



City of  
**STONNINGTON**

# BUDGET 2022-23

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<b>Contents</b>	<b>Page</b>
<b>Mayor and CEO's Introduction</b>	1
<b>Budget Reports</b>	
1. Link to the Council Plan	9
2. Services and service performance indicators	12
3. Financial statements	20
4. Notes to the financial statements	30
5. Financial Performance Indicators	47
<b>Appendices</b>	
A Budget process	50
B Fees and charges schedule	51
C Ten year capital works program	65
D Operating Initiatives program	95

## Mayoral Introduction

I am pleased to present the City of Stonnington's Budget for 2022-23.

This Budget delivers essential services and \$67.05 million of new infrastructure projects. It reflects over \$30 million in lost revenue due to COVID, and builds the foundation for us to achieve what is outlined in our **Council Plan for 2021-2025** and securing a strong financial position for the years ahead.

The Budget also commits to ensuring that rates on properties in Stonnington remain among the very lowest in Victoria, while investing in our places, precincts, projects, and services.

After two years like never before, our city is moving ahead and this Budget works to ensure that Stonnington is:

- A thriving and unique place
- An inclusive and healthy community
- A people centred and future ready city.

In line with these strategic directions, the Budget is built on three foundations:

1. Investing in technologies that make it easier for people to interact with their Council
2. Ensuring our services and projects are providing best value to our community
3. Embedding our responsibility to act on climate change in every area of our operations

Highlights of the budget include:

- Building community sporting facilities at the Percy Treyvaud Memorial Park in Malvern East, including four new indoor netball and basketball courts (\$24.1m)
- The implementation of our Climate Emergency Action Plan to reduce Council and community emissions (nine activities totalling \$1.85 million)
- Working with our community to reduce what is sent to landfill across Stonnington (\$4.2 million)
- Continued investment in core infrastructure such as roads, footpaths, bridges and drainage works (\$9.57 million)
- Uplifting our technology so that it's easier for people to interact with their Council (\$14.1m) and strengthening our cyber security to keep our information safe
- Incorporating smart cities technologies in our precincts and places to provide real time information so we can make better informed decisions
- Introducing a Place Led Economic Development Strategy to refresh our shopping precincts in direct response to local feedback (\$0.7 million)
- Construction of a new dedicated dog park at Thomas Oval in South Yarra in partnership with the Victorian Government (\$0.38 million carryover from 2021/22)
- Reinvigorating facilities at Toorak Park in Armadale (\$3.6 million) and Princes Gardens in Prahran (\$2.6 million), including skate park and basketball court improvements
- Strategic direction and masterplan development for the Chapel Street Precinct to position the area for the future (\$2.28 million carryover)
- Early stages of redevelopment works at the Prahran Aquatic Centre (\$1.0 million)
- Commencing stage one of investment into the renewal of our iconic Prahran Market building (\$1.2 million)
- Continued improvements to the open space of Gardiners Creek (KooyongKoot), which is our major waterway and comprises over 40% of our open space in Stonnington. (\$0.7 million)

This Budget is shaped by feedback collected over three stages of engagement. This included focus groups, formal submissions and a new budget simulation program that empowered people to help prioritise spending across our initiatives. It also takes insight from engagement projects that have helped to shape our strategies and initiatives, including nine months of in-depth conversations with our community that informed our Council Plan for 2021-25.

Incorporating a new budget simulator helped to increase community engagement at the early stages of budget preparation, with hundreds submissions helping to inform our draft Budget that was released for further consultation in May. This was an exciting new addition to our process, and I look forward to our engagement continuing to evolve during future budgets.

Some key pieces of recurring feedback from this process were:

- We need to make sure our core infrastructure is being maintained – this Budget includes close to \$10 million of works on our assets including roads, footpaths, and open spaces
- That our responsibility to act on climate change is a focus for our community – this is embedded across everything we do through our Climate Emergency Action Plan and reflected across initiatives in this budget
- Refurbishing Prahran Town Hall isn't a priority for our community right now – this key community building has played a crucial role as a COVID testing and vaccination centre over the last two years and we'll now take the time to consider what the next chapter is for one of our most beautiful buildings
- That we need to have a conversation with our community about community access to our open space at Malvern Valley Golf Course – which we will do during this coming financial year.

I thank everyone who took the time and effort to provide input and feedback during the budget process.

## Executive Summary

### Responding to our community

This Budget is shaped by community feedback, with a focus on seeking input from our community earlier in the process compared to previous years. It is also informed by feedback that shaped Council plans, strategies, and initiatives - including nine months of conversations with our community which lead to our Council Plan.

Significant community feedback related to amenity, open space and the importance of transport infrastructure. There are several strategies and frameworks underway that will respond to this, including:

- Improving customer experience to make it easier for our community to interact with us
- A service performance program to ensure our services are relevant, financially sustainable and can meet future community needs
- Open space planning to identify new opportunities and ensure we're getting the most from our existing open space
- A program of works to review and better activate our community facilities and spaces
- Planning for the future of sustainable transport options in Stonnington.

### Fiscal Sustainability

#### The impact of COVID-19 and fiscal responsibility

The impact of COVID-19 over the last three financial years has resulted in a revenue loss of \$34.10 million compared to our last complete pre-COVID budget (2018-19). While in 2022-23 we will be focusing on normalising and building back revenue, it is expected the ongoing impact will result in a further \$10.0 million loss in revenue streams over the next four years. This has forced us to reduce our capital works program and increased our reliance on borrowings in the short term.

However, effective financial management of this and previous Councils mean the City of Stonnington is well placed to deal with these challenges.

Maintaining a surplus enables us to deliver important capital works programs that provide community infrastructure and help to stimulate our local economy. The budget for 2022-23 will deliver a responsive surplus of \$36.23 million, including deferred \$6.97 million capital work grants. Excluding deferred capital work grants, it is significantly lower than previous years, highlighting the impact of COVID-19 on Council's finances and the reality of the significant reduction in revenue that is projected to be felt over the medium term.

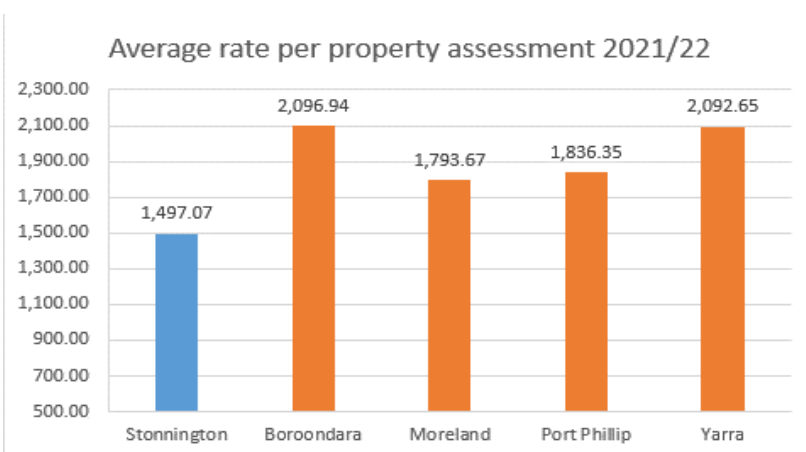
City of Stonnington has therefore had to make tough trade-offs in 2022-23 to work within our funding capacity, adapt our services to the consequential changes COVID has made to everyday life, and address increasing cost pressures.

#### How we stack up

Compared to similar neighbouring Council areas – the City of Stonnington already has low rates.

This Budget includes a rate rise of 1.75%, which has been determined by the Victorian Government through their rate capping program. The average 1.75% increase per household will be: \$26.00 dollars per annum or 50 cents per week.

This will continue to provide Stonnington with one of the lowest rates charges per property value in Victoria while enabling new capital works projects and maintaining services to support our community.



You can learn more about comparisons on the Victorian Government's Know Your Council website: [knowyourcouncil.vic.gov.au](https://www.knowyourcouncil.vic.gov.au)

### Financial support still available

We recognise COVID-19 has caused financial stress for many residents and businesses. Support available includes:

- Payment arrangements that are tailored to the needs of the property or business owners
- A deferment of payment of rates
- Financial counselling and support provided by Good Shepherd (not for profit organisation) and through Consumer Affairs Victoria (National Debt Helpline (Victoria))

For more information about support please call **8290 1333** or visit [stonnington.vic.gov.au/covid19](https://stonnington.vic.gov.au/covid19)

## Funding our Capital Program

This budget will deliver a responsive surplus of \$36.23 million which will be used to partly fund a new capital works program for budget year 2022-23 worth \$77.05 million as well as a \$14.61 million intangibles (information technology) program. Put simply, without a budget surplus – there would be a significantly reduced capital works programs at all Councils.

Infrastructure projects ensure upgraded and new assets for our community, and also provide economic stimulation to our local economy and more reasons to love your neighbourhood.

