30	3,765.80	6.9%
SUBDIVISION - Secondary Consent Request (Amendment to Approved Plans and Documentation)					
SC 14: to a class 17 permit	Non Statutory	Per Application	1,360.80	1,454.10	6.9%
SC 15: to a class 18 permit	Non Statutory	Per Application	1,360.80	1,454.10	6.9%
SC 16: to a class 19 permit	Non Statutory	Per Application	1,360.80	1,454.10	6.9%
SC 17: to a class 20 permit per 100 lots created	Non Statutory	Per Application	1,360.80	1,454.10	6.9%
SC 18: to a class 21 permit	Non Statutory	Per Application	1,360.80	1,454.10	6.9%
Secondary Consent Request (Amendment to Approved Plans and Documentation)					
SC 19: to a Class 22 permit	Non Statutory	Per Application	1,360.80	1,454.10	6.9%
Planning Enquiry					
Single Dwelling					
Fees for Written Response or File Search for access to or provision of Statutory Planning regulatory information	Non Statutory	Per Rateable Property	134.00	150.00	11.9%
Other					
Fees for Written Response or File Search for access to or provision of Statutory Planning regulatory information	Non Statutory	Per Rateable Property	186.60	300.00	60.8%
Planning Register					
On request custom copy of planning register data	Non Statutory	Per Month	106.60	110.90	4.0%
On request custom copy of planning register data	Non Statutory	Per Year	1,066.00	1,108.70	4.0%
Report and Consent for Demolition					
Fee for S29B response	Statutory	Per Rateable Property	91.40	94.00	2.8%

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
The fees are applicable from 1 July 2024. Statutory fees may change during the financial year in accordance with updated Victorian Government legislation and regulation. Should these fees and charges be changed by the Victorian Government, the new fees or charges value will be provided on council's website.					
Advertising Fees ((Includes installation and removal)					
General Admin Charge	Non Statutory	Per Application	133.20	150.00	12.6%
Sign on Site	Non Statutory	Per Application	170.50	195.00	14.4%
Extra Letters	Non Statutory	Per Application	6.50	8.50	30.8%
Additional Sign on Site	Non Statutory	Per Sign	39.00	55.00	41.0%
Extension of Time					
VicSmart	Non Statutory	Per Application	106.60	115.00	7.9%
Single Residential	Non Statutory	Per Application	319.80	350.00	9.4%
Subdivision	Non Statutory	Per Application	533.00	555.00	4.1%
Other - less than \$5,000,000	Non Statutory	Per Application	639.60	1,200.00	87.6%
Other - more than \$5,000,000	Non Statutory	Per Application	905.00	2,000.00	121.0%
Reproduction Service					
Black and White A4	Non Statutory	Per Copy	0.20	0.20	0.0%
Black and White A3	Non Statutory	Per Copy	0.40	0.40	0.0%
Colour Photocopies A4	Non Statutory	Per Copy	1.05	1.10	4.8%
Colour Photocopies A3	Non Statutory	Per Copy	2.20	2.30	4.5%
A2 copies	Non Statutory	Per Copy	10.70	11.20	4.7%
Tree work permit					
Significant tree pruning permit	Non Statutory	Per Application	77.00	80.10	4.0%
Significant tree removal permit	Non Statutory	Per Application	102.50	106.60	4.0%
Building and Local Law Services					
Footpath Trading Permit					
Real Estate Agents pointer boards	Non Statutory	Per 10 Signs	850.00	957.00	12.6%
Advertising Business sign	Non Statutory	Per sign	347.00	370.00	6.6%
Night club queues	Non Statutory	Per Application	525.00	630.00	20.0%
Busking - 6 months	Non Statutory	Per Busker	60.00	95.00	58.3%
Busking - 12 months	Non Statutory	Per Busker		155.00	NEW
Footpath Trading Application fee	Non Statutory	Per Application	75.00	95.00	26.7%
Footpath Trading Application fee (Extended Outdoor Dining)	Non Statutory	Per Application	75.00	-	REMOVED
Footpath Trading Waiting area permit - Small	Non Statutory	Per Application	350.00	350.00	0.0%
Footpath Trading Waiting area permit - Medium	Non Statutory	Per Application	450.00	450.00	0.0%
Footpath Trading Waiting area permit - Large	Non Statutory	Per Application	550.00	550.00	0.0%

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
The fees are applicable from 1 July 2024. Statutory fees may change during the financial year in accordance with updated Victorian Government legislation and regulation. Should these fees and charges be changed by the Victorian Government, the new fees or charges value will be provided on council's website.					
Footpath Trading (Dining)					
Small frontage business up to 4m wide frontage (Busy Areas)	Non Statutory	Per Item	800.00	880.00	10.0%
Medium frontage business 4m-8m (Busy Areas)	Non Statutory	Per Item	1,200.00	1,320.00	10.0%
Large frontage business 8m to 12m (Busy Areas)	Non Statutory	Per Item	2,800.00	3,080.00	10.0%
Extra Large frontage business greater than 12m (Busy Areas)	Non Statutory	Per Item	4,800.00	5,280.00	10.0%
Extended - small frontage fee 4m wide (Busy Areas)	Non Statutory	Per Item	800.00	880.00	10.0%
Extended - medium frontage fee 4m-8m wide (Busy Areas)	Non Statutory	Per Item	1,200.00	1,320.00	10.0%
Extended - large frontage fee 8m-12m wide (Busy Areas)	Non Statutory	Per Item	2,800.00	3,080.00	10.0%
Small frontage business up to 4m wide (Other Areas)	Non Statutory	Per Item	400.00	440.00	10.0%
Medium frontage business 4m-8m wide (Other Areas)	Non Statutory	Per Item	600.00	660.00	10.0%
Large frontage business 8m-12m wide (Other Areas)	Non Statutory	Per Item	1,400.00	1,540.00	10.0%
Extra Large frontage business greater than 12m (Other Areas)	Non Statutory	Per Item	2,400.00	2,640.00	REMOVED
Extended - small frontage fee 4m wide (Other Areas)	Non Statutory	Per Item	400.00	440.00	10.0%
Extended - medium frontage fee 4m-8m wide (Other Areas)	Non Statutory	Per Item	600.00	660.00	10.0%
Extended - large frontage fee 8m-12m wide (Other Areas)	Non Statutory	Per Item	1,400.00	1,540.00	10.0%
365 Annual Roadside Dining	Non Statutory	Per Parking Space	3,960.00	1,950.00	-50.8%
Summer Roadside Dining - LFRS	Non Statutory	Per Parking Space	1,320.00	1,950.00	47.7%
Roadside Dining Application Fee	Non Statutory	Per application		275.00	NEW
Footpath Trading (Goods)					
Small frontage business up to 4m wide frontage (Busy Areas)	Non Statutory	Per Item	800.00	440.00	-45.0%
Medium frontage business 4m-8m (Busy Areas)	Non Statutory	Per Item	1,200.00	660.00	-45.0%
Large frontage business 8m-12m wide (Busy Areas)	Non Statutory	Per Item	2,800.00	1,540.00	-45.0%
Extended - small frontage fee 4m wide (Busy areas)	Non Statutory	Per Item	800.00	440.00	-45.0%
Extended - medium frontage fee 4m-8m wide (Busy Areas)	Non Statutory	Per Item	1,200.00	660.00	-45.0%
Extended - large frontage fee 8m-12m wide (Busy Areas)	Non Statutory	Per Item	2,800.00	1,540.00	-45.0%
Small frontage business up to 4m wide frontage (Other Areas)	Non Statutory	Per Item	400.00	220.00	-45.0%
Medium frontage business 4m-8m wide (Other Areas)	Non Statutory	Per Item	600.00	330.00	-45.0%
Large frontage business 8m-12m wide (Other Areas)	Non Statutory	Per Item	1,400.00	770.00	-45.0%
Extended - small frontage fee - 4m wide (Other Areas)	Non Statutory	Per Item	400.00	220.00	-45.0%
Extended - medium frontage fee 4m-8m wide (Other Areas)	Non Statutory	Per Item	600.00	330.00	-45.0%
Extended - large frontage fee 8m-12m wide (Other Areas)	Non Statutory	Per Item	1,400.00	770.00	-45.0%
Footpath Trading Application fee	Non Statutory	Per Application	70.00	-	REMOVE
Street Party					
Street Application and Permit (Street Party Permit)	Non Statutory	Per Item	80.00	95.00	18.8%

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
The fees are applicable from 1 July 2024. Statutory fees may change during the financial year in accordance with updated Victorian Government legislation and regulation. Should these fees and charges be changed by the Victorian Government, the new fees or charges value will be provided on council's website.					
Fundraising					
Street Promotions Permit Application Fee	Non Statutory	Per application		95.00	NEW
Fundraising Permit Application Fee	Non Statutory	Per application		95.00	NEW
Advertising on Council Land Permit	Non Statutory	Per application		95.00	NEW
Building Compliance					
Application Fees					
Skip Bins daily fee	Non Statutory	Per Application		28.00	NEW
Skip Bins 3 days	Non Statutory	Per Application	74.00	-	REMOVED
Skip Bins 4-7 days	Non Statutory	Per Application	95.00	-	REMOVED
Skip Bin 8-30 days	Non Statutory	Per Application	300.00	-	REMOVED
Crane or Lifting Device	Non Statutory	Per Application	250.00	260.00	4.0%
Works Zone Commercial	Non Statutory	Per Application	5,500.00	6,500.00	18.2%
Work Zone Dual occupancy	Non Statutory	Per application	2,630.00	3,200.00	21.7%
Work Zone Single dwelling	Non Statutory	Per application	500.00	900.00	80.0%
Works Zone Signage Fee	Non Statutory	Per Application	520.00	540.00	3.8%
Work Zone Loading Bay occupation and assessment fee	Non Statutory	Per application		6,250.00	NEW
Out of Hours	Non Statutory	Per Application	228.00	238.00	4.4%
Vehicle Crossing	Statutory	Per Application	348.00	373.70	7.4%
Vehicle Crossing - fast track application fee	Non Statutory	Per Application	312.00	324.00	3.8%
Vehicle crossing - design assessment	Non Statutory	Per Application		530.00	NEW
Road Opening	Statutory	Per Application	137.70	147.90	7.4%
Road opening Application Fees (Lodgement/application fees)	Non Statutory	Per Application	110.00	115.00	4.5%
Road Occupation	Non Statutory	Per Application	250.00	260.00	4.0%
Road occupation area fee	Non Statutory	Per Application	10.00	46.80	368.0%
Road Occupation/Hoarding - fast track application fee	Non Statutory	Per Application	104.00	108.00	3.8%
Hoardings	Non Statutory	Per Application	200.00	210.00	5.0%
Hoarding plus Area Fee	Non Statutory	Per Square Metre Per Week	10.00	11.00	10.0%
Temporary Vehicle Crossings	Statutory	Per Application	137.70	147.90	7.4%
Road Asset Protection Bond Inspection Fees (RAP)	Non Statutory	Per Application	275.00	294.00	6.9%
Road Asset Protection Inspection Fees (Multi-unit development)	Non Statutory	Per Application	2,080.00	2,170.00	4.3%
Road Asset Protection Inspection Fees (Dual-occupancy)	Non Statutory	Per Application	1,040.00	1,080.00	3.8%
Road Asset Protection - fast track/re-inspection fee	Non Statutory	Per Application	520.00	540.00	3.8%
Works Zone Admin Fee	Non Statutory	Per Application	110.00	115.00	4.5%
Tradesperson Parking Permit - Commercial	Non Statutory	Per Application	45.00	57.20	27.1%

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
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Municipal Building Surveyor's Office					
Report and Consent Application Fees					
Projections beyond street alignment - Reg 109	Statutory	Per Item	294.71	320.30	8.7%
Building above or below certain public facilities - Reg 134	Statutory	Per Item	294.71	320.30	8.7%
Mast, pole, aerial, antenna, chimney flue or other service pipe - Reg 97	Statutory	Per Item	294.71	320.30	8.7%
A fence within 9 M of an intersection - Reg 92	Statutory	Per Item	294.71	320.30	8.7%
Side & Rear setbacks Reg 79	Statutory	Per Item	299.84	320.40	6.9%
Walls and Carports on Boundaries Reg 80	Statutory	Per Item	299.84	320.40	6.9%
Appurtenant Class 10 buildings - Reg 87	Statutory	Per Item	294.71	320.30	8.7%
Consent Single Dwelling and outbuilding - Reg 72	Statutory	Per Item	294.71	320.30	8.7%
Consent Fence design - Reg 88	Statutory	Per Item	294.71	320.30	8.7%
Precautions over a street - Reg 116	Statutory	Per Item	304.27	325.10	6.8%
Point of discharge of storm water - Reg 133	Statutory	Per Item	149.40	159.60	6.8%
Construction of buildings on land liable to flooding - Reg 153	Statutory	Per Item	294.71	320.30	8.7%
Building on designated land - Reg 154	Statutory	Per Item	294.71	320.40	8.7%
Building Information Reg 52	Statutory	Per Application	48.80	52.10	6.8%
Building Information - Priority	Non Statutory	Per Application	135.00	140.40	4.0%
Building over an easement vested in Council - Reg 130	Non Statutory	Per Item	456.50	474.80	4.0%
Building over an easement additional costs - Sec. 173	Non Statutory	Per Application	2,800.00	2,912.00	4.0%
Advertising Fee - Consent Reports	Non Statutory	Per Application	225.00	234.00	4.0%
Lapsed Building Permit Final Inspection					
Final inspection fee on lapsed building permit	Non Statutory	Per Inspection	559.10	581.50	4.0%
Notification Fees					
Notification fees - Precautions	Non Statutory	Per Application	220.00	228.80	4.0%
Plan Search					
Permit or Certificate Search	Non Statutory	Per Item	48.80	52.10	6.8%
Plan Search for design detail (dwelling)	Non Statutory	Per Item	200.00	208.00	4.0%
Plan Search for design detail (multi-unit/commercial)	Non Statutory	Per Item	420.00	436.80	4.0%
Plan Search - Apartments	Non Statutory	Per Application	295.00	306.80	4.0%
Building Permit Lodgement					
Lodgement Fee - Reg 45	Statutory	Per Application	125.84	134.50	6.9%
Fences					
Minimum fee	Non Statutory	Per Application	923.90	960.90	4.0%
Carports					
Minimum fee	Non Statutory	Per Application	969.70	1,008.50	4.0%

