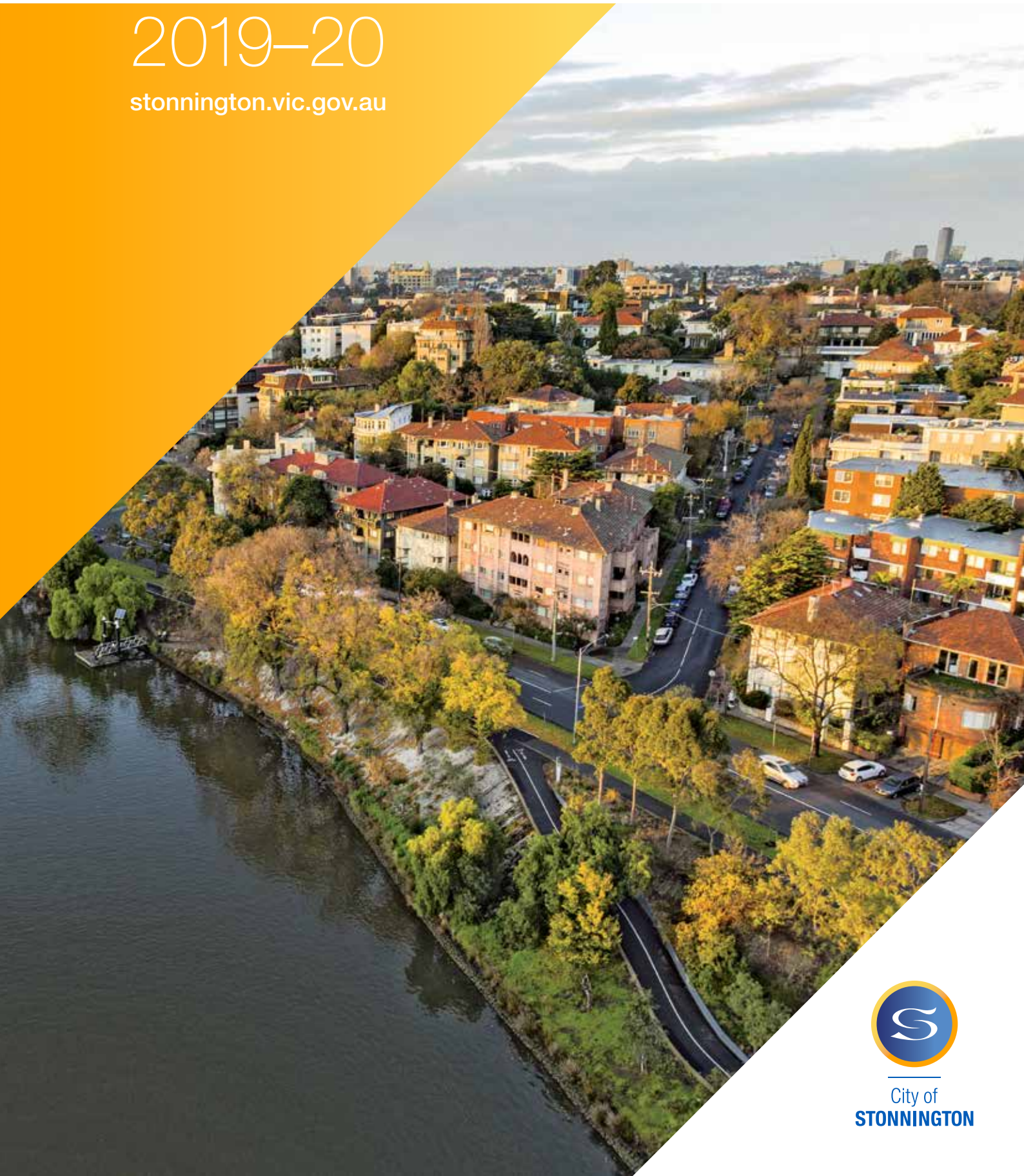


BUDGET

2019–20

stonnington.vic.gov.au



City of
STONNINGTON

Contents

Mayor and CEO's introduction	3
Budget reports	
1. Link to the Council plan	6
2. Services and service performance indicators	8
3. Financial statements	18
4. Notes to the financial statements	25
5. Financial performance indicators	45
Appendices	
A Budget process	47
B 2019–20 fees and charges schedule	48
C Ten - year capital works program 2019–20 to 2028–29	78
D 2019–20 operating initiatives program	108

Mayor and CEO's introduction



It gives us great pleasure to present this budget to the City of Stonnington community. This document outlines the broad range of services provided by Council and details the funding that is required to deliver these important services and maintain our valuable community infrastructure to a high standard.

The budget has been developed through a rigorous process of consultation and review both with members of our community and our staff. The budget seeks to balance the competing demands for Council services and infrastructure with our capacity to pay while ensuring prudent financial management to continue to maintain our financial sustainability. Council's long-term financial plan forecasts ongoing operating surpluses in order to fund the ambitious long-term capital works program, which will deliver major benefits to our community.

Our Council Plan: year three action plan and adopted budget outlines the key services and initiatives that will be delivered. Council undertakes ongoing consultation to understand the important local issues facing our community, now and into the future, and to inform Council decisions, so we can best focus our efforts and resources.

Council undertook an online community engagement program during October and November 2018 whereby we asked our community: "What would you like Council to fund in the 2019–20 budget?". We received many innovative ideas. The commitments outlined in this document are in response to the feedback gathered and an analysis of relevant trends.

Council plans to continue to seek community input and engage the community in the important decisions. The average general rate increase has been capped at 2.5 per cent as directed by the Victorian Government and in line with forecast CPI. The actual percentage rate increases experienced by individual ratepayers will be different because the state government re-values properties annually. Individual rate increases are affected by the average general rate increase and the property valuation movements of individual properties relative to the average across the municipality. If a property increased by more in value than the average for the City of Stonnington, the general rates for that property will increase by more than 2.5 per cent. If a property value increased by less than the average, the rates for that property will increase by less than 2.5 per cent and may in fact be less than the previous year.

The 2019–20 budget follows through with the priorities that were identified in the **Council Plan 2017–2021** such as redeveloping the Cato Street car park into a 10,000 sqm new urban open space – Council’s largest ever capital works project.

The budget includes many exciting initiatives and projects in 2019–20 such as:

- Percy Treyvaud Masterplan implementation (\$14.4 million) – includes \$1.2 million carried forward from 2018–19
- completing the Cato Street car park redevelopment (\$10.3 million) – includes \$5.9 million carried forward from 2018–19
- strategic property acquisitions to increase open space within our community (\$10.0 million)
- roads, footpaths and drainage works (\$10.0 million)
- Prahran Town Hall Masterplan implementation and redevelopment (\$7.6 million) – includes \$4.4 million carried forward from 2018–19
- community building renewal and improvement works (\$5.3 million)
- parks, open space and recreation renewal and improvement works (\$3.9 million) – includes \$0.2 million carried forward from 2018–19
- Harold Holt Swim Centre Masterplan implementation (\$2.9 million) – carried forward from 2018–19
- Toorak Park and Victory Square Masterplan implementation (\$1.9 million) – includes \$0.4 million carried forward from 2018–19
- Chapel Street streetscape Masterplan implementation (\$1.8 million)
- Prahran Market utilities infrastructure works (\$1.4 million)
- Tennis Facility Renewal Program (\$1.3 million)
- Princes Gardens Masterplan implementation (\$1.0 million)

- Yarra River and Gardiners Creek Biodiversity Project (\$1.0 million)
- Forrest Hill Masterplan implementation (\$0.8 million)
- Windsor siding Masterplan implementation (\$0.7 million)
- cycling strategy implementation (\$0.6 million), and
- Building and Facility Energy Efficiency Program (\$0.5 million).

The capital works program also allows for an expanded tree planting program to deliver on our **Urban Forest Strategy**. Funding for tree planting across the municipality will increase by \$0.24 million to \$0.8 million.

The total capital works program is to be \$83.5 million. This includes \$15.2 million of projects that will be carried over from the 2018–19 year. Of the total capital works program, \$27.1 million is dedicated to maintaining and renewing our \$3 billion worth of community assets.

Of the total capital works program, \$27.1 million is dedicated to maintaining and renewing our \$3 billion worth of community assets.

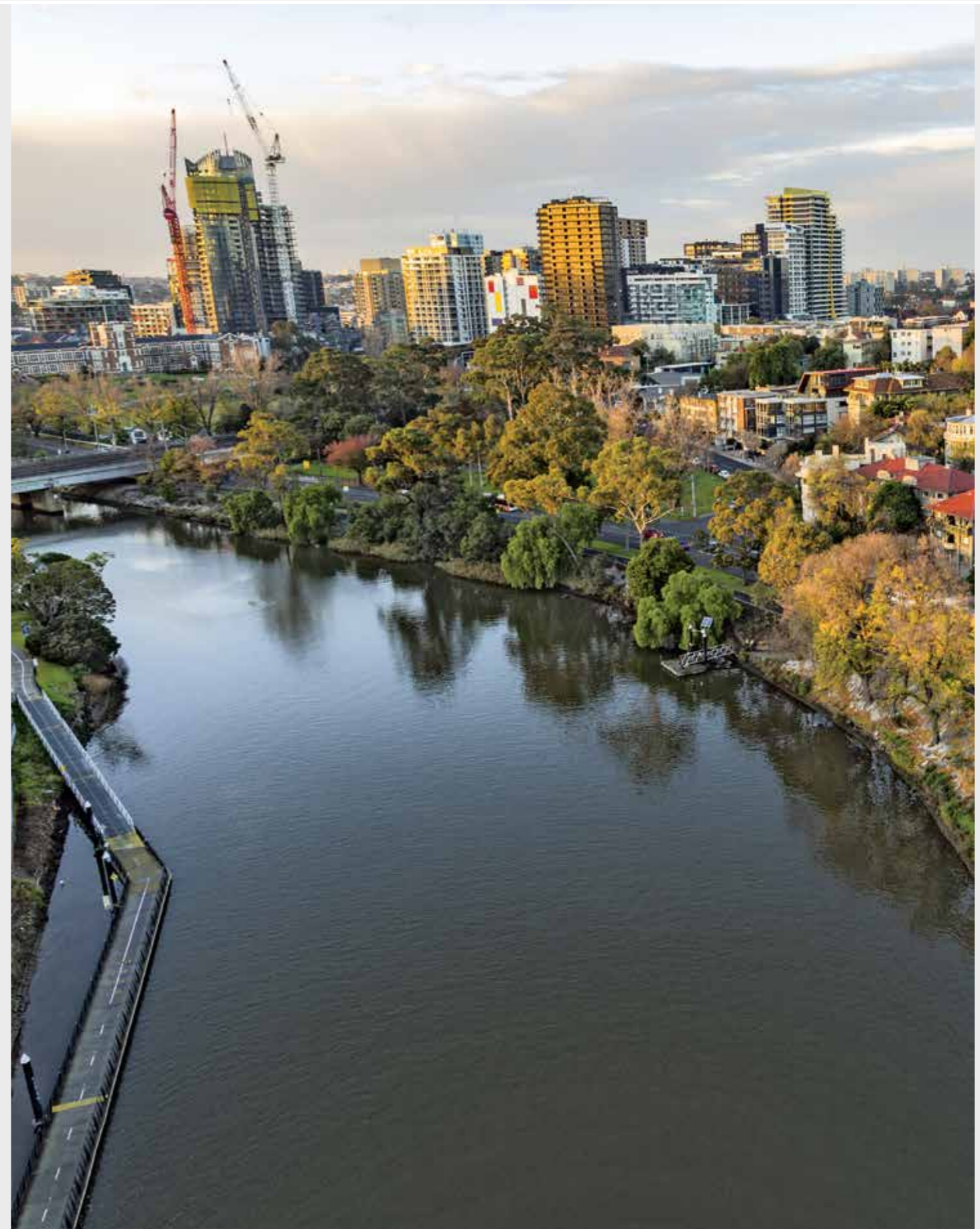
We look forward to working with you to deliver a range of innovative projects throughout the coming year.



Cr Steve Stefanopoulos
Mayor



Mr Simon Thomas
Interim Chief
Executive Officer



Budget reports

1. Link to the Council Plan

This section describes how the budget links to achieving the Council Plan within an overall planning and reporting framework. This framework guides Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 Legislative planning and accountability framework

The Strategic Resource Plan, which is part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The annual budget is framed within the Strategic Resource Plan, considering the services and initiatives that contribute to achieving the strategic objectives specified in the **Council Plan**. Figure 1 shows the planning and accountability framework that applies to local government in Victoria.

The City of Stonnington's **Council Plan 2017–2021** articulates Council's vision, goals and strategic actions that guide decision making over a four-year term. The plan was developed through a collaborative process involving the elected Councillors, the organisation and the community.

The timing of each component of the planning framework is critical to successfully achieving the planned outcomes. The Council Plan, including the **Strategic Resource Plan**, must be completed by 30 June following a general election and is reviewed each year before the annual budget process begins.

1.1.1 Key planning considerations

Service-level planning

Although councils have a legal obligation to provide some services (for example, animal management, local roads, food safety and statutory planning) most council services are not legally mandated, including some services closely associated with councils such as libraries, building permits and sporting facilities.

Over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations.

Service planning is an integral part of Stonnington's performance and accountability framework. A robust service planning framework ensures that council services:

- align with Council's strategic objectives and deliver on community needs and expectations
- meet the requirements of relevant legislation, regulations and frameworks and are consistent with Council's policies
- are well equipped to meet current and future challenges, and
- are financially sustainable in the long term.

1.2 Our purpose

Our vision – 'Stonnington will be an inclusive, healthy, creative, sustainable and smart community'

Council's commitment

The primary purpose of the City of Stonnington is the wellbeing of the community. Council endeavours to achieve the best outcomes for the community, having regard to the long-term and cumulative effects of its decisions.

In seeking to achieve its primary purpose, Council will:

- promote Stonnington's social, economic and environmental viability and sustainability
- ensure resources are used efficiently and effectively and that services are provided in accordance with the best value principles to best meet the needs of the community
- improve the overall quality of people's lives in the community

- promote appropriate business and employment opportunities
- ensure Council services and facilities are accessible and equitable
- ensure rates and charges are equitably imposed, and
- ensure transparency and accountability in decision making.

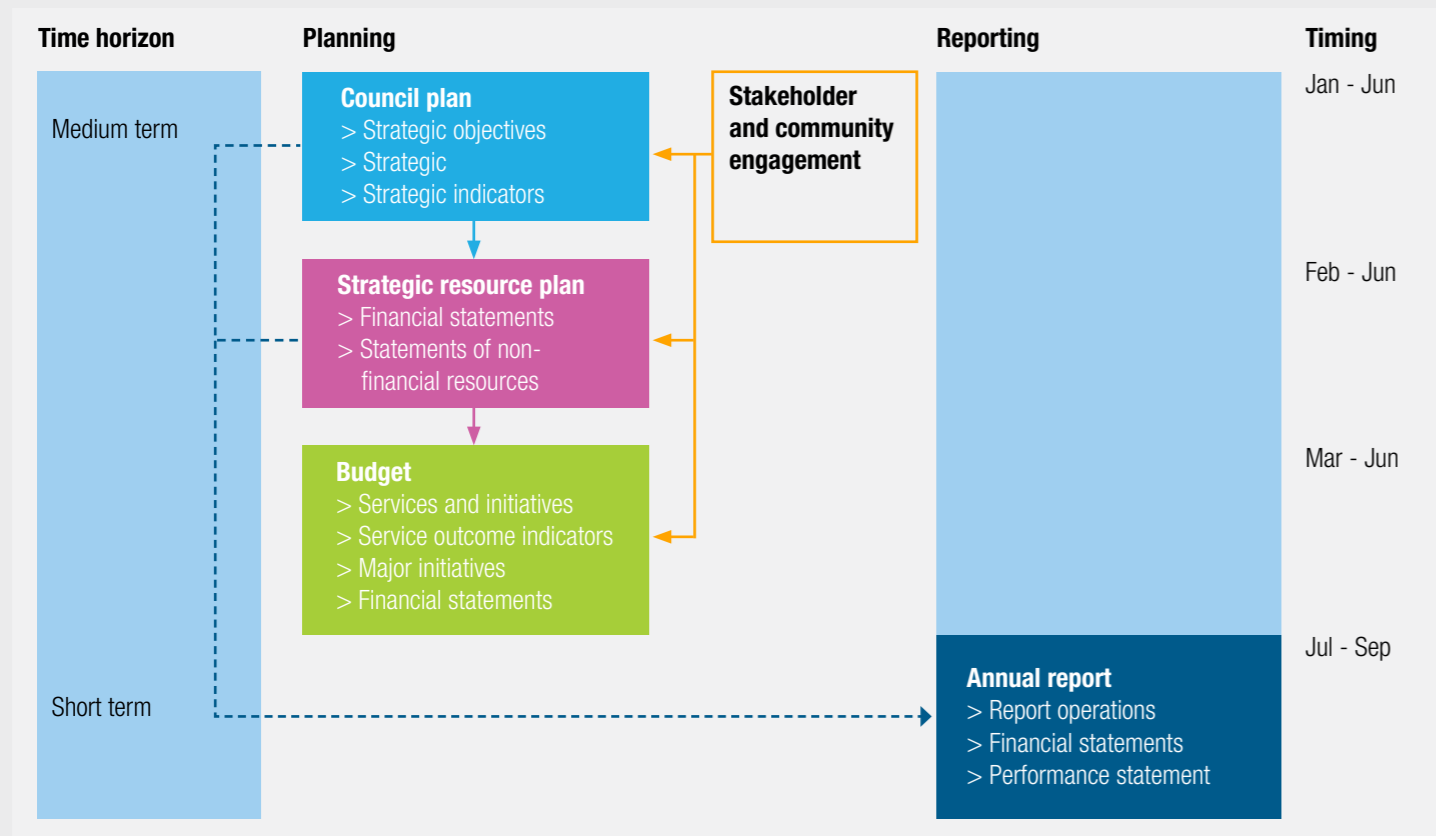
The purpose of local government is specified in the **Local Government Act 1989**.

Our values

The City of Stonnington has a clear strength in the bond and affinity between its Councillors, the community and staff. Staff support the community leadership and governance role of Councillors and work together to achieve the commitments outlined in the Council Plan. Having all City of Stonnington staff practise the following organisational values enhances the quality of this partnership:

- **Cooperation** – We know that working together means we get better results. We are a team and together we achieve great things for our community. Our citizens, community and service users are the focus of all our actions.
- **Change and new ideas** – Finding better ways to do things and sometimes doing things that haven't been done before keeps us challenged, inspired and relevant.
- **Learning** – We encourage learning and create opportunities for people to grow and succeed for the benefit of our community.
- **Achievement** – We work hard to achieve great outcomes, and we like how it feels when people stop to say "Great job!" So we strive for excellence and celebrate our success.
- **Communication** – We communicate in a respectful, transparent and inclusive manner. Being open and honest in our communications allows us to make better decisions.
- **Accountability** – We do things the right way for the right reasons. We are responsible and accountable for the work we do and the way we do it.

Figure 1: Victoria's local government planning and accountability framework



Source: Department of Environment, Land, Water and Planning

Budget reports Cont.

1.3 Strategic objectives

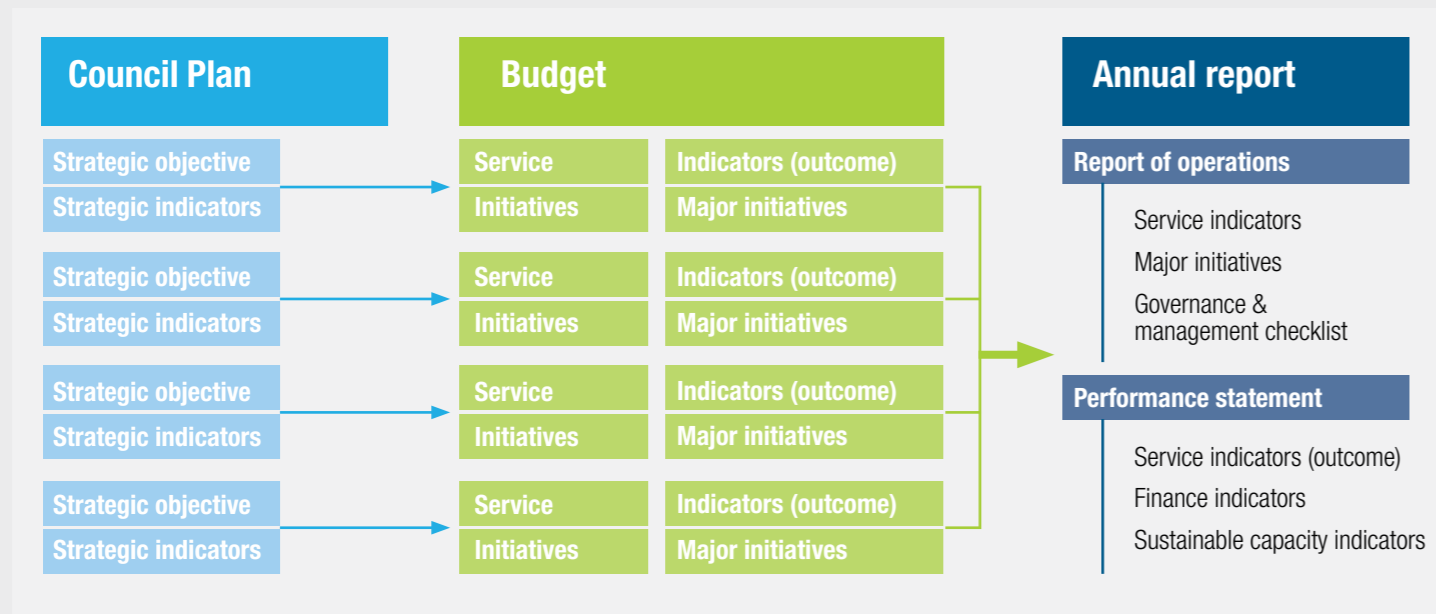
Council delivers activities and initiatives under a broad range of major service categories. Each contributes to achieving the strategic objectives and Strategic Resource Plan as set out in the Council Plan for the years 2017–2021. The following table lists the strategic objectives as described in the Council Plan.

Strategic objective	Description
1. Community	An inclusive city that enhances the health and wellbeing of all residents, where people can feel safe, socially connected and engaged.
2. Liveability	The most desirable place to live, work and visit.
3. Environment	A cleaner, safer and better environment for future generations to enjoy.
4. Economy	A city that will grow its premier status as a vibrant, innovative and creative business community.
5. Strategic resource management (internal objective)	Council will strive for excellence, ensuring that it has the capacity to deliver timely and efficient services to meet community needs and to continually improve standards of service delivery. Stonnington's capacity to deliver the objectives of the Council Plan is based on our service culture, people, good governance, business systems and technology, asset and risk management and responsible financial planning.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the 2019–20 Budget and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the budget and to report against them in the annual report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the budget and the annual report is shown in Figure 2.

Figure 2: Relationship between the Council plan, budget and annual report



Source: Department of Environment, Land, Water and Planning

2.1 Strategic objective

1: Community

An inclusive city that enhances the health and wellbeing of all residents, where people can feel safe, socially connected and engaged. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Service area	Description of services provided		2017–18 actual \$'000	2018–19 forecast \$'000	2019–20 budget \$'000
Diversity and Aged Services	This service provides a range of services for the aged and culturally diverse community including home-delivered meals, centre-based meals, personal care, transport, home maintenance, housing support, regional assessment services, domestic assistance, respite care and senior citizen clubs.	Exp	8,406	8,361	8,516
		Rev	(4,737)	(5,172)	(5,208)
		Net	3,669	3,189	3,308
Animal Management Services	This service oversees animal registrations, animal complaints and prosecutions, pound operations and animal welfare education.	Exp	739	773	762
		Rev	(652)	(657)	(669)
		Net	87	116	93
Aquatic Services	This service supports a healthy community by providing a range of recreational facilities including indoor and outdoor swimming pools, a fully equipped gymnasium, aqua aerobics and a range of fitness classes.	Exp	6,201	6,852	6,372
		Rev	(5,259)	(5,512)	(5,527)
		Net	942	1,340	845
Children and Family Services	This service provides family-oriented support services including childcare, pre-schools, a toy library, maternal and child health, preschool dental, counselling and support, youth services, immunisation, family day care and holiday programs.	Exp	9,214	8,897	8,580
		Rev	(5,840)	(5,649)	(5,467)
		Net	3,374	3,248	3,113
Chapel Off Chapel	This service provides theatre services including technical staging advice and performance operations, facilities for events, exhibitions of works by local artists, and function and catering services including for seminars, meetings and conferences.	Exp	1,357	1,373	1,510
		Rev	(717)	(692)	(737)
		Net	640	681	773
Customer and Civic Services	This service provides a range of governance, statutory and corporate support services and acts as the main customer interface with the community. Services include coordinating Council and committee meetings, corporate planning, community engagement and support services at the Civic Centre. The customer support service is delivered from three customer service centres.	Exp	1,765	2,069	2,175
		Rev	0	(5)	0
		Net	1,765	2,064	2,175

Budget reports Cont.

Service area	Description of services provided		2017–18 actual \$'000	2018–19 forecast \$'000	2019–20 budget \$'000
Communications	This service ensures the City of Stonnington communicates with our community in a consistent, proactive and integrated way that aligns with our corporate identity and brand. This service is responsible for the management and provision of advice on external communication on behalf of Council.	Exp	2,448	2,867	3,143
		Rev	0	0	0
		Net	2,448	2,867	3,143
Environmental Health	This service protects the community by coordinating food safety support programs, Tobacco Act activities and smoke-free dining and gaming venue issues. The service also responds to public health concerns relating to unreasonable noise emissions, housing standards and pest controls.	Exp	1,011	1,046	1,099
		Rev	(1,021)	(1,029)	(1,050)
		Net	(10)	17	49
Library and Local History Services	This service provides public library services at four locations and local history services and provides a focal point for the community to enjoy the facilities and services offered.	Exp	4,428	4,409	4,566
		Rev	(884)	(885)	(899)
		Net	3,544	3,524	3,667
Malvern Valley Golf Course	This service provides public open space, significant environmental areas and an 18-hole public golf course.	Exp	855	725	779
		Rev	(1,010)	(1,164)	(1,183)
		Net	(155)	(439)	(404)
Recreation Services	This service is responsible for the management and use of sportsgrounds, pavilions and community centres. The service provides advice to Council on recreation needs, assists community groups with funding applications, event management and promotion, and administers license agreements.	Exp	1,388	1,127	1,475
		Rev	(1,007)	(922)	(1,119)
		Net	381	205	356

Major initiatives

1. Complete the design phase of the proposed indoor facility and begin construction (subject to adopting the Masterplan for the Multi-Sport and Recreation Precinct at Percy Treyvaud Memorial Park) (\$14.41 million net cost).
2. Implement stage 1 of the Toorak Park Sport Precinct Masterplan (\$1.91 million net cost).
3. Complete stage 1 of the Harold Holt Swim Centre Masterplan implementation (\$2.9 million net cost).

Initiatives

4. Advocate to the Victorian and Commonwealth governments to ensure appropriate levels of funding are achieved for the 0–25-year-old service system and develop submissions to attain funding for The Hub.
5. Support, develop and implement opportunities for older people to increase health and wellbeing and to remain connected in the community (\$0.10 million net cost).

6. Provide a strategic framework for a whole-of-organisation approach to culturally responsive service planning and provision. Revise and adopt a new Cultural diversity policy 2019–22 (\$0.04 million net cost).
7. Reduce road-related fatalities and serious injuries by implementing the **Toward Zero 2018–22 Road Safety Strategy**.
8. Undertake community consultation on preliminary concept plans for redeveloping the Prahran Aquatic Centre (\$0.05 million net cost).
9. Upgrade Council's Children's Services facilities in accordance with the **Early Years Infrastructure Improvement Plan**.
10. Upgrade Council's buildings in accordance with the recommendations of Council's **Access and Inclusion Plan** (\$0.19 million net cost).

Service performance outcome indicators

Service	Indicator	Performance measure	Computation
Maternal and Child Health (MCH)	Participation	Participation in the MCH service (percentage of children enrolled who participate)	[Number of children who attend the MCH service at least once (in the year) / number of children enrolled] × 100
		Participation in the MCH service by Aboriginal children (percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / number of Aboriginal children enrolled in the MCH service] × 100
Libraries	Participation*	Active library members (percentage of the municipal population that are active library members)	[Number of active library members / municipal population] × 100
Animal Management	Health and safety*	Animal management prosecutions (number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food Safety	Health and safety	Critical and major noncompliance notifications (percentage of critical and major noncompliance notifications that are followed up by Council)	[Number of critical noncompliance notifications and major noncompliance notifications about a food premises followed up / number of critical noncompliance notifications and major noncompliance notifications about food premises] × 100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / municipal population

* Currently under review by Local Government Victoria

Budget Reports Cont.

2.2 Strategic objective

2: Liveability

The most desirable place to live, work and visit. The services, initiatives and service performance indicators for each business area are described below.