Highlights for infrastructure projects in 2022-23 include:

- Roads, footpaths, bridges and drainage works (\$9.57 million)
- Community building renewal and improvement works (\$5.59 million)
- Land improvements works relating to parks, open space and recreation renewal and improvement projects (\$36.89 million)
- Customer experience improvements and digitisation program (\$14.15 million)

*Within the above highlighted items, some key deliverables are:*

- Strategic property acquisitions to increase open space within our community (\$10.0 million)
- Princess Gardens masterplan implementation (\$2.6 million)
- Upgraded and new community sporting facilities at Percy Treyvaud Memorial Park (\$24.1 million)
- Waste bin lid changeover (\$4.2 million)
- Toorak Park masterplan implementation - stages 2 & 3 (\$3.6 million)
- Prahran Aquatic Centre re-development (\$1.0 million)
- Prahran Market asset renewal (\$1.2 million)
- Albion Street reconstruction (\$0.8 million)
- Toorak Village streetscape improvements (\$0.2 million)
- Chapel Street master plan implementation (\$2.28 million carryover)
- Mount Street masterplan implementation (\$2.0 million)
- Energy efficiency implementation to further reduce Council's greenhouse gas emissions and utility costs (\$0.55 million)
- Stonnington cycling strategy implementation (\$0.76 million)

The proposed capital works budget comprises new investment plus some funds carried forward from last financial year that were unspent due to delivery impacts from COVID-19.

## Challenges facing the construction industry

The ongoing impacts of COVID-19 have impacted a range of sectors and our ability to deliver some of our planned capital projects. These impacts include:

- Contractor availability due to the significant number of construction projects underway across Victoria
- Supply chain issues with materials and increased construction costs
- Labour shortages

Any ongoing issues will impact the delivery of our capital works program. The likelihood of these challenges continuing through 2022-23 is high and we will continue to monitor this situation closely.

## Why are there new short term, project roles in the budget?

Council is currently undertaking a Digital Transformation Project (\$14.15 million) and an uplifted Capital Works Program (\$77.05 million plus carry-over from 2021-22 of \$26 million), which require additional human resources to deliver. It has been determined that best value in delivery of these projects is achieved through the use of additional short term and temporary staff to achieve savings and build internal capacity by relying less on external consulting companies for project management. The majority of these roles have been costed into existing project budgets, are of a temporary nature and designed for the delivery of a specific initiative, program or project.

A number of these temporary new roles are related to our projects dedicated to improving our technology so that it's easier for people to interact with Council. Once this project is delivered, significant business efficiency and savings will have been achieved and allow Council to reallocate resources as required. Other benefits will include:

- Reduced risk to our services because of obsolete technology
- Faster turn-around times for customer requests, with a choice of channels for people to interact with us
- Higher engaged workforce to reduce employee attrition costs for Council

There's also a growth in our waste team to better support and educate our community to reduce what our community sends to landfill through bin contamination. This has the potential to reap significant savings in landfill charges.

### Increase of Waste Levy

Victorian Government costs related to sending waste to landfill are increasing and so are supplier contract costs for collection and processing of waste. Cost increases that have been factored into the draft Budget include:

- A doubling in Environmental Protection Authority landfill levies over the last two financial years: by 33-36% in 2021-22 and a further 19% on current costs in 2022-23
- Recycling collection and processing costs are expected to increase by 38%
- FOGO and green waste disposal will increase by at least 73%
- Changeover of bin-lid colours to adhere to Victorian Government directions (\$4.2 million cost), this has been allocated over the waste service charge over a five year period.

Cost recovery through rates and charges reflects an equitable ‘user-pays’ approach to waste services charges. While FOGO costs have increased significantly, Council continues to support the development and expansion of this service as it can deliver significant environmental benefits by diverting what we send to landfill.

This Budget also invests in education programs that will help to reduce costs related to contamination of recyclable waste and Council will continue to monitor market conditions to ensure we’re managing waste in a way that is both financially and environmentally sustainable.

### Supporting the events, arts and culture sector

Stonnington has an incredible arts and events program that nurtures the artistic and cultural side of our community and brings people into our city. This is especially important as we continue to drive activation to our much-loved precincts.

To help build on and deliver these highly valued community events, the festivals and events budget has marginally increased in 2022-23 to include new and creative ways of delivering events to enable the best engagement from our community and provide economic stimulus.

Highlights of this program include:

- Festive Season carols at Como Park
- Glow festival
- So Soiree Festival garden and precinct activation
- Roola Boola Children’s Arts festival
- Melbourne Fringe partnership program
- Sunset Sounds outdoor concert series
- Classics program across our parks and gardens
- Pets in the Park
- Melbourne Food and Wine
- Melbourne Fashion Festival
- Prahran Square Events

### Key Statistics

With the impact of COVID-19 on the last three financial year comparisons, this is not reflective of normal Council operations and future budgeting needs or trends. Therefore, we have provided comparative details for prior years below.

The number of people who live in Stonnington is growing, in the last five years we have grown by 10,019 residents and 5,503 rateable properties and we expect this to continue as higher density living increases, placing future pressures on our amenities and community services, which we need to start addressing and investing in now.

Key drivers	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Population growth	2.49%	2.21%	1.28%	2.56%	1.86%	1.35%
Rateable property growth	2.40%	1.90%	1.50%	1.50%	1.50%	0.17%
Rates cap increase	2.00%	2.25%	2.50%	2.00%	1.50%	1.75%

### Key Statistics (Cont')

The City of Stonnington's budget for 2022-23 includes a 1.75% rate rise, the recommended amount by the Victorian Government.

Revenues (\$'000)	Actual 2017/18	Actual 2018/19	Actual 2019/20	Actual 2020/21	Forecast 2021/22	Budget 2022/23
Total revenues	191,129	201,280	190,971	180,754	194,066	216,488
Rates and Charges	108,995	113,597	117,736	119,705	126,230	132,448
Statutory fees and fines	27,359	25,788	23,880	19,039	16,016	21,604
User fees	20,968	21,638	18,105	15,382	17,225	22,238

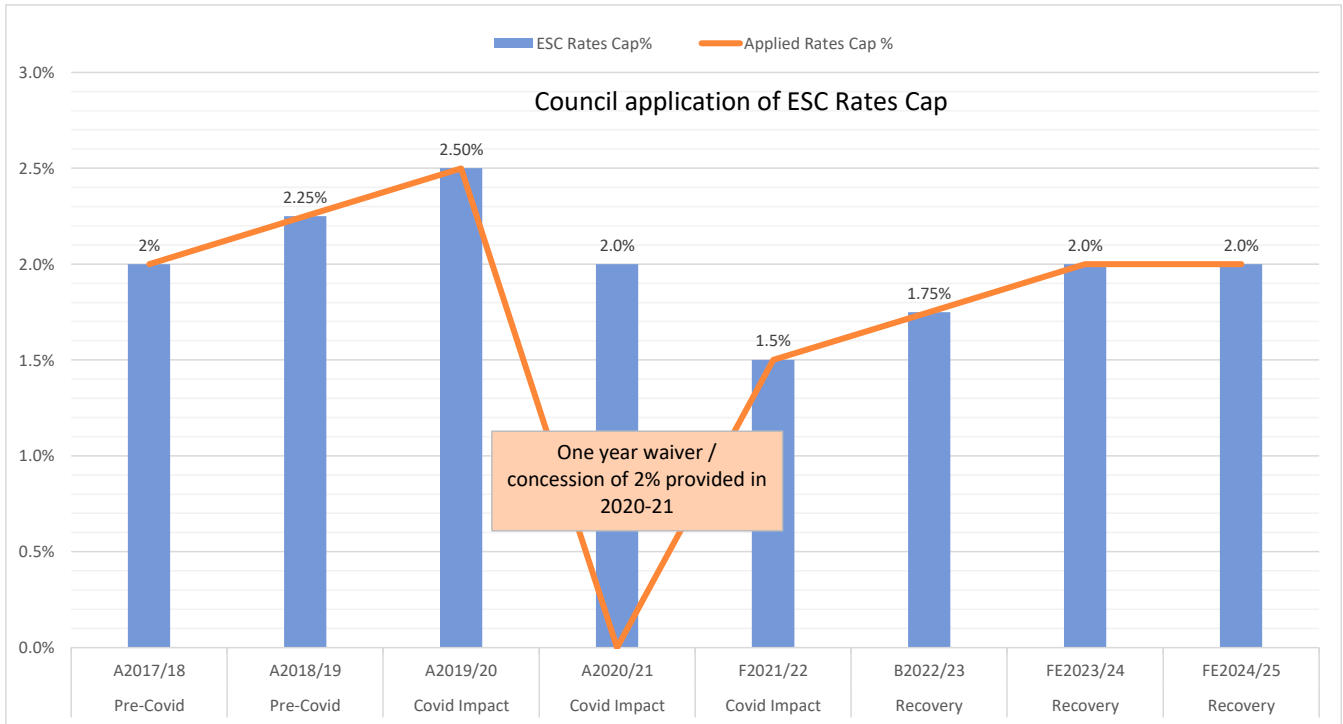
Of the \$77.05 million in new capital (excl. intangibles) funding required, \$16.69 million comes from Council operations (surplus plus other funded reserves), \$2.308 million from external grants, \$17.16 million from open space reserve (investment funded), and \$37.0 million to be funded from new borrowings.