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
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Demolitions					
Minimum fee	Non Statutory	Per Application	1,859.70	1,934.10	4.0%
Additional Storey - for buildings over 2 storeys	Non Statutory	Per Storey	1,013.40	1,054.00	4.0%
Dwelling Additions					
Minimum fee (cost of works up to \$10,000)	Non Statutory	Per Application	891.10	926.80	4.0%
Minimum fee (cost of works up to \$50,000)	Non Statutory	Per Application	1,896.90	1,972.80	4.0%
Minimum fee (cost of works over \$50,000)	Non Statutory	Per Application	2,176.40	2,236.30	2.8%
New Dwelling					
Minimum fee	Non Statutory	Per Application	3,667.00	3,813.70	4.0%
Commercial Work					
Minimum fee (cost of works up to \$20,000)	Non Statutory	Per Application	2,369.70	2,464.50	4.0%
Minimum fee (cost of works up to \$100,000)	Non Statutory	Per Application	3,625.50	3,770.50	4.0%
Minimum fee (cost of works over \$100,000)	Non Statutory	Per Application	4,113.70	4,278.30	4.0%
Occupancy Permits					
Class 1 (Division 2)	Non Statutory	Per Permit	573.30	596.30	4.0%
Other Classes excl. Division 2	Non Statutory	Per Permit	900.90	937.00	4.0%
Places of Public Entertain (minimum) incl. Division 2	Non Statutory	Per Application	1,633.70	1,699.10	4.0%
Subdivision report					
Subdivision of Existing Buildings Report (minimum)	Non Statutory	Per Application	2,048.60	2,130.60	4.0%
Pool Registration fees					
Swimming pool and spa registration	Statutory	Per Inspection	31.85	35.10	10.2%
Plan search fee - pool and spas	Statutory	Per Search	48.80	52.10	6.8%
Lodgement fee for the certificate of compliance - pool and spas	Statutory	Per Lodgement	21.25	22.70	6.8%
Non compliance fee - pools and spas certification	Statutory	Per Lodgement	397.54	424.80	6.9%
Swimming pool and spa certification consulting	Non Statutory	Per Application	928.20	965.90	4.1%

2024/25 Fees and Charges schedule

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Food and Health Act Registrations					
Food Act Premises					
Class 1 Premises	Statutory	Per Application	730.00	750.00	2.7%
Class 2 Premises	Statutory	Per Application	702.00	722.00	2.8%
Class 3 Premises	Statutory	Per Application	640.00	658.00	2.8%
Additional employees over 5	Statutory	Per Employee >5	33.00	34.00	3.0%
Up to Maximum fee	Statutory	Various	3,745.00	3,782.00	1.0%
Plans Assessment Fee Standard (5-10 day turnaround)	Non Statutory	Per Application	150.00	155.00	3.3%
Temporary Food Premises Registration - Community	Statutory	Per Application	98.00	100.00	2.0%
Temporary Food Premises Registration - Commercial Class 2	Statutory	Per Application	702.00	722.00	2.8%
Temporary Food Premises Class 2 - Registration for 2 days maximum	Statutory	Per Application	98.00	100.00	2.0%
Temporary Food Premises Registration - Commercial Class 3	Statutory	Per Application	640.00	658.00	2.8%
Temporary Food Premises Class 3 - Registration for 2 days maximum	Statutory	Per Application	73.00	75.00	2.7%
Community Clubs	Statutory	Per Application	98.00	100.00	2.0%
School Canteen/Child Care - Volunteer or Charity	Statutory	Per Application	-	-	NEW
Home Based Food Business Class 2 (operating not more than 3 days/week)	Non Statutory	Per Request	395.00	406.00	2.8%
Home Based Food Business Class 3 (operating not more than 3 days/week)	Non Statutory	Per Request	338.00	350.00	3.6%
Bed and Breakfast (Continental Breakfast only - Class 3) specific to prescribed accommodation	Non Statutory	Per Request	338.00	339.00	0.3%
Fast-track Fit-out Plans Assessment Fee Food Act (2-3 day turnaround)	Non Statutory	Per Application	200.00	210.00	5.0%
Public Health and Wellbeing Act Premises					
Prescribed accommodation	Statutory	Per Application	415.00	427.00	2.9%
Each extra apartment	Statutory	Per Application	54.00	56.00	3.7%
Maximum fee	Statutory	Per Application	4,140.00	4,255.00	2.8%
Infringements - per Penalty Unit	Statutory	Penalty Unit	184.92	192.31	4.0%
Property Enquiry/Inspection Fee (Food Act & PHWA, Standard (5-10 business days))	Non Statutory	Per Application	260.00	270.00	3.8%
Food/Health Certificate reprint fee	Non Statutory	Per Application	54.00	56.00	3.7%
Follow up inspection fee (for premises that exceed two follow up inspections per year)	Non Statutory	Per Request	260.00	270.00	3.8%
Fast-track Fit-out Plans Assessment Fee PHWA (2-3 day turnaround)	Non Statutory	Per Application	100.00	105.00	5.0%

2024/25 Fees and Charges schedule

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Hairdresser/beauty parlour/skin pen					
Hair and Beauty Category 2 (Health and Beauty)	Statutory	Per Application	340.00	350.00	2.9%
Hair and Beauty Category 1 (Skin Penetration/Colonic Irrigation)	Statutory	Per Application	420.00	432.00	2.9%
Hair and Beauty Category 3 ongoing fee (Hairdressers/Make Up only)	Statutory	Per Application	355.00	365.00	2.8%
Transfer fee (Beauty Therapy - Low Risk)	Statutory	Per Application	170.00	175.00	2.9%
Transfer fee (Beauty Therapy - High Risk)	Statutory	Per Application	210.00	216.00	2.9%
Plans Assessment Fee Standard (5-10 day turnaround)	Non Statutory	Per Application	78.00	82.00	5.1%
Septic Tank (grey water retention) Application & Approval	Statutory	Per Application	215.00	220.00	2.3%
Registration - Public Aquatic Facilities & Water features	Non Statutory	Per Application	470.00	483.00	2.8%
Other					
Fast-track Property Enquiry Inspection Fee (2-3 day turnaround)	Non Statutory	Per Application	312.00	325.00	4.2%
<u>Animal Management</u>					
Application for Registration of Dog or Cat					
Initial registration fee - adopted animal from not-for-profit animal welfare organisation	Statutory	Per Animal	5.13	5.00	-2.5%
Trained Dog	Statutory	Per Animal	68.68	71.00	3.4%
Working Dog	Statutory	Per Animal	68.68	71.00	3.4%
Dog - over ten years of age	Statutory	Per Animal	68.68	71.00	3.4%
Cat - over ten years old	Statutory	Per Animal	68.68	45.00	-34.5%
Domestic Animal Business or Applicable Organisation	Statutory	Per Application	300.00	310.00	3.3%
Unsterilised Dog	Statutory	Per Animal	210.13	215.00	2.3%
Sterilised Dog	Statutory	Per Animal	68.70	71.00	3.3%
Sterilised Cat	Statutory	Per Animal	43.56	45.00	3.3%
Application of Registration of Dangerous Dog	Statutory	Per Animal	367.98	377.00	2.5%
Application of Registration of Menacing Dog	Statutory	Per Animal	315.19	325.00	3.1%
Pensioner					
Unsterilised Dog	Statutory	Per Animal	104.04	107.50	3.3%
Sterilised Dog	Statutory	Per Animal	34.34	35.50	3.4%
Unsterilised Cat	Statutory	Per Animal	-	68.00	NEW
Sterilised Cat	Statutory	Per Animal	21.53	22.50	4.5%
Pound release fees					
Pound Release Fee Dogs	Non Statutory	Per Animal	156.00	165.00	5.8%
Pound Release fee Cats	Non Statutory	Per Animal	156.00	165.00	5.8%
Daily Animal Boarding Fee	Non Statutory	Per Animal	14.00	15.00	7.1%
Extra Animal Permit	Non Statutory	Per Application	105.00	105.00	0.0%

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Brass Dog Tag			5.40	5.40	0.0%
Stallholder Fees					
Stonnington Resident / Business					
Stallholder Fees - 3m x 3m Marquee	Non Statutory	Fee	Zero	Zero	
Stallholder Fees - 6m x 3m Marquee	Non Statutory	Fee	Zero	Zero	
Non-Stonnington Resident / Business					
Stallholder Fees - 3m x 3m Marquee	Non Statutory	Fee	235.00	235.00	0.0%
Stallholder Fees - 6m x 3m Marquee	Non Statutory	Fee	315.00	315.00	0.0%
Event/Festival Site Fees					
Food/Beverage Site Fee	Non Statutory	Fee	235.00	235.00	0.0%
Food/Beverage Site Fee + 3m x 3m Marquee	Non Statutory	Fee	315.00	315.00	0.0%
Filming Permits					
Film Crew Permit - Car	Non Statutory	Per Car	35.00	37.00	5.7%
Film Crew Permit - Truck	Non Statutory	Per Truck	80.00	83.00	3.8%
Filming - Daily	Non Statutory	Per Day	1,190.00	1,230.00	3.4%
Filming - Up to 4 Hours	Non Statutory	Up to 4 hours	555.00	575.00	3.6%
Filming/photographs - Unit Base	Non Statutory	Per Day	560.00	580.00	3.6%
Still Photography - Daily	Non Statutory	Per Day	445.00	460.00	3.4%
Still Photography - Up to 4 Hours	Non Statutory	Up to 4 hours	250.00	260.00	4.0%
On Street - Car Parking Permits - Car - Community Rate	Non Statutory	Per Day	35.00	37.00	5.7%
On Street - Car Parking Permits - Truck - Community Rate	Non Statutory	Per Day	80.00	83.00	3.8%
On Street - Car Parking Permits - Car - Commercial Rate	Non Statutory	Per Day	65.00	68.00	4.6%
On Street - Car Parking Permits - Truck- Commercial Rate	Non Statutory	Per Day	160.00	167.00	4.4%
Event Application Administration Fee	Non Statutory	Per Application	70.00	70.00	0.0%
Prahran Square					
Hire fees are competitively priced subject to availability and booking conditions agreed with hirer.					
Function Venues					

2024/25 Fees and Charges schedule

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Prahran Town Hall - Functions on Chapel					
Friday to Sunday - Commercial/Private Rate	Non Statutory	Per Day	2,220.00	2,308.80	4.0%
Monday to Thursday - Commercial/Private Rate	Non Statutory	Per Day	1,443.00	1,500.80	4.0%
Friday to Sunday - Not-for-Profit Rate	Non Statutory	Per Day	1,443.00	1,500.80	4.0%
Monday to Thursday - Not-for-Profit Rate	Non Statutory	Per Day	937.90	975.60	4.0%
Prahran Town Hall - Council Chambers					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	304.20	316.40	4.0%
	Non Statutory	Per Day (6+ Hours)	507.00	527.30	4.0%
	Non Statutory	Additional Hour	43.30	45.10	4.2%
Private / Commercial - Monday – Thursday	Non Statutory	Half Day (4-6 Hours)	480.00	486.80	1.4%
	Non Statutory	Per Day (6+ Hours)	800.00	811.20	1.4%
	Non Statutory	Additional Hour	66.70	69.30	3.9%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	468.00	486.80	4.0%
	Non Statutory	Per Day (6+ Hours)	780.00	811.20	4.0%
	Non Statutory	Additional Hour	66.70	69.30	3.9%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	720.00	748.80	4.0%
	Non Statutory	Per Day (6+ Hours)	1,200.00	1,248.00	4.0%
	Non Statutory	Additional Hour	102.50	106.60	4.0%
Malvern Town Hall - Banquet Hall					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	382.30	397.70	4.0%
	Non Statutory	Per Day (6+ Hours)	637.20	662.70	4.0%
	Non Statutory	Additional Hour	164.80	171.40	4.0%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	588.20	611.70	4.0%
	Non Statutory	Per Day (6+ Hours)	980.20	1,019.40	4.0%
	Non Statutory	Additional Hour	253.50	263.70	4.0%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	588.20	611.70	4.0%
	Non Statutory	Per Day (6+ Hours)	980.20	1,019.50	4.0%
	Non Statutory	Additional Hour	253.50	263.70	4.0%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	904.80	941.10	4.0%
	Non Statutory	Per Day (6+ Hours)	1,508.00	1,568.40	4.0%
	Non Statutory	Additional Hour	390.00	405.60	4.0%