Major initiatives

Service area	Description of services provided		2017-18 actual \$'000	2018-19 forecast \$'000	2019-20 budget \$'000
Building Control and Amenity Services	This service provides statutory building services, including processing of building permits, emergency management responsibilities, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works. It also provides education, regulation and enforcement of the General Local Law and state legislation.	Exp	3,524	3,280	3,621
		Rev	(3,893)	(4,058)	(4,251)
		Net	(369)	(778)	(630)
Property Maintenance	This service prepares long-term maintenance management programs for Council's property assets in an integrated and prioritised manner to optimise their strategic value and service potential. These include municipal buildings, pavilions and other community buildings.	Exp	3,050	2,603	2,586
		Rev	(4)	0	(4)
		Net	3,046	2,603	2,582
Infrastructure Planning, Design and Management	This service conducts capital works planning for Council's main civil infrastructure assets in an integrated and prioritised manner to optimise their strategic value and service potential. This service undertakes design, tendering, contract management and supervision of works such as roads, laneways, car parks, foot/bike paths, drains and bridges.	Exp	4,401	2,399	2,345
		Rev	(524)	(4,841)	(777)
		Net	3,877	(2,442)	1,568
Major Projects and Property Improvements	This service conducts planning and delivers capital works projects for Council's properties to renew and improve the condition, compliance, sustainability, performance and value of Council's existing buildings to meet service delivery needs.	Exp	881	577	566
		Rev	(53)	(180)	(110)
		Net	828	397	456
Streets, Roads and Drains Cleaning and Maintenance	This service provides street cleaning, leaf collection, weed removal and drainage pit cleaning and maintains street litter bins.	Exp	4,174	3,884	3,909
		Rev	(100)	(179)	(154)
		Net	4,074	3,705	3,755
Urban Development	This service processes all planning applications, provides advice and makes decisions about development proposals that require a planning permit, as well as representing Council at the Victorian Civil and Administrative Tribunal. The service monitors and amends Council's Planning Scheme as well as preparing major planning policy documents to shape the future of Stonnington.	Exp	6,977	7,486	7,803
		Rev	(14,839)	(18,235)	(18,195)
		Net	(7,862)	(10,749)	(10,392)
Venue Facilities	This service provides venues for commercial hire and community use at the Malvern Town Hall, Functions On Chapel and Armadale meeting rooms. The service supports Council's civic functions and activities.	Exp	2,060	2,293	2,561
		Rev	(466)	(402)	(409)
		Net	1,594	1,891	2,152

Major initiatives

- Progress the Prahran Town Hall redevelopment project (\$7.55 million net cost).
- Complete the Cato Street car park redevelopment into a new urban open space (\$10.32 million net cost).
- Complete Planning Scheme amendments in accordance with the recommendations of the Stonnington Planning Scheme Review (\$0.16 million net cost).
- Provide high-quality and well-maintained public open spaces, including parks, gardens, reserves, golf course and sportsgrounds to cater for diverse community needs through delivering the annual program of works. This includes a review and enhancement of roadside and park maintenance service standards (\$11.40 million net cost).

Initiatives

- Improve Council facilities in accordance with Council priorities (\$0.20 million net cost).
- Improve public realm outcomes through delivering the annual Masterplan program (Windsor Siding, Forrest Hill, Princes Gardens) (\$2.45 million net cost).
- Create new open space / pocket parks (\$10.20 million net cost).
- Preserve the municipality's heritage building stock through implementing the **Heritage Strategy Action Plan** (\$0.87 million net cost).
- Develop and adopt a housing strategy to inform, monitor and review the application of residential zones.
- Implement the conservation works identified in conservation management plans and building condition audits (\$0.60 million net cost).
- Advocate to the state government to improve public housing quality and amenity.
- Advocate for improved public transport, cycling and walking facilities.

Service performance outcome indicators

Service	Indicator	Performance measure	Computation
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (percentage of planning application decisions subject to review by VCAT and that were not set aside)	$\frac{[\text{Number of VCAT decisions that did not set aside Council's decision in relation to a planning application} / \text{number of VCAT decisions in relation to planning applications}]}{\times 100}$
Roads	Satisfaction	Satisfaction with sealed local roads (community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads

Budget Reports Cont.

2.3 Strategic objective

3: Environment

A cleaner, safer and better environment for future generations to enjoy. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Service area	Description of services provided		2017-18 actual \$'000	2018-19 forecast \$'000	2019-20 budget \$'000
Environment and Sustainability	This service develops environmental policy and coordinates and implements other services to improve Council's environmental projects and works with environmental performance, including the greenhouse gas emissions reduction program.	Exp	693	788	811
		Rev	(20)	0	0
		Net	673	788	811
Public Spaces Design and Development	This service prepares policies and the development strategies related to open space and urban design, and prepares and implements and also provides landscape and urban design advice.	Exp	427	334	353
		Rev	18	(308)	(267)
		Net	445	26	86
Parks and Environment	This service provides arboriculture and horticulture services such as tree pruning, planting, removal, planning and street tree strategies, parks and sports ground mowing and maintenance.	Exp	8,134	9,019	9,215
		Rev	(91)	(88)	(66)
		Net	8,043	8,931	9,149
Waste collection and management	This service provides kerbside rubbish collections of garbage, hard waste, recycling and green waste from all households and commercial properties in Stonnington.	Exp	15,891	16,262	17,431
		Rev	(1,693)	(1,285)	(1,156)
		Net	14,198	14,977	16,275

Major initiatives

23. Enhance biodiversity values through implementing the Yarra River Biodiversity Project 'Missing Links' bridge sections and the Gardiners Creek Corridor Project (\$0.99 million net cost).

Initiatives

24. Develop safe, accessible, functional and appropriate cycling initiatives through implementing the **Stonnington Cycling Strategy** (\$0.62 million net cost).
25. Reduce the energy consumed by Council's buildings through energy-saving building development and alterations (\$1.04 million net cost).
26. Reduce energy use and associated greenhouse gas emissions by identifying opportunities for renewable energy generation systems, street lighting and other upgrade initiatives (\$0.81 million net cost).
27. Maximise efficiency of potable water use by investigating opportunities for targeted irrigation system upgrades and water-sensitive urban design features in the urban landscape (\$1.01 million net cost).
28. Maintain and grow Stonnington's tree population through implementing the Urban Forest Strategy Annual Program (\$0.95 million net cost).

Service	Indicator	Performance measure	Computation
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / weight of garbage, recyclables and green organics collected from kerbside bins] × 100

2.4 Strategic objective

4: Economy

A city that will grow its premier status as a vibrant, innovative and creative business community. The services, initiatives and service performance indicators for each business area are described below.

Service area	Description of services provided		2017-18 actual \$'000	2018-19 forecast \$'000	2019-20 budget \$'000
Arts and Cultural Planning	This service provides a program of arts and cultural events and activities and plans. It also develops arts and cultural facilities and infrastructure as well as policies and strategies to facilitate art practice.	Exp	2,873	2,875	3,501
		Rev	(184)	(174)	(155)
		Net	2,689	2,701	3,346
Economic Development	This service provides a range of events and activities to support and develop local businesses including marketing and promotion, business support and partnerships.	Exp	3,098	3,324	3,249
		Rev	(122)	(117)	(105)
		Net	2,689	3,207	3,249
Traffic and Parking Services	This service provides strategic planning, policy development and day-to-day management of traffic and transport-related issues, including managing Council's activity centre car parks.	Exp	18,752	13,728	14,399
		Rev	(27,246)	(22,519)	(24,111)
		Net	(8,494)	(8,791)	(9,712)

Major initiatives

29. Adopt the **Activity Centres Strategy** and progress planning provisions for Hawksburn Village (\$0.32 million net cost).

Initiatives

30. Improve the identity and amenity of shopping centres – upgrade minor shopping centres in line with adopted program (\$0.20 million net cost).
31. Investigate a business incubator model within a Council facility.
32. Develop a business information kit, including precinct economic and demographic profiles.
33. Review and monitor permanent planning controls for the Chapel Street Activity Centre and progress Chapel reVision implementation actions (\$0.32 million net cost).
34. Works delivered in line with Chapel Street Masterplan (\$1.75 million net cost).
35. Complete the Vacant Shops Strategic Review.
36. Develop and adopt a new arts and cultural strategy (\$0.08 million net cost).
37. Develop and implement a Cato Square activation plan.

Service	Indicator	Performance measure	Computation
Economic Development	Economic activity	Change in number of businesses (percentage change in the number of businesses with an ABN in the municipality)	[Number of businesses with an ABN in the municipality at the end of the financial year less the number of businesses at the start of the financial year / number of businesses with an ABN in the municipality at the start of the financial year] × 100

Budget reports Cont.

2.5 Strategic resource management (internal objective)

To achieve our objective of strategic resource management, we will continue to plan, deliver and improve high-quality, cost-effective, accessible and responsive services. The services, initiatives and service performance indicators for each business area are described below.

Service area	Description of services provided		2017–18 actual \$'000	2018–19 forecast \$'000	2019–20 budget \$'000
Councillors, Chief Executive, Executive Team and Governance	This area includes the Mayor, Councillors, CEO, Executive Management Team and associated support, which cannot be easily attributed to the direct service provision areas.	Exp	11,760	11,412	11,341
		Rev	(5,377)	(5,972)	(5,222)
		Net	6,383	5,440	6,119
Financial Services	This service provides strategic financial-based services to internal and external customers including managing Council's finances and payroll, raising and collecting rates and charges, and property valuations.	Exp	4,978	2,841	3,310
		Rev	(6,240)	(5,024)	(4,795)
		Net	(1,262)	(2,183)	(1,485)
Fleet Services	This service purchases and maintains Council's vehicles, plant and equipment to meet functionality and safety needs, and to minimise operational cost of the fleet.	Exp	808	747	787
		Rev	(1)	(5)	(6)
		Net	807	742	781
Geographical Information System	To provide a Geographic Information System and associated services that support strategic and operational decision making across Council.	Exp	281	316	343
		Rev	0	0	0
		Net	281	316	343
Information Services and Business Systems	This service provides, supports and maintains reliable and cost-effective communications and computing systems, facilities and infrastructure to Council's staff, enabling them to deliver services in a smart, productive and efficient way.	Exp	2,043	2,217	2,371
		Rev	(4)	(3)	0
		Net	2,039	2,214	2,371
Risk Management	This service ensures that Council's risk is managed to minimise and prevent injury and loss. The service supports Council's internal operations to ensure a safe and healthy environment for all staff, contractors and the public and to ensure all contracts are prepared, evaluated, awarded and managed in accordance with the Local Government Act 1989 and Council's Procurement Policy .	Exp	1,784	1,736	1,915
		Rev	(38)	(39)	(45)
		Net	1,746	1,697	1,870
Organisation Development	This service provides human resource, organisational development and industrial relations strategies, policies, procedures and support.	Exp	1,722	1,702	1,839
		Rev	(2)	0	0
		Net	1,720	1,702	1,839

Initiatives

38. Support the organisation through supplying, maintaining and managing information systems and infrastructure through implementing the Corporate Information Technology Strategy – annual plan (\$0.90 million net cost).

39. Maintain AS/NZS certification for occupational health and safety management. Monthly, quarterly and half-yearly reports delivered and improvements made to Council's OHS management system.

Service	Indicator	Performance measure	Computation
Governance	Satisfaction	Satisfaction with Council's community satisfaction rating	$\frac{[\text{Number of businesses with an ABN in the municipality at the end of the financial year} - \text{less the number of businesses at the start of the financial year}] / \text{number of businesses with an ABN in the municipality at the start of the financial year}}{\times 100}$

2.6 Performance statement

The service performance indicators detailed in the preceding pages will be reported on within the performance statement, which is prepared at the end of the year as required by s. 132 of the Act and included in the 2019–20 Annual Report. The performance statement will also include reporting on prescribed indicators of financial performance (outlined in section 5) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the performance statement are audited each year by the Victorian Auditor-General, who issues an audit opinion on the performance statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the **Report of operations**.

2.7 Reconciliation with budgeted operating result

Description of services provided	Net cost (revenue) \$'000	Expenditure \$'000	Revenue \$'000
Community		17,118	38,977
Liveability		(505)	23,391
Environment		26,321	27,810
Economy		(3,222)	21,149
Strategic resource management		11,838	21,906
Total		51,550	133,233
Expenses added in:			
Depreciation		21,926	
Borrowing costs		1,031	
Deficit before funding sources		74,507	
Funding sources added in:			
Rates and charges revenue			117,393
Operating surplus for the year			42,886

Financial statements

3. Financial statements

This section presents information about the financial statements and statement of human resources. The budget information for 2019–20 has been supplemented with projections to 2022–23 extracted from the **Strategic Resource Plan**.

This section includes the following financial statements in accordance with the **Local Government Act 1989** and the Local Government Planning and Reporting Regulations 2014:

- comprehensive income statement
- balance sheet
- statement of changes in equity
- statement of cash flows
- statement of capital works, and
- statement of human resources.

Pending accounting standards

The 2019–20 budget has been prepared based on the accounting standards applicable at the date of preparation. This means that pending accounting standards that will be in effect from the 2019–20 financial year have not been considered in developing the budget.

Standards that are likely to affect the 2019–20 financial statements not considered in preparing the budget include:

- AASB 16 Leases
- AASB 15 Revenue from contracts with customers, and
- AASB 1058 Income of not-for-profit entities.

While it is not possible to determine the precise impact of these standards at this time, the broad impact on Council is estimated to be as follows:

- AASB 16 Leases – Introduces a single lessee accounting model whereby Council will be required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.
- AASB 15 Revenue from contracts with customers and AASB 1058 Income of not-for-profit entities – Changes the way councils recognise income and also addresses matters such as grant funding, contribution of assets and volunteer services. A key change is replacing the criteria of control for some transactions as a determinant of the timing of income recognition with the criteria of satisfying performance obligations in an enforceable agreement. These new standards have the potential to impact the timing of how councils recognise income.

Comprehensive income statement

For the four years ending 30 June 2023

	Notes	Forecast actual	Budget	Strategic resource plan projections		
		2018–19	2019–20	2020–21	2021–22	2022–23
		\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Rates and charges	4.1.1	113,554	117,393	121,099	124,916	128,841
Statutory fees and fines	4.1.2	22,582	23,154	23,732	24,327	24,934
User fees	4.1.3	21,879	23,171	24,130	24,846	25,961
Grants – operating	4.1.4	9,330	9,361	9,596	9,836	10,081
Grants – capital	4.1.4	5,514	776	3,239	3,239	239
Contributions – monetary	4.1.5	15,209	15,150	10,152	10,154	10,155
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		34	(75)	(75)	(75)	(75)
Other income	4.1.6	11,357	10,067	10,860	10,909	11,300
Total income		199,459	198,997	202,733	208,152	211,436
Expenses						
Employee costs	4.1.7	64,578	67,314	69,895	72,619	75,504
Materials and services	4.1.8	54,747	56,777	58,247	59,755	61,663
Bad and doubtful debts		20	20	21	21	22
Depreciation and amortisation	4.1.9	19,655	21,926	22,583	23,261	24,377
Borrowing costs	4.1.10	501	1,031	1,753	1,571	1,544
Other expenses	4.1.11	9,282	9,043	8,692	8,557	8,286
Total expenses		148,783	156,111	161,191	165,784	171,396
Surplus/(deficit) for the year		50,676	42,886	41,542	42,368	40,040
Total comprehensive result		50,676	42,886	41,542	42,368	40,040

Financial statements Cont.

Balance sheet

For the four years ending 30 June 2023

	Notes	Forecast	Budget	Strategic resource plan projections		
		actual				
		2018–19	2019–20	2020–21	2021–22	2022–23
		\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Current assets						
Cash and cash equivalents		106,991	102,469	87,739	90,066	97,699
Trade and other receivables		10,180	10,451	10,728	11,014	11,308
Other assets		4,836	4,964	5,095	5,230	5,369
Total current assets	4.2.1	122,007	117,884	103,562	106,310	114,376
Non-current assets						
Other financial assets		245	245	253	261	269
Investments in joint operations and subsidiaries		2,889	2,889	2,889	2,889	2,889
Property, infrastructure, plant and equipment		3,001,435	3,063,303	3,124,714	3,158,963	3,178,238
Investment property		11,200	11,200	11,200	11,200	11,200
Intangible assets		1,500	1,239	1,614	1,951	2,346
Total non-current assets	4.2.1	3,017,269	3,078,876	3,140,670	3,175,264	3,194,942
Total assets		3,139,276	3,196,760	3,244,232	3,281,574	3,309,318
Liabilities						
Current liabilities						
Trade and other payables		20,831	21,518	22,015	22,529	15,738
Trust funds and deposits		6,162	5,907	5,852	5,799	5,748
Provisions		15,159	15,760	16,383	17,030	17,705
Interest-bearing liabilities	4.2.3	3,500	5,200	6,200	6,200	4,700
Total current liabilities	4.2.2	45,652	48,385	50,450	51,558	43,891
Non-current liabilities						
Provisions		1,776	1,841	1,906	1,972	2,043
Interest-bearing liabilities	4.2.3	22,500	34,300	38,100	31,900	27,200
Other liabilities		1,705	1,705	1,705	1,705	1,705
Total non-current liabilities	4.2.2	25,981	37,846	41,711	35,577	30,948
Total liabilities		71,633	86,231	92,161	87,135	74,839
Net assets		3,067,643	3,110,529	3,152,071	3,194,439	3,234,479
Equity						
Accumulated surplus	4.3.1	1,107,277	1,144,335	1,181,658	1,219,583	1,255,137
Reserves	4.3.2	1,960,366	1,966,194	1,970,413	1,974,856	1,979,342
Total equity		3,067,643	3,110,529	3,152,071	3,194,439	3,234,479

Statement of changes in equity

For the four years ending 30 June 2023

Notes	Total	Accumulated	Revaluation	Other
	\$'000	surplus	reserve	reserves
	\$'000	\$'000	\$'000	\$'000
2018–19 forecast actual				
Balance at beginning of the financial year	3,016,967	1,054,907	1,897,031	65,027
Surplus/(deficit) for the year	50,676	50,676	–	–
Transfer to other reserves	–	(19,189)	–	19,189
Transfer from other reserves	–	20,881	–	(20,881)
Balance at end of the financial year	3,067,643	1,107,275	1,897,031	63,335
2019–20 budget				
Balance at beginning of the financial year	3,067,643	1,107,278	1,897,031	63,332
Surplus/(deficit) for the year	42,886	42,886	–	–
Transfer to other reserves	4.3.2	–	(19,100)	19,100
Transfer from other reserves	4.3.2	–	13,272	(13,272)
Balance at end of the financial year	3,110,529	1,144,336	1,897,031	69,160
2020–21				
Balance at beginning of the financial year	3,110,529	1,144,336	1,897,031	69,160
Surplus/(deficit) for the year	41,542	41,542	–	–
Transfer to other reserves	–	(14,219)	–	14,219
Transfer from other reserves	–	10,000	–	(10,000)
Balance at end of the financial year	3,152,071	1,181,659	1,897,031	73,379
2021–22				
Balance at beginning of the financial year	3,152,071	1,181,658	1,897,031	73,379
Surplus/(deficit) for the year	42,368	42,368	–	–
Transfer to other reserves	–	(14,443)	–	14,443
Transfer from other reserves	–	10,000	–	(10,000)
Balance at end of the financial year	3,194,439	1,219,583	1,897,031	77,822
2022–23				
Balance at beginning of the financial year	3,194,439	1,219,584	1,897,031	77,822
Surplus/(deficit) for the year	40,040	40,040	–	–
Transfer to other reserves	–	(14,486)	–	14,486
Transfer from other reserves	–	10,000	–	(10,000)
Balance at end of the financial year	3,234,479	1,255,138	1,897,031	82,308

Financial statements Cont.

Statement of cash flows

For the four years ending 30 June 2023

	Notes	Forecast actual	Budget	Strategic resource plan projections		
		2018-19	2019-20	2020-21	2021-22	2022-23
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows (outflows)	Inflows (outflows)	Inflows (outflows)	Inflows (outflows)	Inflows (outflows)
Cash flows from operating activities						
Rates and charges		113,499	117,337	121,041	124,857	128,780
Statutory fees and fines		22,507	23,017	23,612	24,204	24,808
User fees		22,265	23,707	24,739	25,090	26,751
Grants – operating		9,701	9,596	9,898	10,143	10,319
Grants – capital		5,514	776	3,239	3,239	239
Contributions – monetary		16,730	16,665	11,167	11,169	11,171
Interest received		2,536	2,302	2,869	2,684	2,834
Trust funds and deposits taken/(repaid)		(195)	(272)	(71)	(70)	(70)
Other receipts		9,680	8,514	8,753	9,009	9,274
Net GST refund/(payment)		19,714	18,442	19,065	13,801	11,861
Employee costs		(63,969)	(66,597)	(69,157)	(71,853)	(74,709)
Materials and services		(71,517)	(72,490)	(74,570)	(73,233)	(82,531)
Other payments		(6,226)	(6,023)	(5,469)	(5,218)	(4,815)
Net cash provided by/(used in) operating activities	4.4.1	80,239	74,974	75,116	73,822	63,912
Cash flows from investing activities						
Payments for property, plant and equipment		(100,790)	(92,488)	(93,416)	(64,247)	(49,058)
Proceeds from sale of property, plant and equipment		644	523	523	523	523
Net cash provided by/(used in) investing activities	4.4.2	(100,146)	(91,965)	(92,893)	(63,724)	(48,535)
Cash flows from financing activities						
Finance costs		(501)	(1,031)	(1,753)	(1,571)	(1,544)
Proceeds from borrowings		20,000	17,000	10,000	–	–
Repayment of borrowings		(1,500)	(3,500)	(5,200)	(6,200)	(6,200)
Net cash provided by/(used in) financing activities	4.4.3	17,999	12,469	3,047	(7,771)	(7,744)
Net increase/(decrease) in cash and cash equivalents		(1,908)	(4,522)	(14,730)	2,327	7,633
Cash and cash equivalents at the beginning of the financial year		108,899	106,991	02,469	87,739	90,066
Cash and cash equivalents at the end of the financial year	4.4.4	106,991	102,469	87,739	90,066	97,699

Statement of capital works

For the four years ending 30 June 2023

	Notes	Forecast actual	Budget	Strategic resource plan projections		
		2018-19	2019-20	2020-21	2021-22	2022-23
		\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land		8,564	10,000	10,000	10,000	10,000
Total land		8,564	10,000	10,000	10,000	10,000
Heritage buildings		2,040	11,000	18,826	4,969	202
Buildings		11,661	21,633	26,406	15,551	5,964
Total buildings		13,701	32,633	45,232	20,520	6,166
Total property		22,265	42,633	55,232	30,520	16,166
Plant and equipment						
Heritage plant and equipment		398	192	330	130	330
Plant, machinery and equipment		2,536	2,350	2,474	2,260	3,495
Fixtures, fittings and furniture		413	833	419	383	418
Computers and telecommunications		783	575	575	595	595
Library books		950	1,055	957	957	957
Total plant and equipment		5,080	5,005	4,755	4,325	5,795
Infrastructure						
Roads		3,380	5,830	6,044	5,917	6,188
Bridges and culverts		159	75	76	78	79
Footpaths and cycleways		1,852	3,091	3,121	3,296	3,148
Drainage		1,666	2,781	2,632	2,746	2,734
Recreation, leisure and community facilities		4,466	3,692	2,061	1,513	1,352
Street trees		680	920	943	967	991
Parks, open space and streetscapes		49,697	17,750	7,999	7,214	6,344
Other infrastructure		1,923	1,727	1,557	1,372	1,273
Total infrastructure		63,823	35,866	24,433	23,102	22,109
Total capital works expenditure	4.5.1	91,168	83,503	84,419	57,947	44,070
Represented by:						
New asset expenditure		51,966	36,755	32,950	19,590	11,605
Asset renewal expenditure		27,510	27,092	30,115	25,686	22,700
Asset expansion expenditure		5,464	6,390	8,531	4,974	3,380
Asset upgrade expenditure		6,228	13,266	12,823	7,697	6,385
Total capital works expenditure	4.5.1	91,168	83,503	84,419	57,947	44,070
Funding sources represented by:						
Grants		5,514	776	3,239	3,239	239
Contributions		87	–	–	–	–
Council cash		65,567	65,727	71,180	54,708	43,831
Borrowings		20,000	17,000	10,000	–	–
Total capital works expenditure	4.5.1	91,168	83,503	84,419	57,947	44,070

Financial statements Cont.

Statement of human resources

For the four years ending 30 June 2023

	Forecast actual	Budget	Strategic resource plan projections		
	2018–19	2019–20	2020–21	2021–22	2022–23
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs – operating	64,578	67,314	69,895	72,619	75,504
Employee costs – capital	2,046	1,762	1,822	1,883	1,947
Total staff expenditure	66,624	69,076	71,717	74,502	77,451
	FTE	FTE	FTE	FTE	FTE
Employees	646.9	642.5	642.5	642.5	642.5
Total staff numbers	646.9	642.5	642.5	642.5	642.5

A summary of human resources expenditure categorised according to the organisational structure of Council is included below.

Division	Comprises				
	Budget	Permanent			
	2018–19	Full Time	Part time	Casual	Temporary
	\$'000	\$'000	\$'000	\$'000	\$'000
CEO Division	2,823	2,155	565	103	–
Corporate Services	7,863	6,193	967	–	703
Assets and Services	15,529	14,146	569	246	568
Community and Culture	24,666	11,401	9,975	2,418	873
Planning and Amenity	11,319	9,533	1,017	77	693
Total permanent staff expenditure	62,200	43,427	13,093	2,843	2,837
Other expenditure	5,114				
Capitalised labour cost	1,762				
Total expenditure	69,076				

A summary of the number of full-time equivalent (FTE) Council staff in relation to the above expenditure is included below.

Division	Comprises				
	Budget	Permanent			
	2018–19	Full Time	Part time	Casual	Temporary
	\$'000	\$'000	\$'000	\$'000	\$'000
CEO Division	25.5	18.0	6.3	1.1	–
Corporate Services	69.0	54.4	9.4	–	5.2
Assets and Services	172.4	156.6	6.3	2.4	7.0
Community and Culture	271.0	116.8	118.7	25.6	9.9
Planning and Amenity	104.7	87.2	10.1	1.0	6.4
Total staff	642.5	433.0	150.9	30.1	28.5

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

4.1 Comprehensive income statement

4.1.1 Rates and charges

In developing the **Strategic Resource Plan**, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the strategic resource planning process. The Fair Go Rates System (FGRS) sets out the maximum amount that councils may increase rates in a year. For 2019–20 the FGRS cap has been set at 2.5 per cent. The cap applies to general rates and is calculated on the basis of a council's average rates.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.5 per cent in line with the rate cap. This is as directed by the Victorian Government and is in line with forecast CPI. The actual percentage rate increases experienced by individual ratepayers will be different because the state government re-values properties annually. Individual rate increases are affected by the average general rate increase (2.5 per cent) and the property valuation movements of individual properties relative to the average across the municipality. If a property increased by more in value than the average for the City of Stonnington, the general rates for that property will increase by more than 2.5 per cent. If a property value increased by less than the average, the rates for that property will increase by less than 2.5 per cent and may in fact be less than the previous year.

Supplementary rates income will increase by \$0.06 million compared with the 2018–19 forecast actual. Special rates and charges income relate to traders associations and are budgeted to be \$1.97 million.

Total rates and charges for 2019–20 will be \$117.39 million.

4.1.1(a) The reconciliation of the total rates and charges to the comprehensive income statement is as follows:

	Forecast actual	Budget	Change	
	2018–19	2019–20	\$'000	%
	\$'000	\$'000	\$'000	%
General rates*	89,812	93,242	3,430	3.8
Service rates and charges	20,856	21,016	160	0.8
Special rates and charges	1,789	1,967	178	9.9
Supplementary rates and rate adjustments	936	1,000	64	6.8
Interest on rates and charges	161	168	7	4.6
Total rates and charges	113,554	117,393	3,839	3.4

* In line with the rate cap established under the FGRS.

Financial statements Cont.

4.1.1(b) The rate in the dollar to be levied as general rates under 158 of the Act for each type or class of land compared with the previous financial year

	2018–19	2019–20	Change	
	cents/\$CIV	cents/\$CIV		%
General rate for rateable residential properties	0.000941	0.000999		6.2
General rate for rateable commercial properties	0.000941	0.000999		6.2
Rate concession for rateable cultural and recreational properties	0.000706	0.000750		6.2

CIV = capital improved value

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	Forecast actual	Budget	Change	
	\$'000	\$'000	\$'000	%
Residential	76,643	79,761	3,118	4.1
Commercial	13,047	13,352	305	2.3
Cultural and recreational	123	129	6	4.5
Total amount to be raised by general rates**	89,812	93,241	3,428	3.8

** Total amount to be raised in the 2018–19 base above excludes \$1.15 million of annualised supplementary rates income expected to be raised during 2018–19.

When annualised supplementary rates for 2018–19 are included in the base (per the legislated state government rate cap formula), the total percentage change for 2019–20 is 2.5 per cent.

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2018–19	2019–20	Change	
	number	number	number	%
Residential	56,773	57,738	965	1.7
Commercial	6,743	6,708	(35)	(0.5)
Cultural and recreational	10	10		0.0
Total number of assessments	63,526	64,456	930	1.5

4.1.1(e) The basis of valuation to be used is the capital improved value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2018–19	2019–20	Change	
	\$'000	\$'000	\$'000	%
Residential	81,446,050	79,709,790	(1,736,260)	(2.1)
Commercial	13,863,685	13,463,749	(399,935)	(2.9)
Cultural and recreational	173,695	171,555	(2,140)	(1.2)
Total value of land	95,483,430	93,345,094	(2,138,335)	(2.2)

4.1.1(g) The municipal charge under 159 of the Act compared with the previous financial year

Type of charge	Per rateable property		Change
	2018–19	2019–20	
	\$	\$	%
Municipal	–	–	–

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of charge	2018–19	2019–20	Change
	\$	\$	%
Municipal	–	–	–

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under s. 162 of the Act compared with the previous financial year

Type of charge	Per rateable property		Change
	2018–19	2019–20	
	\$	\$	%
Garbage charge minimum – residential	259.40	259.40	0.0
Garbage charge minimum – shared bin (\$6 discount) – residential	253.40	253.40	0.0
Garbage charge minimum – shared bin (50% discount) – residential	129.70	129.70	0.0
Garbage charge – residential 240L bin	458.00	458.00	0.0
Garbage charge minimum – commercial	259.40	259.40	0.0
Garbage charge minimum – shared bin (\$6 discount) – commercial 120L bin	253.40	253.40	0.0
Garbage charge – commercial 240L bin	458.00	458.00	0.0
Garden waste charge – residential 120L bin	96.00	96.00	0.0
Garden waste charge – residential 240L bin	130.00	130.00	0.0
Garden waste charge – commercial 120L bin	96.00	96.00	0.0
Garden waste charge – commercial 240L bin	130.00	130.00	0.0

Financial statements Cont.