Capital Program by funding sources (\$'000)	Actual 2017/18	Actual 2018/19	Actual 2019/20	Actual 2020/21	Forecast 2021/22	Budget 2022/23
Council Surplus	42,489	36,648	41,539	30,327	44,694	16,690
Reserve-Open Space	11,238	20,396	3,935	13,289	-	17,163
Reserve-Future Funds	-	1,200	300	-	-	-
Reserve-Other	1,965	731	-	-	-	3,889
Borrowing facility	-	20,000	-	-	-	37,000
External Capital Grants	689	2,736	779	2,004	8,945	2,308
<b>Total Capital Program</b>	<b>56,381</b>	<b>81,711</b>	<b>46,553</b>	<b>45,620</b>	<b>53,639</b>	<b>77,050</b>

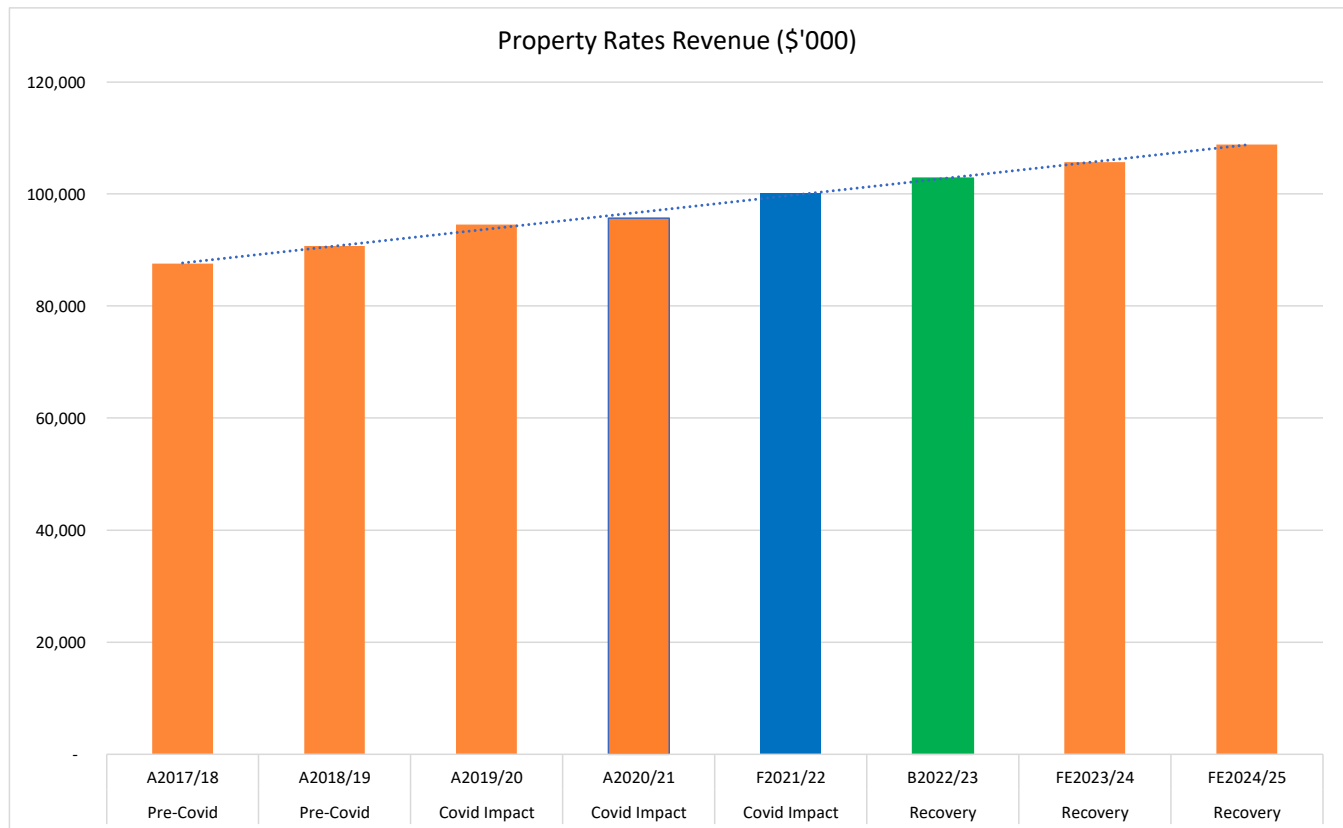
Cash funds will be drawn upon to fund our new capital program of \$77.05 million (excl. intangibles) within the adopted budget for 2022-23.

Total Cash (\$'000)	Actual 2017/18	Actual 2018/19	Actual 2019/20	Actual 2020/21	Forecast 2021/22	Budget 2022/23
<b>Total Cash</b>	<b>108,897</b>	<b>111,125</b>	<b>106,711</b>	<b>104,606</b>	<b>85,355</b>	<b>74,977</b>

### Budget Trends and Summary

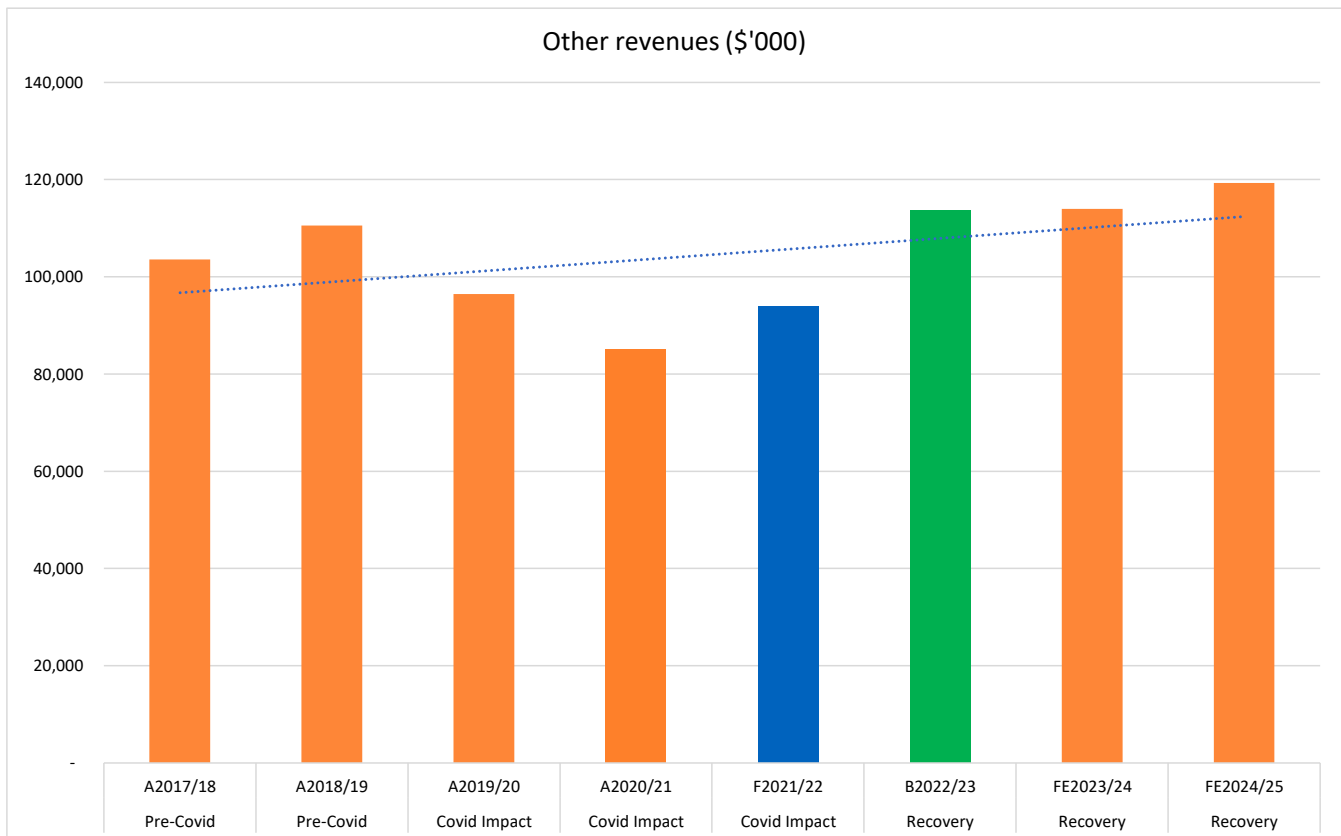


As part of COVID-19 response, Council provided 2% rate relief for all ratepayers in 2020-21 budget year. The introduction of rate capping has resulted in an average current and projected rate increases of around 1.75%, which is significantly lower than the average increase over the years from 2011-12 to 2015/16 of 4.04% (before rate capping). For the 2022-23 budget year, Council has proposed to apply the rate cap increase of 1.75% as approved by State Government.