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
The fees are applicable from 1 July 2024. Statutory fees may change during the financial year in accordance with updated Victorian Government legislation and regulation. Should these fees and charges be changed by the Victorian Government, the new fees or charges value will be provided on council's website.					
Town Hall - Main Hall (Malvern and Prahran)					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	827.90	861.00	4.0%
	Non Statutory	Per Day (6+ Hours)	1,379.80	1,435.00	4.0%
	Non Statutory	Additional Hour	164.80	171.40	4.0%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	1,273.70	1,324.60	4.0%
	Non Statutory	Per Day (6+ Hours)	2,122.70	2,207.60	4.0%
	Non Statutory	Additional Hour	253.50	263.70	4.0%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	1,273.70	1,324.60	4.0%
	Non Statutory	Per Day (6+ Hours)	2,122.70	2,207.60	4.0%
	Non Statutory	Additional Hour	253.50	263.70	4.0%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	1,959.40	2,037.80	4.0%
	Non Statutory	Per Day (6+ Hours)	3,265.60	3,396.30	4.0%
	Non Statutory	Additional Hour	390.00	405.60	4.0%
Malvern Town Hall - Upper Foyer					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	192.50	200.30	4.1%
	Non Statutory	Per Day (6+ Hours)	320.80	333.70	4.0%
	Non Statutory	Additional Hour	164.80	171.50	4.1%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	296.10	308.00	4.0%
	Non Statutory	Per Day (6+ Hours)	493.50	513.30	4.0%
	Non Statutory	Additional Hour	253.50	263.70	4.0%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	296.10	308.00	4.0%
	Non Statutory	Per Day (6+ Hours)	493.50	513.30	4.0%
	Non Statutory	Additional Hour	253.50	263.70	4.0%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	455.60	473.80	4.0%
	Non Statutory	Per Day (6+ Hours)	759.20	789.60	4.0%
	Non Statutory	Additional Hour	390.00	405.60	4.0%

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
The fees are applicable from 1 July 2024. Statutory fees may change during the financial year in accordance with updated Victorian Government legislation and regulation. Should these fees and charges be changed by the Victorian Government, the new fees or charges value will be provided on council's website.					
Commercial Kitchens					
Located at Prahan Town Hall, Malvern Town Hall, Phoenix Park Community Centre, Prahran RSL and					
Grattan Gardens Community Centre					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	54.10	56.30	4.1%
	Non Statutory	Per Day (6+ Hours)	90.10	93.70	4.0%
	Non Statutory	Additional Hour	45.10	46.90	4.0%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	83.20	86.60	4.1%
	Non Statutory	Per Day (6+ Hours)	138.60	144.20	4.0%
	Non Statutory	Additional Hour	69.30	72.10	4.0%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	83.20	86.60	4.1%
	Non Statutory	Per Day (6+ Hours)	138.60	144.20	4.0%
	Non Statutory	Additional Hour	69.30	72.10	4.0%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	128.00	133.20	4.1%
	Non Statutory	Per Day (6+ Hours)	213.20	221.80	4.0%
	Non Statutory	Additional Hour	106.60	110.90	4.0%
Non-Serviced Meeting Rooms					
Phoenix Park Community Centre Meeting Rooms 1, 2 and 3, Prahran RSL Meeting Room					
Toorak South Yarra Library, Malvern Library, Phoenix Park Library Meeting Rooms					
Grattan Gardens Community Centre Meeting Room					
Not for Profit - Monday - Sunday	Non Statutory	Per Hour	24.40	25.40	4.1%
	Non Statutory	Half Day (4-6 Hours)	92.80	96.60	4.1%
	Non Statutory	Per Day (6+ Hours)	136.20	141.70	4.0%
	Non Statutory	Additional Hour	41.60	43.30	4.1%
Private / Commercial - Monday - Sunday	Non Statutory	Per Hour	37.40	38.90	4.0%
	Non Statutory	Half Day (4-6 Hours)	142.20	147.90	4.0%
	Non Statutory	Per Day (6+ Hours)	208.70	217.10	4.0%
	Non Statutory	Additional Hour	64.00	66.60	4.1%

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
The fees are applicable from 1 July 2024. Statutory fees may change during the financial year in accordance with updated Victorian Government legislation and regulation. Should these fees and charges be changed by the Victorian Government, the new fees or charges value will be provided on council's website.					
Non-Serviced Multipurpose Spaces					
Phoenix Park Community Centre Multipurpose Room, Balcony, Dining Room and Downstairs Kitchen					
Grattan Gardens Community Centre Activity Room					
Not for Profit - Monday - Thursday	Non Statutory	Per Hour	31.60	32.90	4.1%
	Non Statutory	Half Day (4-6 Hours)	120.10	124.90	4.0%
	Non Statutory	Per Day (6+ Hours)	176.40	183.50	4.0%
	Non Statutory	Additional Hour	56.40	58.70	4.1%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	48.60	50.60	4.1%
	Non Statutory	Half Day (4-6 Hours)	184.70	192.10	4.0%
	Non Statutory	Per Day (6+ Hours)	271.20	282.10	4.0%
	Non Statutory	Additional Hour	86.70	90.20	4.0%
Not for Profit - Friday - Sunday	Non Statutory	Per Hour	48.60	50.60	4.1%
	Non Statutory	4 Hour Pkg	165.30	172.00	4.1%
	Non Statutory	Per Day (6+ Hours)	271.20	282.10	4.0%
	Non Statutory	Additional Hour	86.70	90.20	4.0%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	74.70	77.70	4.0%
	Non Statutory	4 Hour Pkg	256.30	266.60	4.0%
	Non Statutory	Per Day (6+ Hours)	416.90	433.60	4.0%
	Non Statutory	Additional Hour	133.30	138.70	4.1%
TH King Sports Pavilion and Environmental Centre, Orrong Romanis Recreation Centre Program Room					
Not for Profit - Monday - Thursday	Non Statutory	Per Hour	32.40	33.70	4.0%
	Non Statutory	Half Day (4-6 Hours)	123.30	128.20	4.0%
	Non Statutory	Per Day (6+ Hours)	181.00	188.20	4.0%
	Non Statutory	Additional Hour	57.90	60.20	4.0%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	49.90	51.90	4.0%
	Non Statutory	Half Day (4-6 Hours)	189.60	197.20	4.0%
	Non Statutory	Per Day (6+ Hours)	278.50	289.60	4.0%
	Non Statutory	Additional Hour	89.10	92.70	4.0%
Not for Profit - Friday - Sunday	Non Statutory	Per Hour	49.90	51.90	4.0%
	Non Statutory	Per 4 Hour Session	169.70	176.50	4.0%
	Non Statutory	Per Day (6+ Hours)	278.50	289.60	4.0%
	Non Statutory	Additional Hour	89.10	92.70	4.0%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	76.80	79.90	4.0%
	Non Statutory	Per 4 Hour Session	261.00	271.40	4.0%
	Non Statutory	Per Day (6+ Hours)	428.40	445.50	4.0%

2024/25 Fees and Charges schedule

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	Non Statutory	Additional Hour	137.10	142.60	4.0%
Weekend Evening Surcharge - Commercial/Private Rate	Non Statutory	Per Hour	48.00	50.00	4.2%
Weekend Evening Surcharge - Not-for-Profit Rate	Non Statutory	Per Hour	31.20	32.50	4.2%
Non-Serviced Community Halls					
Phoenix Park Community Hall/Indoor Court, Prahran RSL Memorial Hall, Grattan Gardens Community Centre Hall					
Not for Profit - Monday - Thursday	Non Statutory	Per Hour	40.60	42.30	4.2%
	Non Statutory	Half Day (4-6 Hours)	154.30	160.50	4.0%
	Non Statutory	Per Day (6+ Hours)	226.60	235.70	4.0%
	Non Statutory	Additional Hour	56.40	58.70	4.1%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	62.40	64.90	4.0%
	Non Statutory	Half Day (4-6 Hours)	237.20	246.70	4.0%
	Non Statutory	Per Day (6+ Hours)	348.20	362.20	4.0%
	Non Statutory	Additional Hour	86.70	90.20	4.0%
Not for Profit - Friday - Sunday	Non Statutory	Per Hour	62.40	64.90	4.0%
	Non Statutory	Half Day (4-6 Hours)	237.20	246.70	4.0%
	Non Statutory	Per Day (6+ Hours)	348.30	362.30	4.0%
	Non Statutory	Additional Hour	86.70	90.20	4.0%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	96.00	99.90	4.1%
	Non Statutory	Half Day (4-6 Hours)	364.80	379.40	4.0%
	Non Statutory	Per Day (6+ Hours)	535.70	557.20	4.0%
	Non Statutory	Additional Hour	133.30	138.70	4.1%
Phoenix Park Community Centre					
Security Bond - Low Risk	Non Statutory	Per Booking	200.00	200.00	0.0%
Security Bond - High Risk Activity/Event	Non Statutory	Per Booking	1,000.00	1,000.00	0.0%

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
The fees are applicable from 1 July 2024. Statutory fees may change during the financial year in accordance with updated Victorian Government legislation and regulation. Should these fees and charges be changed by the Victorian Government, the new fees or charges value will be provided on council's website.					
Community Group Room Hire - Non-resident senior groups, annual hirer & self help groups					
Chris Gahan Centre and Grattan Gardens					
Non-Serviced Multipurpose Space	Non Statutory	Per Hour	11.10	11.60	4.5%
	Non Statutory	Half Day (4-6 Hours)	42.20	43.90	4.0%
	Non Statutory	Per Day (6+ Hours)	62.00	64.50	4.0%
	Non Statutory	Additional Hour	56.40	58.70	4.1%
Non-Serviced Community Hall	Non Statutory	Per Hour		14.90	NEW
	Non Statutory	Half Day (4-6 Hours)		56.70	NEW
	Non Statutory	Per Day (6+ Hours)		83.20	NEW
	Non Statutory	Additional Hour		58.70	NEW
Neighbourhood House flat rate	Non Statutory	Per Hour	17.00	17.70	4.1%
Other Non-Serviced Community Spaces					
Malvern Community Art Centre					
Not for Profit - Monday - Thursday	Non Statutory	Per Hour	23.70	24.70	4.2%
	Non Statutory	Half Day (4-6 Hours)	90.10	93.90	4.2%
	Non Statutory	Per Day (6+ Hours)	132.30	137.90	4.2%
	Non Statutory	Additional Hour	42.90	44.70	4.2%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	36.40	37.90	4.1%
	Non Statutory	Half Day (4-6 Hours)	138.40	144.10	4.1%
	Non Statutory	Per Day (6+ Hours)	203.20	211.50	4.1%
	Non Statutory	Additional Hour	66.00	68.70	4.1%
Not for Profit - Friday - Sunday	Non Statutory	Per Hour	36.40	37.90	4.1%
	Non Statutory	Half Day (4-6 Hours)	139.40	144.10	3.4%
	Non Statutory	Per Day (6+ Hours)	203.20	211.50	4.1%
	Non Statutory	Additional Hour	66.00	68.70	4.1%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	56.00	58.30	4.1%
	Non Statutory	Half Day (4-6 Hours)	212.80	221.60	4.1%
	Non Statutory	Per Day (6+ Hours)	312.50	325.40	4.1%

2024/25 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2023-24 (Inc GST) \$	Adopted 2024-25 (Inc GST) \$	% Change
The fees are applicable from 1 July 2024. Statutory fees may change during the financial year in accordance with updated Victorian Government legislation and regulation. Should these fees and charges be changed by the Victorian Government, the new fees or charges value will be provided on council's website.					
Other Related Fees and Charges					
Bonds					
Security Bond - Function Venues Low Risk	Non Statutory	Per Booking	1,000.00	1,000.00	0.0%
Security Bond - All Other Facilities	Non Statutory	Per Booking	200.00	200.00	0.0%
Security Bond - Medium Risk	Non Statutory	Per Booking	2,000.00	2,000.00	0.0%
Security Bond - High Risk (based on risk assessment)	Non Statutory	Per Booking	4,000.00	5,000.00	25.0%
High Risk Bond - 18th & 21st Birthday Parties and High Risk Activities	Non Statutory	Per Booking	3,000.00	3,000.00	0.0%
Equipment Hire					
Tablecloths (flat or round)	Non Statutory	Per Item	17.10	17.80	4.1%
Tablecloths (boxed)	Non Statutory	Per Item	23.50	24.50	4.3%
Serving Bar	Non Statutory	Per Item	234.00	243.40	4.0%
Services (full cost recovery)					
Public Liability Insurance	Non Statutory	Per Booking	85.30	88.80	4.1%
Venue Officer	Non Statutory	Per Hour (Min 4hrs)	55.00	57.20	4.0%
Security Guards	Non Statutory	Per Guard, Per Hour	42.70	44.10	3.3%
Security Guards - Public Holiday Rate	Non Statutory	Per Guard, Per Hour	79.40	82.00	3.3%
Tea and Coffee (served with crockery)	Non Statutory	Per Person	4.00	4.20	5.0%
Piano Tuning	Non Statutory	Per Piano	250.00	260.00	4.0%
Discounts and Surcharges					
Hire of multiple facilities (simultaneously)	Discount	Per Booking	15%	15%	0.0%
Multi-day hire (min 3 full consecutive days)	Discount	Per Booking	35%	35%	0.0%
Friday and Saturday Evening Surcharge (After 6pm at Phoenix Park Community Centre and Prahran RSL Only)	Surcharge	Per Booking	50%	50%	0.0%
Chapel off Chapel Venue Hire					
Hire fees are competitively priced subject to availability and booking conditions agreed with hirer.					