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of charge	2018–19	2019–20	Change
	\$	\$	%
Garbage charge minimum – residential	9,415,166	9,527,503	1.2
Garbage charge minimum – shared bin (\$6 discount) – residential	2,858,444	2,863,167	0.2
Garbage charge minimum – shared bin (50% discount) – residential	16,083	16,083	0.0
Garbage charge – residential 240L bin	4,822,050	4,826,862	0.1
Garbage charge minimum – commercial	884,965	901,934	1.9
Garbage charge minimum – shared bin (\$6 discount) – commercial 120L bin	632	507	(19.8)
Garbage charge – commercial 240L bin	1,357,730	1,374,000	1.2
Garden waste charge – residential 120L bin	382,523	381,792	(0.2)
Garden waste charge – residential 240L bin	1,105,966	1,112,020	0.5
Garden waste charge – commercial 120L bin	1,407	1,536	9.2
Garden waste charge – commercial 240L bin	11,248	11,050	(1.8)
Total	20,856,214	21,016,453	0.8

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2018–19	2019–20	Change
	\$'000	\$'000	%
Rates and charges	89,812	93,241	3.8
Service rates and charges	20,856	21,016	0.8
Supplementary rates	936	1,000	6.8
Total rates and charges	111,604	115,257	3.3

4.1.1(l) Fair Go Rates System compliance

The City of Stonnington is fully compliant with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions.

	Budget	Budget
	2018–19	2019–20
Total rates (\$'000)	87,766	90,841
Number of rateable properties (excluding cultural and recreational)	63,516	64,446
Base average rates (\$)	1,381.64	1,409.57
Maximum rate increase (set by the state government)	2.25%	2.50%
Capped average rate (\$)	1,412.73	1,444.81
Maximum general rates (\$'000)	89,741	93,112
Budgeted general rates (\$'000)	89,741	93,112
Budgeted supplementary rates (\$'000)	1,259	1,000
Budgeted total rates revenue (\$'000)	91,000	94,112

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes that may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- the making of supplementary valuations (2019–20 estimated \$1,000,000; 2018–19 \$936,000 (forecast actual))
- the variation of returned levels of value (for example, valuation appeals)
- changes in use of land such that rateable land becomes non-rateable land and vice versa, and
- changes in use of land such that residential land becomes commercial land and vice versa.

4.1.1(n) Differential rates

The City of Stonnington has elected not to make a declaration of differential rates.

4.1.2 Statutory fees and fines

	Forecast actual	Budget	Change
	2018–19	2019–20	
	\$'000	\$'000	\$'000 %
Infringements and costs	14,600	15,084	484 3.32
Court recoveries	2,985	2,980	(5) (0.17)
Town planning fees	2,611	2,811	200 7.66
Land information certificates	160	179	19 11.90
Permits	2,226	2,100	(125) (5.63)
Total statutory fees and fines	22,582	23,154	573 2.54

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Public Health and Wellbeing Act registrations and traffic enforcement fees. Increases in statutory fees are made in accordance with legislative requirements.

This includes increases in parking infringement activities and court recoveries (\$0.48 million), Municipal Building Surveyor's Office commercial permits and demolition fees (\$0.52 million), environment health and animal registrations fees (\$0.04 million), land information certificate fees (\$0.02 million) and an estimated increase in statutory planning fees (\$0.20 million).

Financial statements Cont.

4.1.3 User fees

	Forecast actual	Budget	Change	
	2018-19	2019-20		
	\$'000	\$'000	\$'000	%
Aged and health services	724	662	(62)	(8.58)
Leisure centre and recreation	5,582	5,624	42	0.74
Childcare/children's programs	4,259	4,135	(124)	(2.92)
Car parking	4,474	5,593	1,119	25.02
Registration and other permits	828	949	121	14.65
Building services	3,201	3,430	229	7.16
Green fees	1,110	1,129	19	1.71
Waste management services	1,056	1,019	(37)	(3.53)
Other fees and charges	645	631	(15)	(2.28)
Total user fees	21,879	23,171	1,292	5.91

User fees relate mainly to recovering service delivery costs through charging fees to Council's service users. These include the use of leisure, entertainment and other community facilities and human services such as home help.

In setting the budget, the key principle for determining the level of user charges has been to ensure that unit increases are in line with market levels.

There will be an overall minimal increase in income generated from these fees in 2019-20.

Aged care and health services will see a drop in care service use of \$0.06 million. Childcare fee income will decrease by \$0.12 million in 2019-20 due to the closure of the Grosvenor Street Child Care Centre. Building services fee income is expected to rise by \$0.23 million.

Car park income is expected to increase by \$1.12 million as the redeveloped Cato Street car park is open in 2019-20. A detailed listing of user fees is included in Appendix B.

4.1.4 Grants

	Forecast actual	Budget	Change	
	2018-19	2019-20		
	\$'000	\$'000	\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth-funded grants	10,622	6,576	(4,046)	(38.09)
State-funded grants	4,222	3,561	(661)	(15.66)
Total grants received	14,844	10,137	(4,707)	(31.71)
(a) Operating grants				
Recurrent – Commonwealth government				
Financial assistance grants	2,847	2,879	32	1.12
Aged and home care	2,905	2,952	47	1.62
Community partnership and youth programs	300	207	(93)	(30.90)
Childcare services	80	32	(48)	(60.00)
Recurrent – state government				
Aged and home care	1,123	1,262	139	12.38
School crossing supervisors	296	296	–	0.00
Libraries	706	716	10	1.42
Community health	23	24	1	4.35
Maternal and child health and immunisation	813	795	(18)	(2.21)
Children and youth	193	198	5	2.59
Total recurrent grants	9,286	9,361	75	0.81
Non-recurrent – Commonwealth government				
Other minor grants	5	–	(5)	(100.00)
Non-recurrent – state government				
Community safety	39	–	(39)	(100.00)
Total non-recurrent grants	44	–	(44)	(100.00)
Total operating grants	9,330	9,361	31	0.34
(b) Capital grants				
Recurrent – Commonwealth government				
Roads to recovery	233	239	6	2.58
Recurrent – state government				
Library	12	–	(12)	(100.00)
Total recurrent grants	245	239	(6)	(2.45)
Non-recurrent – Commonwealth government				
Buildings	19	–	(19)	(100.00)
Recreational, leisure and community facilities	4,000	–	(4,000)	(100.00)
Parks, open space and streetscapes	233	267	34	14.59
Non-recurrent – state government				
Buildings	930	20	(910)	(97.85)
Parks, open space and streetscapes	75	–	(75)	(100.00)
Recreational, leisure and community facilities	12	250	238	1983.33
Total non-recurrent grants	5,269	537	(4,732)	(89.81)
Total capital grants	5,514	776	(4,738)	(85.93)
Total grants	14,844	10,137	(4,707)	(31.71)

Financial statements Cont.

Operating grants

Council receives various grants to continue to fund its operations. Some of the main grant programs are: Financial Assistant grants from the Victoria Grants Commission (\$2.9 million) and Home and Community Care funding for aged care (\$4.2 million). Library services is expected to receive \$0.72 million to fund its operations, and funding of \$0.3 million is anticipated for the School Crossing Supervisors Program. Maternal and Child Health and Immunisation Program is expected to receive grants of \$0.8 million to subsidise Council's funding.

Capital grants

Council will receive \$0.27 million for the Chapel Street Masterplan, \$0.24 million for the Roads to Recovery program, \$0.16 million for the sportsground facilities, \$0.09 million for tennis facilities and \$0.02 million for the Healey Pavilion upgrade.

Unspent grants received on condition that they be spent in a specific manner

	Forecast actual 2018–19	Budget 2019–20
	\$'000	\$'000
Balance at start of year	786	168
Received during the financial year and remained unspent at balance date		
Received in prior years and spent during the financial year	(619)	(168)
Balance at year end	168	0

4.1.5 Contributions – monetary

	Forecast actual 2018–19	Budget 2019–20	Change	
	\$'000	\$'000	\$'000	%
Contributions	15,209	15,150	(59)	(0.39)
Total contributions – monetary	15,209	15,150	(59)	(0.39)

Contributions relate to monies paid by developers in regard to public open space (\$15.15 million in 2019–20), drainage and car parking in accordance with planning permits issued for property development.

Contributions are projected to decrease slightly from the 2018–19 forecast.

4.1.6 Other income

	Forecast actual 2018–19	Budget 2019–20	Change	
	\$'000	\$'000	\$'000	%
Interest	2,557	2,327	(230)	(8.99)
Dividends	4	4	–	0.00
Investment property rental	1,240	1,352	112	9.06
Council works cost recovery	900	695	(205)	(22.77)
Recycling cost recovery	92	0	(92)	(100.00)
Fire service property levy administration	82	84	2	2.50
State Revenue Office – valuation cost recovery	1,147	80	(1,067)	(93.02)
Transport – towing	86	89	3	3.34
Other rent	5,016	5,119	104	2.07
Other	234	316	82	35.20
Total other income	11,357	10,067	(1,291)	(11.37)

Other income relates to a range of items mainly from miscellaneous income items.

Interest income is expected to decrease by \$0.23 million due to lower cash balances and a lower interest rate environment.

As the property valuation function has now transferred to the state government, general valuation cost recoveries are no longer expected from the State Revenue Office (\$1.07 million reduction).

4.1.7 Employee costs

	Forecast actual 2018–19	Budget 2019–20	Change	
	\$'000	\$'000	\$'000	%
Wages and salaries	48,502	50,461	1,958	4.04
WorkCover	1,075	1,318	243	22.61
Casual labour	2,893	2,542	(350)	(12.11)
Annual leave and long service leave	5,650	6,286	636	11.25
Superannuation	4,996	5,208	212	4.24
Fringe benefits tax	547	568	21	3.83
Other	914	931	17	1.83
Total employee costs	64,578	67,314	2,736	4.24

Employee costs include all labour-related expenditure such as wages, salaries and on-costs such as allowances, leave entitlements, employer superannuation and WorkCover premium.

Financial statements Cont.

Employee costs are budgeted to increase by 4.24 per cent or \$2.74 million compared with 2018–19. This increase relates to the following key factors:

- The Council's Enterprise Agreement (EA) will increase wages by approximately 2.25 per cent in 2019–20.
- WorkCover rates are expected to increase, significantly affecting employee costs.
- A number of current position vacancies will be filled, and a number of salary banding/step increments are estimated.

There is a net decrement of 4.4 FTE in 2019–20. The movement mainly relates to the closure of the Grosvenor Street Child Care Centre, the winding up of the Adult Day Activities program (due to an end to government funding for the program) and the transfer of the valuations function to the Valuer-General's Office.

The 2019–20 budget allows for the full year funding of the following new positions:

- a manager of Arts, Culture and Economy – 1 FTE
- Amenity and Compliance officers – 2.68 FTE
- City Strategy – 1.2 FTE
- a Parks administrator – 1 FTE
- Injury mManagement – 0.8 FTE, and
- a Return to Work officer – 0.4 FTE.

4.1.8 Materials and services

	Forecast actual		Budget		Change	
	2018–19		2019–20			
	\$'000	\$'000	\$'000	%		
Contract payments	22,820	23,934	1,114	4.88		
Legal and consulting fees	3,269	2,678	(591)	(18.08)		
Stamp duty on summons and registration searches	2,423	2,329	(94)	(3.88)		
Building maintenance	2,096	2,142	46	2.22		
General maintenance	2,325	2,259	(66)	(2.85)		
Utilities	3,761	3,676	(84)	(2.24)		
Fire services	212	217	5	2.12		
Office administration/supplies	1,860	1,941	81	4.38		
Insurance	1,084	1,261	177	16.34		
Tipping fees and waste removal	4,106	4,423	316	7.70		
Activities and events	2,466	2,552	86	3.50		
Other	8,326	9,366	1,040	12.49		
Total materials and services	54,747	56,777	2,030	3.71		

Materials and services include paying for consumables, insurances, repairs and maintenance, payments to contractors for services and for utility costs. Materials and services are forecast to increase by 3.71 per cent or \$2.03 million compared with 2018–19.

The cost of major contracts are expected to increase generally by forecast CPI. The 2019–20 figure includes costs associated with operating the newly constructed Cato Street car park and the new urban open space.

Legal and consulting fees in the Statutory Planning unit are expected to be lower in 2019–20.

4.1.9 Depreciation and amortisation

	Forecast actual		Budget		Change	
	2018–19		2019–20			
	\$'000	\$'000	\$'000	%		
Property	6,949	8,946	1,997	28.74		
Plant and equipment	3,730	3,766	36	0.97		
Infrastructure	8,075	8,372	297	3.67		
Intangible assets	901	841	(60)	(6.65)		
Total depreciation and amortisation	19,655	21,926	2,270	11.55		

Depreciation is an accounting measure that attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment and infrastructure assets such as roads and drains.

The increase of \$2.27 million for 2019–20 is mainly due to completing the 2019–20 capital works program and the full-year effect of depreciation on the 2018–19 capital works program. Refer to section 4.5 'Capital works program' for a more detailed analysis of Council's capital works program for the 2019–20 year.

4.1.10 Borrowing costs

	Forecast actual		Budget		Change	
	2018–19		2019–20			
	\$'000	\$'000	\$'000	%		
Interest-bearing loans	501	1,031	530	105.79		
Total borrowing costs	501	1,031	530	105.79		

Interest payable on loans and borrowings are forecast to increase by \$0.53 million.

This is due to new loan borrowings of \$17.0 million for funding towards the strategic capital program of \$83.5 million in 2019–20.

4.1.11 Other expenses

	Forecast actual		Budget		Change	
	2018–19		2019–20			
	\$'000	\$'000	\$'000	%		
Auditors' remuneration – external	84	88	3	3.79		
Auditors' remuneration – internal	143	162	18	12.63		
Councillors' allowances	375	382	7	2.00		
Operating lease rentals	719	717	(2)	(0.31)		
Community grants	3,624	3,632	8	0.22		
Sundry other	4,337	4,064	(274)	(6.31)		
Total other expenses	9,282	9,043	(239)	(2.57)		

Other expenses relate to a range of items including non-recurrent operating initiatives and other miscellaneous expenditure items.

Financial statements Cont.

4.2 Balance sheet

Budgeted balance sheet

This section analyses the movements in assets, liabilities and equity between 2018–19 and 2019–20.

	Notes	Forecast actual	Budget	Variance
		2018-19	2019-20	
		\$'000	\$'000	\$'000
Current assets	4.2.1			
Cash and cash equivalents		106,991	102,469	(4,522)
Trade and other receivables		10,180	10,451	271
Other assets		4,836	4,964	128
Total current assets		122,007	117,884	(4,123)
Non-current assets	4.2.1			
Other financial assets		245	245	–
Investments in joint operations and subsidiaries	2,889	2,889	–	
Property, infrastructure, plant and equipment		3,001,435	3,063,303	61,868
Investment property		11,200	11,200	–
Intangible assets		1,500	1,239	(261)
Total non-current assets		3,017,269	3,078,876	61,607
Total assets		3,139,276	3,196,760	57,484
Current liabilities	4.2.2			
Trade and other payables		20,831	21,518	(687)
Trust funds and deposits		6,162	5,907	255
Provisions		15,159	15,760	(601)
Interest-bearing liabilities	4.2.3	3,500	5,200	(1,700)
Total current liabilities		45,652	48,385	(2,733)
Non-current liabilities	4.2.2			
Provisions		1,776	1,841	(65)
Interest-bearing liabilities	4.2.3	22,500	34,300	(11,800)
Other liabilities		1,705	1,705	–
Total non-current liabilities		25,981	37,846	(11,865)
Total liabilities		71,633	86,231	(14,598)
Net assets		3,067,643	3,110,529	42,886
Equity				
Accumulated surplus	4.3.1	1,107,277	1,144,335	37,058
Reserves	4.3.2	1,960,366	1,966,194	5,828
Total equity		3,067,643	3,110,529	42,886

4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short-term maturities of three months or less. The decrease in 2019–20 is due to the funding of an increased capital works program in 2019–20.

Trade and other receivables are monies owed to Council by ratepayers and others for rates, parking fines and service fees. These receivables are cyclical in nature and are actively managed.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment and so on that has been built up by the Council over many years.

The increase in this balance is attributable to the net result of the capital works program (\$83.5 million of gross capital expenditure), offset by depreciation of assets (\$21.93 million), and the sale of property, plant and equipment (\$0.48 million).

4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to be slightly above 2018–19 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of balances.

Interest-bearing loans are borrowings by Council that are repayable within the next 12 months. Council is budgeting to repay loan principal of \$3.5 million during 2019–20.

The increase in liability reflects the additional loan borrowings for the 2019–20 capital works program.

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months and are therefore not available for discretionary spending.

	Forecast actual	Budget	Variance
	2018-19	2019-20	
	\$'000	\$'000	\$'000
Current assets	122,007	117,884	(4,123)
Current liabilities	45,652	48,385	(2,733)
Working capital	76,355	69,499	(6,856)

Financial statements Cont.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by regulations.

	2018–19	2019–20
	\$'000	\$'000
Amount borrowed as at 30 June of the prior year	7,500,000	26,000,000
Amount proposed to be borrowed	20,000,000	17,000,000
Amount projected to be redeemed	(1,500,000)	(3,500,000)
Amount of borrowings as at 30 June	26,000,000	39,500,000

4.3 Statement of changes in equity

4.3.1 Accumulated surplus

Accumulated surplus is the value of all net assets less reserves that have accumulated over time. During the year an amount of \$5.83 million (net) is budgeted to be transferred from retained earnings to Council's reserves.

This reflects the transfer of open space contributions to reserves and the subsequent usage of investment cash reserves to partly fund the capital works program and the transfer to the Future Fund. This is a transfer between equity balances only and does not affect the total balance of equity.

4.3.2 Reserves

Asset revaluation reserve

2019–20 budget	Balance at beginning of financial year	Transfer from accumulated surplus	Transfer to accumulated surplus	Balance at end of financial year
	Notes	\$'000	\$'000	\$'000
Asset revaluation reserve	1,897,031	–	–	1,897,031

2019–20 budget	Balance at beginning of financial year	Transfer from accumulated surplus	Transfer to accumulated surplus	Balance at end of financial year
	Notes	\$'000	\$'000	\$'000
Other reserves				
- Open Space reserve	43,484	16,100	(12,700)	46,884
- Future Fund reserve	19,578	3,000	(300)	22,278
- Infrastructure – roads damaged reserve	272	–	(272)	–
Total other reserves	63,335	19,100	(13,272)	69,163
Total reserves	1,960,366	19,100	(13,272)	1,966,194

The asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuations.

An amount of \$19.1 million is budgeted to be transferred from accumulated surplus to the Open Space and the Future Fund reserves in 2019–20; \$12.7 million is to be utilised from the Open Space reserve to fund strategic property purchases and the capital program.

Council's reserves have been allocated for specific future purposes by Council and include:

- Open Space reserve
- Future Fund reserve, and
- Infrastructure – roads damaged reserve.

The Open Space reserve is used to record open space contributions from developers, and utilisation of this reserve is to purchase or develop open space assets.

The Future Fund reserve is a reserve created to assist Council when making strategic property acquisitions and funds for Council to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability.

The Infrastructure – roads damaged reserve was created to enable Council to utilise forfeited road asset protection and work zones maintenance bonds on road and signage maintenance.

4.4 Statement of cashflow

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2019–20 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- Operating activities – refers to the cash generated or used in Council's normal service delivery functions. Cash remaining after paying for services to the community may be available for investment in capital works or to repay debt.
- Investing activities – refers to cash generated or used in to enhance or create infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- Financing activities – refers to cash generated or used to finance Council functions and includes borrowings from financial institutions and advancing of repayable loans to/from other organisations. These activities also include repaying the principal component of loan repayments for the year.

Financial statements Cont.

Budgeted cash flow statement

	Notes	Forecast actual	Budget	Variance
		2018–19	2019–20	
		\$'000	\$'000	\$'000
Cash flows from operating activities				
Receipts				
Rates and charges		113,499	117,337	3,838
Statutory fees and fines		22,507	23,017	510
User fees		22,265	23,707	1,442
Grants – operating		9,701	9,596	(105)
Grants – capital		5,514	776	(4,738)
Contributions – monetary		16,730	16,665	(65)
Reimbursements		2,442	945	(1,497)
Interest received		2,536	2,302	(234)
Other receipts		7,238	7,569	331
Net GST refund/(payment)		19,714	18,442	(1,272)
Payments				
Employee costs		(63,969)	(66,597)	(2,628)
Materials and services		(71,517)	(72,490)	(973)
Trust funds and deposits taken/(repaid)		(195)	(272)	(77)
Other payments		(6,226)	(6,023)	203
Net cash provided by operating activities	4.4.1	80,239	74,974	(5,265)
Cash flows from investing activities				
Payments for property, infrastructure, plant and equipment		(100,790)	(92,488)	8,302
Proceeds from sale of property, infrastructure, plant and equipment		644	523	(121)
Net cash used in investing activities	4.4.2	(100,146)	(91,965)	8,181
Cash flows from financing activities				
Finance costs		(501)	(1,031)	(530)
Proceeds from borrowings		20,000	17,000	(3,000)
Repayment of borrowings		(1,500)	(3,500)	(2,000)
Net cash provided by financing activities	4.4.3	17,999	12,469	(5,530)
Net increase/(decrease) in cash and cash equivalents		(1,908)	(4,522)	(2,614)
Cash and cash equivalents at the beginning of the financial year		108,899	106,991	1,908
Cash and cash equivalents at the end of the financial year	4.4.4	106,991	102,469	(4,522)

4.4.1 Net cash flows provided by/used in operating activities

The decrease in cash inflows from operating activities is mainly due to: a \$4.74 million reduction in capital grant income; a \$1.5 million reduction in reimbursements; a \$1.27 million reduction in net GST refund; a \$2.63 million increase in employee costs; and a \$0.97 million increase in materials and services.

Partially offsetting these cash inflow reductions is a \$1.44 million increase in user fee income and a \$3.84 million increase in rates and charges, which is in line with the 2.5 per cent increase in average rates.

4.4.2 Net cash flows provided by/used in investing activities

The decrease in payments for investing activities represents a decrease in capital works expenditure of \$8.3 million compared with 2018–19. Section 4.5 of this budget report provides more detail on the capital works program.

4.4.3 Net cash flows provided by/used in financing activities

For 2019–20, the total of interest-bearing loans and borrowings proceeds is \$17.0 million, of repayments is \$3.5 million and of finance charges is \$1.03 million.

4.4.4 Cash and cash equivalents at the end of the financial year

Total cash and investments is forecast to decrease by \$4.52 million to \$102.47 million at the end of 2019–20, reflecting Council's strategy of using excess cash and investments to enhance and create new infrastructure.

4.5 Capital works program

For the year ended 30 June 2020

This section presents a listing of the capital works projects that will be undertaken for in 2019–20, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from 2018–19.

4.5.1 Summary

	Forecast actual	Budget	Change	
	2018–19	2019–20	\$'000	%
Property	22,265	42,632	20,367	91.48
Plant and equipment	5,080	5,005	(75)	(1.48)
Infrastructure	63,823	35,866	(27,957)	(43.80)
Total	91,168	83,503	(7,665)	(8.41)

Capital works area	Asset expenditure type				Summary of funding sources				
	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Property	42,632	24,410	9,457	5,803	2,962	20	–	32,612	10,000
Plant and equipment	5,005	472	3,564	969	–	–	–	5,005	–
Infrastructure	35,866	11,873	14,071	6,494	3,428	756	–	28,110	7,000
Total	83,503	36,755	27,092	13,266	6,390	776	–	65,727	17,000

Financial statements Cont.

Works carried forward (\$15.23 million)

At the end of each financial year there are projects that are either incomplete or haven't started due to planning issues, weather delays and extended consultation. For the 2018–19 year, the forecasted \$15.23 million of capital works incomplete will be carried forward into the 2019–20 year.

The more significant projects include the Cato Street car park redevelopment (\$5.92 million), Prahran Town Hall Masterplan development (\$4.35 million), Floodlight upgrade program (\$0.18 million), Harold Holt Swim Centre Masterplan (\$2.90 million) and the Toorak Park Masterplan (\$0.41 million).

Total property (\$42.63 million)

The property class comprises land and buildings including community facilities, municipal offices, sports facilities and pavilions.

The more significant projects include strategic land purchases for open space (\$10.0 million), Percy Treyvaud Masterplan implementation (\$14.41 million), Prahran Town Hall redevelopment (\$7.55 million), Healey Pavilion upgrade (\$0.80 million), Harold Holt Swim Centre Masterplan (\$2.90 million), energy efficiency upgrades to Council buildings (\$0.50 million) and Prahran Market works (\$1.4 million).

Total plant and equipment (\$5.01 million)

Plant and equipment includes: heritage plant and equipment; plant, machinery and equipment; fixtures, fittings and furniture; computers and telecommunications; and library books.

The more significant projects include ongoing cyclical replacement of the plant and vehicle fleet (\$2.35 million), information technology (\$0.58 million), fixtures, fittings and furniture upgrades (\$0.83 million), library materials (\$1.06 million) and the art and sculpture acquisition program (\$0.19 million).

Total infrastructure (\$35.87 million)

Infrastructure includes roads, bridges, footpaths, cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscape improvements and other infrastructure.

For 2019–20, \$11.78 million will be spent on road projects incorporating drainage, bridges, culverts, footpaths and cycleways, including: local road resurfacing (\$2.20 million); Millewa Avenue refurbishment (\$0.75 million); Gaynor Court minor road works (\$0.20 million); bridges renewal (\$0.13 million); footpath road safety works (\$0.70 million); right of ways renewal at rear of Warra Street, Toorak (\$0.20 million); stage 1 of Orrong Road – Toorak reconstruction (\$0.70 million); Lorne Road refurbishment (\$0.55 million); Kingston Street parking bay refurbishment (\$0.38 million); Canterbury Road refurbishment (\$0.60 million); and the Chapel Street Masterplan \$1.75 million).

A total of \$2.78 million will be spent on drainage projects, including various drainage improvements and upgrade works from street refurbishments and upgrade works.

Another \$17.34 million will be spent on parks, open space and streetscapes including: the Cato Street car park redevelopment project (\$10.32 million); Yarra River Biodiversity project (\$0.99 million); Forrest Hill Masterplan (\$0.75 million); Princes Gardens Masterplan (\$1.00 million); and Windsor Siding Masterplan (\$0.70 million).

Funds of \$4.10 million will be spent on recreational, leisure and community facilities, with \$1.30 million spent on Orrong Park Tennis Centre works, \$1.91 million towards the Toorak Park Masterplan implementation and \$0.72 million on the floodlighting upgrade program and sportsground facilities upgrade.

A total of \$0.92 million will be spent on trees (including planting and maintenance).

Other new infrastructure expenditure of \$1.73 million includes \$0.62 million on bicycle strategy implementation, \$0.18 million on road safety works, \$0.31 million on signage and (\$0.62 million) on other infrastructure.

Expenditure type: asset renewal (\$27.09 million), new assets (\$36.76 million), upgrade (\$13.27 million) and expansion (\$6.39 million)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability.

Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories that constitute expenditure on new assets mainly relate to the Cato Street car park redevelopment (\$10.32 million), strategic land purchases (\$10.0 million) and the Percy Treyvaud Masterplan implementation (\$13.20 million). The remaining capital expenditure represents renewals and expansion/upgrades of existing assets.

4.5.2 Current budget

Capital works area	Asset expenditure type				Summary of funding sources			
	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property								
Land	10,000	10,000	–	–	–	–	10,000	–
Buildings	20,222	13,200	6,307	429	286	20	10,202	10,000
Heritage buildings	3,750	–	1,410	1,404	936	–	3,750	–
Total property	33,972	23,200	7,717	1,833	1,222	20	23,952	10,000
Plant and equipment								
Heritage plant and equipment	130	130	–	–	–	–	130	–
Plant, machinery and equipment	2,350	150	2,200	–	–	–	2,350	–
Fixtures, fittings and furniture	833	95	129	609	–	–	833	–
Computers and telecommunications	575	35	305	235	–	–	575	–
Telecommunications								
Library books	1,055	–	930	125	–	–	1,055	–
Total plant and equipment	4,943	410	3,564	969	–	–	4,943	–
Infrastructure								
Roads	5,830	–	3,909	1,153	768	506	5,324	–
Bridges and culverts	75	–	75	–	–	–	75	–
Footpaths and cycleways	3,091	–	2,298	476	317	–	3,091	–
Drainage	2,781	–	2,112	401	267	–	2,781	–
Recreation, leisure and community facilities	3,512	–	1,489	1,213	810	250	3,262	–
Street trees	920	–	920	–	–	–	920	–
Parks, open space and streetscapes	11,420	5,495	2,762	1,897	1,266	–	4,420	7,000
Other infrastructure	1,727	455	325	947	–	–	1,727	–
Total infrastructure	29,356	5,950	13,891	6,087	3,428	756	21,600	7,000
Total new capital works 2019–20	68,271	29,560	25,172	8,889	4,650	776	50,495	17,000

Financial statements Cont.