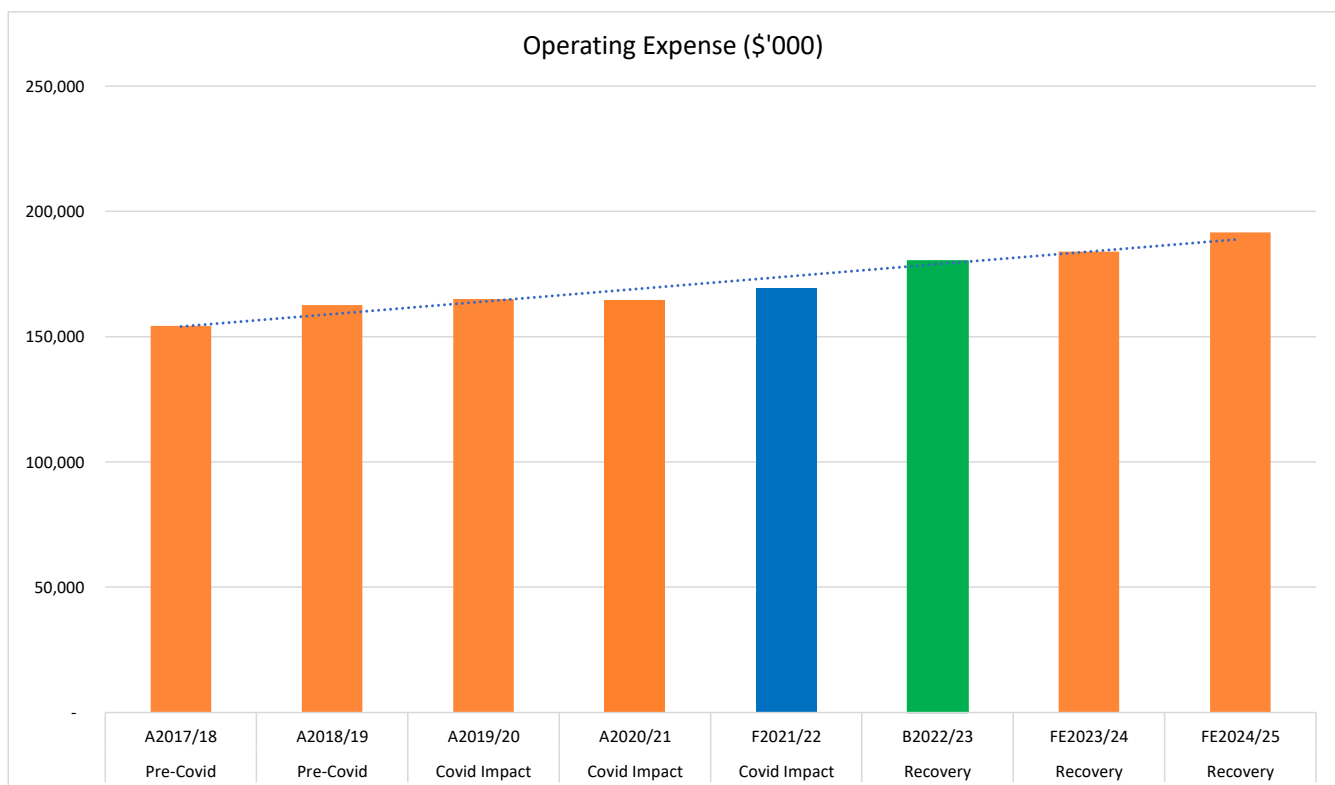


Council rate revenue by dollars continue to increase in line with the rate cap. Growth in the rate base via supplementary valuations (development, subdivisions and renovations etc.) add around \$0.8 million per annum to Council revenue. The actual rates revenue for 2020-21 reflected the full rate waiver and concession, which resulted in the projected value being below the trend line.

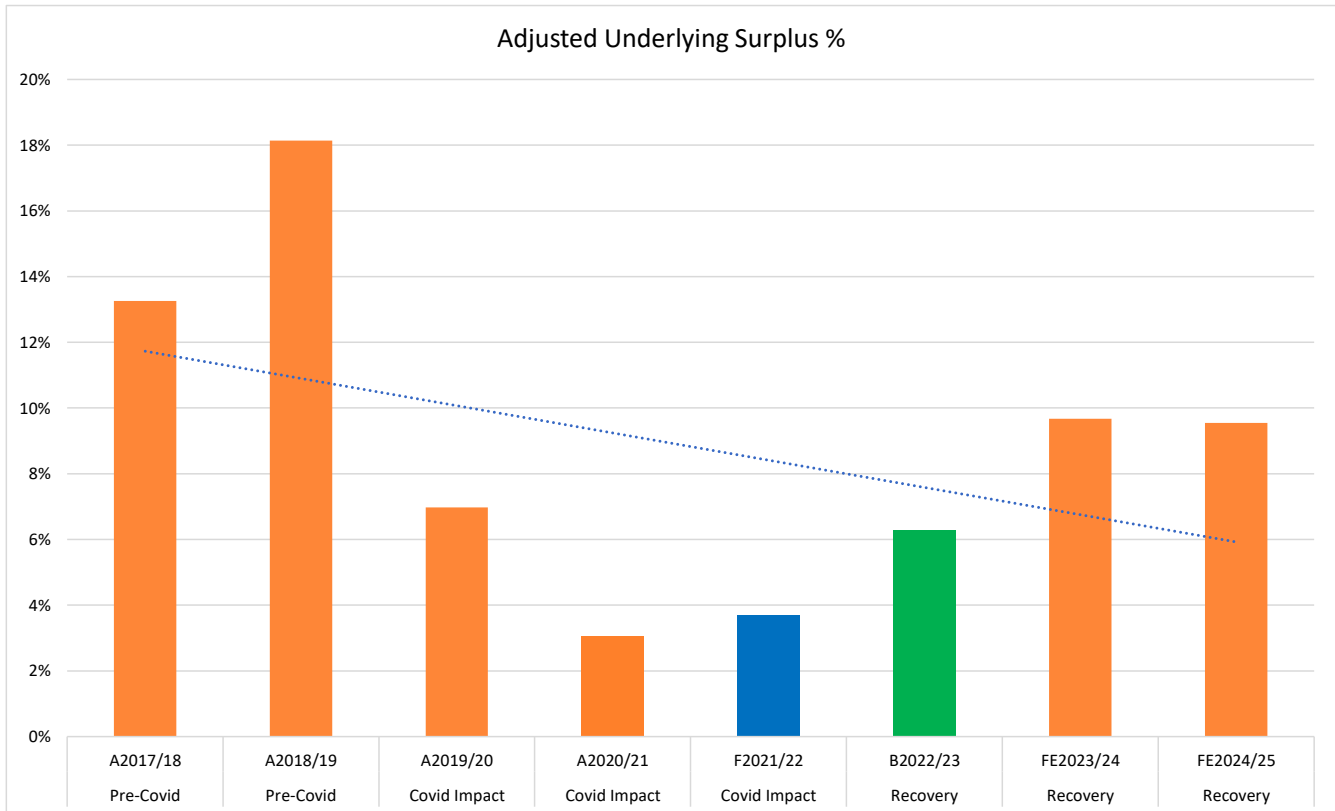




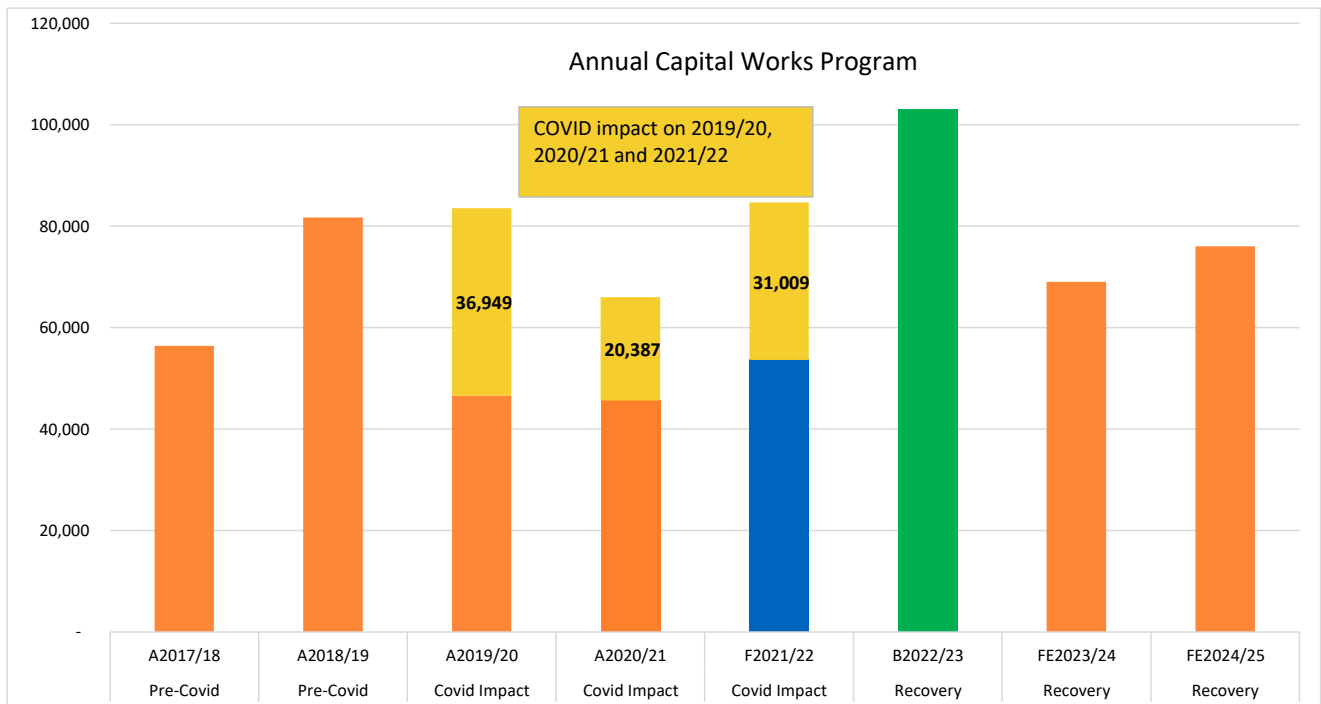
Other revenue took a substantial hit due to the impact of COVID-19 on statutory fees and fines and service charges. This predominately related to reductions in parking fines, parking fees, recreation and aquatic facilities revenues during the Melbourne lockdowns. The Budget for 2022-23 is projected to return to pre-COVID levels.