Appendix C: Capital Works Program including intangibles in \$('000)

Category	Bid Id	Existing T1 Project Code	Bid Name	Description	Forecast	Deferral / Carry Fwd	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council									
					2023/24		2024/25			2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	Total 10 years
Buildings	241	X00239	Central Park Pavilion Redevelopment	Redevelopment of Central Park Pavilion.			-	-	-							100	2,000	2,100	
	243	X09598	Floodlight Upgrade Program	Ongoing program to upgrade floodlights at sporting facilities from non-energy efficient bulbs to LED lighting.	15	-	855	250	605										855
	244	X07606	Central Park Conservatory Renewal	Implementation of the conservation work recommended in the Conservation Management Plan for Central Park Conservatory.			-	-	-							100	1,000	1,100	
	245	X00236	Parks Works Depot Upgrade at Victoria Gardens	Renovation of access to buildings and essential facilities improvements for Parks Works Depot at Victoria Gardens.	22	-	-	-	-		260								260
	364	X09887	Prahran Market - Distribution boards upgrades	Complete switchboard upgrades at Prahran Market.	113	-	200	-	200										200
	365	X09950	Sunnyside Kindergarten - Veranda Roof Reconstruction	Upgrade verandah at Sunnyside Kindergarten.	8	-	60	-	60										60
	366	X07681	Northbrook Refurbishment and Upgrade	Northbrook Ramp design works.			70	-	70										70
	367	X07682	Fitout for 6 Almeida Crescent, South Yarra	Capital works to 6 Almeida Crescent, South Yarra – Commercial Property. Fit out and resurfacing of asphalt off street car parking for commercial attractiveness and return.			100	-	100										100
	401	X07683	Prahran Market - Landlord Costs	Funding allocation for category 1 works as tenancies changeover and minor works are required to cover upgrade and renewal works on base works / fit for purpose for hospitality – i.e. switchboard, grease traps, exhaust, power connections.			150	-	150										150
	57	X09297	Aquatic facilities functional upgrades	Functional improvements at Harold Holt Swim Centre and Prahran Aquatic Centre.	5	-	20	-	20	30	30	30	30	30	30	30	30	30	290
	58	X09216	Malvern Community Arts Centre (MCAC) Functional Upgrades	Malvern Community Arts Centre Functional Upgrades: storage construction, ceiling replacement and acoustic treatment upgrades.			150	-	150										150
	59	X00118	Community Facilities Equipment (Phoenix Park Community Centre and Prahran RSL)	Purchase of new equipment to accommodate hirer needs and requirements.	13	-	10	-	10										10
	60	X00120	Swipe Card System (Phoenix Park Community Centre, Prahran RSL and Malvern Community Arts Centre (MCAC))	Upgrade the security system at Phoenix Park Community Centre. The current system is outdated and does not connect to the new swipe card system recently installed.	36	-	20	-	20										20
	63	X09542	Provision for HVAC replacement	Budget for replacement of HVAC equipment. Maintenance component has been split out to operating budget.	73	-	60	-	60	70	70	70	70	70	70	70	70	70	690
	64	X09259	Building Renewal program- Multi Storey Carparks	Ensure Council's Multi-storey Carparks are renewed when required and provide a safe and comfortable environment for users. To carry out further investigation at Prahran Square and 311 Glenferrie Road.	135	29	75	-	75	100	110	120	130	140	150	160	170	170	1,325
	65	X08848	Air Conditioning Plant Replacement Various Sites	Sites include: Grattan Gardens Community Centre; Brookville Kindergarten; History Centre; Malvern Town Hall; Phoenix Park Community Centre. 2024/25 is for Malvern Town Hall.	820	(0)	1,200	-	1,200	1,300	2,000	1,200	1,300	500	500	500	500	500	9,500
	66	X00248	Princes Close Child Care Centre	Program of renewal works at Princes Close Child Care Centre, including repainting of the centre in 2025/26.	53	-	-	-	-	70	70	70	70	70	70	70	70	70	630
	67	X00266	Prahran Market Asset Renewal	Prahran Market Asset Renewal that includes heritage building structural and roof remediation works; and upgrades to roof, stormwater, flooring, steel structure and glass roof.	4,761	563	1,500	-	1,500	4,000	2,000	1,000	200	200	200	200	200	200	9,700
	68	X07249	Roof Safety System Renewal & Upgrade Program	Upgrade roof access and fall arrest installations (including roof ladders, walkways & anchor points) at Council buildings after solar installations and/or air conditioning upgrades.	45	-	120	-	120	40	40	40	40	40	40	40	40	40	480
69	X08169	Essential Services Renewal and Upgrade	Renew & upgrade Essential Services at Council buildings.	212	3	200	-	200	200	200	200	200	200	200	200	200	200	2,000	

Category	Bid Id	Existing T1 Project Code	Bid Name	Description	Forecast	Deferral / Carry Fwd	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council									
					2023/24		2024/25			2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	Total 10 years
Buildings (continued)	70	X08910	Building Renewal & Upgrade Program For All Maternal Child Health Centres	Ensure Council's Maternal Child & Health (MCH) Services buildings are renewed when required to provide a safe and comfortable environment for users, includes urgent safety works for buildings.	226	12	245	-	245	190	200	210	220	230	240	250	260	260	2,305
	71	X00251	Building Renewal & Upgrade Program for Early Years Centres & Services	Ensure Council's Early Years Services buildings are renewed when required & provide safe & comfortable environments for users.	477	330	90	-	90	350	260	270	280	290	300	310	320	320	2,790
	72	X07603	Libraries Condition Audit Works	Pop-up Library at Prahran Town Hall and works across Council Library locations.	290	29	70	-	70	70	70	70	70	70	70	70	70	70	700
	73	X09260	Civic/Commercial Condition Audit Works	Ensure Council's Civic & Commercial buildings are renewed to provide safe and comfortable environment for users.	302	203	120	-	120	450	250	250	250	250	250	250	250	250	2,570
	74	X07605	Mecwacare Op Shop Roof Works	Structural remediation works.	22	-	80	-	80										80
	75	X09348	Building Renewal & Upgrade for Aged Service Buildings	Program works in response to condition audit recommendations.	7	-	150	-	150	70	50	50	50	50	50	50	50	50	620
	76	X09364	Sportsgrounds Facility Upgrades	Upgrade and renewal of existing recreational facilities and infrastructure.	890	250	300	-	300	300	400	400	400	400	400	400	400	400	3,800
	77	X09475	Tennis Facility Review and Redevelopment	Renewal program for tennis facilities - funding for East Malvern Tennis Club in 2024/25.	237	280	850	-	850	500	50	500	50	500	50	500	50	500	3,550
	78	X09504	Prahran Aquatic Centre Redevelopment	Design, documentation and delivery of new aquatic facility as per adopted feasibly study, including renewal works to maintain a functional facility.	2,215	(0)	-	-	-							2,000			2,000
	79	X09757	Bert Healy Pavilion Redevelopment	Planning, design and future construction of new pavilion at Waverley Oval to replace aging infrastructure.	17	-	200	-	200										200
	80	X08978	Leisure Facilities Implementation of Works from Audit	Ensure Council's leisure buildings provide a safe and comfortable environment for users.	95	50	110	-	110										110
	81	X09258	Building Renewal & Upgrade Program For Parks and Gardens	Ensure Council's Parks & Gardens' buildings provide a safe and comfortable environment for users.	124	-	90	-	90	110	120	130	140	150	160	170	180	180	1,430
	82	X09534	Council Buildings Accessibility Improvements	Upgrade Council's Public Accessible Toilets, and access pathways, to comply with current regulatory requirements.	39	166	50	-	50	110	120	120	120	120	150	150	150	150	1,240
	83	X09895	Aquatic Centres Building Renewal & Upgrade Program	To facilitate the refurbishment of minor equipment and assets within aquatic centres.	1	-	86	-	86	86	96	106	116	126	136	146	156	150	1,204
	84	X09974	Harold Holt Dry Program Rejuvenation Project	To create a modern health club and group exercise facility at Harold Holt Swim Centre that is reflective of the community and the changing trends within the industry.	81	-	1,000	-	1,000										1,000
	85	X08329	Soil Remediation Project - Various Sites	Implement the recommendations from the Soil Management Plans for Council sites with contaminated soil.	6	-	150	-	150	200	200	200	200	200	200	200	200	200	1,950
	86	X09267	Building Renewal & Upgrade Program For Recreation Buildings	Ensure Council's Recreational Facilities Buildings provide a safe environment and are fit for purpose.	84	-	150	-	150	150	160	170	180	190	200	210	220	230	1,860
	87	X07607	Flood Lighting Remote Management System	To provide systems enabling the ability to remotely manage floodlight infrastructure across all Council recreational centres to effectively manage the day-to-day operations of these assets.			50	-	50	50	50	50	50	50	50	50	50	50	500
	88	X08962	Switchboards Upgrade	Upgrade switchboards at Council properties to provide Residual Current Device protection and comply with AS 3000.	3	-	65	-	65	65	65	65	65	65	65	65	65	65	650
	89	X00314	Waste Strategy - Waste Transfer Station Upgrade	Project to upgrade Council's Waste Transfer Station to enable expanded resource recovery and meet community needs. Supports Victorian Government's Recycling Victoria Policy and Council's Towards a Circular Economy, Our Future Waste Strategy.	61	-	100	-	100										100
	90	X09875	Open Space - Public Toilet Maintenance & Renewal	Annual program to maintain and renew public toilet assets in Stonnington parks, gardens and other open spaces - aimed at enhancing open space amenity, functionality and safety.			25	-	25	25	25	25	25	25	25	25	25	25	250