4.5.3 Works carried forward from 2018–19

Capital works area	Asset expenditure type				Summary of funding sources				
	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Property									
Land	–	–	–	–	–	–	–	–	–
Buildings	1,410	1,210	–	200	–	–	1,410	–	–
Heritage buildings	7,250	–	1,740	3,770	1,740	–	–	7,250	–
Total property	8,660	1,210	1,740	3,970	1,740	–	–	8,660	–
Plant and equipment									
Plant, machinery and equipment	62	62	–	–	–	–	–	62	–
Fixtures, fittings and furniture	–	–	–	–	–	–	–	–	–
Computers and telecommunications	–	–	–	–	–	–	–	–	–
Telecommunications	–	–	–	–	–	–	–	–	–
Library books	–	–	–	–	–	–	–	–	–
Total plant and equipment	62	62	–	–	–	–	–	62	–
Infrastructure									
Roads	–	–	–	–	–	–	–	–	–
Bridges and culverts	–	–	–	–	–	–	–	–	–
Footpaths and cycleways	–	–	–	–	–	–	–	–	–
Drainage	–	–	–	–	–	–	–	–	–
Recreation, leisure and community facilities	6,103	5,923	180	–	–	–	–	6,103	–
Street trees	–	–	–	–	–	–	–	–	–
Parks, open space and streetscapes	407	–	–	407	–	–	–	407	–
Other infrastructure	–	–	–	–	–	–	–	–	–
Total infrastructure	6,510	5,923	180	407	–	–	–	6,510	–
Total carried forward works 2018–19	15,232	7,195	1,920	4,377	1,740	–	–	15,232	–
Total new capital works 2019–20	83,503	36,755	27,092	13,266	6,390	776	–	65,727	17,000

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Notes	Actual	Forecast	Budget	Strategic resource plan projections			Trend	
					2017–18	2018–19	2019–20		2020–21
Operating position									
Adjusted underlying result	Adjusted underlying result / adjusted underlying revenue	1	13.3%	16.8%	14.7%	14.9%	14.9%	14.7%	0
Liquidity									
Working capital	Current assets / current liabilities	2	287.0%	267.0%	244.0%	205.0%	206.0%	261.0%	0
Unrestricted cash	Unrestricted cash / current liabilities	3	(49.6%)	221.0%	200.0%	162.0%	163.0%	209.0%	–
Obligations									
Loans and borrowings	Interest-bearing loans and borrowings / rate revenue	4	7.0%	23.3%	34.2%	37.2%	31.0%	25.2%	+
Loans and borrowings	Interest and principal repayments on interest-bearing loans and borrowings / rate revenue		2.4%	1.8%	3.9%	5.8%	6.3%	6.1%	–
Indebtedness	Non-current liabilities / own source revenue		5.6%	15.3%	21.8%	23.2%	19.2%	16.2%	+
Asset renewal	Asset renewal expenditure / depreciation	5	135.2%	146.7%	128.5%	138.7%	114.8%	96.8%	–
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	6	60.3%	62.5%	63.0%	62.9%	63.1%	63.0%	0
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.13%	0.09%	0.12%	0.12%	0.13%	0.13%	0
Efficiency									
Expenditure level	Total expenditure / number of property assessments		\$2,475	\$2,342	\$2,422	\$2,437	\$2,474	\$2,526	–
Revenue level	Residential rate revenue / number of residential property assessments		\$1,652	\$1,691	\$1,721	\$1,755	\$1,789	\$1,824	–
Workforce turnover	Number of permanent staff resignations and terminations / average number of permanent staff for the financial year		14.3%	15.4%	15.4%	15.4%	15.4%	15.4%	0

Key to forecast trend:

+ Forecast improvement in Council's financial performance/financial position indicator

0 Forecasts that Council's financial performance/financial position indicator will be steady

– Forecast deterioration in Council's financial performance/financial position indicator

Financial statements Cont.

Notes to indicators

1. Adjusted underlying result

– An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Financial performance is expected to deteriorate from the 2018–19 levels due to lower once-off cost recoveries received in 2018–19, increased borrowing costs and increased depreciation expenses. This will stabilise in 2020–21 through modest user fee income increases, operational efficiencies and cost control measures and assumed rate cap stability. Financial performance will be at risk should future reductions in the rate cap occur.

2. Working capital

– The proportion of current liabilities represented by current assets. Working capital is forecast to decrease from 2017–18 levels due to continued use of cash reserves to fund the extensive capital program and increased borrowings forecast. It is forecast to start increasing from 2022–23 as the capital program returns closer to historically more average levels and loan repayments are expected to continue as forecasted.

3. Unrestricted cash

– Reflects the broad objective that sufficient untied cash is available to pay bills as and when they fall due. The indicator is negative in 2017–18 due to term deposits with maturity over 90 days classified under 'Other financial assets'. When term deposits with maturity over 90 days is included with cash and cash equivalents, the indicator for 2017–18 is 160.6 per cent. The ratio starts to reduce as cash is used for significant capital works during the years 2018–19 to 2021–22.

4. Loans and borrowing compared with rates

– The trend indicates Council's new long-term borrowings that will part fund major capital works over the next four years.

5. Asset renewal

– This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

6. Rates concentration

– reflects the extent of reliance on rate revenues to fund all of Council's ongoing services. The trend indicates a relatively stable level over the outlook period.

Appendices

The following appendices include voluntary and statutory disclosures of information. These provide support for the analysis contained in sections 1–5 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that while the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are:

Appendix	Nature of information	Page
A	Budget process	47
B	2019–20 fees and charges schedule	48
C	Ten-year capital works program 2019–20 to 2028–29	78
D	2019–20 operating initiatives	108

Appendix A: Budget process

This section lists the processes to be undertaken to adopt the budget in accordance with the **Local Government Act 1989** (the Act) and Local Government (Planning and Reporting) Regulations 2014 (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations, which support the Act.

The 2019–20 Budget, which is included in this report, is for the year 1 July 2019 to 30 June 2020 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a budgeted comprehensive income statement, balance sheet, statement of changes in equity, statement of cash flows and statement of capital works. These statements have been prepared for the year ended 30 June 2019 in accordance with the Act and Regulations and are consistent with the annual financial statements, which are prepared in accordance with the Australian Accounting Standards. The budget includes Council's interest in the Regional Landfill Clayton South joint venture, which is presented in the financial accounts as an associate investment under 'Investments in joint operations and subsidiaries' in the balance sheet.

The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required and other financial information Council requires to make an informed decision about adopting the budget.

In advance of preparing the budget, Council officers first review and update Council's long-term financial projections. Financial projections for at least four years are ultimately included in Council's Strategic Resource Plan, which is the key medium-term financial plan produced by Council on a rolling basis. Preparing the budget, within this broader context, begins with officers preparing the operating and capital components of the annual budget during December and January. A draft consolidated budget is then prepared, and various iterations are considered by Council at informal briefings during February to April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days' notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its website. A person has a right to make a submission on any proposal contained in the budget, and any submission must be considered before Council adopts the budget.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget must be adopted by 30 June and a copy submitted to the Minister after adoption. The key dates for the budget process are summarised below.

Budget process	Timing
1. The Minister for Local Government announces the maximum rate increase	Dec
2. Officers update Council's long-term financial projections	Dec - Jan
3. Officers prepare operating and capital budgets	Jan - Feb
4. Council advises the Essential Services Commission (ESC) if it intends to make a rate variation submission	Jan - Feb
5. Councillors consider draft budgets at informal briefings	Feb - Apr
6. Council submits its formal rate variation submission to the ESC (if appropriate)	Mar
7. The proposed budget is submitted to Council for approval	Apr
8. A public notice is posted advising of the intention to adopt the budget	Apr
9. The budget is available for public inspection and comment	Apr - May
10. The public submission process is undertaken	May
11. The submissions period closes (28 days)	May
12. Submissions are considered by Council	May
13. Budget and submissions are presented to Council for adoption	Jun
14. A copy of the adopted budget is submitted to the Minister	Jun
15. A revised budget is presented where a material change has arisen	Jul - Sep

Appendix B: 2019–20 fees and charges schedule

Fee description	Fee type	Unit of measure	2018–19 (inc. GST)	2019–20 (inc. GST)	Change
			\$	\$	%
Garbage charges					
Garbage charges – residential					
Waste management charge – minimum	Non-statutory	Per bin	259.40	259.40	0.0
Waste management charge – 240L bin	Non-statutory	Per bin	458.00	458.00	0.0
Waste management charge – minimum – shared bin discount – 120L (\$6.00)	Non-statutory	Per bin	253.40	253.40	0.0
Waste management charge – minimum – shared bin discount – 120L (50% discount)	Non-statutory	Per bin	129.70	129.70	0.0
Garbage charges – commercial					
Waste management charge – minimum	Non-statutory	Per bin	259.40	259.40	0.0
Waste management charge – 240L bin	Non-statutory	Per bin	458.00	458.00	0.0
Waste management charge – minimum – shared bin discount – 120L (\$6.00)	Non-statutory	Per bin	253.40	253.40	0.0
Garden waste charges – residential					
120L bin – waste management charge	Non-statutory	Per bin	96.00	96.00	0.0
240L bin – waste management charge	Non-statutory	Per bin	130.00	130.00	0.0
Garden waste charges – commercial					
120L bin – waste management charge	Non-statutory	Per bin	96.00	96.00	0.0
240L bin – waste management charge	Non-statutory	Per bin	130.00	130.00	0.0
Other rate charges					
Land information and valuation certificates (subject to change in April)	Statutory	Per request	26.30	27.00	2.7
Land information and valuation certificates urgent fee (required within 24 hours)	Non-statutory	Per request	55.00	60.00	9.1
Adverse possession application – Council information request fee	Non-statutory	Per request	160.00	170.00	6.3
Dishonoured cheque administration fee	Non-statutory	Per dishonour	26.00	26.00	0.0
Declined credit or debit card fee	Non-statutory	Per decline	26.00	26.00	0.0
Historical rating and property information request (greater than 10 years)	Non-statutory	Per request	155.00	160.00	3.2
Governance and corporate support					
Freedom of information request (subject to change in May)	Statutory	Per request	28.90	29.60	2.4
Aged care services					
Specific home care					
Low-income range	Non-statutory	Per hour	5.65	5.85	3.5
Medium-income range	Non-statutory	Per hour	7.85	8.10	3.2
High-income range	Non-statutory	Per hour	17.10	17.65	3.2
Care services (including respite and personal care)					
Single pension	Non-statutory	Per hour	5.65	5.85	3.5
Couple pension	Non-statutory	Per hour	7.45	7.70	3.4
Medium rate	Non-statutory	Per hour	18.00	18.55	3.1
High rate	Non-statutory	Per hour	40.00	41.20	3.0
Packaged care	Non-statutory	Per hour	89.65	92.35	3.0

Linkages – core	Non-statutory	Per hour	5.65	5.85	3.5
Linkages – other	Non-statutory	Per hour	89.65	92.35	3.0
Home maintenance					
Low-income range	Non-statutory	Per hour	12.10	12.40	2.5
Medium-income range	Non-statutory	Per hour	19.70	20.30	3.0
High-income range	Non-statutory	Per hour	49.00	50.50	3.1
Full cost recovery	Non-statutory	Per hour	90.00	93.20	3.6
Transport service					
Clients	Non-statutory	Per trip	3.10	3.20	3.2
Chris Gahan Centre					
Community group hire	Non-statutory	Per hour	53.00	54.50	2.8
Food services					
Delivered meals	Non-statutory	Per meal	9.55	9.80	2.6
Centre-based meals	Non-statutory	Per meal	9.10	9.30	2.2
Full cost recovery	Non-statutory	Per meal	22.85	23.60	3.3
Grattan Gardens Community Centre					
Casual fee – activity/community hall	Non-statutory	Per hour	39.00	40.50	3.8
Casual fee – meeting room	Non-statutory	Per hour	36.00	37.50	4.2
Casual fee – studio	Non-statutory	Per hour	36.00	37.50	4.2
Childcare services					
Princes Close Child Care Centre					
Registration charge	Non-statutory	Initial start	19.00	25.00	31.6
Under three (3) years old (1 Jul 2019):					
Long day care – 1 Jul	Non-statutory	Day rate	126.00	129.00	2.5
Long day care – 1 Jul	Non-statutory	Week	615.00	630.00	2.5
Other fees (1 Jul 2019):					
Casual day surcharge – long day care	Non-statutory	Per booking	6.50	6.75	3.8
Late collection fee – all services	Non-statutory	10 minutes	25.00	26.50	6.0
Under three (3) years old (1 Jan 2020):					
Long day care – 1 Jan	Non-statutory	Day rate	129.00	132.00	2.5
Long day care – 1 Jan	Non-statutory	Week	630.00	642.00	1.9
Other fees (1 Jan 2020):					
Casual day surcharge – long day care	Non-statutory	Per booking	6.75	6.90	2.2
Winter Street Child Care Centre					
Under three (3) years old:					
Occasional care	Non-statutory	Hour	15.50	16.10	3.9
Occasional care	Non-statutory	Day rate	109.00	115.00	5.5
Over three (3) years old:					
Occasional care	Non-statutory	Hour	15.50	17.00	9.7
Occasional care	Non-statutory	Day rate	115.00	115.00	0.0
Other fees:					
Registration charge	Non-statutory	Initial start	19.00	25.00	31.6
Late collection fee – all services	Non-statutory	10 minutes	25.00	26.50	6.0
Cancellation fee					
50% of day rate	Non-statutory	Per cancellation	53.50	57.50	7.5

Appendix B: 2019–20 fees and charges schedule Cont.

Afternoon session (Jan–Jun)	Non-statutory	Per session	47.00	60.00	27.7
Hornbrook Child Care Centre					
Registration charge	Non-statutory	Initial start	19.00	25.00	31.6
Over three (3) years old 1 Jul 2019:					
Long day care	Non-statutory	Day rate	124.00	127.00	2.5
Long day care	Non-statutory	Week	604.00	615.00	1.8
Other fees 1 Jul 2019:					
Casual day surcharge – long day care	Non-statutory	Per booking	6.00	6.75	12.5
Late collection fee – all services	Non-statutory	10 minutes	25.00	26.50	6.0
Over three (3) years old 1 Jan 2020:					
Long day care	Non-statutory	Day rate	127.00	129.50	2.0
Long day care	Non-statutory	Week	615.00	630.00	2.5
Other fees 1 Jan 2020:					
Casual day surcharge – long day care	Non-statutory	Per booking	6.75	6.90	2.2
Maternal and child health services					
Parent information sessions	Non-statutory	Per session	30.00	–	–
Birthday parties	Non-statutory	Per party	95.00	–	–
Psychodrama group	Non-statutory	Per series	435.00	665.00	52.9
CPR parent sessions	Non-statutory	Per session	300.00	–	–
Immunisation*					
Twinrix adult (hep A and hep B) (3 doses)	Non-statutory	Per vaccination	289.30	289.30	0.0
Twinrix adult (hep A and hep B) (3 doses)	Non-statutory	Per vaccination	289.30	289.30	0.0
Twinrix junior (hep A and hep B) (increased from 1 to 3 doses)	Non-statutory	Per vaccination	208.80	208.80	0.0
Adult hepatitis A (2 doses)	Non-statutory	Per vaccination	190.80	190.80	0.0
Infant hepatitis A (2 doses)	Non-statutory	Per vaccination	187.30	187.30	0.0
Adult hepatitis B (3 doses)	Non-statutory	Per vaccination	128.30	128.30	0.0
Paediatric varicella	Non-statutory	Per vaccination	101.40	101.40	0.0
Adult varicella (2 doses)	Non-statutory	Per vaccination	173.00	173.00	0.0
Adult Boosterix	Non-statutory	Per vaccination	62.00	62.00	0.0
* Prices fluctuate					
Sportsground and pavilion charges					
Club allocations – summer season	Non-statutory	40% of total maintenance cost	-	-	-

Club allocations – winter season	Non-statutory	40% of total maintenance cost	-	-	-
Summer and winter season user bonds					
Bond per key	Non-statutory	Per key	200.00	200.00	0.0
Sportsground charges					
School allocations	Non-statutory	Per year	10,700.00	11,035.00	3.1
Sportsground charges – casual use					
Bond – sportsground	Non-statutory	Bond	500.00	500.00	0.0
Sporting clubs and community groups – Stonnington-based	Non-statutory	Per hour	55.00	55.00	0.0
Sporting clubs and community groups – other	Non-statutory	Per hour	110.00	–	–
Sporting clubs and community groups	Non-statutory	Per day	–	307.00	–
Sporting clubs and community groups	Non-statutory	Per game	–	150.00	–
Private activities – commercial or corporate groups	Non-statutory	Per hour	220.00	85.00	(61.4)
Private activities – individuals, commercial or corporate groups	Non-statutory	Per day	–	475.00	–
Private activities – individuals, commercial or corporate groups	Non-statutory	Per game	–	230.00	–
Sporting pavilion charges – casual use					
Bond – sports pavilion	Non-statutory	Bond	500.00	500.00	0.0
Bond per key	Non-statutory	Bond per key	200.00	200.00	0.0
Sporting clubs and community groups	Non-statutory	Per hour	25.00	20.00	(20.0)
Sporting clubs and community groups	Non-statutory	Per day	–	112.00	–
Sporting clubs and community groups	Non-statutory	Per game	–	55.00	–
Private activities – individuals, commercial or corporate groups	Non-statutory	Per hour	100.00	30.00	(70.0)
Private activities – individuals, commercial or corporate groups	Non-statutory	Per day	–	168.00	–
Private activities – individuals, commercial or corporate groups	Non-statutory	Per game	–	85.00	–
Outdoor sports court – casual use					
Sporting clubs, community groups and individuals	Non-statutory	Per hour	20.00	–	–
Private activities – commercial and corporate groups	Non-statutory	Per hour	80.00	–	–
Bond – events	Non-statutory	Bond	200.00	–	–
Turf cricket wicket preparation – casual use					
Not-for-profit	Non-statutory	Per day	–	200.00	–
Commercial/private	Non-statutory	Per day	–	300.00	–
Skate parks – event use					
Skate ramp and/or park	Non-statutory	Per event	500.00	500.00	0.0
Bond	Non-statutory	Bond	500.00	500.00	0.0
Functions in parks					
Functions in parks – bond	Non-statutory	Bond	200.00	200.00	0.0
Community activity	Non-statutory	Per day	135.00	139.00	3.0
Private activities/individuals	Non-statutory	Per day	135.00	139.00	3.0
Private activities/corporation	Non-statutory	Per day	530.00	546.00	3.0
Wedding ceremony	Non-statutory	Per day	355.00	366.00	3.1
Commercial activity	Non-statutory	Per day	1,450.00	1,493.00	3.0
Orrong Romanis Recreation Centre					
Bond	Non-statutory	Per key	200.00	200.00	0.0
Bond – regular user	Non-statutory	Per bond	200.00	200.00	0.0
Bond – normal user	Non-statutory	Per bond	500.00	500.00	0.0

Appendix B: 2019–20 fees and charges schedule Cont.

Court hire – not-for-profit	Non-statutory	Per hour	41.00	42.00	2.4
Court hire – private/commercial	Non-statutory	Per hour	54.50	57.50	5.5
Library Services					
Reproduction service					
Black and white A4	Non-statutory	Per copy	0.20	0.20	0.0
Black and white A3	Non-statutory	Per copy	0.40	0.40	0.0
Colour photocopies A4	Non-statutory	Per copy	1.00	1.00	0.0
Colour photocopies A3	Non-statutory	Per copy	2.00	2.00	0.0
Overdue charges					
Adult items	Non-statutory	Per day	0.25	0.25	0.0
Young adult/junior items	Non-statutory	Per day	0.10	0.10	0.0
Processing costs for all items					
Books	Non-statutory	Per item	12.00	12.30	2.5
Audiovisual items	Non-statutory	Per item	12.00	12.30	2.5
Magazines	Non-statutory	Per item	3.50	3.60	2.9
Replacement for audiovisual with no recorded cost					
Audio book tape	Non-statutory	Per item	17.80	18.30	2.8
Audio book CD	Non-statutory	Per item	17.80	18.30	2.8
Miscellaneous charges					
Audio book / language case	Non-statutory	Per item	9.00	9.20	2.2
Barcode	Non-statutory	Per item	4.00	4.10	2.5
CD case	Non-statutory	Per item	4.00	4.10	2.5
Membership card	Non-statutory	Per item	4.00	4.10	2.5
Book strap	Non-statutory	Per item	4.00	4.10	2.5
Second hand book sales	Non-statutory	Various	0.50	0.50	0.0
Activities	Non-statutory	Per event	10.00	10.00	0.0
Inter-library loan charge					
Public library	Non-statutory	Per month	5.00	5.00	0.0
Institutions	Non-statutory	Per month	16.50	16.50	0.0
Local history service					
Special projects – research rates, after the first half hour	Non-statutory	Per hour	64.40	66.30	3.0
Digital image					
Hi-resolution	Non-statutory	Per copy	35.60	36.60	2.8
Photographic reproduction prints					
(Black and white) 8 × 10	Non-statutory	Per copy	48.30	49.80	3.1
Commercial applications, copyright fee	Non-statutory	Per copy	65.70	67.70	3.0
House dating					
House dating service, after first half hour	Non-statutory	Per request	290.00	298.00	2.8
House plan searches	Non-statutory	Per request	26.00	26.80	3.1
Aquatic services					
Harold Holt Swim Centre					

Adult	Non-statutory	Per admission	7.40	7.60	2.7
Child	Non-statutory	Per admission	5.70	5.90	3.5
Adult swim concession 10% (students and seniors)	Non-statutory	Per admission	6.20	6.50	4.8
Adult swim concession 40% (pensioner / healthcare card)	Non-statutory	Per admission	4.40	4.60	4.5
Adult swim 10 visit pass concession 40% (pensioner / health care card)	Non-statutory	Per pass	39.60	41.40	4.5
Family	Non-statutory	Per admission	18.50	19.00	2.7
Non-swimming supervisor	Non-statutory	Per admission	2.60	2.60	0.0
Swim, spa, sauna	Non-statutory	Per admission	12.70	13.20	3.9
Swim, spa, sauna concession 40%	Non-statutory	Per admission	7.60	7.90	3.9
Concession – swim, spa, sauna	Non-statutory	Per admission	10.70	11.50	7.5
10 visit pass – adult swim	Non-statutory	Per pass	66.60	68.40	2.7
10 visit pass – child swim	Non-statutory	Per pass	51.30	53.10	3.5
10 visit pass – concession swim	Non-statutory	Per pass	55.80	58.50	4.8
Aquatic 10 visit pass	Non-statutory	Per pass	114.30	118.80	3.9
Aquatic 10 visit pass – concession	Non-statutory	Per pass	96.00	103.50	7.8
Aquatic 10 visit pass – concession 40% (pensioner / health care care)	Non-statutory	Per pass	68.40	71.10	3.9
Fitness classes	Non-statutory	Per class	18.00	18.60	3.3
Fitness classes – concession	Non-statutory	Per class	15.20	15.70	3.3
Fitness classes – concession 40%	Non-statutory	Per class	10.80	11.10	2.8
Fitness classes – 10 visit pass	Non-statutory	Per pass	162.00	167.40	3.3
Fitness classes – 10 visit pass concession	Non-statutory	Per pass	136.80	141.30	3.3
Fitness classes – 10 visit pass concession 40% (pensioner / health care card)	Non-statutory	Per pass	97.20	99.90	2.8
Older adults aqua/dry	Non-statutory	Per admission	11.00	11.30	2.7
Older adults aqua/dry 10 visit pass	Non-statutory	Per admission	99.00	101.70	2.7
25m pool lane hire	Non-statutory	Per lane/hr	45.00	46.40	3.1
50m pool lane hire	Non-statutory	Per lane/hr	53.60	55.40	3.4
Program room hire	Non-statutory	Per room/hr	49.40	50.85	2.9
Learners pool hire	Non-statutory	Per lane/hr	25.00	25.75	3.0
Hydro pool hire	Non-statutory	Per lane/hr	49.50	50.95	2.9
Membership fees (all transferrable across both sites)					
Aquatic membership direct debit membership joining fee	Non-statutory	Per membership	40.00	40.00	0.0
Aquatic membership direct debit	Non-statutory	Per fortnight	31.90	32.80	2.8
Aquatic membership direct debit level 1 concession 10%	Non-statutory	Per fortnight	28.70	29.50	2.8
Aquatic membership direct debit level 2 concession 40%	Non-statutory	Per membership	19.10	19.70	3.1

Appendix B: 2019–20 fees and charges schedule Cont.

Aquatic membership term – 3 months	Non-statutory	Per membership	233.00	240.00	3.0
Aquatic membership term – 3 months level 1 concession 10%	Non-statutory	Per membership	209.70	216.00	3.0
Aquatic membership term – 6 months	Non-statutory	Per membership	427.50	440.40	3.0
Aquatic membership term – 6 months level 1 concession 10%	Non-statutory	Per membership	384.70	396.40	3.0
Aquatic membership term – 12 months	Non-statutory	Per membership	783.00	807.00	3.1
Aquatic membership term – 12 months level 1 concession	Non-statutory	Per membership	704.70	726.30	3.1
Aquatic plus 1 direct debit membership joining fee	Non-statutory	Per membership	40.00	40.00	0.0
Aquatic plus 1 direct debit membership	Non-statutory	Per fortnight	37.10	38.20	3.0
Aquatic plus 1 direct debit level 1 concession	Non-statutory	Per membership	33.40	34.40	3.0
Aquatic plus 1 direct debit level 2 concession	Non-statutory	Per membership	22.30	22.90	2.7
Swim membership direct debit joining fee	Non-statutory	Per membership	20.00	20.00	0.0
Swim membership direct debit	Non-statutory	Per fortnight	25.70	26.50	3.1
Swim membership direct debit – level 1 concession 10%	Non-statutory	Per fortnight	23.10	23.80	3.0
Swim membership direct debit – level 2 concession 40%	Non-statutory	Per membership	15.40	15.90	3.2
Swim membership term – 3 months	Non-statutory	Per membership	178.70	185.00	3.5
Swim membership term – 3 months level 1 concession 10%	Non-statutory	Per membership	160.80	166.50	3.5
Swim membership term – 6 months	Non-statutory	Per membership	327.50	337.30	3.0
Swim membership term – 6 months level 1 concession 10%	Non-statutory	Per membership	294.70	303.60	3.0
Swim membership term – 12 months	Non-statutory	Per membership	626.20	645.00	3.0
Swim membership term – 12 months level 1 concession 10%	Non-statutory	Per membership	563.60	580.50	3.0
Prahran Aquatic Centre					
Adult	Non-statutory	Per admission	6.60	6.80	3.0
Child	Non-statutory	Per admission	3.70	3.80	2.7
Adult swim concession 10% (students and seniors)	Non-statutory	Per admission	4.50	4.80	6.7
Adult swim concession 40% (pensioner / healthcare card)	Non-statutory	Per admission	3.90	4.00	2.6

Family	Non-statutory	Per admission	17.00	17.50	2.9
Non-swimming supervisor	Non-statutory	Per admission	2.60	2.60	0.0
Swim, spa, sauna, steam	Non-statutory	Per admission	12.70	13.20	3.9
Swim, spa, sauna, steam concession 40%	Non-statutory	Per admission	7.60	7.90	3.9
Concession – swim, spa, sauna, steam	Non-statutory	Per admission	10.80	11.50	6.5
Fitness classes	Non-statutory	Per class	18.00	18.60	3.3
Fitness classes – concession	Non-statutory	Per class	15.20	15.70	3.3
Fitness classes – concession 40% (pensioner / health care card)	Non-statutory	Per class	10.80	11.10	2.8
10 swim pass – adult	Non-statutory	Per pass	59.40	61.20	3.0
10 swim pass – adult concession 40%(pensioner / health care card)	Non-statutory	Per pass	35.10	36.00	2.6
10 swim pass – concession/student	Non-statutory	Per pass	40.50	43.20	6.7
10 swim pass – child	Non-statutory	Per pass	33.30	34.20	2.7
10 aquatic pass (swim, spa, sauna)	Non-statutory	Per pass	114.30	118.80	3.9
10 aquatic pass (swim, spa, sauna) – concession 10%	Non-statutory	Per pass	96.00	103.50	7.8
10 aquatic pass (swim, spa, sauna) – concession 40%	Non-statutory	Per pass	68.40	71.10	3.9
50m pool lane hire	Non-statutory	Per lane/hr	53.60	53.60	0.0
Tennis court hire	Non-statutory	Per court/hr	19.00	20.00	5.3
Harold Holt Swim Centre (Learn to Swim)					
Learn to Swim (per lesson term fee)	Non-statutory	Per lesson	20.80	21.50	3.4
Learn to Swim direct debit – 30 min lessons	Non-statutory	Per fortnight	35.00	36.10	3.1
Learn to Swim direct debit joining fee	Non-statutory	Per membership	20.00	20.00	0.0
Learn to Swim direct debit – 45 min lessons	Non-statutory	Per fortnight	38.30	39.50	3.1
Learn to Swim direct debit – 60 min lessons	Non-statutory	Per fortnight	41.90	43.20	3.1
Learn to Swim schools 1:6 ratio	Non-statutory	Per lesson	9.00	9.30	3.3
Learn to Swim schools 1:8 ratio	Non-statutory	Per lesson	8.00	8.30	3.8
Harold Holt Gym					
Teen gym direct debit membership joining fee (13–16-year-old)	Non-statutory	Per membership	40.00	–	–
Teen gym direct debit membership (13–16-year-old)	Non-statutory	Per fortnight	28.00	–	–
Teen gym term membership – 3 months	Non-statutory	Per membership	300.00	–	–
Teen gym term membership – 6 months	Non-statutory	Per membership	430.00	–	–
Complete fitness direct debit joining fee	Non-statutory	Per membership	40.00	40.00	0.0
Complete fitness direct debit membership	Non-statutory	Per fortnight	42.20	43.40	2.8
Complete fitness direct debit membership concession	Non-statutory	Per fortnight	38.00	39.00	2.6
Complete fitness direct debit membership concession 40% (pensioner / health care card)	Non-statutory	Per membership	25.30	26.00	2.8
Complete fitness term – 12 months	Non-statutory	Per membership	1,010.00	1,040.30	3.0

Appendix B: 2019–20 fees and charges schedule Cont.