Operating expenditure was impacted due to COVID-19 shutdowns and other restrictions in 2020-21 and 2021-22. The 2022-23 budget and forward estimates for 2023-24 and beyond highlight Council's recovery towards pre-COVID operating service levels and more in line with population growth and total revenue growth.



The underlying operating surplus (which is calculated as the operating surplus less non-current capital grants and capital contribution income) is our significant funding source for the Council capital program. COVID-19 has had a significant impact on this measure as other revenue sources have reduced and Council balanced this with additional support to community via rates waiver/concession, rental relief, grants programs and other support packages. Whilst the forward estimates shows improvement in this measure; the impact of COVID-19 on the underlying surplus will remain for many years to come.



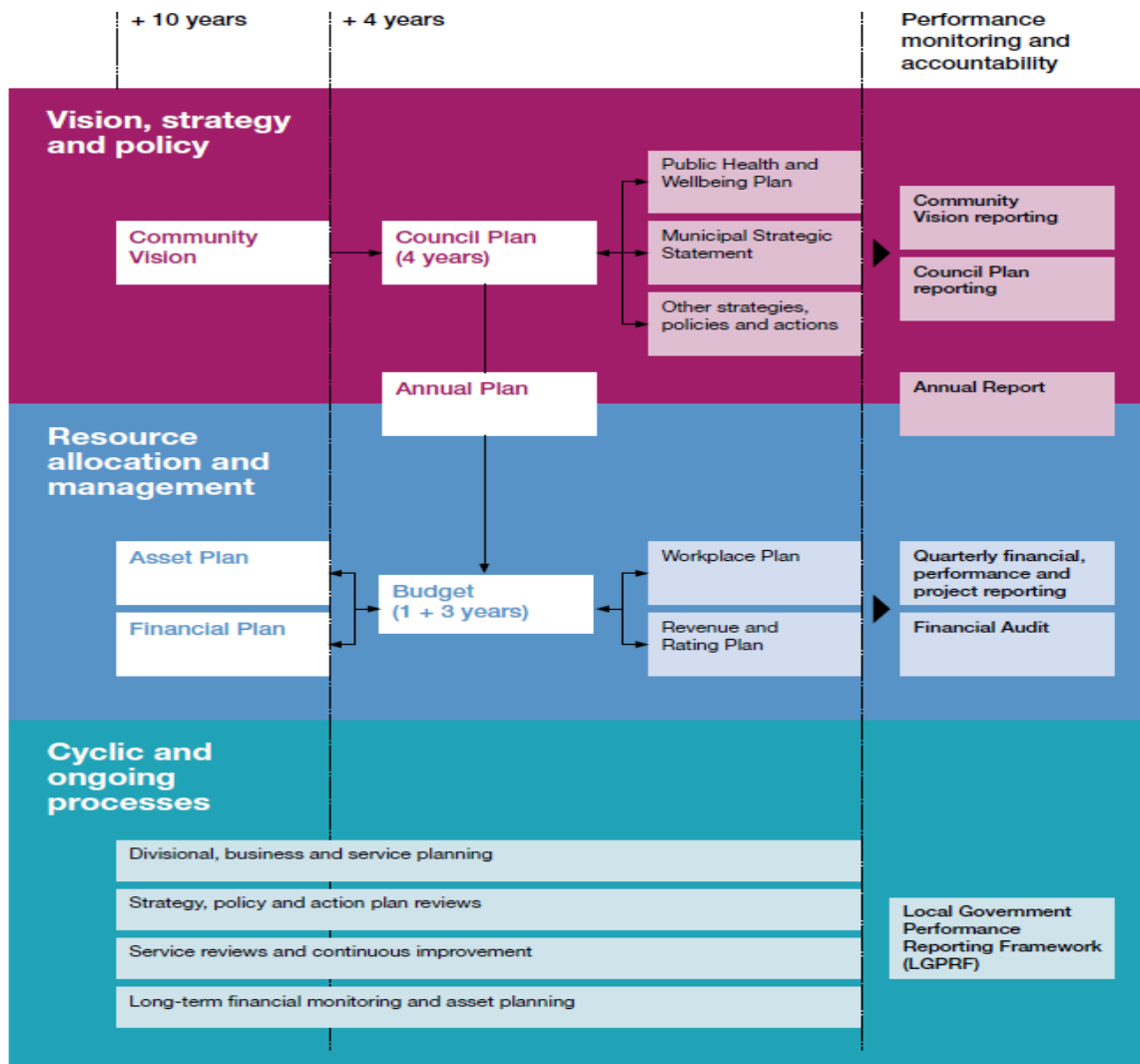
Council continues to renew, upgrade and construct new assets that support and provide economic stimulus to our Community. The 2019 to 2022 capital programs were significantly impacted by COVID-19 restrictions resulting in project delays and / or deferrals of projects. The budget program for 2022-23 and beyond will enable Council to provide updated assets and new facilities to support the Community both now and in the future.

## 1. Link to the Integrated Planning and Performance Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and performance framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget and Annual Plan) and then holding itself accountable (Annual Report).

### 1.1 Framework principles

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic directions and objectives described in the Council Plan. The diagram below depicts the integrated planning and performance framework that applies to local government in Victoria and adopted by the City of Stonnington. At each stage of the integrated planning and performance framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers. This framework complies with the requirements under Part 4 of the *Local Government Act 2020*.



Source: Department of Jobs, Precincts and Region; City of Stonnington

The timing of each component of the integrated planning and performance framework is critical to the successful achievement of the planned outcomes.

### 1.1.2 Key planning considerations

#### Service level planning

Although councils have a legal obligation to provide some services—such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with a Council adopted Engagement Policy and Public Transparency Policy.

### 1.2 Future Stonnington

Council's long term vision for the City and the outcomes we will work towards over the next four years are described in Future Stonnington. This incorporates two important documents: the Stonnington Community Vision 2040 articulating the community's aspirations for the future, and the Council Plan 2021-25 which describes how Council will strive towards this vision during its four-year term. Future Stonnington is supported by our long-term financial plan, developed to guide how our actions will be funded to achieve the community's vision.

#### Community Vision 2040

*Our community is a safe, inclusive and creative city that celebrates and embraces its vibrancy of cultures.*

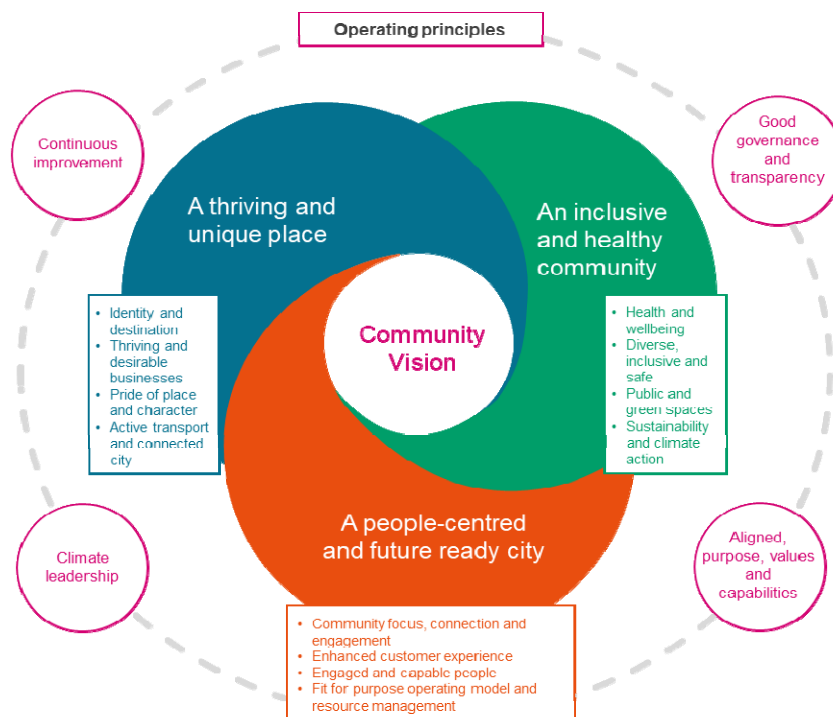
*Walking the tree lined streets, we pay respect to the influence of the Nation's First Peoples past and living on a modern, sustainable and interconnected way of life that supports the good health and wellbeing of all.*

*Welcome to Stonnington 2040.*

The Community Vision is supported by six principles, which are articulated in Future Stonnington.

#### Council Plan 2021-25

Developed with our community, the Council Plan is one of the most critical pieces of work Council will undertake in its four-year term. It must consider our Community Vision, the challenges and opportunities we face as a city, as well as the functions and obligations required of councils by law. Once adopted, it becomes our framework for action and guides the delivery of everything we do. The City of Stonnington has developed this Council Plan centred on three strategic directions representing our broad aspirations in achieving the community's vision. Each strategic direction is supported by four objectives, key themes that underpin the directions.



Source: Future Stonnington, 2021, p 26.