Category	Bid Id	Existing T1 Project Code	Bid Name	Description	Forecast	Deferral / Carry Fwd	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council										
					2023/24		2024/25			2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	Total 10 years	
Buildings (continued)	91	X00280	Multi-Deck Car Parks - Traffic and Parking Functions	Works required as programmed and identified works to upgrade the assets to required service level – includes signage, line marking or other traffic controls.	60	-	60	-	60	80	80	80	80	80	80	80	80	80	780	
		X07686	Phoenix Park Community Centre Roof Repair Works	Phoenix Park Community Centre Roof Repair Works.			300	300	-										300	
			Projects in FY24 and / or deferred with no new bids - Buildings			9,920	1,314													
Total - Buildings					21,468	2,900	9,131	550	8,581	8,616	6,976	5,426	4,336	4,046	3,686	6,396	6,806	4,260	59,679	
Heritage Buildings	100	X09527	Malvern Town Hall - Facility Improvements	Restoration to water damaged areas including the upper foyer and marble foyer walls.	5	-	40	-	40	25	25	25	25	25	25	25	25	25	265	
	101	X09754	Chapel Off Chapel Theatre Roof Replacement	Replacement of the slate roof over the Chapel Theatre and reconstruction of drainage system.			800	-	800	80	80								960	
	103	X09352	Building Renewal & Upgrade Program For Chapel off Chapel	Ensure Chapel off Chapel is renewed and provides a safe and comfortable environment for staff and patrons.	53	1	-	-	-	60	60	60	60	60	60	60	60	60	60	540
	104	X09949	Malvern Town Hall Precinct Conservation Plan	Various projects scheduled in Malvern Town Hall Conservation Management Plan including structure, painting, roof and lighting.	263	38	80	-	80	120	120	120	120	120	120	120	120	120	120	1,160
	105	X09347	Prahran Town Hall Conservation Plan	Various projects scheduled in Prahran Town Hall Conservation Management Plan, including structure, roof and miscellaneous repairs.	51	-	60	-	60	95	95	95	95	95	95	95	95	95	95	915
	246	X09565	Prahran Townhall Redevelopment	Renew the original library roof and structural remediation.	596	270	800	-	800	500	500	500				5,000	5,000			12,300
	247	X09608	Harold Holt Swim Centre	Complete upgrade at Harold Holt Aquatic Centre.	86	-	-	-	-					800	100					900
			Projects in FY24 and / or deferred with no new bids - Heritage Buildings			296	-													
Total - Heritage Buildings					1,350	308	1,780	-	1,780	880	880	800	300	1,100	400	5,300	5,300	300	17,040	
Infrastructure - Bridges	152	X07627	Bridge Renewal Works in line with Bridge Strategy	Capital works identified in previous inspection program and documented in the bridge management plan.			-	-	-	500	500	500	500	25	25	25	25	500	2,600	
	166	X08753	Bridge General Maintenance and Improvement Program	Maintenance and upgrade of approximately 22 bridges to meet compliance requirements	39	-	40	-	40	60	65	70	75	80	85	90	95	115	775	
			Projects in FY24 and / or deferred with no new bids - Bridges			30	-													
Total - Bridges					69	-	40	-	40	560	565	570	575	105	110	115	120	615	3,375	
Infrastructure - Drainage	154	X09718	Drainage Network Pit Modification	Replacement of significant components or modification of existing structure of Council drainage pits and pipes.	150	-	150	-	150	210	220	230	240	250	260	270	280	290	2,400	
	156	X09233	Drainage Improvement Works	Undertake drainage improvement works to ensure drainage network is expanded to cover the whole municipality. E.g. new drainage system in flood-prone areas.	1,058	-	1,250	-	1,250	1,500	1,600	1,700	1,800	1,900	2,000	2,100	2,200	2,300	18,350	
	158	X09419	Open Space - Surrey Road Groundwater Management (EPA Compliance)	Annual program to monitor, manage and improve groundwater quality at the former Surrey Road Depot site in accordance with site management plan and EPA compliance.	50	-	50	-	50	50	50	50	50	50	50	50	50	50	500	
			Projects in FY24 and / or deferred with no new bids - Drainage			1,033	165													
Total - Drainage					2,292	165	1,450	-	1,450	1,760	1,870	1,980	2,090	2,200	2,310	2,420	2,530	2,640	21,250	
Infrastructure - Footpath and Cycleways	159	X08737	Footpaths - Refurbishment Program	Replacement of concrete and asphalt sections of footpath identified from reactive and proactive inspections.	1,029	-	2,500	-	2,500	2,625	2,750	2,900	3,000	3,150	3,300	3,500	3,675	3,800	31,200	
	160	X07630	Tactile Replacement Program	Allocation for bulk replacement of tactile indicators within identified areas across the municipality.			10	-	10	15	15	15	15	15	15	15	15	20	150	
	161	X09649	Pram Crossings Upgrades to Comply with Disability Discrimination Act Standards	Replace existing non-compliant pram crossings with Disability Discrimination Act Standard Pram Crossings.	56	-	40	-	40	75	75	75	75	75	75	75	75	80	720	
	162	X09900	Local Road Footpath Renewal	Reconstruction of footpath and associated works.	517	-	1,000	-	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	
	164	X09557	Cycling Action Plan Implementation	Investigation, scoping, design & construction of on-road, off-road cycling facilities as well as repair stations, rest stops and parking facilities.	1,042	448	200	-	200	400	400	540	560	580	600	600	600	600	600	5,080

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					2023/24		2024/25			2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	Total 10 years
Infrastructure - Footpath and Cycleways (continued)	165	X09244	Walking Action Plan Implementation	To improve accessibility and walkability of all spaces for the community.	96	107	120	-	120	150	150	150	150	150	150	150	150	150	1,470
			Projects in FY24 and / or deferred with no new bids - Footpath and Cycleways		5,624	-													
	Total - Footpaths & Cycleways				8,365	555	3,870	-	3,870	4,265	4,390	4,680	4,800	4,970	5,140	5,340	5,515	5,650	48,620
Infrastructure - Other Infrastructure	168	X09966	Library Strategy Implementation	Implementation of specific actions identified through the library strategy (action plan).	8	-	15	-	15										15
	171	X09242	Asset Management System - System Enhancements	Ongoing development and enhancement of existing asset management system, technologies and data.	83	-	60	-	60	60	20	20	20	20	20	20	20	20	280
	174	X07634	Waste Strategy - Expansion of Food and Organic (FOGO) Recycling Service	Expansion of food and organic (FOGO) recycling to deliver universal access to this service and reduce up to 40% of kerbside waste to landfill. Supports compliance with the Circular Economy (Waste Reduction and Recycling) Act as part of the Victorian Government waste reform agenda and Council's Towards a Circular Economy, Our Future Waste Strategy.			330	-	330	477									807
	176	X07637	Environment - Climate Adaptation Program	Program to support implementation of the Climate Emergency Action Plan, specifically Council's commitment to plan and adapt to a changing climate.	197	-	175	-	175	250	250	250	250	250	250	250	250	250	2,425
	177	X09911	Urban Forest - Tree Planting Program (Tree Stock)	Annual program to plant trees in streets and open spaces and support the implementation of Council's Urban Forest Strategy & Climate Emergency Action Plan – includes tree stock.	120	-	150	-	150	180	180	200	200	200	200	200	200	200	1,910
	178	X09912	Urban Forest - Tree Planting Program (Planting & Establishment)	Annual program to plant trees in streets and open spaces and support the implementation of Council's Urban Forest Strategy & Climate Emergency Action Plan – includes tree planting and establishment.	483	-	500	-	500	525	550	575	600	625	650	675	700	725	6,125
	180	X08836	Road Safety Works - Project Development	Analysis, investigation and preparation of plans outlining road safety proposals to consult with the community.	133	20	75	-	75										75
	181	X09594	Accessible Car Parks - DDA Compliance Audit Implementation	Implementation of works to ensure all Council car parks comply with DDA requirements.	27	-	30	-	30	40	40	40	40	45	45	45	45	50	420
			Projects in FY24 and / or deferred with no new bids - Other Infrastructure		937	31													
	Total - Other Infrastructure				1,986	50	1,335	-	1,335	1,532	1,040	1,085	1,110	1,140	1,165	1,190	1,215	1,245	12,057
Infrastructure - Parks, Open Space and Streetscapes	182	X00276	Prahran Square Furniture and Equipment	Furniture and activation equipment to create spaces for people to linger and improve visitation to the Square through recreation and engagement. These assets enhance the area and will be available for the community and hirers.	27	-	20	-	20									20	
	183	X07638	Infrastructure Maintenance - Street Furniture Replacement	Supply of replacement street furniture items including street seats, bollards, bicycle and tree hoops and pedestrian fencing.	30	-	30	-	30	50	50	50	50	50	50	50	60	490	
	184	X09515	Public Place Recycling	This is for the ongoing installation of public place recycling bins.	24	70	10	-	10										10
	185	X07406	Litter Bin Upgrade	Streetscape litter bin upgrade program.	78	135	15	-	15										15
	186	X09698	Princes Gardens Masterplan Delivery	Delivery of the final stage of the masterplan works.	4,899	-	200	-	200										200
	187	X09882	Mount Street Masterplan Delivery	Mount Street Precinct masterplan, including, investigation and design, and Citipower design to underground the power lines.	802	-	150	-	150										150
	188	X00291	Regenerating Kooyongkoot Masterplan Delivery	Delivery of the Kooyongkoot Masterplan (Gardiners Creek). The creek corridor covers 40% of Stonnington's Open Space including a sustainable transport network, leisure paths, sporting precincts, wetlands, playgrounds and planting biodiversity habitats. Scope of works include concept design, detailed design and construction over a multi-year program.	671	637	2,162	-	2,162	4,962	3,100	500	500	500	500	500	500	500	13,725
	189	X09580	Landscape Masterplans for Park Improvements	Investigation, design and implementation of landscape plans for park improvements.	206	-	250	-	250	300	350	350	375	375	375	400	400	400	3,575
	190	X07640	Dixon Street Pocket Park	Dixon Street Pocket Park, design and construction – continuation of existing project currently in delivery.	102	170	200	-	200										200

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Infrastructure - Parks, Open Space and Streetscapes (continued)	191	X09500	Pocket Park Program	Funding towards creation of pocket parks in future years.	159	49	-	-	-			250	250	250	250	250	250	250	1,750
	192	X07641	Yarra Street, Forrest Hill	Streetscape Improvement Project at Yarra Street, delivery of the Forrest Hill Masterplan objective to improve the pedestrian amenity, walkability and commercial viability within the Forrest Hill precinct.			150	-	150	150			2,000						2,300
	193	X09447	Izett Street Pocket Park	Izett Street pocket park, Prahran. Implementation of Strategy for creating new public open space. Landscape works including paving, lawn, lighting, art murals, seating and planting.	376	-	690	-	690										690
	194	X00271	Commercial Precinct Planning	Planning for commercial precincts.			150	-	150	150	150	150	150	150	150	150	150	150	1,500
	195	X00275	Chapel Street Transformation	Development of Masterplan for Chapel Street.	865	14	500	-	500	750	1,000	1,000	1,000	1,000	1,500	1,500	1,500	1,500	11,250
	196	X08427	Open Space - Fencing Maintenance & Renewal	Annual program to maintain and renew fencing assets in Stonnington parks, gardens and other open spaces – aimed at enhancing open space amenity, functionality and safety.	88	-	90	-	90	60	65	70	75	80	85	90	95	95	805
	197	X08445	Open Space - Furniture Maintenance & Renewal	Annual program to maintain and renew furniture assets in Stonnington parks, gardens and other open spaces – aimed at enhancing open space amenity, functionality and safety.	80	-	90	-	90	50	55	60	65	70	75	80	85	90	720
	198	X08449	Open Space - Signage Maintenance & Renewal	Annual program to maintain and renew signage assets in Stonnington parks, gardens and other open spaces – aimed at enhancing open space amenity, functionality and safety.	25	-	30	-	30	20	20	20	20	20	20	20	20	20	210
	199	X08497	Open Space - Irrigation Maintenance & Renewal	Annual program to maintain and renew irrigation assets in Stonnington parks, gardens and other open spaces – aimed at enhancing open space amenity, functionality and safety.	90	-	90	-	90	100	110	120	130	140	150	160	170	180	1,350
	200	X09222	Open Space - Path Maintenance & Renewal	Annual program to maintain and renew path assets in Stonnington parks, gardens and other open spaces – aimed at enhancing open space amenity, functionality and safety.	45	-	70	-	70	95	105	115	125	135	145	155	165	170	1,280
	201	X08735	Open Space - Lighting Maintenance & Renewal	Annual program to maintain and renew lighting assets in Stonnington parks, gardens and other open spaces – aimed at enhancing open space amenity, functionality and safety.	53	-	75	-	75	90	98	105	113	120	128	135	143	143	1,148
	202	X08951	Open Space - Structures Maintenance & Renewal	Annual program to maintain and renew structure assets in Stonnington parks, gardens and other open spaces – aimed at enhancing open space amenity, functionality and safety.	35	-	30	-	30	40	40	40	40	40	40	40	40	50	400
	203	X09977	Open Space - Roundabouts & Traffic Island Maintenance & Renewal	Annual program to maintain and roundabout and traffic island assets in Stonnington streetscapes – aimed at enhancing open space amenity, functionality and safety.	55	-	30	-	30	80	90	100	110	120	130	140	150	150	1,100
	204	X09417	Open Space - Major Renewal Program	Annual program to undertake major upgrades to parks, gardens and other open spaces – aimed at enhancing amenity, functionality and safety.	127	-	250	131	119	260	270	280	290	300	310	320	330	340	2,950
	205	X09959	Open Space - Fitness & Activity Equipment Program	Annual program to create new fitness and activity equipment suitable for diverse ages and abilities in Stonnington parks, gardens and other open spaces – aimed at supporting an active community.			50	-	50										50
	206	X08727	Environment - Urban Biodiversity Program	Program to develop and implement an Urban Biodiversity Action Plan - to protect and enhance biodiversity throughout the city on public and private land as well as to support Council's ongoing participation in the Gardiners Creek (Kooyongkoot) regional Collaboration.	144	-	75	-	75	100	100	120	120	120	120	120	120	120	1,115
	207	X09375	Environment - Integrated Water Management Program	Program to develop and implement an Integrated Water Management Plan - to enhance the management and use of scarce water resources, minimise flooding, and enhance the health of waterways and other environments.	64	-	80	-	80	100	100	100	100	100	100	100	100	100	980
	208	X07644	Environment - Glen Iris Wetland Refurbishment	Project to clean out, refurbish, and enhance the functionality of the Glen Iris Wetlands and improve the health of Gardiners Creek (Kooyongkoot) and downstream, the Yarra River (Birraring).			75	-	75										75