Complete fitness term – 12 months 40% (pensioner / health care card)	Non-statutory	Per membership	606.00	624.20	3.0
Complete fitness term – 6 months	Non-statutory	Per membership	654.00	673.00	2.9
Complete fitness term – 6 months concession	Non-statutory	Per membership	588.60	605.70	2.9
Complete fitness term – 6 months concession 40% (pensioner / health care card)	Non-statutory	Per membership	392.40	403.80	2.9
Complete fitness term – 3 months concession	Non-statutory	Per membership	417.20	429.30	2.9
Complete fitness term – 3 months concession 40% (pensioner / health care card)	Non-statutory	Per membership	278.10	286.20	2.9
Complete fitness term – 3 months	Non-statutory	Per membership	463.50	477.00	2.9
Complete fitness term – 12 months concession	Non-statutory	Per membership	909.00	936.30	3.0
Casual health club entry concession	Non-statutory	Per entry	15.70	16.80	7.0
Casual health club entry concession 40% (pensioner / health care card)	Non-statutory	Per entry	11.10	11.40	2.7
Casual health club entry	Non-statutory	Per entry	18.50	19.10	3.2
Personal training – 4 person 60 minutes	Non-statutory	Per session	132.00	136.00	3.0
Personal training – 3 person 60 minutes	Non-statutory	Per session	112.50	115.90	3.0
Personal training – 2 person 60 minutes	Non-statutory	Per session	91.70	94.50	3.1
Personal training – 1 person 60 minutes	Non-statutory	Per session	72.40	74.60	3.0
Personal training – 2 person 45 minutes	Non-statutory	Per session	78.80	81.20	3.0
Personal training – 1 person 45 minutes	Non-statutory	Per session	62.50	64.40	3.0
Personal training – 2 person 30 minutes	Non-statutory	Per session	66.00	68.00	3.0
Personal training – 1 person 30 minutes	Non-statutory	Per session	52.50	54.00	2.9
Malvern Valley Golf Course					
Weekdays					
Adult	Non-statutory	Nine holes	18.50	19.50	5.4
Concession	Non-statutory	Nine holes	16.00	16.50	3.1
Adult	Non-statutory	18 holes	27.00	28.00	3.7
Concession	Non-statutory	18 holes	21.00	21.50	2.4
Weekends / public holidays					
Adult	Non-statutory	Nine holes	21.00	22.00	4.8
Adult	Non-statutory	18 holes	29.00	30.00	3.4
Adult annual green fee price	Non-statutory	Per year	950.00	990.00	4.2
Waste services application					
Residential and commercial garbage waste service 120L – new – minimum	Non-statutory	Per property	50.00	50.00	0.0
Residential and commercial garbage waste service 240L – new	Non-statutory	Per property	100.00	100.00	0.0
Residential and commercial garbage – new shared garbage bins	Non-statutory	Per property	50.00	50.00	0.0
Residential and commercial garbage – additional garbage 120L	Non-statutory	Per bin	50.00	50.00	0.0
Residential and commercial garbage – additional garbage 240L	Non-statutory	Per bin	100.00	100.00	0.0

Residential and commercial garbage – upsize garbage bin	Non-statutory	Per bin	100.00	100.00	0.0
Residential and commercial garbage – down sizegarbage bin	Non-statutory	Per bin	0.00	0.00	0.0
Residential and commercial garbage – exchange shared 240L garbage for 2 × 120L	Non-statutory	Per exchange	100.00	100.00	0.0
Garden waste 120L – new	Non-statutory	Per bin	20.00	20.00	0.0
Garden waste 240L – new	Non-statutory	Per bin	20.00	20.00	0.0
Garden waste 120L – additional	Non-statutory	Per bin	20.00	20.00	0.0
Garden waste 240L – additional	Non-statutory	Per bin	20.00	20.00	0.0
Garden waste upsize bin	Non-statutory	Per bin	0.00	0.00	0.0
Garden waste downsize bin	Non-statutory	Per bin	20.00	20.00	0.0
Transfer station fees					
Resident					
Boot load – rubbish	Non-statutory	Cubic metre	25.00	25.00	0.0
Boot load – green	Non-statutory	Cubic metre	10.00	10.00	0.0
S/wagon – rubbish	Non-statutory	Cubic metre	45.00	47.00	4.4
S/wagon – green	Non-statutory	Cubic metre	16.00	16.00	0.0
Single-axle – rubbish	Non-statutory	Cubic metre	67.00	70.00	4.5
Single-axle – green	Non-statutory	Cubic metre	26.00	26.00	0.0
Tandem trailer – rubbish	Non-statutory	Cubic metre	140.00	145.00	3.6
Tandem trailer – green	Non-statutory	Cubic metre	50.00	50.00	0.0
Cubic metre – rubbish	Non-statutory	Cubic metre	88.00	91.00	3.4
Cubic metre – green	Non-statutory	Cubic metre	30.00	30.00	0.0
Dirt, bricks, concrete, etc. per tonne	Non-statutory	Cubic metre	225.00	230.00	2.2
Mattress	Non-statutory	Item	35.00	35.00	0.0
Commercial garbage per tonne	Non-statutory	Cubic metre	225.00	230.00	2.2
Non-resident					
Boot load – rubbish	Non-statutory	Cubic metre	31.00	32.00	3.2
Boot load – green	Non-statutory	Cubic metre	15.00	15.00	0.0
S/wagon – rubbish	Non-statutory	Cubic metre	57.00	59.00	3.5
S/wagon – green	Non-statutory	Cubic metre	30.00	31.00	3.3
Single-axle – rubbish	Non-statutory	Cubic metre	93.00	96.00	3.2
Single-axle – green	Non-statutory	Cubic metre	40.00	42.00	5.0
Tandem trailer – rubbish	Non-statutory	Cubic metre	160.00	165.00	3.1
Tandem trailer – green	Non-statutory	Cubic metre	65.00	67.00	3.1
Cubic metre – rubbish	Non-statutory	Cubic metre	110.00	115.00	4.5
Cubic metre – green	Non-statutory	Cubic metre	42.00	44.00	4.8
Dirt, bricks, concrete, etc. per tonne	Non-statutory	Cubic metre	225.00	230.00	2.2
Mattress	Non-statutory	Item	42.00	44.00	4.8
Commercial garbage per tonne	Non-statutory	Cubic metre	225.00	230.00	2.2
Metal	Non-statutory	Cubic metre	22.00	22.00	0.0
Infrastructure services					
Signage charges					
Writing fee (design and fabrication)	Non-statutory	Per sign	250.00	256.00	2.4
Initial permit fee – 0–6 months	Non-statutory	Per sign	125.00	128.00	2.4
Initial permit fee – 6–9 months	Non-statutory	Per sign	187.50	192.00	2.4

Appendix B: 2019–20 fees and charges schedule Cont.

Initial permit fee – 9–12 months	Non-statutory	Per sign	250.00	256.00	2.4
Annual renewal fee	Non-statutory	Per sign	250.00	256.00	2.4
Installation fee	Non-statutory	Per sign	250.00	256.00	2.4
Replacement fee	Non-statutory	Per sign	250.00	256.00	2.4
Development supervision fees					
For works < \$16,000	Non-statutory	Per application	530.00	542.00	2.3
For works \$16,000 to \$40,000	Non-statutory	Per application	920.00	940.00	2.2
For works > \$40,000	Non-statutory	Per application	1,310.00	1,340.00	2.3
Road management fees					
For works not on roadway shoulder or pathway	Statutory	Per application	80.00	82.00	2.5
For works < 8.5 sqm	Statutory	Per application	175.00	180.00	2.9
For works > 8.5 sqm	Statutory	Per application	305.00	312.00	2.3
For works on main roads	Statutory	Per application	675.00	690.00	2.2
Open tenders – tender documents	Statutory	Per tender	125.00	–	–
Roads and drains services					
Roads:					
A. Deep lift asphalt	Non-statutory	Per square metre	80.00	84.00	5.0
B. Asphalt on concrete base	Non-statutory	Per square metre	30.00	32.00	6.7
C. Full-depth concrete	Non-statutory	Per square metre	215.00	224.00	4.2
D. Industrial/commercial vehicle crossings	Non-statutory	Per square metre	125.00	130.00	4.0
E. Asphalt on crushed rock base	Non-statutory	Per square metre	60.00	63.00	5.0
F. Asphalt on macadam	Non-statutory	Per square metre	20.00	21.00	5.0
G. Asphalt over pitchers	Non-statutory	Per square metre	20.00	21.00	5.0
H. Bluestone right of way	Non-statutory	Per square metre	175.00	182.00	4.0
Footpaths:					
A. Asphalt	Non-statutory	Per square metre	60.00	63.00	5.0
B. 75–125 mm concrete	Non-statutory	Per square metre	80.00	84.00	5.0

C. Granite pavers, Toorak Road / Chapel Street	Non-statutory	Per square metre	390.00	406.00	4.1
D. Concrete pavers	Non-statutory	Per square metre	255.00	266.00	4.3
E. Brick or bluestone pavers	Non-statutory	Per square metre	275.00	286.00	4.0
Kerb and channel:					
Concrete, bluestone pitchers, dish gutters and spoon drains, concrete kerb	Non-statutory	Per metre	115.00	120.00	4.3
Dressed bluestone kerb and channel					
A. Replacement with new sawn bluestone	Non-statutory	Per metre	250.00	260.00	4.0
B. Replace with existing sawn / dressed bluestone	Non-statutory	Per metre	150.00	156.00	4.0
Roads and drains					
Nature strip	Non-statutory	Per square metre	30.00	32.00	6.7
Nature strip – turf	Non-statutory	Per square metre	60.00	–	–
Residential vehicle crossing	Non-statutory	Per square metre	85.00	89.00	4.7
Unpaved	Non-statutory	Per square metre	60.00	–	–
Perambulator crossing	Non-statutory	Whole	1,500.00	1,560.00	4.0
Transport and parking services					
Parking permits for each residential area:					
Resident permits – Area A					
Variable residential parking permit (transferable between vehicles) – 3rd permit	Non-statutory	Per vehicle	95.00	98.00	3.2
Resident permits – Area B					
Variable residential parking permit (transferable between vehicles) – 3rd permit	Non-statutory	Per vehicle	95.00	98.00	3.2
Variable residential parking permit (transferable between vehicles) – 4th permit	Non-statutory	Per vehicle	105.00	109.00	3.8
Resident permits – Area C					
Variable residential parking permit (transferable between vehicles) – 3	Non-statutory	Per vehicle	95.00	98.00	3.2
Variable residential parking permit (transferable between vehicles) – 4	Non-statutory	Per vehicle	105.00	109.00	3.8
Variable residential parking permit (transferable between vehicles) – 5	Non-statutory	Per vehicle	135.00	140.00	3.7
Resident permits					
Replace lost variable permit	Non-statutory	Per permit	95.00	98.00	3.2
A resident may apply for a temporary permit for a specific period of up to one week for use by a visitor who is staying	Non-statutory	Per vehicle	25.00	25.00	0.0
A resident may apply for a guest permit for a specific period of up to one day for gatherings and functions	Non-statutory	Per vehicle	5.00	5.00	0.0
Other permits					
Permits for tradesperson	Non-statutory	Per vehicle	30.00	30.00	0.0
Extension of tradesperson permits – application fee	Non-statutory	Per vehicle	40.00	40.00	0.0
Serviced apartments	Non-statutory	Per vehicle	135.00	135.00	0.0
Special permits for medical practitioners	Non-statutory	Per vehicle	95.00	98.00	3.2
Parking bay permits					
Chapel Street car park off St Matthews Way	Non-statutory	Per month	150.00	160.00	6.7

Appendix B: 2019–20 fees and charges schedule Cont.

Parking infringements (set at statutory maximum)					
Clause 2 and 3 infringements	Statutory	Per infringement	81.00	81.00	0.0
Clause 4 infringements	Statutory	Per infringement	97.00	97.00	0.0
Clause 6 infringements	Statutory	Per infringement	162.00	162.00	0.0
Tow away fee	Non-statutory	Per vehicle	450.00	465.00	3.3
Private car parking agreements					
Private car parking agreement fees – 1–6 bays	Non-statutory	Per agreement	240.35	250.00	4.0
Private car parking agreement fees – 7 bayson wards	Non-statutory	Per agreement	350.00	360.00	2.9
Other fee					
PRN fees	Statutory	Per agreement	24.70	24.70	0.0
Car parks					
Elizabeth Street car park – operator managed					
Elizabeth Street car park – operator managed	Non-statutory	0–0.5 hr	1.40	1.40	0.0
Elizabeth Street car park – operator managed	Non-statutory	0.5–1 hr	2.90	2.90	0.0
Elizabeth Street car park – operator managed	Non-statutory	1–2 hrs	3.90	3.90	0.0
Elizabeth Street car park – operator managed	Non-statutory	2–3 hrs	6.30	6.30	0.0
Elizabeth Street car park – operator managed	Non-statutory	3–4 hrs	8.50	8.50	0.0
Elizabeth Street car park – operator managed	Non-statutory	4–5 hrs	11.10	11.10	0.0
Elizabeth Street car park – operator managed	Non-statutory	5–6 hrs	13.20	13.20	0.0
Elizabeth Street car park – operator managed	Non-statutory	6–7 hrs	17.80	17.80	0.0
Elizabeth Street car park – operator managed	Non-statutory	7+ hrs	17.80	17.80	0.0
Elizabeth Street car park – operator managed	Non-statutory	Early bird <10am	10.80	10.80	0.0
Elizabeth Street car park – operator managed	Non-statutory	Evening > 5pm	8.50	8.50	0.0
Elizabeth Street car park – operator managed	Non-statutory	Non-market M+W	6.90	6.90	0.0
Elizabeth Street car park – operator managed	Non-statutory	Per month	160.00	160.00	0.0
Little Chapel Street car park – operator managed					
Little Chapel Street car park – operator managed	Non-statutory	0–1 hr	2.90	2.90	0.0
Little Chapel Street car park – operator managed	Non-statutory	1–2 hrs	5.80	5.80	0.0
Little Chapel Street car park – operator managed	Non-statutory	2–3 hrs	7.90	7.90	0.0
Little Chapel Street car park – operator managed	Non-statutory	3–4 hrs	10.30	10.30	0.0
Little Chapel Street car park – operator managed	Non-statutory	4+ hrs	12.50	12.50	0.0
Little Chapel Street car park – student parking	Non-statutory	Per day	7.10	N/A	–
Little Chapel Street car park – reserved	Non-statutory	Per month	325.00	325.00	0.0
Little Chapel Street car park – unreserved	Non-statutory	Per month	310.00	310.00	0.0

MacFarlan Street car park – operator managed	Non-statutory	0–1 hr	2.90	2.90	0.0
MacFarlan Street car park – operator managed	Non-statutory	1–2 hrs	5.40	5.40	0.0
MacFarlan Street car park – operator managed	Non-statutory	2–3 hrs	7.40	7.40	0.0
MacFarlan Street car park – operator managed	Non-statutory	3–4 hrs	8.50	8.50	0.0
MacFarlan Street car park – operator managed	Non-statutory	4+ hrs	9.60	9.60	0.0
MacFarlan Street car park – operator managed	Non-statutory	Early bird	8.50	8.50	0.0
MacFarlan Street car park – operator managed	Non-statutory	Evening > 4pm	5.40	5.40	0.0
MacFarlan Street car park – operator managed	Non-statutory	Weekend	5.40	5.40	0.0
MacFarlan Street car park – operator managed	Non-statutory	Per month	216.00	216.00	0.0
Cato Street car park – operator managed (planned to open July 2019)					
Cato Street car park – operator managed	Non-statutory	0–2 hrs	–	1.00	–
Cato Street car park – operator managed	Non-statutory	2–3 hrs	–	6.30	–
Cato Street car park – operator managed	Non-statutory	3–4 hrs	–	8.50	–
Cato Street car park – operator managed	Non-statutory	4–5 hrs	–	11.10	–
Cato Street car park – operator managed	Non-statutory	5–6 hrs	–	13.20	–
Cato Street car park – operator managed	Non-statutory	6–7 hrs	–	17.80	–
Cato Street car park – operator managed	Non-statutory	7+ hrs	–	17.80	–
Windsor car park – ticket machines					
Windsor car park – 1st 2 hours	Non-statutory	Per hour	1.80	1.80	0.0
Windsor car park – 3+ hours	Non-statutory	Per hour	2.60	2.60	0.0
Windsor car park	Non-statutory	All day	7.30	7.30	0.0
Other ticket machine car parks					
Darling Street, Murphy Street, Powell Street and Caroline Street car parks – 1st 2 hours	Non-statutory	Per hour	1.80	1.80	0.0
Darling Street, Murphy Street, Powell Street and Caroline Street car parks – 3+ hours	Non-statutory	Per hour	2.60	2.60	0.0
Car share contract					
Licence agreement fee	Non-statutory	Parking space	185.40	N/A	–
Town planning					
Fees for applications for permits under s. 47 of the Planning and Environment Act 1987					
Regulation 9:					
As of November 2018					
Class 1: Use only	Statutory	Per application	1,286.10	1,286.10	0.0
Single dwellings – to develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the cost of development is:					
Class 2: Less than \$10,000	Statutory	Per application	195.10	195.10	0.0
Class 3: \$10,001 – \$100,000	Statutory	Per application	614.10	614.10	0.0
Class 4: \$100,001 – \$500,000	Statutory	Per application	1,257.20	1,257.20	0.0
Class 5: \$500,001 – \$1,000,000	Statutory	Per application	1,358.30	1,358.30	0.0
Class 6: \$1,000,001 – \$2,000,000	Statutory	Per application	1,459.50	1,459.50	0.0

Appendix B: 2019–20 fees and charges schedule Cont.

Class 12: \$2,000,001 – \$5,000,000	Statutory	Per application	3,330.70	3,330.70	0.0
VicSmart – application that meets the VicSmart criteria if the cost of development is:					
Class 7: Less than \$10,000	Statutory	Per application	195.10	195.10	0.0
Class 8: More than \$10,000	Statutory	Per application	419.10	419.10	0.0
Class 9: Subdivide or consolidate land	Statutory	Per application	195.10	195.10	0.0
Class 10: VicSmart application (other than one class 7, 8 or 9 permit)	Statutory	Per application	-	195.10	-
Other development – to develop land (other than for a single dwelling per lot or to subdivide land) if the estimated cost of development is:					
Class 11: Less than \$100,000	Statutory	Per application	1,119.90	1,119.90	0.0
Class 12: \$100,001 – \$1,000,000	Statutory	Per application	1,510.00	1,510.00	0.0
Class 13: \$1,000,001 – \$5,000,000	Statutory	Per application	3,330.70	3,330.70	0.0
Class 14: \$5,000,001 – \$15,000,000	Statutory	Per application	8,489.40	8,489.40	0.0
Class 15: \$15,000,001 – \$50,000,000	Statutory	Per application	25,034.60	25,034.60	0.0
Class 16: More than \$50,000,000	Statutory	Per application	56,268.30	56,268.30	0.0
Subdivision					
Class 17: To subdivide an existing building (other than a class 9 permit)	Statutory	Per application	1,286.10	1,286.10	0.0
Class 18: To subdivide land into two lots (other than a class 9 or class 16 permit)	Statutory	Per application	1,286.10	1,286.10	0.0
Class 19: To effect a realignment of a common boundary between lots or to consolidate two or more lots (other than a class 9 permit)	Statutory	Per application	1,286.10	1,286.10	0.0
Class 20: To subdivide land (other than a class 9, 16, 17 or 18 permit) per 100 lots created	Statutory	Per application	1,286.10	1,286.10	0.0
Class 21: To create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or create or remove a right of way; or create, vary or remove an easement other than a right of way; or vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant	Statutory	Per application	1,286.10	1,286.10	0.0
Class 22: A permit not otherwise provided for in this regulation	Statutory	Per application	1,286.10	1,286.10	0.0
Fees for applications for permits under s. 72 of the Planning and Environment Act 1987					
Regulation 11:					
Class 1: Amendment to a permit to change the use of the land allowed by the permit or allow a new use of the land	Statutory	Per application	1,286.10	1,286.10	0.0

Class 2: Application to amend a permit (other than a permit to develop land for a single dwelling per lot, use and develop land for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the permit allows, or change any or all of the conditions	Statutory	Per application	1,286.10	1,286.10	0.0
Single dwellings					
Class 3: Cost of additional development is \$10,000 or less	Statutory	Per application	195.10	195.10	0.0
Class 4: Cost of additional development is more than \$10,000 but not more than \$100,000	Statutory	Per application	614.10	614.10	0.0
Class 5: Cost of additional development is more than \$100,000 but not more than \$500,000	Statutory	Per application	1,257.20	1,257.20	0.0
Class 6: Cost of additional development is \$500,000 or more	Statutory	Per application	1,358.30	1,358.30	0.0
VicSmart – amendments to applications that meet the VicSmart criteria s. 72 of the Act and secondary consent):					
Class 7: Cost of additional development is \$10,000 or less	Statutory	Per application	195.10	195.10	0.0
Class 8: Cost of additional development is more than \$10,000	Statutory	Per application	419.10	419.10	0.0
Class 9: Amendment to a class 9 permit	Statutory	Per application	195.10	195.10	0.0
Class 10: Amendment to a class 10 permit	Statutory	Per application	-	195.10	-
Other development					
Class 11: Cost of additional development is \$100,000 or less	Statutory	Per application	1,119.90	1,119.90	0.0
Class 12: Cost of additional works is more than \$100,000 but not more than \$1,000,000	Statutory	Per application	1,510.00	1,510.00	0.0
Class 13: Cost of additional development is \$1,000,000 or above	Statutory	Per application	3,330.70	3,330.70	0.0
Subdivision					
Class 14: Amendment to a class 17 permit	Statutory	Per application	1,286.10	1,286.10	0.0
Class 15: Amendment to a class 18 permit	Statutory	Per application	1,286.10	1,286.10	0.0
Class 16: Amendment to a class 19 permit	Statutory	Per application	1,286.10	1,286.10	0.0
Class 17: Amendment to a class 20 permit \$1,286 – 10 per 100 lots created	Statutory	Per application	1,286.10	1,286.10	0.0
Class 18: Amendment to a class 21 permit	Statutory	Per application	1,286.10	1,286.10	0.0
Class 19: Amendment to a class 22 permit	Statutory	Per application	1,286.10	1,286.10	0.0
Reg 8 – Recertification of a plan of subdivision:					
Recertification of a plan of subdivision	Statutory	Per application	135.10	135.10	0.0
Reg 12 – Revised plans – amend application after notice given s. 57A:					
a. The fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the table at Reg 9	Statutory	Per application	0.40	0.40	0.0
b. The fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the table at Reg 11 and any additional fee under (c) below	Statutory	Per application	40% plus additional fee	40% plus additional fee	0.0

Appendix B: 2019–20 fees and charges schedule Cont.

c. If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the table to Reg 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit	Statutory	Per application	The difference of original application class fee and amended class of permit	The difference of original application class fee and amended class of permit	0.0
Other applicable fees					
Reg 6 – Certification of a plan of subdivision	Statutory	Application	170.50	170.50	0.0
Reg 7 – Certification of plan alteration (alteration of aplan under s. 10 (2) of the Act)	Statutory	Per application	108.40	108.40	0.0
Reg 15 – Certificates of compliance (under S97N)	Statutory	Per application	317.90	317.90	0.0
Reg 16 – For an agreement to a proposal to amend or end an agreement under s. 173 of the Act	Statutory	Per application	643.00	643.00	0.0
Reg 18 – Where a planning scheme specifies that amatter must be done to the satisfaction of a responsible	Statutory	Per application	317.90	317.90	0.0
Single dwellings – secondary consent (SC) request (amendment to approved plans and documentation)					
SC 3: Cost of additional development is \$10,000 or less	Non-statutory	Per application	115.20	195.10	69.4
SC 4: Cost of additional development is more than \$10,000 but not more than \$100,000	Non-statutory	Per application	362.65	614.10	69.3
SC 5: Cost of additional development is more than \$100,000 but not more than \$500,000	Non-statutory	Per application	742.25	1,257.20	69.4
SC 6: Cost of additional development is \$500,000 and above	Non-statutory	Per application	802.00	1,358.30	69.4
VicSmart – secondary consent request (amendment to approved plans and documentation)					
SC 7: Cost of additional development is \$10,000 or less	Non-statutory	Per application	192.00	195.10	1.6
SC 8: Cost of additional development is more than \$10,000	Non-statutory	Per application	412.40	419.10	1.6
SC 9: Amendment to a class 9 permit	Non-statutory	Per application	192.00	195.10	1.6
SC 10: Amendment to a class 10 permit	Non-statutory	Per application	0.00	195.10	100.0
Other development – secondary consent request (amendment to approved plans and documentation)					
SC 11: Cost of additional development is \$100,000 or less	Non-statutory	Per application	661.30	1,119.90	69.3
SC 12: Cost of additional development is more than \$100,000 but not more than \$1,000,000	Non-statutory	Per application	891.60	1,510.10	69.4
SC 13: Cost of additional development is \$1,000,000 or above	Non-statutory	Per application	1,966.60	3,330.70	69.4
Subdivision – secondary consent request (amendment to approved plans and documentation)					
SC 14: Amendment to a class 17 permit	Non-statutory	Per application	759.35	1,286.10	69.4

SC 15: Amendment to a class 18 permit	Non-statutory	Per application	759.35	1,286.10	69.4
SC 16: Amendment to a class 19 permit	Non-statutory	Per application	759.35	1,286.10	69.4
SC 17: Amendment to a class 20 permit per 100 lots created	Non-statutory	Per application	759.35	1,286.10	69.4
SC 18: Amendment to a class 21 permit	Non-statutory	Per application	759.35	1,286.10	69.4
Secondary consent request (amendment to approved plans and documentation)					
SC 19: Amendment to a class 22 permit	Non-statutory	Per application	759.35	1,286.10	69.4
Planning enquiry					
Single dwelling					
Fees for written response or file search for access to or provision of statutory planning regulatory information	Non-statutory	Per rateable property	125.00	125.00	0.0
Other					
Fees for written response or file search for access to or provision of statutory planning regulatory information	Non-statutory	Per rateable property	175.00	175.00	0.0
Planning register					
On request custom copy of planning register data	Non-statutory	Per month	100.00	100.00	0.0
On request custom copy of planning register data	Non-statutory	Per year	1,000.00	1,000.00	0.0
Report and consent for demolition					
Fee for S29B response	Statutory	Per rateable property	65.40	83.10	27.1
Advertising fees					
General admin charge	Non-statutory	Per application	125.00	125.00	0.0
Sign on site	Non-statutory	Per application	35.00	35.00	0.0
Extra letters	Non-statutory	Per application	6.00	6.00	0.0
Extension of time					
VicSmart	Non-statutory	Per application	100.00	100.00	0.0
Single residential	Non-statutory	Per application	300.00	300.00	0.0
Subdivision	Non-statutory	Per application	500.00	500.00	0.0
Other – less than \$5,000,000	Non-statutory	Per application	600.00	600.00	0.0
Other – more than \$5,000,000	Non-statutory	Per application	850.00	850.00	0.0
Reproduction service					
Black and white A4	Non-statutory	Per copy	0.20	0.20	0.0
Black and white A3	Non-statutory	Per copy	0.40	0.40	0.0
Colour photocopies A4	Non-statutory	Per copy	1.00	1.00	0.0
Colour photocopies A3	Non-statutory	Per copy	2.00	2.00	0.0
A2 copies	Non-statutory	Per copy	10.00	10.00	0.0

Appendix B: 2019–20 fees and charges schedule Cont.

Tree work permit					
Tree work permit application under General Local Law	Non-statutory	Per application	–	25.00	–
Significant tree pruning permit	Non-statutory	Per application	75.00	75.00	0.0
Significant tree removal permit	Non-statutory	Per application	100.00	100.00	0.0
Building and local law services					
Footpath trading permit					
Real estate agents' pointer boards	Non-statutory	Per 10 signs	640.00	670.00	4.7
Advertising business sign	Non-statutory	Per sign	284.00	297.00	4.6
Table and chairs (busy areas)	Non-statutory	Per square metre	250.00	260.00	4.0
Table and chairs (other areas)	Non-statutory	Per square metre	125.00	130.00	4.0
Busking	Non-statutory	Per busker	50.00	52.00	4.0
Goods on footpath (busy areas)	Non-statutory	Per square metre	250.00	260.00	4.0
Goods on footpath (other areas)	Non-statutory	Per square metre	125.00	130.00	4.0
Sale of Local Law booklet	Non-statutory	Booklet	19.00	20.00	5.3
Footpath trading application fee	Non-statutory	Per application	63.00	66.00	4.8
Street sampling application and permit	Non-statutory	Per application	25.00	25.00	0.0
Building compliance					
Application fees					
Skip bin – 3 days	Non-statutory	Per application	61.00	64.00	4.9
Skip bin – 4–7 days	Non-statutory	Per application	76.00	79.00	3.9
Skip bin – 8–30 days	Non-statutory	Per application	180.00	188.00	4.4
Crane or lifting device	Non-statutory	Per application	230.00	240.00	4.3
Works zone commercial	Non-statutory	Per application	4,565.00	4,770.00	4.5
Out of hours	Non-statutory	Per application	190.00	198.00	4.2
Vehicle crossing	Non-statutory	Per application	129.60	260.00	100.6
Road opening	Non-statutory	Per application	129.60	260.00	100.6
Road occupation	Non-statutory	Per application	165.00	172.00	4.2

Work zone dual occupancy	Non-statutory	Per application	2,184.00	2,282.00	4.5
Work zone single dwelling	Non-statutory	Per application	764.00	798.00	4.5
Hoardings	Non-statutory	Per application	165.00	172.00	4.2
Hoarding plus area fee	Non-statutory	Per application	572.00	598.00	4.5
Temporary vehicle crossings	Non-statutory	Per application	129.60	260.00	100.6
Road Asset Protection (RAP) bond inspection fees	Non-statutory	Per application	228.00	238.00	4.4
Night club queues	Non-statutory	Per application	218.00	228.00	4.6

Municipal Building Surveyor's Office

Report and consent application fees

Projections beyond street alignment – reg 109	Statutory	Per item	283.36	283.36	0.0
Building above or below certain public facilities – reg 134	Statutory	Per item	283.36	283.36	0.0
Mast, pole, aerial, antenna, chimney flue or other service pipe – reg 97	Statutory	Per item	283.36	283.36	0.0
A fence within 9 m of an intersection – reg 92	Statutory	Per item	283.36	283.36	0.0
Appurtenant class 10 buildings – reg 87	Statutory	Per item	283.36	283.36	0.0
Consent single dwelling and outbuilding – reg 73	Statutory	Per item	283.36	283.36	0.0
Consent fence design – reg 88	Statutory	Per item	283.36	283.36	0.0
Precautions over a street – reg 116	Statutory	Per item	287.56	287.56	0.0
Point of discharge of stormwater – reg 133	Statutory	Per item	141.18	141.18	0.0
Construction of buildings on land liable to flooding – reg 153	Statutory	Per item	283.36	283.36	0.0
Building on designated land – reg 154	Statutory	Per item	283.36	283.36	0.0
Building information – reg 52	Statutory	Per application	46.10	46.10	0.0
Building information – priority	Non-statutory	Per application	116.10	116.10	0.0
Building over an easement vested in Council – reg 130	Non-statutory	Per item	375.00	392.00	4.5
Building over an easement additional costs – s. 173	Non-statutory	Per application	2,500.00	2,500.00	0.0

Lapsed building permit final inspection

Final inspection fee on lapsed building permit	Non-statutory	Per inspection	460.00	480.00	4.3
--	---------------	----------------	--------	--------	-----

Plan search

Permit or certificate search	Non-statutory	Per item	46.10	48.20	4.6
Plan search for design detail (dwelling)	Non-statutory	Per item	156.00	163.50	4.8
Plan search for design detail (multi-unit/commercial)	Non-statutory	Per item	218.00	228.00	4.6

Building permit lodgement

Lodgement fee – reg 45	Statutory	Per application	118.92	118.92	0.0
------------------------	-----------	-----------------	--------	--------	-----

Fences

Minimum fee	Non-statutory	Per application	810.00	846.00	4.4
-------------	---------------	-----------------	--------	--------	-----

Appendix B: 2019–20 fees and charges schedule Cont.