### Strategic Directions & Objectives

Council delivers activities and initiatives under a broad range of major service categories. Each contributes to the achievement of the Strategic Directions as set out in the Council Plan 2021-25. The following table lists the Strategic Directions as described in the Council Plan.

Strategic Direction	Strategic Objectives
1. A thriving and unique place	1.1 Identity and destination 1.2 Thriving and desirable businesses 1.3 Pride of place and character 1.4 Active transport and connected city
2. An inclusive and healthy community	2.1 Health and wellbeing 2.2 Diverse, inclusive and safe 2.3 Public and green spaces 2.4 Sustainability and climate actions
3. A people centred and future ready city	3.1 Community focus, connection and engagement 3.2 Enhanced customer experience 3.3 Engaged and capable people 3.4 Fit for purpose operating model and resource management

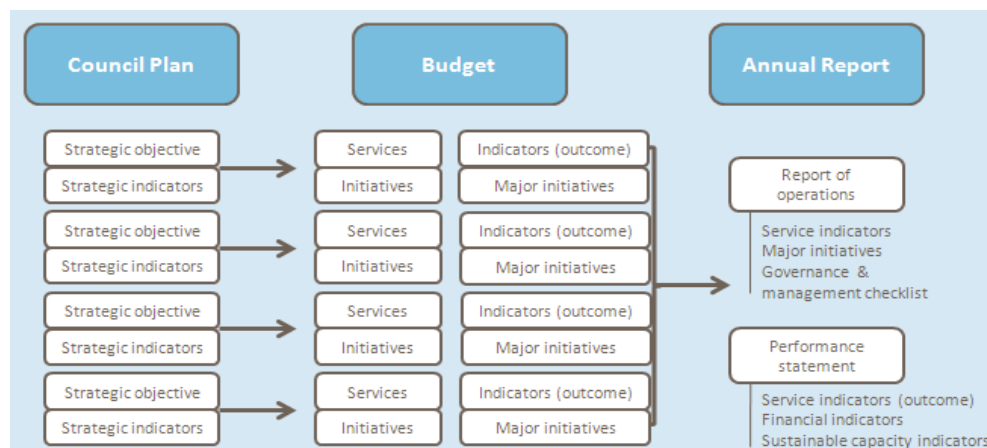
### 1.3 Our Values

City of Stonnington has a clear strength in the bond and affinity between its Councillors, the community and staff. Staff support the community leadership and governance role of Councillors, and work together to achieve the commitments of the Council Plan. Having all City of Stonnington staff practise the following organisational values enhances the quality of this partnership:

- **Cooperation** - we know that working together means we get better results. We are a team and together we achieve great things for our community. Our citizens, community and service users are the focus of all our actions
- **Change and New ideas** - Finding better ways to do things and sometimes doing things that haven't been done before keeps us challenged, inspired and relevant.
- **Learning** - We encourage learning and create opportunities for people to grow and succeed for the benefit of our community.
- **Achievement** - We work hard to achieve great outcomes and we like how it feels when people stop to say, great job! So we strive for excellence and celebrate our success.
- **Communication** - We communicate in a respectful, transparent and inclusive manner. Being open and honest in our communications allows us to make better decisions.
- **Accountability** - We do things the right way for the right reasons. We are responsible and accountable for the work we do and the way we do it.

## 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2022-23 year and how these will contribute to achieving the strategic directions and objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations (which are expanded on in Council's Annual Plan). Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in the Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

### 2.1 Strategic Direction 1: A thriving and unique place

We are a connected city of unique precincts, we preserve and celebrate our heritage while embracing modern design and sustainable development, and supporting businesses to thrive, made up of four objectives:

- 1.1 Identity and destination
- 1.2 Thriving and desirable businesses
- 1.3 Pride of place and character
- 1.4 Active transport and connected city

#### Major Initiatives -Strategic Direction 1: A thriving and unique place

1A) **Implement the Place Led Economic Development Strategy**: Develop and deliver a new place-led approach to shape Stonnington's neighbourhoods and precincts. (\$0.7 million net cost FY23)

1B) **Undertake the Prahran Market asset renewal**: Undertake asset renewal works to the Prahran Market as identified by the asset condition audit. (\$1.2 million net cost FY23)

1C) **Major State Government Projects**: Advocate for and facilitate the delivery of improved community outcomes related to major state government projects, including Metro Tunnel and Homes Victoria projects. (\$0.26 million net cost FY23)

1D) **Implement the cycling strategy**: Deliver initiatives to encourage cycling within Stonnington, including on and off road routes, parking facilities, repair stations and rest stops. (\$0.76 million net cost FY23)

1E) **Improve public realm outcomes through masterplan delivery**, including: Mount Street Masterplan. (\$1.35 million net cost FY23)

#### Other initiatives – Strategic Direction 1: A thriving and unique place

•Progress the development and implementation of key land use planning strategies, including:

- Housing Strategy
- Neighbourhood Activity Centre Framework
- Suburb-by-suburb heritage reviews

•Commence the Chapel Street Transformation project to set the strategic direction and develop the masterplan.

•Deliver a Council wide network of electric vehicle chargers in line with the Integrated Transport Plan and Climate Emergency Action Plan

A more extensive list of other initiatives is included in Council's Annual Plan.

### 1.1 Identity and destination

Service Area			2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Chapel Off Chapel	This service provides theatre services including technical staging advice and performance operations, facilities for events, exhibitions of works by local artists, and function and catering services including seminars, meetings and conferences.	Rev	159	347	599
		Exp	1,125	1,228	1,388
		Surplus/(Deficit)	(966)	(881)	(789)
Events, Arts and Culture	This service recognises arts, culture and creativity which are at the heart of the health, wellbeing and prosperity of our community by creating opportunities that support local artists, galleries and art projects.	Rev	77	119	210
		Exp	2,794	3,628	3,742
		Surplus/(Deficit)	(2,717)	(3,508)	(3,532)

## 1.2 Thriving and desirable businesses

Service Area			2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Economic Development and Recovery	This service provides a range of events and activities to support and develop local businesses, including marketing and promotion, business support and partnerships.	<i>Rev</i>	347	1,298	103
		<i>Exp</i>	<u>5,838</u>	<u>6,112</u>	<u>4,861</u>
		<i>Surplus/(Deficit)</i>	<b>(5,491)</b>	<b>(4,814)</b>	<b>(4,758)</b>
Prahran Market	This service provides an iconic food market owned by Council and governed by an independent Board of Directors appointed by Council.	<i>Rev</i>	1,225	1,514	993
		<i>Exp</i>	<u>353</u>	<u>583</u>	<u>598</u>
		<i>Surplus/(Deficit)</i>	<b>872</b>	<b>931</b>	<b>395</b>

## 1.3 Pride of place and character

Service Area			2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Urban Development	This service processes all planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing Council at the Victorian Civil and Administrative Tribunal. The service monitors and amends Council's Planning Scheme as well as preparing major planning policy documents to shape the future of the City.	<i>Rev</i>	11,583	11,552	12,680
		<i>Exp</i>	<u>8,447</u>	<u>9,096</u>	<u>9,725</u>
		<i>Surplus/(Deficit)</i>	<b>3,135</b>	<b>2,456</b>	<b>2,955</b>
Animal Management Services	This service oversees animal registrations, animal complaints and prosecutions, pound operations and animal welfare education.	<i>Rev</i>	875	828	791
		<i>Exp</i>	<u>1,006</u>	<u>787</u>	<u>830</u>
		<i>Surplus/(Deficit)</i>	<b>(131)</b>	<b>40</b>	<b>(39)</b>
Liveability and compliance	This service provides statutory building services, including processing of building permits, emergency management responsibilities, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works. It also provides education, regulation and enforcement of the General Local Law and State legislation.	<i>Rev</i>	2,844	3,968	4,736
		<i>Exp</i>	<u>4,592</u>	<u>4,910</u>	<u>5,129</u>
		<i>Surplus/(Deficit)</i>	<b>(1,748)</b>	<b>(942)</b>	<b>(393)</b>

## 1.4 Active transport and connected city

Service Area			2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Streets, Roads and Drains Cleaning and Maintenance	This service provides street cleaning, leaf collection, weed removal, drainage pit cleaning and maintains street litter bins.	<i>Rev</i>	564	4,630	747
		<i>Exp</i>	<u>4,531</u>	<u>4,583</u>	<u>4,536</u>
		<i>Surplus/(Deficit)</i>	<b>(3,967)</b>	<b>48</b>	<b>(3,788)</b>
Traffic and Parking Services	This service provides strategic planning, policy development and day to day management of traffic and transport related issues, including managing Council's activity centre car parks.	<i>Rev</i>	18,336	15,673	22,075
		<i>Exp</i>	<u>15,476</u>	<u>13,447</u>	<u>16,096</u>
		<i>Surplus/(Deficit)</i>	<b>2,860</b>	<b>2,226</b>	<b>5,979</b>

## Annual plan, services and service performance indicators

Services	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

### 2.2 Strategic Direction 2: An inclusive and healthy community

We are a healthy and diverse city that is welcoming for all, we care for our people and our environment, and provide well designed, safe and accessible spaces and facilities for everyone, made up of four objectives:

- 2.1 Health and wellbeing
- 2.2 Diverse, inclusive and safe
- 2.3 Public and green space
- 2.4 Sustainability and climate action

#### Major Initiatives-Strategic Direction 2: An inclusive and healthy community

2A) **Implement Council's Climate Emergency Action Plan**, including:

- Undertaking climate vulnerability assessments and urban cooling options (\$0.16 million net cost FY23)
- Developing and delivering projects to protect and enhance biodiversity (\$0.09 million net cost FY23)
- Developing and delivering initiatives to reduce Council's greenhouse gas emissions (\$0.155 million net cost FY23)

2B) **Implement Percy Treyvaud Masterplan**: develop a multi-sport and recreation precinct at Percy Treyvaud Memorial Park through phased capital works. (\$24.1 million net cost FY23)

2C) **Undertake open space acquisitions and improvements**: continue to strategically purchase land as it becomes available across the municipality to create increased open space. (\$10 million net cost FY23)

2D) **Undertake waste bin lid changeover**: undertake the progressive changeover of household and business waste bin lids to conform with Australia standard bin lid guidelines. (\$4.2 million net cost FY23)

2F) **Deliver major community and recreation facility upgrades, including:**

- Toorak Park Masterplan Implementation - Stages 2 & 3 (Charles Lux Pavilion) (\$3.0 million net cost FY23)
- Princes Gardens Masterplan (\$2.4 million net cost FY23)
- Prahran Aquatic Centre Redevelopment (\$1 million net cost FY23)

#### Other initiatives – Strategic Direction 2: An inclusive and healthy community

- Finalise and implement the Waste & Circular Economy Strategy to guide Council direction on waste avoidance, recovery and the transition to a circular economy
- Implement the Health and Wellbeing Plan Year 1 actions and delivery of events, activities and programs that support the health and wellbeing of the Stonnington community
- Implement the COVID-19 Community Recovery Plan

A more extensive list of other initiatives is included in Council's Annual Plan



## 2.1 Health and wellbeing

Service Area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Diversity and Aged Services	This service provides a range of services for the aged and culturally diverse community including home delivered meals, centre based meals, personal care, transport, home maintenance, housing support, regional assessment services, domestic assistance, respite care and senior citizen clubs.	Rev	3,350	4,213	4,398
		Exp	<u>7,619</u>	<u>8,335</u>	<u>8,766</u>
		Surplus/(Deficit)	<b>(4,268)</b>	<b>(4,121)</b>	<b>(4,368)</b>
Aquatic Services	This service supports a healthy community by providing a range of recreational facilities including indoor and outdoor swimming pools, a fully equipped gymnasium, aqua aerobics, and a range of fitness classes.	Rev	3,034	4,144	6,071
		Exp	<u>5,667</u>	<u>6,333</u>	<u>7,777</u>
		Surplus/(Deficit)	<b>(2,633)</b>	<b>(2,189)</b>	<b>(1,706)</b>
Children and Family Services	This service provides family oriented support services including child care, pre-schools, toy library, maternal and child health, pre-school dental, counselling and support, youth services, immunisation, family day care and holiday programs.	Rev	4,633	3,732	3,914
		Exp	<u>10,349</u>	<u>8,838</u>	<u>9,204</u>
		Surplus/(Deficit)	<b>(5,716)</b>	<b>(5,106)</b>	<b>(5,290)</b>
Library and Local History Services	This service provides public library services at four locations and local history services, and provides a focal point for the community to enjoy the facilities and services offered.	Rev	775	818	834
		Exp	<u>4,067</u>	<u>4,705</u>	<u>5,497</u>
		Surplus/(Deficit)	<b>(3,293)</b>	<b>(3,887)</b>	<b>(4,663)</b>
Active Communities	This service is responsible for the management and use of sporting grounds, pavilions and community centres. The service provides advice to Council on recreation needs, assists community groups with funding applications, event management and promotion, and administers license agreements.	Rev	472	306	997
		Exp	<u>1,805</u>	<u>1,769</u>	<u>1,985</u>
		Surplus/(Deficit)	<b>(1,333)</b>	<b>(1,463)</b>	<b>(987)</b>

## 2.2 Diverse, inclusive and safe

Service Area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Environmental Health	This service protects the community by coordinating food safety support programs, Tobacco Act activities and smoke free dining and gaming venue issues. The service also responds to public health concerns relating to unreasonable noise emissions, housing standards and pest controls.	Rev	925	1,463	1,159
		Exp	<u>1,245</u>	<u>1,443</u>	<u>1,538</u>
		Surplus/(Deficit)	<b>(320)</b>	<b>21</b>	<b>(379)</b>

## 2.3 Public and green space

Service Area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Malvern Valley Golf Course	This service provides public open space, significant environmental areas and an 18 hole public golf course.	Rev	1,157	1,388	1,518
		Exp	<u>837</u>	<u>868</u>	<u>898</u>
		Surplus/(Deficit)	<b>320</b>	<b>520</b>	<b>620</b>
Public Spaces Design and Development	This service prepares policies and strategies related to open space and urban design, and prepares and implements an annual capital works program. The service also provides landscape and urban design advice.	Rev	540	1,519	3,315
		Exp	<u>328</u>	<u>181</u>	<u>136</u>
		Surplus/(Deficit)	<b>213</b>	<b>1,338</b>	<b>3,179</b>
Parks and Environment	This service provides arboriculture and horticulture services such as tree pruning, planting, removal, planning and street tree strategies, parks and sports ground mowing and maintenance.	Rev	334	119	104
		Exp	<u>10,360</u>	<u>11,343</u>	<u>11,719</u>
		Surplus/(Deficit)	<b>(10,026)</b>	<b>(11,223)</b>	<b>(11,615)</b>
Venue Facilities	This service provides venues for commercial hire and community use at Malvern Town Hall, Functions On Chapel and Armadale meeting rooms. The service supports Council's civic functions and activities.	Rev	1,213	1,253	1,492
		Exp	<u>2,596</u>	<u>2,806</u>	<u>3,005</u>
		Surplus/(Deficit)	<b>(1,383)</b>	<b>(1,554)</b>	<b>(1,513)</b>

## 2.4 Sustainability and climate action

Service Area	Description of services provided		2020/21	2021/22	2022/23
			Actual \$'000	Forecast \$'000	Budget \$'000
Environment and Sustainability	This service develops environmental policy, coordinates and implements environmental projects and works with other services to improve Council's environmental performance, including greenhouse gas emissions reduction program.	Rev	9	122	-
		Exp	<u>776</u>	<u>1,216</u>	<u>1,322</u>
		Surplus/(Deficit)	<b>(767)</b>	<b>(1,094)</b>	<b>(1,322)</b>
Waste collection and management	This service provides kerbside rubbish collections of garbage, hard waste, recycling and green waste from all households and commercial properties in Stonnington.	Rev	1,231	1,585	1,368
		Exp	<u>20,560</u>	<u>21,170</u>	<u>23,817</u>
		Surplus/(Deficit)	<b>(19,329)</b>	<b>(19,585)</b>	<b>(22,449)</b>

### Annual plan, services and service performance indicators

Services	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

### 2.3 Strategic Direction 3: A people-centred and future ready city

We are a future ready and adaptive city that puts the community at the forefront of everything we do, we identify and utilise data and technology to support a better way of life, made up of objectives:

- 3.1 Community focus, connection and engagement
- 3.2 Enhanced customer experience
- 3.3 Engaged and capable people
- 3.4 Fit for purpose operating model and resource management

#### Major Initiatives -Strategic Objective 3:A people-centred and future ready city

3A) **Implement the Digital Transformation Program** :deliver actions identified in Council's Information and Communications Technology (ICT) Strategy to support current and future organisational business needs and customer experience. (\$14.15 million net cost FY23)

3B) **Implement the Technology Enablement Program**: deliver technology improvements to better support Council business, including security updates, renewal of core infrastructure tools and software updates. (\$2 million net cost FY23)

3C) **Deliver ongoing maintenance and renewal of city assets, including:**

- Local Road - Road Asphalt Resurfacing Program (\$2 million net cost FY23)
- Footpaths - Renewal Program (\$0.9 million net cost FY23)
- Drainage Improvement Works (\$0.715 million net cost FY23)

#### Other initiatives – Strategic Direction 3: A people-centred and future ready city

- Develop and implement the Customer Experience Strategy to identify, build and implement the required people, system and process capabilities.
- Develop and implement the Smart Cities Strategy.
- Implement the Best Value program to enable Council to review and optimise service delivery, efficiency and improve customer experience.