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Infrastructure - Roads	210	X07647	Speed Calming Device Replacement Program	Replacement Program for speed calming devices including speed cushions.	10	-	10	-	10	15	15	15	15	15	15	15	15	20	150	
	211	X08706	Local Roads - Urgent works & contingency	To carry out urgent works requested by residents and stakeholders and OHS compliance works reported by road users.	151	-	125	-	125	150	150	150	150	150	150	150	150	175	1,500	
	212	X08710	Asphalt Resurfacing of Local Roads Laneways and Car Parks	Asphalt resurfacing of roads to extend the asset life.	1,220	-	750	-	750	1,000	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	13,750
	213	X08970	Road Safety Works Construction by Infrastructure	Construction and Implementation of Local Area Traffic Management Devices to improve road safety for motorists and pedestrians.	210	-	250	-	250											250
	214	X09066	Kerb and Channel Rehabilitation Program	To rehabilitate, maintain and upgrade kerb and channels adjacent to roadways to ensure adequate drainage system.	335	-	250	-	250	315	330	345	410	425	450	475	490	510	4,000	
	215	X09230	Design of R.O.W.s and Laneways for Future Reconstruction	To ensure the design of laneways are well ahead of the construction year so the project can be delivered with high probability.	48	-	-	-	-	35	35	40	40	40	40	40	40	55	365	
	216	X09231	Infrastructure Design Engineering for Future Year Construction	Planning and design for the 10 Year road reconstruction program. Road design requires extensive consultation with residents and various stakeholders. Hence requires extensive lead time.	139	-	150	-	150	150	150	150	150	150	150	150	150	245	1,595	
	217	X09394	Local Roads Refurbishment Design Service	Design works for replacing kerbs, road surface, new drainage proposals etc. To address the challenge of high crown roads with deep gutters, limited drainage, vehicles scraping driveways and aging road surface.	133	-	125	-	125	150	150	150	150	150	150	150	150	175	1,500	
	218	X09627	Car Park Facility Rehabilitation	Pavement rehabilitation, kerbing reconstruction and minor drainage. Deteriorating Car Park condition.	564	-	300	-	300	340	380	460	520	540	560	600	640	680	5,020	
	219	X00126	River Street South Yarra Refurbishment Toorak to Malcolm	Asphalt overlay for the Road pavement.			135	-	135										135	
	220	X00152	Edsall St Refurbishment Stage 1 Nicholls to Isabelle Stage 2 Glenferrie to Drysdale	Reconstruction of road pavement, upgrade Edsall St Refurbishment Stage 1 Nicholls to Isabelle Stage 2 Glenferrie kerbing, footpath and need for drainage upgrade.			-	-	-	50	150	300	700						1,200	
	221	X00179	ROW Lane Rear 2 Stonnington / 12 Denham . Denham Place to No Thru Road	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			156	-	156										156	
	222	X00186	ROW Lane Rear 53 Williams / 21 Erica. Erica St to Normanby Place	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			200	-	200										200	
	223	X00187	ROW Lane 80/82 Elizabeth Street to Lane 9034	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-							200			200	
	224	X00188	ROW Lane 34/36 Adelaide Street to T Intersection	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-							200			200	
	225	X08986	Forrest Hill Masterplan	Masterplan development for Forrest Hill precinct.			100	-	100	100	1,200	1,000	2,950	1,200	100	100	100	100	6,950	
	226	X00277	At-Grade Car Parks - Traffic, Parking and Lighting Functions	Works required as programmed or identified in monthly inspections relating to signage, line marking and other traffic controls, as well as lighting works.	79	-	50	-	50	100	100	100	100	100	100	100	100	100	950	
	227	X08345	Parking Signage	Installation of new parking restrictions in streets, or upgrade of signage following reconstruction or landscaping works.	137	-	80	-	80	90	90	90	90	90	90	90	90	90	890	
	228	X08584	On-Street Parking Improvements	Civil works required for parking improvements. Includes DDA bay installs, indented parking, on-street space delineation, other works as required.	36	-	35	-	35	50	50	50	50	50	50	50	50	50	485	
	229	X09249	Road Safety Works - Minor Works Implementation	Installation of signage, line marking and minor civil works to address road safety issues identified.	114	-	120	-	120										120	
	264	X09978	Darling Street South Yarra Toorak Rd to Domain Rd	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.			-	-	-		50	150	600	600					1,400	
	265	X00123	Fawkner Street South Yarra Punt to Powell	Reconstruction of the road pavement, kerbing and associated works. Drainage system to be upgraded or extended as required.			-	-	-	50	450	450							950	
	266	X09636	Peel Street Refurbishment Stages 1&2	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements Deteriorating road condition.			-	-	-	50	100	500	500						1,150	

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Infrastructure - Roads (continued)	284	X00183	ROW Lane Rear 18 Edgar / 17 Osborne . Kent Street to Lane 9019	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			396	-	396										396
	285	X00184	ROW Lane Rear 19 Osborne / 3 Kent , Kent St to Lane 11118	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			270	-	270										270
	286	X00189	ROW Lane Staunton Lane, Creswick Street to No Through Road (West)	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			49	-	49	100									149
	287	X00190	ROW Lane 6/8 Northcote. Northcote Road to No Through Road.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.	2	-	-	-	-					150					150
	288	X00191	ROW Lane Rear 27 Clynedon/13 Illowa St. Illowa St to Hurstmon Street	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-				147						147
	289	X00192	ROW Lane Rear 1047 Malvern Rd/1 Denham Place. Denham Pl to No Thru Road. West.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-				140						140
	290	X00193	ROW Lane 5 Edward/Rear 19 Canterbury. Edward Street to Lane 9845	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-	136									136
	291	X00195	ROW Lane 1181/1185 Malvern Rd. Lane 9169 to No Thru Rd	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-				189						189
	292	X00194	ROW Lane Rear 545 Glenferrie / 37 Stanhope. Stanhope - Willis	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-				157						157
	293	X00196	ROW Lane Rear 251 Tooronga / 2 Cressy, Lane 9087 to Lane 11082	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-				189						189
	294	X00197	ROW Lane Rear 36 Beaver /52 Finch. Finch to George	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-				294						294
	295	X00198	ROW Lane 19/21 Hobson Street. Hobson St to No Thru Rd.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.	0	-	-	-	-				289						289
	296	X00199	ROW Lane 449 Glenferrie Rd / Reserve Lane 9028 to Glenbervie Rd	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-				270						270
	297	X00200	ROW Lane Rear 1343 Malvern Rd / 2 Meredith. Lane 9171 to Silver Street	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-				270						270
	298	X00201	ROW Lane Rear 16 Fisher / Rear 15 Darling. Marooora St to Silverton St	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-				270						270
	299	X00202	ROW Lane Rear 180 Glenferrie / 1 Winter. Lane 9202 to Irving St.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-				270						270
	300	X00203	ROW Lane 48 Scott. Lane 9121 to No Through Road.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-				275						275
	301	X00204	ROW Lane21/23 Duke Street to Earl Street.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-				170						170
	302	X00205	ROW Lane 5/7 Stewart St. Stewart to No Thru Road	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-				170						170
	303	X00206	ROW Lane Rear 50 Glenferrie /1 Gordon. Gordon to No Thru Rd	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-				170						170
304	X00208	ROW Lane Rear 1184 High / 42 Lambeth. Lambeth to No Thru Rd	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-				170						170	

Category	Bid Id	Existing T1 Project Code	Bid Name	Description	Forecast	Deferral / Carry Fwd	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council							Total 10 years			
					2023/24		2024/25			2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32		2032/33	2033/34	
Infrastructure - Roads (continued)	305	X00209	ROW Lane 53/55 The Avenue. The Avenue to Change of Seal.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-					170						170
	306	X00211	ROW Lane Rear 252 Waverley / 11 MacGregor. Macgregor to Airdrie Park	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-					160						160
	307	X00210	ROW Lane Rear 181 Darling /111 Brunel . Brunel to Dene	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-					150						150
	308	X00212	ROW Lane 80/82 Elizabeth Lane 9034 to Arthur St	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-						160					160
	309	X00213	ROW Lane 662/664 Orrong. Orrong to No Through Road	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-						165					165
	310	X00214	ROW Lane 17/19 Warida Lane. Warida Ave to No Through Road	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-						170					170
	311	X00215	ROW Lane Rear 181 Darling / 111 Brunel. Hedgeley Ave to Lane.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-						165					165
	312	X00216	ROW Lane Rear 251 Tooronga / 2 Cressy. Lane 9087 to Lane 11082	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-						160					160
	313	X00217	ROW Lane Rear 1378 Malvern Road / 2 Parslow. Lane 11082 to Lane 9069	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-							180				180
	314	X00218	ROW Lane Rear 300 Wattletree /2 Deakin. Lane 9247 to Gillman	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-							172				172
	315	X00219	ROW Lane Rear 2 Hornsby /11 Silver. Silver to Beaven	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-							170				170
	316	X00220	ROW Lane Rear 1274 Malvern Rd / 30 Bonview. Lane 9076 to Ascot Street	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-							165				165
	317	X00221	ROW Lane Rear 1529 Malvern Road / 44 Edgar. Lane 11083 to Milton Pde.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-							160				160
	318	X00222	ROW Lane 35/37 Carroll. Carroll Cres to Clarke Street	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade.			-	-	-							150				150
	319	X00223	Finch Street - Wattletree Road to Central Park Road	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.			-	-	-					40	720					760
	320	X00224	Chatham Lane - Prahran	Reconstruction for Laneway.			-	-	-							35	400			435
	321	X00225	Talbot Crescent	Reconstruction of New Kerbing, drainage and resurfacing.			-	-	-					40	600					640
	322	X00226	Canberra Road South Yarra	Reconstruction of New Kerbing, drainage and resurfacing.			-	-	-					40	775					815
	323	X00227	Burnie Street South Yarra	Reconstruction of New Kerbing, drainage and resurfacing.			-	-	-							30	420			450
	324	X00228	The Rialto	Reconstruction of New Kerbing, drainage and resurfacing.			-	-	-							40	610			650
325	X00229	Rotherwood Drive Melvern East	Reconstruction of New Kerbing, drainage and resurfacing.			-	-	-							40	610			650	
326	X00230	Coonil Crescent Melvern	Reconstruction of New Kerbing, drainage and resurfacing.			-	-	-							30	360			390	
327	X00231	Huntingtower Road Refurbishment	Reconstruction of New Kerbing, drainage and resurfacing.			-	-	-					810						810	
328	X00233	Mackillop Street Road Refurbishment	Reconstruction of New Kerbing, drainage and resurfacing.			-	-	-					675						675	
329	X00234	Moorakye Ave Refurbishment	Reconstruction of New Kerbing, drainage and resurfacing.			-	-	-					720						720	

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					2023/24		2024/25			2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32		2032/33	2033/34		
Infrastructure - Roads (continued)	347	X00159	Argyll Street Refurbishment Stage 1 of 3 Stages	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.			-	-	-					550						550	
	348	X00160	River Lane Refurbishment	Reconstruction of Laneway and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.			-	-	-					50	400						450
	349	X07650	St Martin's Close Toorak	Road requires increased outfall capacity.			-	-	-	30	250	250									530
	350		Sycamore Street, Waverley Rd to No Through Road	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.			-	-	-										100		100
	351		Warida Avenue - Karma to Belgrave	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.			-	-	-										120		120
	352		Sydare Avenue - Alvie to Waverley	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.			-	-	-										200		200
	353		MYRNONG CRESCENT, KOOYONG ROAD TO GLEN ROAD	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.			-	-	-										260		260
	354		TURNBULL AVENUE, GLEN ROAD TO NO THROUGH ROAD	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.			-	-	-										480		480
	355		HENDERSON AVENUE, ROBINSON STREET TO MAYFIELD AVENUE	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.			-	-	-										360		360
	356		WILTON VALE CRESCENT, MALVERN ROAD TO CHANGE OF SEAL	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.			-	-	-										250		250
	357		ELLISON STREET, CHANGE OF SEAL TO NO THROUGH ROAD	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.			-	-	-										300		300
	358		GEORGE STREET, KERFERD STREET TO CENTRAL PARK ROAD	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.			-	-	-										310		310
	359		KRYPTON LANE, GROSVENOR STREET TO NO THROUGH ROAD	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.			-	-	-										200		200
	360		LANE: REAR 53 WILLIAMS/21 ERICA, ERICA STREET TO NORMANBY PLACE	Reconstruction of laneway and drainage upgrade. Deterioration of lane, and need for drainage upgrade.			-	-	-										200		200
	361		LANE: 15/17 WREXHAM, WREXHAM ROAD TO NO THROUGH ROAD	Reconstruction of laneway and drainage upgrade. Deterioration of lane, and need for drainage upgrade.			-	-	-										200		200
	362		LANE: REAR 16 FISHER/REAR 15 DARLING, MAROORA STREET TO SILVERTON STREET	Reconstruction of laneway and drainage upgrade. Deterioration of lane, and need for drainage upgrade.			-	-	-											300	300
	363		Bowen Street Refurbishment	Renewal of Kerbing, footpath. New drainage and resurfacing. Kerb outstands and new trees.			-	-	-	30	500										530
	370		Jackson Street, Wallace Avenue To Grange Road	Reconstruction of road and associated works.			-	-	-											900	900