Carparks					
Minimum fee	Non-statutory	Per application	850.00	888.00	4.5
Demolitions					
Minimum fee	Non-statutory	Per application	1,560.00	1,630.00	4.5
Additional storey – for buildings over 2 storeys	Non-statutory	Per storey	850.00	888.00	4.5
Dwelling additions					
Minimum fee (cost of works up to \$10,000)	Non-statutory	Per application	776.00	811.00	4.5
Minimum fee (cost of works up to \$50,000)	Non-statutory	Per application	1,590.00	1,662.00	4.5
Minimum fee (cost of works over \$50,000)	Non-statutory	Per application	1,825.00	1,907.00	4.5
New dwelling					
Minimum fee	Non-statutory	Per application	3,075.00	3,213.00	4.5
Commercial work					
Minimum fee (cost of works up to \$50,000)	Non-statutory	Per application	3,040.00	3,177.00	4.5
Minimum fee (cost of works over \$50,000)	Non-statutory	Per application	3,450.00	3,605.00	4.5
Occupancy permits					
Class 1 (division 2)	Non-statutory	Per permit	480.00	502.00	4.6
Other classes excluding division 2	Non-statutory	Per permit	755.00	789.00	4.5
Places of public entertain (minimum) including division 2	Non-statutory	Per application	1,370.00	1,432.00	4.5
Subdivision report					
Subdivision of existing buildings report (minimum)	Non-statutory	Per application	1,756.00	1,838.00	4.7
Food and Health Act registrations					
Food Act premises					
Class 1 premises	Statutory	Per application	650.00	675.00	3.8
Class 2 premises	Statutory	Per application	630.00	655.00	4.0
Class 3 premises	Statutory	Per application	575.00	595.00	3.5
Additional employees over 5	Statutory	Per employee > 5	29.00	30.00	3.4
Up to maximum fee	Statutory	Various	3,185.00	3,300.00	3.6
Plans assessment fee	Non-statutory	Per application	128.00	135.00	5.5
Transfer fee (class 1)	Statutory	Per application	325.00	337.00	3.7

Transfer fee (class 2)	Statutory	Per application	315.00	327.00	3.8
Transfer fee (class 3)	Statutory	Per application	288.00	297.00	3.1
Temporary food premises registration – commercial class 2	Statutory	Per application	615.00	640.00	4.1
Temporary food premises class 2 – registration for 2 days maximum	Statutory	Per application	82.00	86.00	4.9
Temporary food premises registration – commercial class 3	Statutory	Per application	560.00	580.00	3.6
Temporary food premises class 3 – registration for 2 days maximum	Statutory	Per application	62.00	64.00	3.2
Community clubs	Statutory	Per application	81.00	85.00	4.9
Class 2 – home occupation	Statutory	Per application	–	425.00	–
Class 3 – home occupation	Statutory	Per application	–	400.00	–
Public Health and Wellbeing Act premises					
Prescribed accommodation	Statutory	Per application	367.00	385.00	4.9
Each extra apartment	Statutory	Per application	47.50	50.00	5.3
Maximum fee	Statutory	Per application	3,635.00	3,800.00	4.5
Infringements – per penalty unit	Statutory	Penalty unit	158.57	161.19	1.7
Property enquiry/inspection fee (Food Act and Public Health and Wellbeing Act)	Non-statutory	Per application	216.00	230.00	6.5
Food/health certificate reprint fee	Non-statutory	Per application	–	50.00	–
Follow-up inspection fee (for premises that exceed two follow-up inspections per year)	Non-statutory	Per request	–	230.00	–
Hairdresser/beauty parlour/skin pen					
Hair and beauty category 2 (health and beauty)	Statutory	Per application	310.00	315.00	1.6
Hair and beauty category 1 (skin penetration/colonic irrigation)	Statutory	Per application	383.00	390.00	1.8
Hair and beauty category 3 ongoing fee (hairdressers/make up only)	Statutory	Per application	310.00	325.00	4.8
Transfer fee (beauty therapy – low risk)	Statutory	Per application	148.00	155.00	4.7
Transfer fee (beauty therapy – high risk)	Statutory	Per application	192.00	200.00	4.2
Plans assessment fee	Non-statutory	Per application	67.00	70.00	4.5
Septic tank (grey water retention) application and approval	Statutory	Per application	184.00	190.00	3.3

Appendix B: 2019–20 fees and charges schedule Cont.

Animal management					
Application for registration of dog or cat					
Initial registration fee – adopted animal from not-for-profit animal welfare organisation	Statutory	Per animal	–	5.00	–
Trained dog	Statutory	Per animal	61.30	64.00	4.4
Working dog	Statutory	Per animal	61.30	64.00	4.4
Dog – over 10 years of age	Statutory	Per animal	61.30	64.00	4.4
Cat – over 10 years old	Statutory	Per animal	61.30	64.00	4.4
Domestic animal business or applicable organisation	Statutory	Per application	260.00	275.00	5.8
Unsterilised dog	Statutory	Per animal	185.50	196.00	5.7
Sterilised dog	Statutory	Per animal	61.50	64.50	4.9
Unsterilised cat	Statutory	Per animal	122.60	128.00	4.4
Sterilised cat	Statutory	Per animal	38.70	40.50	4.7
Pensioner					
Unsterilised dog	Statutory	Per animal	93.00	97.50	4.8
Sterilised dog	Statutory	Per animal	30.50	32.00	4.9
Unsterilised cat	Statutory	Per animal	61.30	64.00	4.4
Sterilised cat	Statutory	Per animal	19.00	20.00	5.3
Pound release fees					
Pound release fee dogs	Non-statutory	Per animal	130.00	140.00	7.7
Pound release fee cats	Non-statutory	Per animal	130.00	140.00	7.7
Stall holder fees					
Non-Stonnington resident/business					
Stallholder fees – 3m × 3m marquee	Non-statutory	Fee	203.00	205.00	1.0
Stallholder fees – 6m × 3m marquee	Non-statutory	Fee	407.00	410.00	0.7
Event/festival site fees					
Food/beverage site fee	Non-statutory	Fee	203.00	205.00	1.0
Food/beverage site fee + 3m × 3m marquee	Non-statutory	Fee	407.00	410.00	0.7
Filming permits					
Film crew permit – car	Non-statutory	Per car	30.00	30.00	0.0
Film crew permit – truck	Non-statutory	Per truck	70.00	70.00	0.0
Filming – daily	Non-statutory	Per day	1,045.00	1,045.00	0.0
Filming – up to 4 hours	Non-statutory	Up to 4 hours	485.00	485.00	0.0
Filming/photographs – unit base	Non-statutory	Per day	490.00	490.00	0.0
Still photography – daily	Non-statutory	Per day	390.00	390.00	0.0
Still photography – up to 4 hours	Non-statutory	Up to 4 hours	220.00	220.00	0.0
On-street car parking permits – car – community rate	Non-statutory	Per day	30.00	30.00	0.0
On-street car parking permits – truck –community rate	Non-statutory	Per day	70.00	70.00	0.0
On-street car parking permits – car – commercial rate	Non-statutory	Per day	55.00	55.00	0.0
On-street car parking permits – truck –commercial rate	Non-statutory	Per day	140.00	140.00	0.0
Event application administration fee	Non-statutory	Per application	60.00	60.00	0.0

Function venues

- The current fee structure was introduced in July 2018 whereby a number of fees been sufficient time to assess the full impact of the new fee structure. The fees and competitive and will encourage optimal use of Council's facilities.
- Armadale Meeting Room has been closed with the closure of U3A and all user group facilities.

Functions on Chapel

Not for profit – Monday – Thursday	Non-statutory	Half day (4–6hours)	562.75	562.75	0.0
	Non-statutory	Per day (6 + hours)	937.95	937.95	0.0
	Non-statutory	Additional hour	158.45	158.45	0.0
Private/commercial – Monday – Thursday	Non-statutory	Half day (4–6hours)	865.80	865.80	0.0
	Non-statutory	Per day (6 + hours)	1,443.00	1,443.00	0.0
	Non-statutory	Additional hour	243.75	243.75	0.0
Not for profit – Friday – Sunday	Non-statutory	Half day (4–6hours)	865.80	865.80	0.0
	Non-statutory	Per day (6 + hours)	1,443.00	1,443.00	0.0
	Non-statutory	Additional hour	243.75	243.75	0.0
Private/commercial – Friday – Sunday	Non-statutory	Half day (4–6 hours)	1,332.00	1,332.00	0.0
	Non-statutory	Per day (6 + hours)	2,220.00	2,220.00	0.0
	Non-statutory	Additional hour	375.00	375.00	0.0

Malvern Town Hall – Banquet Hall

Not for profit – Monday – Thursday	Non-statutory	Half day (4–6 hours)	367.60	367.60	0.0
	Non-statutory	Per day (6 + hours)	612.65	612.65	0.0
	Non-statutory	Additional hour	158.45	158.45	0.0
Private/commercial – Monday – Thursday	Non-statutory	Half day (4–6 hours)	565.50	565.50	0.0
	Non-statutory	Per day (6 + hours)	942.50	942.50	0.0
	Non-statutory	Additional hour	243.75	243.75	0.0
Not for profit – Friday – Sunday	Non-statutory	Half day (4–6 hours)	565.50	565.50	0.0
	Non-statutory	Per day (6 + hours)	942.50	942.50	0.0
	Non-statutory	Additional hour	243.75	243.75	0.0
Private/commercial – Friday–Sunday	Non-statutory	Half day (4–6 hours)	870.00	870.00	0.0

Appendix B: 2019–20 fees and charges schedule Cont.

	Non-statutory	Per day (6 + hours)	1,450.00	1,450.00	0.0
	Non-statutory	Additional hour	375.00	375.00	0.0
Malvern Town Hall – Main Hall					
Not for profit – Monday–Thursday	Non-statutory	Half day (4–6 hours)	796.00	796.00	0.0
	Non-statutory	Per day (6 + hours)	1,326.65	1,326.65	0.0
	Non-statutory	Additional hour	158.45	158.45	0.0
Private/commercial – Monday–Thursday	Non-statutory	Half day (4–6 hours)	1,224.60	1,224.60	0.0
	Non-statutory	Per day (6 + hours)	2,041.00	2,041.00	0.0
	Non-statutory	Additional hour	243.75	243.75	0.0
Not for profit – Friday–Sunday	Non-statutory	Half day (4–6 hours)	1,224.60	1,224.60	0.0
	Non-statutory	Per day (6 + hours)	2,041.00	2,041.00	0.0
	Non-statutory	Additional hour	243.75	243.75	0.0
Private/commercial – Friday–Sunday	Non-statutory	Half day (4–6 hours)	1,884.00	1,884.00	0.0
	Non-statutory	Per day (6 + hours)	3,140.00	3,140.00	0.0
	Non-statutory	Additional hour	375.00	375.00	0.0
Malvern Town Hall – upper foyer					
Not-for-profit – Monday–Thursday	Non-statutory	Half day (4–6 hours)	185.05	185.05	0.0
	Non-statutory	Per day (6 + hours)	308.45	308.45	0.0
	Non-statutory	Additional hour	158.45	158.45	0.0
Private/commercial – Monday–Thursday	Non-statutory	Half day (4–6 hours)	284.70	284.70	0.0
	Non-statutory	Per day (6 + hours)	474.50	474.50	0.0
	Non-statutory	Additional hour	243.75	243.75	0.0
Not-for-profit – Friday–Sunday	Non-statutory	Half day (4–6 hours)	284.70	284.70	0.0

Commercial kitchens					
Located at Functions on Chapel, Malvern Town Hall, Phoenix Park Community Centre and Prahran RSL					
Not-for-profit – Monday–Thursday	Non-statutory	Half day (4–6hours)	50.70	50.70	0.0
	Non-statutory	Per day (6 + hours)	84.50	84.50	0.0
	Non-statutory	Additional hour	42.25	42.25	0.0
Private/commercial – Monday–Thursday	Non-statutory	Half day (4–6hours)	78.00	78.00	0.0
	Non-statutory	Per day (6 + hours)	130.00	130.00	0.0
	Non-statutory	Additional hour	65.00	65.00	0.0
Not-for-profit – Friday–Sunday	Non-statutory	Half day (4–6hours)	78.00	78.00	0.0
	Non-statutory	Per day (6 + hours)	130.00	130.00	0.0
	Non-statutory	Additional hour	65.00	65.00	0.0
Private/commercial – Friday–Sunday	Non-statutory	Half day (4–6hours)	120.00	120.00	0.0
	Non-statutory	Per day (6 + hours)	200.00	200.00	0.0
	Non-statutory	Additional hour	100.00	100.00	0.0
Non-serviced meeting rooms					
Phoenix Park Community Centre meeting rooms 1 and 2/3, Phoenix Park RSL meeting room					
Toorak South Yarra Library, Malvern Library, Phoenix Park Library and Prahran Library meeting rooms					
Not-for-profit – Monday–Sunday	Non-statutory	Per hour	22.75	22.75	0.0
	Non-statutory	Half day (4–6hours)	86.45	86.45	0.0
	Non-statutory	Per day (6 + hours)	126.95	126.95	0.0
	Non-statutory	Additional hour	39.00	39.00	0.0
Private/commercial – Monday–Sunday	Non-statutory	Per hour	35.00	35.00	0.0
	Non-statutory	Half day (4–6hours)	133.00	133.00	0.0
	Non-statutory	Per day (6 + hours)	195.30	195.30	0.0
	Non-statutory	Additional hour	60.00	60.00	0.0
Non-serviced multipurpose spaces					
Phoenix Park Community Centre Conference Room, multipurpose room, balcony dining room and downstairs kitchen					
Not-for-profit – Monday–Thursday	Non-statutory	Per hour	29.60	29.60	0.0
	Non-statutory	Half day (4–6 hours)	112.40	112.40	0.0
	Non-statutory	Per day (6 + hours)	165.05	165.05	0.0
	Non-statutory	Additional hour	52.80	52.80	0.0

Appendix B: 2019–20 fees and charges schedule Cont.

Private/commercial – Monday–Thursday	Non-statutory	Per hour	45.50	45.50	0.0
	Non-statutory	Half day (4–6 hours)	172.90	172.90	0.0
	Non-statutory	Per day (6 + hours)	253.90	253.90	0.0
	Non-statutory	Additional hour	81.25	81.25	0.0
Not-for-profit – Friday–Sunday	Non-statutory	Per hour	45.50	45.50	0.0
	Non-statutory	4-hour package	154.70	154.70	0.0
	Non-statutory	Per day (6 + hours)	253.90	253.90	0.0
	Non-statutory	Additional hour	81.25	81.25	0.0
Private/commercial – Friday–Sunday	Non-statutory	Per hour	70.00	70.00	0.0
	Non-statutory	4-hour package	238.00	238.00	0.0
	Non-statutory	Per day (6 + hours)	390.60	390.60	0.0
	Non-statutory	Additional hour	125.00	125.00	0.0
TH King Sports Pavilion and Environmental Centre, Orrong Romanis Recreation Centre program room, Harold Holt meeting room					
Not-for-profit – Monday–Thursday	Non-statutory	Per hour	29.60	29.60	0.0
	Non-statutory	Half day (4–6 hours)	112.40	112.40	0.0
	Non-statutory	Per day (6 + hours)	165.05	165.05	0.0
	Non-statutory	Additional hour	52.80	52.80	0.0
Private/commercial – Monday–Thursday	Non-statutory	Per hour	45.50	45.50	0.0
	Non-statutory	Half day (4–6 hours)	172.90	172.90	0.0
	Non-statutory	Per day (6 + hours)	253.90	253.90	0.0
	Non-statutory	Additional hour	81.25	81.25	0.0
Not-for-profit – Friday–Sunday	Non-statutory	Per hour	45.50	45.50	0.0
	Non-statutory	Half day (4–6 hours)	172.90	172.90	0.0
	Non-statutory	Per day (6 + hours)	253.90	253.90	0.0
	Non-statutory	Additional hour	81.25	81.25	0.0
Private/commercial – Friday–Sunday	Non-statutory	Per hour	70.00	70.00	0.0
	Non-statutory	Half day (4–6 hours)	266.00	266.00	0.0

	Non-statutory	Per day (6 + hours)	390.60	390.60	0.0
	Non-statutory	Additional hour	125.00	125.00	0.0
Non-serviced community halls					
Phoenix Park Community Hall/Indoor Court, Prahran RSL Memorial Hall					
Not-for-profit – Monday–Thursday	Non-statutory	Per hour	38.03	38.05	0.1
	Non-statutory	Half day (4–6 hours)	144.50	144.50	0.0
	Non-statutory	Per day (6 + hours)	212.20	212.20	0.0
	Non-statutory	Additional hour	52.80	52.80	0.0
Private/commercial – Monday–Thursday	Non-statutory	Per hour	58.50	58.50	0.0
	Non-statutory	Half day (4–6 hours)	222.30	222.30	0.0
	Non-statutory	Per day (6 + hours)	326.45	326.45	0.0
	Non-statutory	Additional hour	81.25	81.25	0.0
Not-for-profit – Friday–Sunday	Non-statutory	Per hour	58.50	58.50	0.0
	Non-statutory	Half day (4–6 hours)	222.30	222.30	0.0
	Non-statutory	Per day (6 + hours)	326.45	326.45	0.0
	Non-statutory	Additional hour	81.25	81.25	0.0
Private/commercial – Friday–Sunday	Non-statutory	Per hour	90.00	90.00	0.0
	Non-statutory	Half day (4–6 hours)	342.00	342.00	0.0
	Non-statutory	Per day (6 + hours)	502.20	502.20	0.0
	Non-statutory	Additional hour	125.00	125.00	0.0
Other non-serviced community spaces					
Malvern Community Art Centre					
Not-for-profit – Monday–Thursday	Non-statutory	Per hour	38.03	22.20	(41.6)
	Non-statutory	Half day (4–6 hours)	144.50	84.30	(41.7)
	Non-statutory	Per day (6 + hours)	212.20	123.75	(41.7)
	Non-statutory	Additional hour	52.80	39.60	(25.0)
Private/commercial – Monday–Thursday	Non-statutory	Per hour	58.50	34.15	(41.6)
	Non-statutory	Half day (4–6 hours)	222.30	129.70	(41.7)
	Non-statutory	Per day (6 + hours)	326.45	190.40	(41.7)
	Non-statutory	Additional hour	81.25	60.95	(25.0)

Appendix B: 2019–20 fees and charges schedule Cont.

Not-for-profit – Friday–Sunday	Non-statutory	Per hour	58.50	34.15	(41.6)
	Non-statutory	Half day (4–6 hours)	222.30	129.70	(41.7)
	Non-statutory	Per day (6 + hours)	326.45	190.40	(41.7)
	Non-statutory	Additional hour	81.25	60.95	(25.0)
Private/commercial – Friday–Sunday	Non-statutory	Per hour	90.00	52.50	(41.7)
	Non-statutory	Half day (4–6 hours)	342.00	199.50	(41.7)
	Non-statutory	Per day (6 + hours)	502.20	292.50	(41.8)
	Non-statutory	Additional hour	125.00	93.75	(25.0)

Galleries

Northbrook Gallery

Not for profit – Monday–Sunday	Non-statutory	Per day	65.00	65.00	0.0
Private/commercial – Monday–Sunday	Non-statutory	Per day	100.00	100.00	0.0

Civic serviced meeting rooms

311 Meeting Rooms 2.1 and 2.2, 311 Meeting Room G3, Malvern Town Hall Dining Room, Council Chamber

Not-for-profit – Monday–Friday, 5–10pm	Non-statutory	Per hour	52.00	52.00	0.0
	Non-statutory	Half day (4–6 hours)	197.60	197.60	0.0
Private/commercial – Monday–Friday, 5–10pm	Non-statutory	Per hour	80.00	80.00	0.0
	Non-statutory	Half day (4–6 hours)	304.00	304.00	0.0
Not-for-profit – Saturday–Sunday	Non-statutory	Per day (6 + hours)	391.75	391.75	0.0
Private/commercial – Saturday–Sunday	Non-statutory	Per day (6 + hours)	602.65	602.65	0.0

Other related fees and charges

Bonds

Security bond – function venues	Non-statutory	Per booking	1,000.00	1,000.00	0.0
Security bond – all other facilities	Non-statutory	Per booking	200.00	200.00	0.0
High-risk bond – 18th and 21st birthday parties and high-risk activities	Non-statutory	Per booking	3,000.00	3,000.00	0.0

Equipment hire

Chair covers	Non-statutory	Per item	4.50	4.50	0.0
Tablecloths (flat or round)	Non-statutory	Per item	16.00	16.00	0.0
Tablecloths (boxed)	Non-statutory	Per item	22.00	22.00	0.0
Portable stage	Non-statutory	Per item	450.00	450.00	0.0
Serving bar	Non-statutory	Per section	170.00	170.00	0.0

Services					
Public liability insurance	Non-statutory	Per booking	80.00	80.00	0.0
Security guards	Non-statutory	Per guard, per hour	62.40	38.50	(38.3)
Security guards – public holiday rate	Non-statutory	Per guard, per hour	62.40	60.00	(3.8)
Tea and coffee (served with paper cups)	Non-statutory	Per person	2.50	2.50	0.0
Tea and coffee (served with crockery)	Non-statutory	Per person	3.70	3.70	0.0
Discounts and surcharges					
Hire of multiple facilities (simultaneously)	Discount	Per booking	10%	10%	0.0
Multi-day hire (min. 3 full consecutive days)	Discount	Per booking	35%	35%	0.0
Friday and Saturday evening surcharge (after 6pm at PPCC and Prahran RSL only)	Surcharge	Per booking	50%	50%	0.0

Chapel Off Chapel venue hire

Hire fees are competitively priced subject to availability and booking conditions agreed with hirer. Rates are available on Council's website.



Appendix C: Ten-year capital works program 2019–20 to 2028–29 Cont.

Bid number	Bid name	Scope of bid	2018–19	2019–20			2020–21	2021–22	2022–23	2023–24	2024–25	2025–26	2026–27	2027–28	2028–29
			Deferral / carry forward	Gross budget	External funding	Net cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
				a	b	a - b									
Land															
GMC003	Strategic property acquisitions and improvements for open space	Part of Council strategy to acquire property to increase open space across the municipality	0	10,000	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total land			0	10,000	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Parks, open space and streetscapes															
PSD001	Pocket park upgrades	Design and works to create/enhance open space	0	200	0	200	205	210	215	221	226	232	238	244	250
PSD002	Windsor siding master plan	Delivery of key components of master plan	0	700	0	700	100	0	0	0	0	0	0	0	0
PSD003	Preparation and implementation of landscape plans / master plans for park improvements	Investigation and implementation of landscape plans for park improvements including Brookville Gardens and Fairbairn Reserve	0	300	0	300	308	315	323	331	339	348	357	366	375
PSD004	Forrest Hill master plan	Delivery of Forrest Hill master plan Construction of Claremont and Yarra streets, South Yarra station interface including public spaces, greenery, lighting, footpaths, drainage improvements	0	750	0	750	750	750	1,000	1,000	1,500	1,500	0	0	0
PSD005	Minor shopping centre precinct upgrades	Undertake streetscape improvements to minor shopping precincts in line with strategic program	0	200	0	200	205	210	215	221	226	232	238	244	250
PSD006	Malvern Town Hall precinct – public realm spatial improvements	Continuation of Town Hall precinct works, including at 290 Glenferrie Road	0	250	0	250	250	500	0	0	0	0	0	0	0
PSD008	Cato Street redevelopment project	Completion of the Cato Street car park redevelopment	5,923	4,400	0	4,400	0	0	0	0	0	0	0	0	0
PSD010	Princes Gardens master plan	Implementation of the Princes Gardens master plan	0	1,000	0	1,000	1,000	1,000	1,000	0	0	0	0	0	0
PSD014	Parks – playground shade sail implementation and maintenance	Annual program to extend the installation of shade sails over major playgrounds	0	50	0	50	51	53	54	55	57	58	59	61	62
PSD018	Mount Street master plan delivery	Delivery of various stages of the Mount Street master plan	0	100	0	100	250	0	0	0	0	0	1,000	1,000	1,000
PSD019	Delivery of the laneway strategy	Works to improve Council's key landmark laneways	0	100	0	100	250	250	0	0	0	0	0	0	0
PSD026	Commercial precinct upgrade implementation	Implement improvements to commercial precincts	0	0	0	0	0	0	0	1,000	1,000	1,000	1,000	1,000	1,000
PKS003	Parks – fencing maintenance and renewal	Annual program to replace and renew park fencing throughout Stonnington parks and reserves	0	55	0	55	56	58	59	61	62	64	65	67	69
PKS004	Sportsgrounds – wicket maintenance and renewal	Rolling program to upgrade and manage cricket wickets across Stonnington sportsgrounds	0	45	0	45	46	47	48	50	51	52	53	55	56
PKS006	Parks – furniture maintenance and renewal	Annual program to replace and renew park furniture throughout Stonnington parks and reserves	0	100	0	100	103	105	108	110	113	116	119	122	125
PKS008	Parks – irrigation system maintenance and renewal	Annual program to install and upgrade irrigation systems throughout Stonnington parks and reserves with a focus on garden bed dripper irrigation and targeted lawn irrigation	0	20	0	20	21	21	22	22	23	23	24	24	25
PKS010	Environment – Yarra River and Gardiners Creek biodiversity projects	Implementation of the final stages of the Yarra River Biodiversity Project (scoping, design and implementation) along Gardiner's Creek	0	990	0	990	990	990	990	990	990	990	990	990	990
PKS012	Parks – playground maintenance and safety compliance	Annual program to maintain playground safety in response to safety audits	0	90	0	90	92	95	97	99	102	104	107	110	112
PKS013	Parks – playground renewal	Annual program to upgrade and replace playgrounds in parks throughout Stonnington in accordance with audit priorities	0	280	0	280	300	315	323	331	339	348	357	366	375

Appendix C: Ten-year capital works program 2019–20 to 2028–29 Cont.

Bid number	Bid name	Scope of bid	2018–19	2019–20			2020–21	2021–22	2022–23	2023–24	2024–25	2025–26	2026–27	2027–28	2028–29	
			Deferral / carry forward	Gross budget	External funding	Net cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PKS014	Parks – structures maintenance and renewal	Annual program to replace and renew park structures throughout Stonnington parks and reserves in accordance with asset condition audits	0	40	0	40	41	42	43	44	45	46	48	49	50	
PKS015	Sportsgrounds – major maintenance and renewal	Rolling program to upgrade and improve sportsgrounds throughout Stonnington to deliver high-quality and safe playing environments	0	160	0	160	164	168	172	177	181	186	190	195	200	
PKS017	Parks – path maintenance and renewal	Annual program to replace and renew park paths throughout Stonnington parks and reserves	0	90	0	90	92	95	97	99	102	104	107	110	112	
PKS018	Sportsgrounds – oval renovations	Annual program to implement spring and autumn oval renovations across Stonnington sportsgrounds	0	80	0	80	82	84	86	88	91	93	95	97	100	
PKS020	Sportsgrounds – surface maintenance and renewal	Annual program to upgrade and replace turf playing surfaces across Stonnington sportsgrounds	0	120	0	120	123	126	129	132	136	139	143	146	150	
PKS022	Sportsgrounds – drainage maintenance and renewal	Annual program to renew and upgrade spoon and perimeter drains on various ovals	0	80	0	80	82	84	86	88	91	93	95	97	100	
PKS024	Parks – signage maintenance and renewal	Renew, replace and establish new signage in parks, gardens and sportsgrounds to enhance wayfinding and amenity and promote open space assets	0	40	0	40	41	42	43	44	45	46	48	49	50	
PKS025	Parks – major maintenance and renewal	Annual program to implement major park renewal and upgrade projects	0	150	0	150	154	158	162	166	170	174	178	183	187	
PKS026	Sportsgrounds – irrigation system maintenance and renewal	Annual program to upgrade and maintain irrigation systems across Council's 23 sportsgrounds and other open spaces in accordance with audit findings	0	120	0	120	123	126	129	132	136	139	143	146	150	
PKS027	Environment – Surrey Road groundwater management	GES monitoring (EPA requirement)	0	70	0	70	62	53	54	55	57	58	59	61	62	
PKS028	Malvern Valley Golf Course – golf ball risk mitigation	Implementation of options to mitigate risks associated with stray golf balls entering the Monash Freeway and adjacent properties	0	100	0	100	100	0	0	0	0	0	0	0	0	
PKS031	Environment – WSUD and integrated water management	Installation and upgrade of water-sensitive urban design assets to improve water quality, reduce flooding and improve urban forest outcomes	0	150	0	150	154	158	162	166	170	174	178	183	187	
PKS035	Tree up-lighting program	Up-light significant trees in prominent locations on Council land throughout the municipality	0	50	0	50	50	50	0	0	0	0	0	0	0	
PKS036	Parks – fitness equipment installations	Program to install and upgrade activity and fitness equipment in parks and along paths in open spaces throughout Stonnington	0	50	0	50	50	50	50	50	50	50	50	50	50	
PKS037	Parks – regional accessible playgrounds at four park locations	Proposed program to construct four regional accessible and inclusive playgrounds at Central Park, Sir Zelman Cowan, Orrong Romanis and Phoenix Park	0	250	0	250	0	250	0	250	0	250	0	0	0	
REC001	Floodlight maintenance and renewal program	Rolling five-year program of renewal and maintenance of floodlighting including comprehensive audits in year 4 of every five-year cycle to inform the recurring program of work	0	120	0	120	82	84	86	99	147	104	107	110	125	
REC005	Recreation strategy implementation	Ongoing implementation of actions from the recreation strategy	0	120	0	120	123	126	140	143	147	168	172	177	200	
PSD029	Commercial precinct planning	Commercial precinct planning for future commercial precinct improvement works	0	0	0	0	0	100	250	100	250	100	250	100	250	
Total parks, open space and streetscapes			5,923	\$11,420	\$0	\$11,420	\$6,499	\$6,714	\$6,144	\$6,326	\$6,845	\$6,992	\$6,470	\$6,399	\$6,662	

Appendix C: Ten-year capital works program 2019–20 to 2028–29 Cont.

Bid number	Bid name	Scope of bid	2018–19	2019–20			2020–21	2021–22	2022–23	2023–24	2024–25	2025–26	2026–27	2027–28	2028–29
			Deferral / carry forward	Gross budget	External funding	Net cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Recreational, leisure and community facilities															
PSD027	Toorak Park Masterplan implementation	Implementation of endorsed Toorak Park Masterplan	407	1,500	0	1,500	1,500	500	200	0	0	0	0	0	0
PKS009	Malvern Valley Golf Course – course maintenance and renewal	Annual program to invest in key upgrades to the course and supporting infrastructure – irrigation, drainage, tees, greens and fairways	0	100	0	100	103	105	108	110	113	116	119	122	125
PKS033	Sportsgrounds – major redevelopment – Como Oval	Undertake major redevelopment of Como Oval in accordance with sportsgrounds condition audit findings – includes slit drainage, irrigation, regrading, resurfacing, turf and wicket	0	0	0	0	500	0	0	0	0	0	0	0	0
REC002	Sport and Recreation Victoria funding partnerships	Community sports infrastructure funded projects – minor facilities – Righetti sportsground floodlighting in 2019–20	180	200	0	200	205	231	237	243	277	284	291	329	337
REC003	Sportsground facility upgrades	New, upgrade and renewal of sportsground infrastructure – Wadsworth baseball practice facilities upgrade in 2019–20	0	407	160	247	195	200	226	232	238	267	273	280	318
REC004	Tennis facility renewal	Ongoing annual renewal program across the municipality In 2019–20: Orrong Park Tennis Centre – reconstruct courts, replace surface and install new floodlighting	0	1,305	90	1,215	710	620	415	300	300	350	350	350	350
REC007	Floodlighting upgrade program	Floodlighting upgrade – based on audit report combined with court upgrade	0	0	0	0	349	357	366	375	396	406	416	426	437
Total recreational, leisure and community facilities			587	3,512	250	3,262	3,561	2,013	1,552	1,260	1,324	1,423	1,450	1,507	1,568
Buildings															
ACD003	Pound functional upgrades	General maintenance as required Continue to repair, replace and upgrade dog pen doors and seal flooring of pens as required	0	30	0	30	31	32	32	33	34	35	36	37	37
AQC011	Aquatics facilities functional upgrades	Install new lockers at both centres in 2019–20	0	50	0	50	51	53	54	55	57	58	59	61	62
AQC012	Prahran Aquatic Centre (PAC) feasibility and redevelopment	Preplanning for the PAC redevelopment including the concept development in 2019–20	0	50	0	50	100	1,500	1,550	2,500	12,000	10,500	0	0	0
GMC001	Prahran Market annual contribution as per agreement	30 per cent of the rental paid to Council by the Prahran Market is reinvested back into the Prahran Market for capital works	0	450	0	450	461	473	485	497	522	535	548	562	576
GMC007	Prahran Market – sub-station upgrade	Electricity sub-station upgrade	0	770	0	770	0	0	0	0	0	0	0	0	0
GMC008	Prahran Market – distribution boards upgrades	Replace distribution boards	0	627	0	627	0	0	0	0	0	0	0	0	0
LIB005	Library functional upgrades	Upgrades to library spaces to improve flexibility and allow for more study spaces with power and data across all libraries	0	0	0	0	62	63	65	66	68	70	71	73	75
LIB007	Northbrook / History Centre Garden	Scope and design disability access to the Stonnington History Centre with a view to creating ramp access and improving paths in 2019–20	0	50	0	50	51	53	0	0	0	0	0	0	0
MPR002	Roof safety system renewal and upgrade program	In 2019–20, upgrade roof access and fall arrest installations at Council buildings after solar installations, including roof ladders, walkways and anchor points	0	60	0	60	62	63	65	66	68	70	71	73	75
MPR003	Essential services renewal and upgrade	In 2019–20, renew and upgrade automatic doors in accordance with the condition audit's recommendations and other essential services at Council buildings	0	80	0	80	82	84	86	110	113	116	119	122	125

Appendix C: Ten-year capital works program 2019–20 to 2028–29 Cont.

Bid number	Bid name	Scope of bid	2018–19	2019–20			2020–21	2021–22	2022–23	2023–24	2024–25	2025–26	2026–27	2027–28	2028–29
			Deferral / carry forward	Gross budget	External funding	Net cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
MPR005	Soil remediation	Implement the recommendations from the 2018–19 review of soil management for Council sites	0	90	0	90	92	95	97	99	102	104	107	110	112
MPR006	Building condition audit	Assess and report on the condition of 33 per cent of Council buildings every three years	0	50	0	50	51	53	54	66	68	70	71	73	75
MPR007	Air conditioning plant replacement	Replacement of old, inefficient air conditioning plant at various sites, as required, and as scheduled	0	385	0	385	395	404	415	552	566	580	594	609	624
MPR008	Children and Family Services building renewal and upgrade program	Renewal and upgrade works in Children and Family Services buildings	0	450	0	450	461	473	485	552	566	580	594	609	624
MPR010	Leisure and Library building renewal and upgrade program	Renewal and upgrade works at pavilions and libraries as per the program	0	300	0	300	308	315	323	397	407	417	428	439	450
MPR011	Central Park CCC and MCH roof tile replacement	Replacement of the terracotta roof tiles	0	0	0	0	0	130	0	0	0	0	0	0	0
MPR012	Parks and gardens building renewal and upgrade program	Malvern Valley Golf Course workshop and residence renewal works in 2019–20	0	50	0	50	51	53	54	66	68	70	71	73	75
MPR013	Multi-storey car park building renewal program	Renewal works at various car parks as per the audit program	0	100	0	100	103	105	108	132	136	139	143	146	150
MPR014	Civic and commercial building renewal and upgrade program	Renewal works at various council buildings as per the audit program	0	120	0	120	123	126	129	155	158	162	166	171	175
MPR015	Recreation building renewal and upgrade program	East Malvern Tennis Club renewal works in 2019–20	0	120	0	120	123	126	129	155	158	162	166	171	175
MPR017	Aged care building renewal and upgrade program	Alterations and improvements to Chris Gahan Centre in 2019–20	0	50	0	50	50	50	50	0	0	0	0	0	0
MPR018	Cultural centres building renewal and upgrade program	Malvern Community Arts Centre stage works in 2019–20	0	50	0	50	51	53	54	66	68	70	71	73	75
MPR019	Chapel Off Chapel building renewal and upgrade program	Chapel Off Chapel renewal works	0	50	0	50	51	53	54	66	68	70	71	73	75
MPR020	Princes Close Child Care Centre refurbishment stage 3 – bathroom and joinery	Refurbishment of a children's bathroom	0	80	0	80	0	0	0	0	0	0	0	0	0
MPR021	Phoenix Park Library main entry ramp upgrade	Demolition of existing ramp and rebuild a compliant entry ramp	0	0	0	0	60	0	0	0	0	0	0	0	0
MPR022	Council buildings accessibility improvements	Upgrade Council's public accessible toilets and their access pathways to comply with current regulatory requirements	0	110	0	110	113	116	118	132	136	139	143	146	150
MPR023	George Gahan Centre entry, office and toilet upgrade	George Gahan Centre entry, office and toilet upgrade	0	0	0	0	0	0	0	250	0	0	0	0	0
MPR024	Relocation of services from 22 Little Chapel Street	Moving maternal child health and youth services out of 22 Little Chapel Street to a different facility	200	0	0	0	0	0	0	0	0	0	0	0	0
MPR027	Healey Pavilion upgrade	Upgrade of Healey Pavilion	0	800	20	780	0	0	0	0	0	0	0	0	0
MPR031	Orrong Romanis Recreation Centre (ORRC) wall insulation replacement/protection	Replacement/protection of the deteriorated wall foil insulation at ORRC with acoustic board insulation	0	100	0	100	0	0	0	0	0	0	0	0	0
MPR034	Chapel Off Chapel theatre roof replacement	Replace the slate roof over the Chapel Theatre and reconstruct its drainage system	0	0	0	0	0	450	0	0	0	0	0	0	0

Appendix C: Ten-year capital works program 2019–20 to 2028–29 Cont.

Bid number	Bid name	Scope of bid	2018–19	2019–20			2020–21	2021–22	2022–23	2023–24	2024–25	2025–26	2026–27	2027–28	2028–29
			Deferral / carry forward	Gross budget	External funding	Net cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
MPR039	Northbrook House refurbishment and upgrade	Refurbish and upgrade of Northbrook House	0	0	0	0	100	1,000	0	0	0	0	0	0	0
MPR044	Victoria Gardens parks and gardens works depot upgrade	Upgrade the parks and gardens works depot at Victoria Gardens	0	0	0	0	345	0	0	0	0	0	0	0	0
MPR045	Armadale Early Learning Centre refurbishment	Refurbish the interior of the centre	0	0	0	0	330	0	0	0	0	0	0	0	0
MPR050	Strategic building improvements	Strategic building improvements	0	0	0	0	0	275	75	0	0	0	0	0	0
MPR059	Chapel Off Chapel entrance upgrade	Construct a new accessible entrance	0	180	0	180	0	0	0	0	0	0	0	0	0
MPR060	Phoenix Park Library toilet refurbishment	Refurbish the toilets on both levels	0	20	0	20	200	0	0	0	0	0	0	0	0
MPR061	Central Park Conservatory – conservation management plan implementation	Implement the conservation work recommended in the conservation management plan	0	0	0	0	0	30	200	0	0	0	0	0	0
MPR062	Central Park Pavilion roof restoration	Restore the concrete roof	0	0	0	0	0	20	100	0	0	0	0	0	0
MPR064	Winter Street Toy Library kitchen/toilet refurbishment	Refurbish the kitchen and toilet	0	0	0	0	0	0	108	0	0	0	0	0	0
MPR065	Toorak/Sth Yarra Library accessible ramp upgrade and lift replacement	Demolish existing two entry ramps and rebuild two compliant ramps Replace existing lift with an accessible passenger lift in the same location	0	0	0	0	0	0	0	800	0	0	0	0	0
MPR066	Stonnington Pound external utilities enclosure	Extend the external drying/clothesline area at the rear of the building	0	40	0	40	0	0	0	0	0	0	0	0	0
MPR067	Hickey Pavilion toilet/shower upgrade	Design upgrade of toilets/showers to include shower cubicles, fitting and fixture replacements	0	20	0	20	256	0	0	0	0	0	0	0	0
MPR068	Malvern Library ground floor quiet study area	Enclose a section of Malvern Library study area with floor to ceiling glazed panels and glazed sliding door	0	100	0	100	0	0	0	0	0	0	0	0	0
MPR070	Demolition of former Toorak Park Maternal Child Health Centre (4 Fulton Street)	Demolition of building and reinstatement of site	0	50	0	50	0	0	0	0	0	0	0	0	0
MPR071	Demolition of former U3A Centre (578 Orrong Road)	Demolition of building and reinstatement of site	0	50	0	50	0	0	0	0	0	0	0	0	0
MPR072	Aquatic Centres building renewal and upgrade program	Annual Aquatics renewal program	0	80	0	80	82	84	86	110	113	116	119	122	125
MPR073	Malvern Library SE roof reconstruction	Replacement of the metal roof and strengthening of the roof frame	0	180	0	180	0	0	0	0	0	0	0	0	0
MPR100	Community facilities and pavilion strategy implementation	Community facilities and pavilion strategy implementation	0	0	0	0	0	0	0	0	0	5,000	10,000	10,000	10,000
PKS007	Environment: Energy efficiency – energy use reduction program	Annual program to investigate and implement initiatives to improve Council's energy use across its buildings (lighting improvements)	0	110	0	110	113	116	118	121	124	128	131	134	137
PKS023	Environment: Energy efficiency – buildings and facilities	Annual program to investigate and implement initiatives to improve Council's energy use across Council buildings and operations, including solar and building system improvements	0	500	0	500	500	500	500	500	500	500	500	500	500
PMG003	Provision for heating, ventilation and air conditioning (HVAC) maintenance and improvements	Rolling program of HVAC improvements	0	150	0	150	154	158	162	166	170	174	178	183	187

Appendix C: Ten-year capital works program 2019–20 to 2028–29 Cont.

Bid number	Bid name	Scope of bid	2018–19	2019–20			2020–21	2021–22	2022–23	2023–24	2024–25	2025–26	2026–27	2027–28	2028–29
			Deferral / carry forward	Gross budget	External funding	Net cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PMG004	Urgent renewal of drainage around Council buildings	Replacement of faulty drains	0	60	0	60	62	63	65	66	68	70	71	73	75
PSD011	Hawksburn village toilet	Selection of toilet and preferred site within Hawksburn Village	0	0	0	0	0	0	0	0	0	0	0	0	210
PSD017	Percy Treyvaud Masterplan implementation	Implementation of Percy Treyvaud Memorial Park Masterplan	1,210	13,200	0	13,200	21,200	8,250	0	0	0	0	0	0	0
REC009	Recreation facility functional upgrades	Implementation of improvements across Council's community facilities – establish East Malvern Men's Shed in 2019–20	0	200	0	200	113	116	118	132	136	139	155	158	162
REC010	Pavilion minor functional upgrades	Implement an access control system at Como Park, Pollack, TH King and Sheridan pavilions to replace cyber key system in 2019–20	0	120	0	120	21	21	27	28	28	35	36	37	44
REC013	Charles Lux Pavilion redevelopment	Redevelop existing sports pavilion to 'premier' standard.	0	90	0	90	0	0	0	0	0	0	500	8,500	6,000
Total buildings			1,410	20,222	20	20,202	26,406	15,551	5,964	7,941	16,501	20,106	15,221	23,327	21,151
Heritage buildings															
MPR004	Malvern Town Hall Precinct conservation plan implementation	Replace slate/metal roof over west wing and south wing in 2019–20	0	160	0	160	164	168	75	77	79	81	83	85	87
MPR016	Prahran Town Hall conservation plan implementation	Various projects scheduled in Council's Prahran Town Hall conservation management plan including structure, roof and miscellaneous repairs	0	0	0	0	0	0	75	77	79	81	83	85	87
MPR037	Harold Holt Swim Centre Masterplan implementation	Restoration and upgrade of outdoor pools, plant and facilities, including restoration of the dive tower	2,900	0	0	0	2,100	0	0	0	0	0	0	0	0
MPR048	Prahran Town Hall Masterplan – development	Redevelopment of Prahran Town Hall to provide new and upgraded civic and community space	4,350	3,200	0	3,200	15,100	4,780	30	0	0	0	0	0	0
MPR053	Prahran Town Hall additional upgrades	Upgrade works including first floor of fire station, both levels of the courthouse and rebuilding the cupola on the top of the clock tower (as per 1888 designs by architect Charles D'Ebro)	0	0	0	0	0	0	0	0	0	5,500	0	0	0
AQC014	Harold Holt Swim Centre – concourse and grandstand repairs	Repair concrete spooling on outdoor concourse and grandstand	0	170	0	170	0	0	0	0	0	0	0	0	0
AQC015	Harold Holt Swim Centre – leisure pool renewal	Renewal works to leisure pool – replace water features and the pebbleflex surface in between the outdoor toddlers area	0	0	0	0	0	0	0	55	0	0	0	0	125
AQC018	Aquatic Centre pool tiling works	Tiling works to the hydrotherapy, leisure and 50 m pools at Harold Holt Swim Centre and toddlers pool at Prahran Aquatic Centre	0	200	0	200	1,400	0	0	0	0	0	0	0	0
HAL005	Malvern Town Hall and Prahran Town Hall function centres – facility improvements	Facility improvements including marble ticket box ledge repairs, lamp fitting replacements, remote-control blinds and sanding and sealing of floors	0	20	0	20	21	21	22	22	23	23	24	24	25
HAL019	Malvern Town Hall acoustic panel replacement	Replace the water damaged acoustic panels at the back of the Malvern Town Hall in the balcony area	0	0	0	0	41	0	0	0	0	0	0	0	0
Total heritage buildings			7,250	3,750	0	3,750	18,826	4,969	202	232	181	5,686	190	195	325
Fleet and equipment replacement															
API005	New electronic gate for courthouse laneway (community safety initiative)	Install new electronic gate to provide more safe access to Chapel Street tenants and staff	0	0	0	0	0	0	90	0	0	0	0	0	0
AQC006	Replace pool blankets	Replace thermal pool blankets on pools at Harold Holt Swim Centre and Prahran Aquatic Centre	0	0	0	0	50	0	50	0	50	0	50	0	50
AQC007	Harold Holt Swim Centre – refurbish 50m circulation pump	50m circulation pump will be due for refurbishment	0	0	0	0	35	0	40	0	45	0	50	0	55

Appendix C: Ten-year capital works program 2019–20 to 2028–29 Cont.

Bid number	Bid name	Scope of bid	2018–19	2019–20			2020–21	2021–22	2022–23	2023–24	2024–25	2025–26	2026–27	2027–28	2028–29
			Deferral / carry forward	Gross budget	External funding	Net cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
AQC008	Prahran Aquatic Centre – mechanical plant and equip equipment maintenance	Routine and reactive maintenance of mechanical pool, plant and equipment	0	80	0	80	80	70	80	80	80	85	85	85	90
AQC009	Harold Holt Swim Centre mechanical plant and equipment replacement	Replacement of plant and equipment at Harold Holt Swim Centre	0	125	0	125	200	125	200	150	150	160	160	165	165
FLE003	Fleet workshop – capital replacement of plant and associated equipment	Annual replacement of jacks and jack stands, lift chains and trolleys and associated plant	0	20	0	20	10	10	10	10	10	10	10	10	10
FLE004	Annual specialised vehicles purchase/ replacement program	Replacement of vehicles in line with replacement guidelines	0	1,200	0	1,200	1,102	1,130	1,200	1,200	1,200	1,200	1,200	1,200	1,200
FLE005	Annual light fleet vehicles purchase/ replacement program	Replacement of vehicles in line with replacement guidelines	0	740	0	740	740	740	740	740	740	740	740	740	740
FLE006	Passenger bus replacement	Replacement of Council bus in line with replacement program	0	0	0	0	72	0	0	0	72	72	72	0	0
PKS016	Parks – minor equipment	Annual program to upgrade and replace minor parks plant and equipment	0	20	0	20	20	20	20	20	20	20	20	20	20
PMG005	CCTV installation maintenance and upgrade – various facilities	CCTV installations and upgrades are required at a number of Council's facilities Analogue systems with limited storage capacity require updating to digital technology	0	150	0	150	150	150	150	150	150	150	150	150	150
RDM006	Infrastructure maintenance section – minor equipment replacement	Replacement of tools and minor equipment required to complete maintenance works	0	15	0	15	15	15	15	15	15	15	15	15	15
TRN017	Multi-deck car parks – pay equipment upgrade	Replacement of eight existing AutoPay stations	0	0	0	0	0	0	900	0	0	0	0	0	0
Total fleet and equipment replacement			0	2,350	0	2,350	2,474	2,260	3,495	2,365	2,532	2,452	2,552	2,385	2,495
Furniture and fittings															
AGH002	Aged facilities furniture replacement	Furniture upgrades to support seniors centres as required including chairs, tables and crockery	0	5	0	5	5	5	5	5	5	5	5	5	5
API002	Community CCTV strategic initiatives	CCTV system upgrade	0	430	0	430	30	30	30	30	30	30	30	30	30
AQC003	Automatic pool vacuum replacement program	Replacement of automatic pool vacuum cleaner across aquatic services	0	25	0	25	25	25	25	25	25	25	25	25	25
AQC004	Furniture and equipment replacement – Prahran Aquatic Centre	Continued replacement of furniture and equipment including sun loungers, tables/chairs, lane ropes, pool inflatables and accessories	0	20	0	20	20	20	20	20	20	20	20	20	20
AQC005	Furniture and equipment replacement – Harold Holt Swim Centre (HHSC)	Furniture and equipment replacement program at HHSC	0	20	0	20	20	20	20	20	20	20	20	20	20
CCS002	Furniture and equipment upgrades for maternal child health and childcare	Upgrade of white goods and equipment for OHS and safety requirements and improved sustainable equipment	0	25	0	25	25	25	25	25	25	25	25	25	25
COC001	Technical equipment upgrades and replacements	Provision for equipment upgrades and replacements	0	48	0	48	48	48	48	48	48	48	48	48	48
COC002	Chapel Off Chapel – functional upgrades	Various equipment and upgrades as required in line with business operations such as front-of-house radios, upgrade of aisle safety lighting and loft	0	50	0	50	50	50	50	50	50	50	50	50	50
COC005	Chapel Off Chapel – upright piano	Replace current upright piano, which has become damaged and no longer of performance quality	0	23	0	23	0	0	0	0	0	0	0	0	0
COC006	Chapel Off Chapel – foyer furniture	Replace leather foyer furniture in Chapel Off Chapel	0	0	0	0	24	0	0	0	0	0	0	0	0

Appendix C: Ten-year capital works program 2019–20 to 2028–29 Cont.

Bid number	Bid name	Scope of bid	2018–19	2019–20			2020–21	2021–22	2022–23	2023–24	2024–25	2025–26	2026–27	2027–28	2028–29
			Deferral / carry forward	Gross budget	External funding	Net cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COC007	Chapel Off Chapel – seating bank refurbishment / replacement	Refurbish and replace elements of the Chapel theatre seating bank and / or fixtures	0	0	0	0	0	0	0	0	0	350	0	0	0
GCS005	Secure display cabinets for Council Mayoral chains	Secure display cabinet for Mayoral chains	0	50	0	50	0	0	0	0	0	0	0	0	0
HAL001	Prahran Town Hall Function Centre equipment purchase	Purchase of new equipment to accommodate hirer needs and requirements	0	0	0	0	20	20	0	0	0	0	20	0	0
HAL003	Furniture replacement – Malvern Town Hall	Replace obsolete furniture including tables, chairs and trolleys	0	20	0	20	20	20	20	20	20	20	20	20	20
HAL004	Malvern Town Hall – equipment replacement	Replace equipment that has reached the end of its service life and is inefficient Upgrade the Banquet Hall audio system	0	20	0	20	20	20	20	20	20	20	20	20	20
HAL014	311 Civic Centre and Malvern Town Hall office – replacement of furniture and equipment and functional improvements	Furniture replacement and upgrade of equipment, including replacement of items due to wear and tear, replacement of rubbish bins and investigation of electronic signage for meeting rooms	0	20	0	20	20	20	20	20	20	20	20	20	20
LIB004	Libraries – furniture and equipment	In 2019–20 purchase new meeting room tables for Malvern, new shelving for Phoenix Park and chairs for Stonnington History Centre New children's area furniture and rugs for Toorak and Malvern	0	32	0	32	32	35	35	35	35	35	35	35	35
LIB006	Stonnington History Centre project	Stonnington History Centre will complete a project each year, which may include books, exhibitions / displays, heritage markers	0	25	0	25	50	25	50	25	50	25	55	25	55
YTH003	Youth services: furniture and equipment	Purchase new furniture and required equipment for Youth Services and the Child and Youth Community Wellbeing Hub	0	10	0	10	5	10	5	10	5	10	5	10	5
YTH009	Hub equipment	Purchase equipment for the Prahran Child and Youth Community Wellbeing Hub	0	10	0	10	25	10	25	10	25	10	25	10	25
Total furniture and fittings			0	833	0	833	419	383	418	363	398	713	403	383	403
Information technology															
AGH001	Aged IT upgrades	Upgrade Care link+ as required for the aged care reforms Implement solutions to manage cashless payments for aged services community-based activities	0	20	0	20	20	20	20	20	20	20	20	20	20
AQC002	Aquatics IT upgrades	Upgrades for POS, bookings, telephone systems Includes replacement of touch screens, cash drawers and other hardware including card readers	0	20	0	20	20	20	20	20	20	20	20	20	20
BST001	Stonnington Civic Centre network infrastructure	Network infrastructure development – includes network design, performance and network hardware replacements	0	50	0	50	50	50	50	50	50	50	50	50	50
BST002	PC and desktop equipment replacement/enhancements	Replacement of obsolete desktop operating equipment (PCs, monitors and laptops) and improve use of converging technologies	0	150	0	150	250	250	250	250	250	250	250	250	250
BST003	Mobile technology and remote office	Provide technology to meet the increasing demand for remote connectivity to Council's network and applications via notebooks, tablet PCs and smartphones	0	10	0	10	10	10	10	10	10	10	10	10	10
BST004	Network printer replacements/enhancements	Replace failing and 'out of warranty' network printers Investigate printer enhancements (automated driver installation system, secure card printing)	0	10	0	10	10	50	50	50	10	10	10	10	10
BST005	IT admin tools development/enhancements	IT admin tool development and enhancements (IT helpdesk system, maintenance / licence / IT self-help portal) Acquisition of new Windows 10 upgrade deployment tools in 2019–20	0	40	0	40	20	20	20	20	20	20	20	20	20

Appendix C: Ten-year capital works program 2019–20 to 2028–29 Cont.

Bid number	Bid name	Scope of bid	2018–19	2019–20			2020–21	2021–22	2022–23	2023–24	2024–25	2025–26	2026–27	2027–28	2028–29
			Deferral / carry forward	Gross budget	External funding	Net cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
BST007	Corporate wi-fi network	Deploy centrally controlled secure wi-fi network Install access points to most branch offices across Council (where required)	0	20	0	20	10	10	10	10	10	10	10	10	10
BST008	IT security initiatives	Keep up to date with latest IT security initiatives (IDS, IPS, USB protection, etc.) Mitigate risks identified in IT risk register	0	50	0	50	50	50	50	50	50	50	50	50	50
BST013	Property and rating Ci Anywhere implementation	Upgrading of TechnologyOne property and rating application to latest version including acquisition of new reporting modules required	0	90	0	90	20	0	0	0	0	0	0	0	0
CCS001	Family and children services IT upgrades	Upgrade of equipment and systems	0	10	0	10	10	10	10	10	10	10	10	10	10
LIB002	Library IT replacements PCs and printers	Replacement of PCs and printers in libraries as per replacement schedule	0	95	0	95	95	95	95	95	100	100	100	100	100
LIB003	Library IT upgrades	Upgrades to Library Management System and wi-fi infrastructure	0	10	0	10	10	10	10	10	10	10	10	10	10
Total information technology			0	575	0	575	575	595	595	595	560	560	560	560	560
Arts/economic development															
EDV007	Art program – art acquisition	Following Council's adoption of the Arts Acquisition Strategy and ongoing rollout	62	80	0	80	80	80	80	80	80	80	80	80	80
EDV008	Public open space art program	Following Council's adoption of the Arts Acquisition Strategy and ongoing rollout	0	50	0	50	50	50	50	50	50	50	50	50	50
EDV009	Sculptures in public realm	Create new sculptures in public realm	0	0	0	0	200	0	200	0	200	0	200	0	200
Total arts/economic development			62	130	0	130	330	130	330	130	330	130	330	130	330
Library stocks															
LIB001	Library materials and e-services subscriptions	Purchase new library materials including books and e-services subscriptions	0	630	0	630	630	630	630	635	635	635	635	640	640
LIB008	RFID – maintenance and equipment upgrade	Equipment upgrade planned for 2019–20	0	125	0	125	27	27	27	27	1,125	30	30	30	30
LIB009	Library book processing	Process and catalogue new books and other items to make them available for loan to the community	0	300	0	300	300	300	300	300	310	310	310	310	310
Total library stocks			0	1,055	0	1,055	957	957	957	962	2,070	975	975	980	980
Roads, footpaths, kerb and channel, and drainage															
INF003	Local roads – urgent works and contingency	Carry out urgent works on local roads	0	150	0	150	154	158	162	166	170	174	178	183	187
INF004	Local roads – road asphalt resurfacing program	Asphalt resurfacing of local roads	0	2,200	0	2,200	2,255	2,311	2,369	2,428	2,489	2,551	2,615	2,680	2,747
INF005	Bridges – level 1, 2 and 3 inspections	Bridges require annual condition / defect inspections	0	25	0	25	25	25	25	25	25	25	25	25	25
INF006	Bridges – general maintenance/improvement program	General repair, maintenance, upgrade of bridges as per inspection reports	0	50	0	50	51	53	54	55	57	58	59	61	62
INF007	Road safety works – construction by infrastructure	Roads safety works on local roads initiated by transport unit	0	250	0	250	256	263	269	276	283	290	297	305	312
INF009	Design of various rights of way (ROWs) for future works	Design services for laneways and ROWs for future construction	0	35	0	35	36	37	38	39	40	41	42	43	44
INF010	Infrastructure design works for future year construction	Planning and design of future projects	0	130	0	130	133	137	140	143	147	151	155	158	162

Appendix C: Ten-year capital works program 2019–20 to 2028–29 Cont.