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Infrastructure - Roads (continued)	371		Russell Street, Arkle Street To High Street	Reconstruction of road and associated works.			-	-	-									400	400		
	372		Florence Street, Kelvin Grove To Orrong Road	Reconstruction of road and associated works.			-	-	-									500	500		
	373		Monomeath Avenue, Power Avenue To Glenferrie Road	Reconstruction of road and associated works.			-	-	-									750	750		
	374		Wrights Terrace, Williams Road To Chatsworth Road	Reconstruction of road and associated works.			-	-	-									1,000	1,000		
	375		Banole Avenue, Change Of Width To High Street	Reconstruction of road and associated works.			-	-	-									750	750		
	376		Chatsworth Road, Spring Street To Malvern Road	Reconstruction of road and associated works.			-	-	-									800	800		
	377		Glendearg Grove, Wattletree Road To Claremont Avenue	Reconstruction of road and associated works.			-	-	-									1,100	1,100		
	378		Chomley Street, Dandenong Road To Closeburn Avenue	Reconstruction of road and associated works.			-	-	-									1,200	1,200		
	379		Claremont Avenue, Station Street To Mckinley Avenue	Reconstruction of road and associated works.			-	-	-									700	700		
	380		Kelvin Grove, Larnook Street To Airlie Avenue	Reconstruction of road and associated works.			-	-	-									1,200	1,200		
	381		Lane: Rear 500 Malvern/Carpark, Williams Road To Lane 9728	Reconstruction of R.O W and associated works.			-	-	-									100	100		
	382		Lane: 23/29 Union, Henry Street To No Through Road	Reconstruction of R.O W and associated works.			-	-	-									80	80		
	383		Lane: 23/25 Carroll, Lane 9013 To No Through Road (East)	Reconstruction of R.O W and associated works.			-	-	-									60	60		
	384		Lane: Rear 19 Osborne/3 Kent, Kent Street To Lane 11118	Reconstruction of R.O W and associated works.			-	-	-									350	350		
	385		Lane: Rear 15 Wheatland/23Glendearg, Lane 9229 To Milton Gray Reserve (North)	Reconstruction of R.O W and associated works.			-	-	-									250	250		
	386		Lane: Rear 59 Claremont/Rear 12 Wheatl, Staniland Avenue To Lysterville Avenue	Reconstruction of R.O W and associated works.			-	-	-									500	500		
	387		Lane: Rear 262 Wattletree/97A Toorong, Toorong Road To Lane 9114	Reconstruction of R.O W and associated works.			-	-	-									100	100		
	388		Lane: Rear 186 Wattletree/52 Mckinley, Lane 9226 To Claremont Avenue	Reconstruction of R.O W and associated works.			-	-	-									500	500		
	389		Lane: Rear 65 Toorong/117 Claremont, Lane 9232 To Lysterville Avenue	Reconstruction of R.O W and associated works.			-	-	-									150	150		
	390		Lane: 1/3 Aintree, Aintree Road To Lane 11121	Reconstruction of R.O W and associated works.			-	-	-									450	450		
	391		Carlyle Way Malvern East	Reconstruction of road and associated works.			-	-	-									600	600		
	397	X08970	Chapman St Pedestrian Crossing	Chapman St Pedestrian Crossing works.			250	-	250											250	
	433	X09002	Roads to Recovery	Includes design for reconstruction Earl Street Windsor, Chapel Street to Hornby Street.			525	525	-	525	525	525	525	525	525	525	525	525	525	5,248	
	X09981	Local Roads Community Infrastructure Projects	Local Roads and Community Infrastructure Projects Phase 4 - funding to be allocated to budgeted projects				298	(298)													
		Capital to Operating Projects in FY24 and / or deferred with no new bids - Roads				5,381	350	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(10,000)		
Total - Roads							8,568	350	3,686	823	2,863	3,451	11,075	8,605	10,685	12,319	11,368	5,745	8,400	16,385	91,717
Intangibles	231	X07665	IT upgrade for Community transport Rostering Service Software	The Community Transport service needs to replace its rostering and client management software operating system. The Current system Carelink + does not support a portable device for the transport rostering facility and the developer has confirmed there are no plans into the future to meet this requirement. Therefore, a new operating software and data management system is required to support transport rostering functionality and remain fit for purpose within 2 years.			40	-	40											40	
	232	X07666	Community Services IT upgrades	Ensure all software used in Community Services is up to date as technology evolves. Enable add ons for programs such as EnrolNow and Qikids. Also enables team to investigate new options of software and programs to develop our services. Story Park is a new subscribed service that offers communication between parents and the service.			8	-	8	5	5	5	5	5	5	5	5	5	5	5	53
	234	X09913	Website upgrades - Chapel Off Chapel	Provision for the implementation of functionalities and innovations regarding website/ticketing portal. To ensure customer experience and ability to purchase tickets is functional, streamlined and accessible.			5	-	10	5	10	5	10	5	12	5	15	5	5	5	82
	235	X09969	Digital Transformation - Information and Communications Technology Strategy	Implement actions identified in Council's Information and Communications Technology Strategy and roadmap.			14,297	2,167	13,000	-	13,000	5,000	4,000	4,000	4,000	3,000	3,000	3,000	3,000	3,000	3,000

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					2023/24		2024/25			2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	Total 10 years	
Intangibles (continued)	236	X00054	BAU Technology Enablement Program	Purchase of new IT assets and renewal and minor enhancement to existing infrastructure and business systems.	2,349	445	2,500	-	2,500	2,500	2,500	2,500	2,500	2,500	3,000	3,000	3,000	3,000	27,000	
	239	X08929	3D Model development	Keeping our 3D model of the City of Stonnington current, by updating the models across the city on a regular basis. The 3D model is used for planning analysis and presentation purposes.	15	-	45	-	45				40				40		205	
	62	X09705	Stonnington History Centre (SHC) Project	SHC will complete a project each year, which may include books, displays, heritage markers. Heritage is an important aspect of Stonnington and needs to be preserved for use by the community now and in to the future. We need to ensure the conservation of our history.	12	-	25	-	25										25	
		X00312	Asset Condition Assessments	Asset Condition Assessments - commencing with Drainage Condition Assessments. Rolling program thereafter.	126	170	250	-	250	250	250	250	250	250	250	250	250	250	250	2,500
		X09987	Digital Transformation - capital to operating		(8,500)	-	(8,500)		(8,500)	(2,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(18,500)
			Projects in FY24 and / or deferred with no new bids - Intangibles		587	227														
Total - Intangibles					8,891	3,009	7,378	-	7,378	5,760	5,805	5,760	5,805	4,760	5,307	5,260	5,310	5,260	56,405	
Land - Land	56	X09699	Open Space Acquisitions and Improvements	Council strategy to acquire land for open space around the municipality.	1,300	5,700	6,500	-	6,500										6,500	
Total - Land					1,300	5,700	6,500	-	6,500	-	-	-	-	-	-	-	-	-	6,500	
P&E - Computer and Tele-communications	106	X09294	IT Upgrades for Aquatics	Annual program to upgrade IT-related equipment within Aquatic Services.	8	-	10	-	10	20	20	20	20	20	20	20	20	20	190	
	107	X07608	AV Replacement for Grattan Gardens Community Centre	Replacement of audio visual equipment that is not cost effective to repair. Current sound, lighting, AV equipment cannot accommodate hirer and program requirements and new technology.			54	-	54	10									64	
	109	X08303	IT Hardware & Peripherals Replacement for Library	Replacement of PCs, printers and IT equipment in libraries as per replacement schedule.	10	-	60	-	60	80	80	85	85	90	90	90	90	90	840	
	110	X09707	Radio-frequency identification - Maintenance and Equipment Upgrade	Radio-frequency identification (RFID) maintenance agreement and equipment upgrades/renewal. RFID equipment needs to be maintained throughout usage and equipment will need to be upgraded every 5 years as maintenance contract runs out and equipment / tech becomes obsolete.	25	-	28	-	28	28	150	28	28	28	28	150	30	30	528	
	233	X09343	Library IT Upgrades	Required for upgrades to Library Management System and other Library related IT software/hardware.	12	-	10	-	10	15	15	15	15	15	15	15	15	15	145	
	248		Prahran RSL Upgrade	Upgrade of access control equipment.			-	-	-	90									90	
	Total - Computer and Telecommunications					56	-	162	-	162	243	265	148	148	153	153	275	155	155	1,857
P&E - Fixtures, Fittings and Furniture	111	X09019	Furniture And Equipment Replacement - Prahran Aquatic Centre	Continued replacement of furniture & equipment including: sun loungers, tables/chairs, lane ropes, and pool inflatables and accessories.			5	-	5	15	15	15	15	15	15	15	15	140		
	112	X09020	Furniture And Equipment Replacement - Harold Holt Swim Centre	Furniture and equipment replacement program at Harold Holt Swim Centre.	5	-	5	-	5	15	15	15	15	15	15	15	15	140		
	113	X09524	Furniture Replacement - Malvern Town Hall	Replace obsolete furniture including tables, chairs and trolleys. Due to increased utilisation and bumping furniture in and out of the spaces, there is a greater impact on the life span of the furniture.	15	-	40	-	40	50					50	50	50	240		
	114	X09525	Malvern Town Hall - Equipment Replacement	Replace equipment that has reached the end of its service life & is inefficient.	17	-	10	-	10	20	20	20	20	20	20	20	20	20	190	
	115	X09857	Replacement of Furniture & Equipment including Functional Improvements at 311 & Malvern Town Hall Office	Furniture replacement and equipment upgrade due to wear and tear and staff requirements and undertaking works to address high traffic areas including the 311 Glenferrie Road timber staircase.	21	-	20	-	20	20	20	20	20	20	20	20	20	20	200	
	116	X09473	Pavilion improvement Works	Pavilion improvement works across Council's 16 Pavilions.	10	-	125	-	125			125				125			375	
	117	X00102	Furniture Replacement Grattan Gardens Community Centre	Replacement of functional furniture items such as chairs and tables for the day to day use in the community centre which seats between 60-120.			25	-	25	15	15	15	15	15	15	15	15	15	160	

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					2023/24		2024/25			2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	Total 10 years		
P&E - Fixtures, Fittings and Furniture (continued)	118	X07612	MCH & Early Years Furniture Upgrades	Upgrade furniture and equipment to improve functionality and OH&S considerations due to age and wear and tear across 7 sites. These sites are all considered Class 1 sites with high levels of legislative requirements for compliance with Department of Education standards.	30	-	25	-	25	13	13	15	15	15	15	15	15	15	15	155	
	119	X08789	Furniture And Equipment for Libraries	Purchase new furniture & fittings in response to changing needs in use of spaces & service delivery across 6 sites. Ongoing replacement of furniture in all libraries.	26	-	30	-	30	45	45	45	45	50	50	50	50	50	50	50	460
	120	X09859	The Hub equipment	Ongoing development of the Hub play activity equipment and upgrades/replacement of existing equipment to ensure child safety standards, OH&S compliance, growing community need and responsive service delivery. Upgrades are in line with program developments, community consultations and housing estate developments.	-	-	10	-	10	20	20	20	20	20	20	20	20	20	20	20	190
	121	X09709	Youth Services: Furniture and Equipment	New equipment for Youth Services program delivery to ensure responsive action and activity can be provided. Furniture and equipment requires replacing and updating every few years for service amenity and OH&S compliance.	-	-	5	-	5	8	8	8	8	8	8	8	8	8	8	8	73
	122	X09309	Technical Equipment Upgrades & Replacements	Provision for upgrades and replacement of technical equipment necessary for the operation of the Loft and Chapel Theatres.	35	-	40	-	40	40	55	60	55	60	55	60	55	60	55	60	540
	123	X09656	Functional Upgrades to Chapel Off Chapel	General equipment, fixtures and fittings as required in line with optimum business operations for Chapel Off Chapel including Bar, Foyer, Dressing Room and all non-technical related theatre operations. Includes items such as Point of sale upgrades, theatre specific platform upgrades bar fridges, dressing room fixtures, set items, communications such as hearing loops.	30	-	30	-	30	40	45	50	50	55	50	50	50	50	50	50	470
	124	X07614	Malvern Town Hall CCTV Upgrade	Replace the unsupported and end of life CCTV system on Malvern Town Hall. Upgrade will consist of replacing the camera's, and cabling.			55	-	55												55
	125	X07615	Security Upgrade Phoenix Park	Phoenix Park Children's Hub and Community Centre CCTV and Access Control installation.			70	-	70												70
	126	X07616	CCTV Upgrade Prahran Aquatics Centre (PAC)	Upgrade of the existing CCTV system at PAC.			70	-	70												70
	127	X07617	Transfer station Security Access control	Provide access control to transfer station office along with installation of two additional CCTV cameras to pick up blind spots.			25	-	25												25
128	X07618	Security Upgrade MCH Centres x 2	Installation of CCTV and Access control at McArthur Street MCH and Central Park MCH/Child Care.			120	-	120												120	
			Projects in FY24 and / or deferred with no new bids - Fixtures, Fittings and Furniture	572	-																
Total - Fixtures, Fittings and Furniture					760	-	710	-	710	300	270	408	278	293	283	463	333	338	338	3,673	
P&E - Heritage Plant & Equipment	132	X08200	Arts Program (Council Arts Acquisition)	Established following the adoption by Council of the Arts Acquisition Policy renewal and ongoing roll-out. These funds are to purchase new artworks to the contemporary art collection that is housed in Council's public spaces i.e. libraries, civic buildings, customer service centres and meeting rooms.	118	-	50	-	50	50	60	60	100	60	60	70	70	80	80	660	
	133	X09434	Public Open Space Program	Based on adoption by Council of the Public Art Policy and Creative Stonnington Strategy and ongoing roll-out to deliver a mural commissioning and renewal program as well as smaller scale, non-permanent artworks in the public domain.	177	-	75	-	75												75
	134	X09714	Sculptures in the Public Realm	To commission, install and maintain permanent public art throughout the municipality. Aligned to significant infrastructure developments as determined by Council.	103	-	30	-	30												30
	Total - Heritage Plant & Equipment					398	-	155	-	155	50	60	60	100	60	60	70	70	80	80	765

Category	Bid Id	Existing T1 Project Code	Bid Name	Description	Forecast	Deferral / Carry Fwd	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council									
					2023/24		2024/25			2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	Total 10 years
P&E - Library Books	135	X08788	Materials and E-services subscriptions for Libraries	Purchase of new library materials including books, e-services subscriptions, collection needs to be up to date, relevant and in the formats sought by the community.	519	-	617	-	617	700	710	710	720	720	730	730	740	740	7,117
	136	X08787	Library Book Processing	Capitalisation of labour costs associated with the purchasing, processing and cataloguing collection items to make them available for loan to the community.	286	-	330	-	330	340	350	360	370	380	390	400	410	410	3,740
Total - Library Books					805	-	947	-	947	1,040	1,060	1,070	1,090	1,100	1,120	1,130	1,150	1,150	10,857
P&E - Plant, Machinery and Equipment	137	X08528	Prahran Aquatic Centre - Pool, Plant and Equipment Maintenance	Routine and reactive maintenance of mechanical pool, plant and equipment.	42	-	80	-	80	80	80	80	80	80	80	80	80	80	800
	138	X08530	Harold Holt Swim Centre - Harold Holt Memorial Swimming Centre Mechanical Plant and Equipment Replacement	Replacement of plant and equipment at Harold Holt Swim Centre.	85	-	100	-	100	100	100	100	100	100	100	100	100	100	1,000
	139	X08756	Fleet Workshop-Replacement Plant & Equipment	Annual replacement of workshop plant and equipment such as welders, vehicle hoists, specialist tools.	16	-	295	-	295	10	10	10	10	10	10	10	10	10	385
	140	X08762	Annual Specialised Vehicle Purchase	Annual replacement of specialised vehicles e.g. street sweepers, garbage trucks.	927	1,108	1,800	-	1,800	1,800	1,800	2,500	2,500	2,500	2,750	2,750	2,750	2,750	23,900
	141	X08763	Annual Light Fleet Replacement Program	Annual replacement of motor vehicles (passenger vehicles and utes).	859	-	1,000	-	1,000	1,000	1,000	1,200	1,200	1,200	1,200	1,200	1,200	1,200	11,400
	142	X00111	Community Bus Replacement	Community Bus Replacement program.	64	-	-	-	-	310		95	215				310	95	1,025
	144	X09327	Infrastructure Maintenance - Minor Equipment Replacement	Replacement of minor equipment required for the safe and efficient operation of the Infrastructure Maintenance team.	5	-	5	-	5	10	10	10	10	15	15	15	15	15	120
	145	X07035	Garbage, Recycling and FOGO Bins	New and replacement waste, recycling and FOGO bin services.	205	-	300	-	300	300	300	300	300	300	300	300	300	300	3,000
	146	X09379	Environment - Emissions Reduction Program	Program to support implementation of the Climate Emergency Action Plan, specifically Council's commitment and roadmap to zero corporate emissions by 2030. Includes de-gasification (electrification) of Council facilities, energy efficiency projects, and transition to an electric fleet. In future will also support reduction across Scope 3 emissions.	149	-	175	-	175	250	250	250	250	250	250	250	250	250	2,425
	147	X07626	Environment - Community Climate Support (Emissions & Adaptation)	Program to support implementation of the Climate Emergency Action Plan, specifically Council's commitment to support the Stonnington's community to reduce emissions and plan and adapt to a changing climate.			40	-	40	80	80	80	80	80	80	80	80	80	760
	148	X00279	Pay Systems and Entry/Exit Equipment Upgrade at Multi-Deck Car Parks	Upgrade of pay stations, entry/exit equipment and LPR systems to match Prahran Square car park.	623	-	75	-	75	100									175
	149	X09243	Traffic Engineering Equipment	Purchase of new equipment, specialised traffic software and survey materials for use by traffic engineering staff conducting investigations and scoping of assets upgrades.	5	-	10	-	10										10
	150	X00283	EV Charging Stations	Purchase, Installation and Management of EV Charging Stations.	16	-	10	-	10										10
	151	X00281	Traffic Counting Cameras	Purchasing and installation of traffic counting cameras.	91	-	50	-	50										50
	253	X00262	Backup Generator for Emergency and Business Continuity Projects in FY24 and / or deferred with no new bids - Plant, Machinery and Equipment	Future works for backup generator for emergency management purposes.	21	-	-	-	-										-
Total - Plant, Machinery and Equipment					4,607	1,264	3,940	-	3,940	4,040	3,630	4,625	4,745	4,535	4,785	5,095	4,880	4,785	45,060
Grand Total					84,299	19,189	50,645	1,963	48,683	43,794	45,223	40,326	43,254	42,070	41,794	44,843	47,941	49,110	449,001

Operating Initiatives

Appendix D 2024/25 Budget

			2024/25		
Bid Number	Bid Name	Scope of Bid	Gross Budget	External Funding	Net Cost to Council '000
P0080	Councillor Election Costs - VEC	VEC costs for conducting the Councillor election.	\$731	\$0	\$731
P0081	Councillor Election Costs - internal	Additional costs of elections - including consultants, conference, and training & development.	\$100	\$0	\$100
P0082	Engagement for Council Plan and other key strategic documents	Two phases of community engagement followed by Councillor workshops.	\$130	\$0	\$130
P0007	Flood Mapping - variation	Complete flood mapping renewal project completed by Melbourne Water. This is a committed project that changes flood mapping standard to ARR 2019 and incorporate climate change scenarios.	\$66	\$0	\$66
P0083	10 Year Asset Management Plan review	To rewrite the 10 Year Asset Plan including conducting a deliberative consultation process with the Community, so that the Plan can influence the Long Term Financial Plan.	\$40	\$0	\$40
P0084	Drainage Strategy Development including Planning scheme amendment	Consultant support to finalise the Stonnington Drainage Strategy. The information will also be used to update Council's Planning scheme flood overlay zones.	\$60	\$0	\$60
P0085	RMP review	Consultant support to review Council's Road Management Plan including an independent review of service levels associated with the plan.	\$30	\$0	\$30
P0086	Asset Management System Review and Scope Plan	Consultant support to review Council's Asset Management System including conducting a functional assessment and analysis of system requirements.	\$30	\$0	\$30
P0087	Lighting strategy	Update Council's Urban Lighting Guidelines and make recommendations on best practice and fit-for-purpose lighting, to support a vibrant and safe city while meeting Council's transport and sustainability objectives.	\$100	\$0	\$100
P0088	PETAL Partnership	Develop recommendations to support increased bike riding participation in young women. This project will be a partnership with Monash University - School of Public Health and Preventative Medicine, City of Merri-bek and Port Phillip City Council.	\$15	\$0	\$15
P0089	Parking Action Plan - Peer Review	Consultant to peer review the draft parking action plan.	\$30	\$0	\$30
P0018	Feature Survey of Streets	Surveys of streets in response to community access concerns.	\$65	\$0	\$65
P0091	Psychosocial Safety regulations	Provision for training, awareness and education to address sexual harassment and occupational violence risks.	\$60	\$0	\$60
P9308	Major Strategic Projects	Development of principles and guidelines for appropriate development, including the Housing Strategy and Metropolitan Strategy.	\$192	\$0	\$192
P9459	Activity Centre Planning	Structure Plans, urban design analysis and investigations in activity centre areas.	\$99	\$0	\$99
P9261	Sustainability Education and Behaviour Change	Initiatives to engage the Stonnington community and provide environmental education and behaviour change support.	\$80	\$0	\$80
P0001	Place Led Economic Development (PLED) implementation year 2	Local area marketing and activation program for non-special rated precincts.	\$80	\$0	\$80
P0022	Creative Stonnington Strategy Implementation	Implementation of the Creative Stonnington Strategy.	\$25	\$0	\$25
P0093	Increase accessibility for outdoor Festivals and Events	Pilot Program - Enhance Accessibility for large-scale outdoor Festivals and Events.	\$20	\$0	\$20
P0097	Electric Line Clearance Corrective Tree Pruning Program	Corrective pruning program to meet vegetation compliance requirements.	\$180	\$0	\$180
P7012	Christmas Decorations Program	Third year of a four year Christmas decorations campaign, including town halls and retail precincts.	\$354	\$0	\$354
P0098	Malvern Townhall Sprinkler replacement	Malvern Townhall Sprinkler replacement - scheduled every 25 years.	\$150	\$0	\$150
			\$2,636	\$0	\$2,636



Appendix E – Property Lease Portfolio, New and Renewing Leases

This appendix presents a listing of proposed leases that trigger *Section 115 of the Local Government Act 2020 (Act)*.

Section 115 of Act provides for the following:

Lease of land

1. *A Council's power to lease any land to any person is limited to leases for a term of 50 years or less.*
2. *Subject to any other Act, and except where section 116 applies, if a Council leases any land to any person subject to any exceptions, reservations, covenants and conditions, it must comply with this section.*
3. *A Council must include any proposal to lease land in a financial year in the budget, where the lease is —*
 - a) *for one year or more and —*
 - i. *the rent for any period of the lease is \$100,000 or more a year; or*
 - ii. *the current market rental value of the land is \$100,000 or more a year; or*
 - b) *for 10 years or more.*
4. *If a Council proposes to lease land that is subject to subsection (3) and that was not included as a proposal in the budget, the Council must undertake a community engagement process in accordance with the Council's community engagement policy in respect of the proposal before entering into the lease.*

2024-25 Budget

Commercial Leases:

Property	Tenant	Proposed Lease Term	Permitted Use	Proposed Annual Rent (Exc. GST)	Annual Market Rental Valuation (Exc. GST)
Part of 28 Chapel Street, Windsor, 3181	CitiPower	50 years	Electricity Substation	\$10	\$10
Part of 163 Commercial Road, South Yarra, 3141	CitiPower	50 years	Electricity Substation	\$10	\$10
Part of 580 Orrong Road, Armadale, 3143	CitiPower	50 years	Electricity Substation	\$10	\$10
163-185 Commercial Road, Prahran, 3181	Prahran Market Traders Association Inc.	6 years + 5 years	Produce Market	\$600,000	\$1,300,000
3 Chatham Street, Prahran, 3181	TBC	10 years	Retail Shop	TBC	\$20,000
32 Izett Street,	TBC	10 years	Retail Shop	TBC	\$30,000

Property	Tenant	Proposed Lease Term	Permitted Use	Proposed Annual Rent (Exc. GST)	Annual Market Rental Valuation (Exc. GST)
Prahran, 3181					
1/6 Wattle Street, Prahran, 3181	TBC	10 years	Food and Beverages Premises	TBC	\$62,000
2/6 Wattle Street, Prahran, 3181	TBC	10 years	Kiosk	TBC	\$23,500
Café at Phoenix Park Community Centre, 22 Rob Roy Road, Malvern East 3145	TBC	10 years	Café and Kiosk	TBC	\$35,000
6 Almeida Crescent, South Yarra 3141	TBC	10 years	Office/Showroom	TBC	\$50,000
7 Almeida Crescent, South Yarra 3141	TBC	10 years	Office/Showroom	TBC	\$70,000

The Proposed Annual Rent for any of these Commercial leases may vary from the Annual Market Rental Valuation and will be subject to negotiations. These tenancies are commercial by nature and terms and conditions will reflect the market conditions prevailing at the time of execution.

Community Leases:

Property	Tenant	Proposed Lease Term	Permitted Use	Proposed Annual Rent (Exc. GST)	Annual Market Rental Valuation (Exc. GST)
Rear 256 Wattletree Road, Malvern 3144	Glendearg Tennis Club Inc.	10 years	Tennis Club	TBC	\$28,000
64B Ardrie Road, Malvern East VIC 3145	Ardrie Park Combined Churches Tennis Club Inc.	10 years	Tennis Club	TBC	\$42,000
2-14 Kyarra Road, Glen Iris VIC 3146	Gardiner Tennis Club Inc.	10 years	Tennis Club	TBC	\$55,000

The Proposed Annual Rent for any community lease will be determined in line with Council's *Leasing and Licensing Policy 2019*. The policy may allow a rental subsidy if the tenant can demonstrate a community benefit and satisfy the eligibility criteria.

Reporting these schedules meet Council's community engagement requirement under Section 115 of the Act. The final negotiated terms and conditions of any new lease will be subject to the approval of Council and/or executed under the approval of Council and/or executed under its delegated authority.

Service Centres

Stonnington City Centre

311 Glenferrie Road, Malvern

Stonnington Services and Visitor Centre

Prahran Square, corner Chatham and Izett streets, Prahran


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