Bid number	Bid name	Scope of bid	2018–19	2019–20			2020–21	2021–22	2022–23	2023–24	2024–25	2025–26	2026–27	2027–28	2028–29
			Deferral / carry forward	Gross budget	External funding	Net cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INF011	Drainage program – relining to existing drains and construction	Relining of existing drains where access is limited	0	100	0	100	103	105	108	110	113	116	119	122	125
INF012	Drainage improvement works	Undertake drainage improvement works to ensure drainage network is expanded to cover the whole municipality such as a new drainage system in flood-prone areas	0	200	0	200	394	315	323	331	339	348	357	366	375
INF013	Drainage – minor works program	Drainage minor works that can resolve/improve localised flood problems in various areas	0	400	0	400	461	473	485	442	453	464	475	487	500
INF014	Local roads refurbishment design service	Design works for replacing kerbs, road surface and new drainage proposals	0	150	0	150	154	158	162	166	170	174	178	183	187
INF015	Charles Street – road refurbishment	Kerb and channel renewal, drainage upgrade and pavement rehabilitation	0	80	0	80	0	450	500	0	0	0	0	0	0
INF016	Avenel Road – road refurbishment	Re-lay bluestone kerb and channel, new drainage, footpath and resurfacing	0	0	0	0	0	0	0	0	0	600	0	0	0
INF017	Darling Street South Yarra – Toorak Rd to Domain Rd	Reconstruction of road pavement, footpath and drainage upgrade	0	0	0	0	5	0	0	0	950	0	0	0	0
INF018	Osborne Street South Yarra – Toorak Rd to Fawkner St	Reconstruction of road pavement, footpath and drainage upgrade	0	0	0	0	0	5	0	0	0	0	800	0	0
INF019	Fawkner Street South Yarra – Punt to Powell	Reconstruction of road pavement, footpath and drainage upgrade	0	0	0	0	0	0	450	450	0	0	0	0	0
INF021	Hedgeley Ave – road refurbishment	Kerb and channel renewal, drainage upgrade and pavement rehabilitation	0	0	0	0	650	0	0	0	0	0	0	0	0
INF023	Meryl Street refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	0	0	0	0	0	0	0	0	0	0	390	0	0
INF024	Union Street refurbishment – Windsor – Chapel to Thomas St Sth	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	0	560	0	560	0	0	0	0	0	0	0	0	0
INF025	Peel Street refurbishment – stages 1 and 2	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	0	0	0	0	0	0	0	0	0	550	450	0	0
INF026	Argo Street refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	0	0	0	0	0	0	900	0	0	0	0	0	0
INF027	Millewa Avenue refurbishment	Pavement rehabilitation, kerb replacement, drainage improvements	0	750	0	750	0	0	0	0	0	0	0	0	0
INF028	Arterial road and shopping centre footpath repair and maintenance	Footpath works	0	150	0	150	154	158	162	166	170	174	178	183	187
INF029	Pram crossing upgrades to DDA standards	Replace existing non-compliant pram crossings with DDA standard pram crossings	0	96	0	96	98	101	103	106	57	111	114	117	120
INF030	Roads to Recovery funded projects	Reconstruction of roads under the Roads to Recovery funded program	0	239	239	0	239	239	239	239	0	0	0	0	0
INF031	Molesworth Street Prahran refurbishment	Reconstruction of road pavement, footpath and drainage upgrade	0	0	0	0	0	640	0	0	0	0	0	0	0
INF032	Quamby Avenue South Yarra refurbishment	Reconstruction of road pavement, footpath and drainage upgrade	0	0	0	0	0	170	0	0	0	0	0	0	0
INF033	River Street South Yarra refurbishment – Toorak to Malcolm Street	Reconstruction of road pavement, footpath and drainage upgrade	0	0	0	0	0	0	900	0	0	0	0	0	0
INF034	Huntingfield Road Toorak refurbishment	Reconstruction of road pavement, footpath and drainage upgrade	0	5	0	5	0	45	0	0	0	0	0	0	0
INF036	Castlebar Road Malvern East refurbishment stage 1 – Woodlands Gve to Capon St	Reconstruction of road pavement, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	0	0	630	350

Appendix C: Ten-year capital works program 2019–20 to 2028–29 Cont.

Bid number	Bid name	Scope of bid	2018–19	2019–20			2020–21	2021–22	2022–23	2023–24	2024–25	2025–26	2026–27	2027–28	2028–29	
			Deferral / carry forward	Gross budget	External funding	Net cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INF043	Oxford Street Malvern	Reconstruction of road pavement, footpath and drainage upgrade	0	0	0	0	0	0	620	0	0	0	0	0		
INF044	Monomeath Ave Toorak	Reconstruction of road pavement, footpath and drainage upgrade	0	0	0	0	0	0	450	0	0	0	0	0		
INF047	Davies Street Malvern East	Reconstruction of road pavement, footpath and drainage upgrade	0	0	0	0	550	0	0	0	0	0	0	0		
INF048	Wilks Ave Toorak	Reconstruction of road pavement, footpath and drainage upgrade	0	0	0	0	750	0	0	0	0	0	0	0		
INF049	Gaynor Court Malvern	Reconstruction of road pavement, footpath and drainage upgrade	0	200	0	200	0	0	0	0	0	0	0	0		
INF050	Dundonald Ave Malvern East	Reconstruction of road pavement, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	550	0	0		
INF052	ROW at rear of Warra Street Toorak	Reconstruction of laneway and drainage expansion	0	200	0	200	0	0	0	0	0	0	0	0		
INF059	Wattle Street Road refurbishment and electricity upgrades	Road reconstruction and underground power	0	100	0	100	0	0	0	0	0	0	0	0		
INF060	Toorak Avenue reconstruction	Reconstruction of road pavement, footpath and drainage upgrade	0	0	0	0	0	0	550	0	0	0	0	0		
INF061	Dene Avenue reconstruction	Reconstruct kerbing, drainage upgrade, road profiling and resurfacing	0	0	0	0	0	0	530	0	0	0	0	0		
INF062	Cummins Grove reconstruction	Reconstruct kerbing, footpath, pavement, drainage and road surface	0	0	0	0	0	520	0	0	0	0	0	0		
INF065	Parkside Street reconstruction	Reconstruct kerbing, footpath, pavement, upgrade drainage and resurfacing	0	0	0	0	0	0	0	490	0	0	0	0		
INF066	Allenby Avenue – Wilton Vale Crescent to Railway Reserve	New kerb and channel, drainage, footpath and refurbishment of concrete road	0	0	0	0	550	0	0	0	0	0	0	0		
INF067	Mercer Road Armadale – High Street to Malvern Road – 2 stages	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	750	750	0	0	0	0	0	0		
INF068	Orrong Road Toorak – 3 stages	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	700	0	700	760	750	0	0	0	0	0	0		
INF069	Macquarie Street Prahran refurbishment	Reconstruction of road, kerbing, footpath and new drainage	0	0	0	0	0	0	0	500	0	0	0	0		
INF070	Osment Street Armadale refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	550	0	0	0	0		
INF071	Inverness Avenue refurbishment Wattleree to no through road	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	500	0	0	0	0	0		
INF072	Tyrone Street refurbishment – Commercial to Argo	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	530	0	0	0		
INF073	Cairnes Crescent refurbishment – 1st of 3 stages	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	400	400	0	0	0	0		
INF074	Joy Street refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	350	0	0	0	0	0	0	0		
INF075	Edsall St refurbishment – stage 1 Nicholls to Isabelle, stage 2 Glenferrie to Drysdale	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	500	250	0	0	0	0		
INF076	Lorne Road refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	550	0	550	500	0	0	0	0	0	0	0		
INF077	Motherwell Street refurbishment – stage 1 of 2 stages	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	500	500	0	0	0	0		
INF078	Gordon Street concrete road refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	320	0	0	0		
INF079	Melrose Ave concrete road refurbishment heritage overlay	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	650	0	0	0		

Appendix C: Ten-year capital works program 2019–20 to 2028–29 Cont.

Bid number	Bid name	Scope of bid	2018–19	2019–20			2020–21	2021–22	2022–23	2023–24	2024–25	2025–26	2026–27	2027–28	2028–29
			Deferral / carry forward	Gross budget	External funding	Net cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INF080	Langville Court concrete road refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	350	0	0	0	0
INF082	Basil Street concrete road refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	0	0	770	0
INF083	Argyll Street refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	810	500	500	0
INF084	River Lane refurbishment	Reconstruction of bluestone laneway with bluestone pitchers	0	0	0	0	0	0	0	0	0	400	0	0	0
INF085	Theodore Court refurbishment (Macadam pavement)	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	120	0	0	0	0	0
INF086	Hobson Street refurbishment (trees in road pavement)	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	400	0	0	0	0	0
INF087	Moore Street refurbishment – Commercial to Argo	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	530	0	0	0
INF088	Hamilton Road concrete road refurbishment – heritage overlay	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade (design works)	0	0	0	0	0	0	0	0	0	0	0	5	0
INF089	Oxford Street refurbishment – full reconstruction	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	0	0	490	0
INF090	Batesford Road refurbishment – stage 1 of 2 stages	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	0	0	500	500
INF091	Ottawa Road refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	0	0	350	0
INF092	Thomas Place refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	0	0	0	430
INF093	Davis Avenue refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	0	0	0	940
INF094	Stewart Street refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	0	0	350	0
INF095	Palfreyman Street refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	0	0	0	510
INF096	Mountfield Avenue refurbishment – stage 1 of 2 stages	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	0	0	400	5
INF097	Fulham Avenue refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	0	0	0	500
INF098	Caroline Street refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	0	0	500	0
INF099	Rae Court refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	0	0	0	150
INF100	Gauntlet Road refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	0	0	0	0	0	0	0	0	0	0	0	500
INF101	Kingston Street parking bay refurbishment	Reconstruction of road pavement in the parking bay	0	380	0	380	0	0	0	0	0	0	0	0	0
INF102	Canterbury Road refurbishment	Reconstruction of road pavement, kerb and channel, footpath and drainage upgrade	0	600	0	600	0	0	0	0	0	0	0	0	0

Appendix C: Ten-year capital works program 2019–20 to 2028–29 Cont.

Bid number	Bid name	Scope of bid	2018–19	2019–20			2020–21	2021–22	2022–23	2023–24	2024–25	2025–26	2026–27	2027–28	2028–29
			Deferral / carry forward	Gross budget	External funding	Net cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INF103	Right of way, lane: Rear 103 Commercial / 2 Hardy, change of seal to Osborne Street	Reconstruction of laneway and drainage expansion	0	30	0	30	0	0	0	0	0	0	0	0	0
INF104	Right of way, lane: 30 Tintern / 402 Toorak, Tintern Avenue to no through road	Reconstruction of laneway and drainage expansion	0	110	0	110	0	0	0	0	0	0	0	0	0
INF105	Right of way, lane: Rear 1 Monomeath / 26 Warra, Power Avenue to Lane 9071	Reconstruction of laneway and drainage expansion	0	220	0	220	0	0	0	0	0	0	0	0	0
INF106	Right of way, lane: 242–250 Punt Road to Alfred Street	Reconstruction of laneway and drainage expansion	0	190	0	190	0	0	0	0	0	0	0	0	0
INF155	Right of way renewal program	ROWs identified for reconstruction of laneway and drainage expansion	0	2	0	2	1,150	728	1,550	340	480	980	1,680	340	925
INF156	Chapel Street drainage rehabilitation from North of Daly Street to Melbourne Water Main Drain	Urgent drainage rehabilitation works and contingency	0	300	0	300	0	0	0	0	0	0	0	0	0
PSD007	Chapel Street Streetscape Masterplan implementation	Continual roll out of the Chapel Street Masterplan and Chapel reVision – streetscape improvements for Chapel St / King St / Fitzgerald within the Chapel Street precinct in 2019–20	0	1,750	267	1,483	1,750	1,750	1,750	1,000	1,000	1,000	1,000	1,000	1,000
RDM001	Stormwater drainage network pit maintenance and hotspot maintenance program	Upgrade and improve stormwater pits, raise buried pits and maintain drainage hotspots	0	140	0	140	144	147	151	155	158	162	166	171	175
RDM002	Footpaths – risk management works	Footpath works identified for full or partial replacement to reduce pedestrian trip risks	0	187	0	187	192	196	201	206	212	217	222	228	234
RDM003	Footpaths – renewal program	Replace footpaths identified by asset management	0	400	0	400	410	420	431	442	453	464	475	487	500
RDM004	Road and footpath – defect inspection and maintenance program	Requirement as part of Council's Road Management Plan to inspect and identify defects in road assets	0	147	0	147	151	154	158	162	166	170	175	179	184
Total roads, footpaths, kerb and channel, and drainage			0	11,776	506	11,270	11,873	12,037	12,148	11,496	11,490	11,530	11,732	11,812	11,936
Other infrastructure (including street trees)															
FLE001	Garbage and recycling bin replacement program	Replace damaged and stolen mobile garbage bins, including additional bins to service new Food and Garden Organics (FOGO) customers	0	225	0	225	200	200	200	200	200	200	200	200	200
FLE002	Litter bin upgrade program	Street litter bins cabinet style	0	25	0	25	25	25	25	25	25	25	25	25	25
FLE007	Public place recycling (PPR)	Installation of PPR bins in shopping strips	0	80	0	80	65	40	40	15	15	15	15	15	15
INF001	Fire hydrant upgrades	Convert all above-ground fire hydrants to ground level	0	25	0	25	26	26	27	28	28	29	30	30	31
INF002	Public street lighting	Upgrading and/or new installation of public lighting at laneways, bridges and roads	0	40	0	40	41	42	43	44	45	46	48	49	50
INF020	Trees – aerial bundling of electrical cables	Annual program to install ABC aerial bundling of electrical cables to reduce pruning requirements on high-quality street trees growing in the vicinity of electric lines	0	120	0	120	123	126	129	132	136	139	143	146	150
PKS044	Urban forest strategy implementation – streets and boulevards	Annual program to grow, plant and replace street trees Includes creating feature tree-lined boulevards on arterial roads throughout Stonnington	0	550	0	550	564	578	592	607	622	638	654	670	687

Appendix C: Ten-year capital works program 2019–20 to 2028–29 Cont.

Bid number	Bid name	Scope of bid	2018–19	2019–20			2020–21	2021–22	2022–23	2023–24	2024–25	2025–26	2026–27	2027–28	2028–29	
			Deferral / carry forward	Gross budget	External funding	Net cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
PKS045	Urban forest strategy implementation – parks and open space	Annual program to grow, plant and replace trees in Stonnington parks, gardens, reserves and other open spaces	0	250	0	250	256	263	269	276	283	290	297	305	312	
PSD015	Precinct branding and gateway signage	Establish a program to create gateway signage and precinct branding	0	150	0	150	154	158	162	166	170	174	178	183	187	
TRN001	Car parks – at grade – programmed maintenance	Works required as programmed or identified in monthly inspections	0	80	0	80	82	84	86	88	91	93	95	97	100	
TRN002	Parking signage – upgrade and maintenance	Installation of new parking restrictions in streets or upgrade of streets required following reconstruction or landscaping works	0	85	0	85	87	89	92	94	96	99	101	104	106	
TRN003	On-street parking improvements	Civil works required to install DDA-compliant parking bays or modify existing parking layouts to DDA compliance on-street Delineate on-street parking spaces where required	0	35	0	35	36	37	38	39	40	41	42	43	44	
TRN004	Road safety works – project development	Conduct of analysis, investigations and preparation of plans outlining proposals to consult to the community	0	90	0	90	92	95	97	99	102	104	107	110	112	
TRN006	Walking policy works implementation	Install signage, line marking and minor works to implement the walking policy	0	80	0	80	20	30	30	30	30	30	30	30	30	
TRN007	Road safety minor works implementation	Install signage, line marking and minor civil works to address road safety issues identified	0	85	0	85	87	89	92	94	96	99	101	104	106	
TRN008	Car parks – multi deck – urgent maintenance	Works required urgently as identified in monthly inspections	0	97	0	97	99	102	124	127	130	133	137	140	144	
TRN009	Cycling strategy – advocacy actions	Various advocacy and promotional works associated with increasing bike riding across Stonnington – Ride to Work, advocacy to state agencies on cycling issues	0	20	0	20	20	20	20	20	20	20	20	20	20	
TRN012	Cycling strategy – on-road cycling projects	Development and construction of various on-road routes as per proposed strategy, including bicycle parking	0	200	0	200	205	105	108	110	113	116	59	61	62	
TRN013	Cycling strategy – off-road cycling projects	Investigation, scoping, design and construction of major shared path upgrades, missing link works – Scotchmans Creek, Gardiners Creek, flight path, main Yarra trail	0	400	0	400	308	210	22	22	226	232	238	244	250	
TRN015	Accessible car parks – DDA compliance audit – implementation of works	Implementation of works to ensure all Council car parks comply with DDA	0	10	0	10	10	20	20	20	20	20	20	20	20	
TRN016	Toorak Road / Yarra Street – proposed intersection upgrade	Signalisation of intersection, pedestrian facilities and incorporation of DDA-compliant tram stops	0	0	0	0	0	0	50	100	1,500	0	0	0	0	
Total other infrastructure (including street trees)			0	2,647	0	2,647	2,500	2,339	2,264	2,336	3,988	2,542	2,539	2,595	2,652	
Total capital program			15,232	68,270	776	67,494	84,419	57,947	44,070	44,006	56,218	63,109	52,421	60,273	59,061	
Total capital works program (2018–19 carry forwards and 2019–20 new works)							\$83,502									
Intangibles (software, consulting services)																
AMG001	Asset condition assessments	Engage specialist services to assess the condition of Council's asset classes	0	50	0	50	85	45	120	60	50	90	130	70	60	
AMG002	Asset management system – continued system enhancements	Continue to develop Council's asset management capacity through migrating further asset classes to Council's asset management system and additional enhancement works	0	40	0	40	40	30	30	30	30	30	30	20	20	
AMG004	Annual road infrastructure defect survey	Engage specialist consulting services to undertake annual defect survey of all roads, footpaths, kerb and channel, street furniture and traffic signage	0	120	0	120	120	120	120	120	120	120	130	130	130	

Appendix C: Ten-year capital works program 2019–20 to 2028–29 Cont.

Bid number	Bid name	Scope of bid	2018–19	2019–20			2020–21	2021–22	2022–23	2023–24	2024–25	2025–26	2026–27	2027–28	2028–29
			Deferral / carry forward	Gross budget	External funding	Net cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council	Gross cost to Council
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
BST006	Microsoft software licensing	Upgrade Microsoft applications to newer supported versions	0	50	0	50	30	30	30	30	30	30	30	30	30
BST009	TechnologyOne – enhancements/integrations	Investigate and implement integrations between TechnologyOne property and finance platforms to core council business systems	0	50	0	50	50	50	50	50	50	50	50	50	50
COC003	Chapel Off Chapel (COC) – website upgrades	Implement functionalities and innovations for CoC's website/ticketing portal	0	5	0	5	5	5	5	5	5	5	5	5	5
FIN001	Finance systems and process enhancements	Finance system general enhancement (2019–20 – to deliver functions in the Ci Anywhere platform and streamline processes)	0	80	0	80	50	50	50	50	50	50	50	50	50
GCS002	Provision for various governance projects	Provision for various governance projects	0	25	0	25	25	25	20	20	20	20	20	20	20
GCS003	Building plans digitisation project	Ongoing digitisation of building plans	0	20	0	20	20	20	20	20	20	20	20	0	0
HRD001	Upgrade of online induction module	Conversion of existing online induction module (issued to new staff) from Flash to Responsive format	0	25	0	25	0	0	0	0	0	0	0	0	0
MAC004	3D model development	Keeping the 3D model of the City of Stonnington current by updating the models annually	0	55	0	55	35	35	40	40	40	45	45	45	45
MAC006	Major events websites redevelopment	Redevelopment, maintenance and continued development of the events websites	0	40	0	40	20	20	20	0	0	0	0	0	0
TRN005	Traffic engineering equipment	Purchase of new equipment, specialised traffic software and survey materials for use by traffic engineering staff conducting investigations	0	20	0	20	20	20	20	20	20	20	20	20	20
Total intangibles (software, consulting services)			0	580	0	580	500	450	525	445	435	480	530	440	430

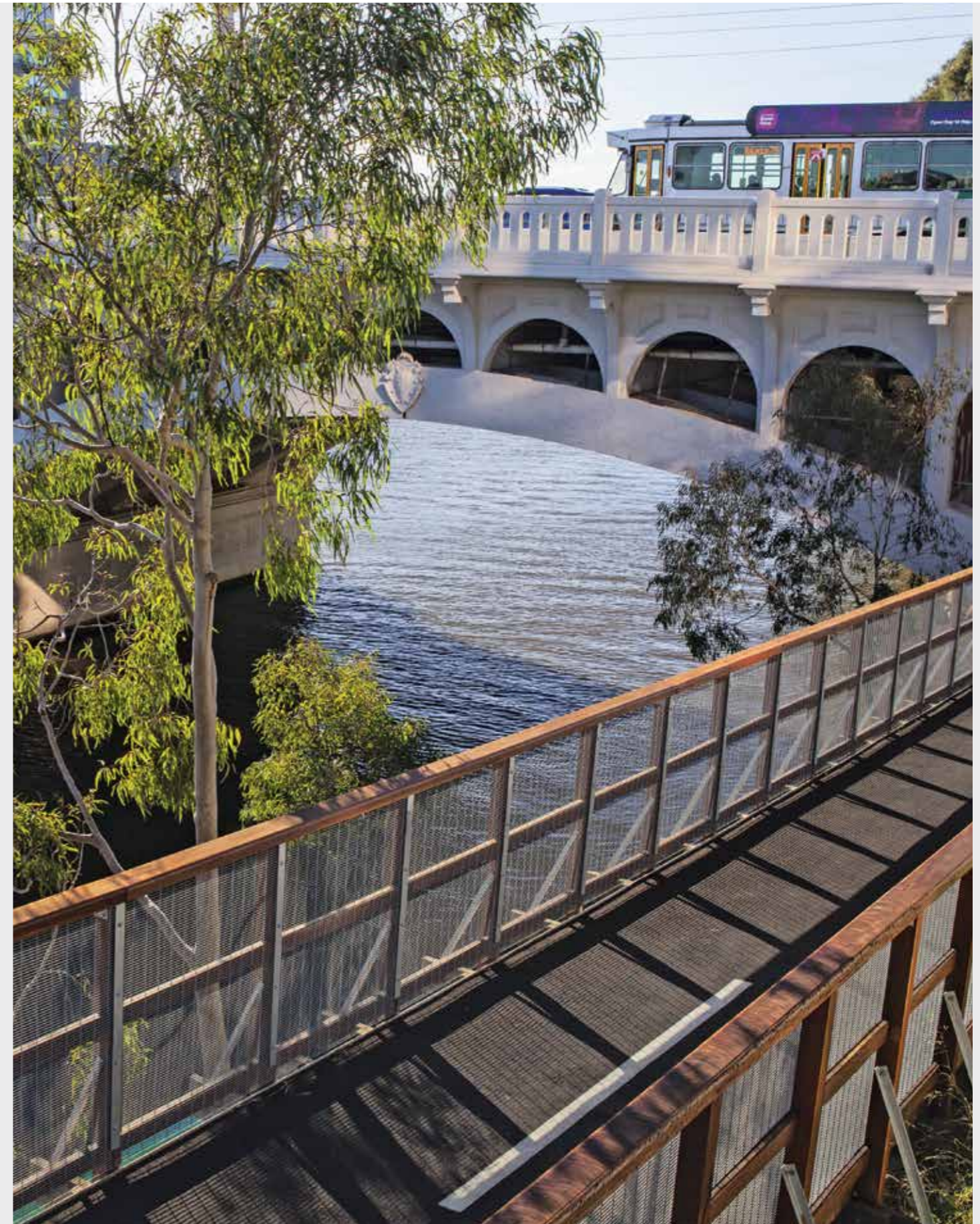
Appendix D: 2019–20 operating initiatives

			2019–20
Bid number	Bid name	Scope of bid	Net cost to Council \$'000
AGH004	Reconciliation action plan – Indigenous reconciliation	Implementation of the reconciliation action plan	35
AGH005	Positive ageing strategy implementation	Undertake a range of actions identified in the Positive Ageing Strategy Action Plan	100
API001	Community engagement	Connect Stonnington mailouts, Connect Stonnington diversity, revised policy/training	37
API003	Municipal health and wellbeing plan implementation	Family violence campaign, alcohol change project, regional health Primary Care Partnerships, Healthy Sport Club co-design, promotion activities	70
API004	Implementation customer service strategy	Implementation of Customer Service Strategy (service review)	120
AQC020	Aquatic service optimisation program	Full service review and implementation of an optimisation program to improve service outcomes Program includes mystery visits and monitoring reports as well as full staff training	50
BST010	Business systems – enhancements/integrations	Enhancements/integration of non-technology business systems across Council	140
BST014	Data governance implementation	Implementation of a data governance framework	60
CIS001	Place management – Chapel Street Activity Centre	Implementation, policy and monitoring in the Chapel Street Activity Centre	120
CIS002	Major strategic projects	Development of principles and guidelines for appropriate development Includes the Housing Strategy and the Metropolitan Strategy	92
CIS003	Activity Centre planning	Structure plans, urban design analysis and investigations in Activity Centre areas	170
COC004	Chapel Off Chapel – business strategy implementation	Implement deliverables as highlighted in the Service Review Action Plan	70
ECC001	Events signage (OHS)	Purchase and maintenance of equipment, clothing and signage to ensure OHS compliance at events	25
ECC003	Implementation of arts and cultural development policy	Finalise new arts and cultural policy and promote and implement new measures	75
ECC004	Glow Festival	Glow Festival	300
ECC006	Pilot – Best practice for safe event and festival delivery	Develop best practice measures for managing risk in the safe delivery of Council events and festivals	50
ECC007	Cato Street new urban open space events	New facility to have a suite of events including a launch event	180
EDV001	Alcohol harm minimisation – liquor accord	Community safety initiatives specifically targeted at community safety through liquor accord activities	20
EDV002	Local tourism campaign	Create a community-driven marketing campaign to promote local tourism targeting locals and the 'Visiting Friends and Relatives' market	20
EDV003	Economic development research and data	Economy ID subscription	35

			2019–20
Bid number	Bid name	Scope of bid	Net cost to Council \$'000
EDV006	Christmas decorations program	Ongoing development of Christmas decoration campaign, including town halls, retail precincts and libraries	300
EDV011	Implementation of vacant shops study	Run programs to increase occupancy	30
EDV012	Implementation of economic development strategy	Develop scope to establish a business incubator with Council facilities	20
FLE009	Food and Garden Organics (FOGO) collection service	Introduction of FOGO collection and disposal service	150
GCS001	Conversion of rates records to digital	Converting old rate books and microfiche material to digital	20
GCS004	Mayoral Charity Gala	Stage the Mayoral Charity Gala event	75
GMC006	Div 5 asbestos audits	Div 5 audits to be carried out on all Council buildings	25
GMC013	Prahran Market – asset management plan	Develop an asset management plan for Prahran Market	100
GMP001	Inner metro action plan – contribution	Organisational contribution – including the Regional Management Forum (RMF) program	60
HAL009	Malvern Town Hall – painting	Banquet Hall – works will include changing the colour scheme and recovering the acoustic panels to compliment the new colour scheme	30
HAL016	Optimo – booking and events system upgrade	Upgrade of Optimo booking and events system	30
HAL017	Venues and facilities website development and marketing plan	Development of a dynamic and professional website that provides potential hirers with relevant information and promotes the venues to a range of hirers (includes marketing plan development)	50
LIB010	Northbrook Gallery / exhibition space	Stonnington History Centre to take over running of space and exhibitions throughout the year Costs relate to staff, amenity of building, some improvements to space	30
MAC001	Intranet redevelopment	Maintenance and enhancement of the intranet to interface with employee data	20
MAC002	Website redevelopment	Maintenance and continued development and enhancement of new website	45
MAC007	Communication strategy implementation	Implement deliverables as highlighted in the strategy	75
MPR001	Audit and removal of hazardous materials at Council's properties	Detection and removal of asbestos and other hazardous materials, including monitoring by an occupational hygienist	50
MPR026	Council properties – light fitting replacement	Replacement of old, inefficient light fittings at various sites, as scheduled in the building condition audit	40
MPR074	Council building and property strategy	A strategic plan for the renewal and development of Council's building and property assets for 2020–2030	90
PKS011	Environment: Energy efficiency – street lighting upgrade (arterial roads)	Annual program to install energy-efficient street lighting across Stonnington Includes investigating arterial roads, public lights and previously ineligible lights	200

Appendix D: 2019–20 operating initiatives Cont.

			2019–20
Bid number	Bid name	Scope of bid	Net cost to Council \$'000
PKS019	Environment: Community education and schools program	Continue to develop and deliver essential environmental education initiatives such as the Calendar of Environmental Events and Stonnington Green Schools Network	50
PKS021	Parks – public toilet renewal	Annual program to refurbish one of Council's Exeloo public toilets in parks across Stonnington	20
PKS029	Environment – sustainability outreach program	Projects and initiatives to promote and support sustainable behaviour within the community and to build the community's capacity to respond to sustainability issues	85
PKS034	Parks – cleaning and amenity service	Parks unit to carry out basic litter collection and park cleaning and amenity functions in priority parks, gardens and public open spaces across Stonnington	170
PKS043	Road-based parks maintenance	Annual program to enhance the management of vegetation and weeds in roadside open spaces, traffic islands, kerb outstands, roundabouts and at-grade car parks	200
PMG001	Prahran Town Hall – external painting	Maintenance of the Town Hall exterior	65
PMG002	Malvern Town Hall and 311 Civic Centre – external painting	Maintenance of the Town Hall and the 311 Civic Centre exterior	33
REC012	Community facilities upgrade strategy	Develop a revised pavilion redevelopment strategy	90
SVC001	E-Services	Strategy and upgrades to improve customer response systems	100
SVC005	Complaints handling	Implement a complaints handling solution across Council	50
YTH001	Youth Engagement Partnership (YEP) project	Employment of YEP project officer to run project across Stonnington and Port Phillip	40
YTH004	Young Local Leaders project	Run and facilitate a youth program teaching leadership skills and program development/event management skills to young people in Stonnington	25
YTH005	Youth digital strategy implementation	Purchase of internet card for youth-access wi-fi at service and hosting fees for the Child and Youth Directory and Youth Services website	10
YTH006	Prahran Child and Youth Community Wellbeing Hub	Funding for the operational component (program costs only) of the Hub (previously ADV) for the amount lost by the cessation of federal funding in July 2014	80
YTH007	Graffiti prevention program	Youth Services program to provide young people who may be involved in illegal graffiti activities with prosocial street art opportunities, pathways and mentoring	30
YTH008	Resilient Youth surveys	Resilient Youth survey across Stonnington youth population for comprehensive data on wellbeing and risk profiles This will be embedded in the new youth evaluation framework	10
Total operating initiatives			4,267



City of Stonnington

T 8290 1333

F 9521 2255

council@stonnington.vic.gov.au

PO Box 58, Malvern, Victoria 3144

Service centres

311 Glenferrie Road, Malvern

Corner Chapel and Greville Streets, Prahran

293 Tooronga Road, Malvern

stonnington.vic.gov.au

Printed on 100 per cent recycled paper.

 [stonningtoncouncil](https://www.facebook.com/stonningtoncouncil)  [StonningtonNews](https://twitter.com/StonningtonNews)



City of
STONNINGTON