#### 3.1 Community focus, connection and engagement

Service Area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Communications, Engagement & Marketing	The service ensures the City of Stonnington communicates and engages with our community in a consistent, proactive and integrated way that aligns with our corporate identity and brand. The service is responsible for Council's print, web and social media communications and provides guidance and direction for all deliberative engagement activities (in accordance with Local Government Act 2020). Due to an internal restructure, the service now incorporates marketing services to support Council's events and programs.	Rev	3	1	-
		Exp	<u>2,333</u>	<u>2,579</u>	<u>2,831</u>
		Surplus/(Deficit)	<b>(2,330)</b>	<b>(2,578)</b>	<b>(2,831)</b>
Community Planning and Support	Community planning and support enables people to create a shared vision for their local community and support community programs and initiatives, which includes community grants program both cash and in-kind	Rev	1,874	1,814	2,024
		Exp	<u>3,327</u>	<u>3,349</u>	<u>4,158</u>
		Surplus/(Deficit)	<b>(1,453)</b>	<b>(1,535)</b>	<b>(2,134)</b>

#### 3.2 Enhanced customer experience

Service Area	Description of services provided		A2020/21	F2021/22	B2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Transformation and customer experience	This service identifies and builds data-driven customer experiences and implements the required people, system and process capabilities.	Rev	-	670	-
		Exp	<u>294</u>	<u>340</u>	<u>185</u>
		Surplus/(Deficit)	<b>(294)</b>	<b>330</b>	<b>(185)</b>
Customer services	This service partners with our service delivery partners to provide optimal customer experience across all channels, through our service centres, phone, digital applications and email.	Rev	-	-	-
		Exp	<u>2,122</u>	<u>2,092</u>	<u>2,307</u>
		Surplus/(Deficit)	<b>(2,122)</b>	<b>(2,092)</b>	<b>(2,307)</b>

#### 3.3 Engaged and capable people

Service Area	Description of services provided		A2020/21	F2021/22	B2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Organisation Development and Performance	This area ensures alignment of operational plans with the Council Plan, monitors it performance, and builds the right organisational culture and capability that enables us to deliver on our Council Plan and organisational objectives now and into the future.	Rev	-	(13)	128
		Exp	<u>2,575</u>	<u>3,708</u>	<u>3,717</u>
		Surplus/(Deficit)	<b>(2,575)</b>	<b>(3,721)</b>	<b>(3,589)</b>

### 3.4 Fit for purpose operating model and resource management

Service Area	Description of services provided		A2020/21	F2021/22	B2022/23
			Actual \$'000	Forecast \$'000	Budget \$'000
Council Governance and Executive Management	This area includes governance and management of Council operation with associated support services including freedom of information, corporate Counsel, the Mayor & Councillors, Chief Executive Officer & Executive Management Team	Rev	799	178	3
		Exp	<u>7,963</u>	<u>6,168</u>	<u>5,655</u>
		Surplus/(Deficit)	<b>(7,164)</b>	<b>(5,991)</b>	<b>(5,652)</b>
Financial Services	This service provides strategic financial-based services to internal and external customers including the management of Council's finances and procurement.	Rev	3,230	2,802	3,119
		Exp	<u>(95)</u>	<u>3,140</u>	<u>2,531</u>
		Surplus/(Deficit)	<b>3,325</b>	<b>(337)</b>	<b>588</b>
Rates and Property Coordination	This service provides functions of raising and collection of rates and charges, and management of Council own properties.	Rev	1,110	1,178	1,258
		Exp	<u>2,067</u>	<u>2,813</u>	<u>3,204</u>
		Surplus/(Deficit)	<b>(957)</b>	<b>(1,635)</b>	<b>(1,946)</b>
Fleet Services	This service purchases and maintains Council vehicles, plant and equipment to meet functionality and safety needs, and to minimise operational cost of the fleet.	Rev	384	236	294
		Exp	<u>(666)</u>	<u>(949)</u>	<u>(977)</u>
		Surplus/(Deficit)	<b>1,050</b>	<b>1,185</b>	<b>1,271</b>
Geographical Information System	To provide a Geographic Information System and associated services that support strategic and operational decision-making across Council.	Rev	-	-	-
		Exp	<u>185</u>	<u>384</u>	<u>418</u>
		Surplus/(Deficit)	<b>(185)</b>	<b>(384)</b>	<b>(418)</b>
Building Maintenance	This service prepares long term maintenance management programs for Council's property assets in an integrated and prioritised manner to optimise their strategic value and service potential. These include municipal buildings, pavilions and other community buildings.	Rev	-	(27)	-
		Exp	<u>3,110</u>	<u>2,865</u>	<u>3,402</u>
		Surplus/(Deficit)	<b>(3,110)</b>	<b>(2,892)</b>	<b>(3,402)</b>

### 3.4 Fit for purpose operating model and resource management Cont.

Service Area	Description of services provided		A2020/21	F2021/22	B2022/23
			Actual \$'000	Forecast \$'000	Budget \$'000
Asset Management and Planning	This service conducts capital works planning for Council's main civil infrastructure assets in an integrated and prioritised manner to optimise their strategic value and service potential. This service undertakes design, tendering, contract management and supervision of works such as roads, laneways, car parks, foot/bike paths, drains and bridges.	Rev	887.7	66	61
		Exp	<u>3,144</u>	<u>2,354</u>	<u>2,726</u>
		Surplus/(Deficit)	<b>(2,256)</b>	<b>(2,289)</b>	<b>(2,666)</b>
Risk Management	This service ensures that Council's risk is managed to minimise and prevent injury and loss. The service supports Council's internal operations to ensure a safe and healthy environment for all staff, contractors and the public.	Rev	42	7	-
		Exp	<u>2,164</u>	<u>3,189</u>	<u>3,694</u>
		Surplus/(Deficit)	<b>(2,122)</b>	<b>(3,182)</b>	<b>(3,694)</b>
Information Services and Business Systems	This service provides, supports and maintains reliable and cost effective communications and computing systems, facilities and infrastructure to Council staff enabling them to deliver services in a smart, productive and efficient way.	Rev	1	500	-
		Exp	<u>591</u>	<u>1,698</u>	<u>573</u>
		Surplus/(Deficit)	<b>(590)</b>	<b>(1,198)</b>	<b>(573)</b>
Project Management and Delivery	This service manages and implements Council's capital works program to maintain and improve Council's assets, land and property in accordance with Council priorities. Works include the progressive renewal, upgrade and redevelopment of Council facilities, infrastructure and open space.	Rev	953	1,541	7,013
		Exp	<u>3,831</u>	<u>1,342</u>	<u>1,267</u>
		Surplus/(Deficit)	<b>(2,877)</b>	<b>199</b>	<b>5,746</b>
Records management	This service provides secure and compliant record management services.	Rev	-	-	-
		Exp	<u>825</u>	<u>936</u>	<u>1,018</u>
		Surplus/(Deficit)	<b>(825)</b>	<b>(936)</b>	<b>(1,018)</b>
Developer Contribution Plan	This service collect cash levies paid to Council from development and is to be used to cover the cost of any of the DCP infrastructure assets	Rev	-	-	3,889
		Exp	-	-	-
		Surplus/(Deficit)	-	-	<b>3,889</b>

## Annual plan, services and service performance indicators

Services	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

### 2.6 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2021-22 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 5) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement.

The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

### 2.7 Reconciliation with budgeted operating result

	Surplus/ (Deficit) \$'000	Expenditure \$'000	Revenue \$'000
A thriving and unique place	(3,968)	46,903	42,934
An inclusive and healthy community	(50,495)	75,665	25,171
A people-centred and future ready city	(18,922)	36,710	17,788
<b>Total</b>	<b>(73,384)</b>	<b>159,278</b>	<b>85,893</b>
<b>Expenses added in:</b>			
Depreciation and amortisation	(22,341)		
Borrowing costs	(497)		
<b>Deficit before funding sources</b>	<b>(96,222)</b>		
<b>Funding sources added in:</b>			
Rates and charges revenue	132,448		
<b>Operating surplus for the year</b>	<b>36,226</b>		

### **3. Financial Statements**

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2022/23 has been supplemented with projections to 2025/26

This section includes the following financial statements prepared in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Human Resources

## Comprehensive Income Statement

For the four years ending 30 June 2026

	Notes	Forecast	Budget	Projections		
		Actual 2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Income</b>						
Rates and charges	4.1.1	126,230	132,448	136,602	141,079	146,110
Statutory fees and fines	4.1.2	16,016	21,604	25,059	26,865	28,715
User fees	4.1.3	17,225	22,238	24,193	25,576	26,279
Grants - Operating	4.1.4	9,833	9,318	9,528	9,742	9,962
Grants - Capital	4.1.4	8,945	10,215	2,198	2,298	1,498
Contributions - monetary	4.1.5	9,000	13,889	13,889	13,889	13,889
Share of net profit/(loss) of joint operation accounted for using the equity method		(266)	-	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		163	(40)	(40)	(40)	(40)
Other income	4.1.6	6,919	6,815	8,247	8,648	8,483
<b>Total income</b>		<b>194,066</b>	<b>216,488</b>	<b>219,677</b>	<b>228,057</b>	<b>234,895</b>
<b>Expenses</b>						
Employee costs	4.1.7	77,378	80,086	80,478	82,483	84,208
Materials and services	4.1.8	65,439	72,116	72,199	75,572	77,006
Bad and doubtful debts		20	20	21	21	22
Depreciation	4.1.9	20,258	20,632	21,044	22,281	22,727
Amortisation - intangible assets	4.1.10	741	1,270	3,304	4,142	4,719
Amortisation - right of use assets	4.1.11	606	439	257	203	195
Borrowing costs		149	373	1,234	1,443	1,675
Finance costs - leases		218	124	36	25	-
Other expenses	4.1.12	4,768	5,202	5,333	5,479	5,630
<b>Total expenses</b>		<b>169,576</b>	<b>180,263</b>	<b>183,905</b>	<b>191,649</b>	<b>196,181</b>
<b>Surplus/(deficit) for the year</b>		<b>24,490</b>	<b>36,226</b>	<b>35,772</b>	<b>36,408</b>	<b>38,714</b>
<b>Total comprehensive result</b>		<b>24,492</b>	<b>36,226</b>	<b>35,772</b>	<b>36,408</b>	<b>38,714</b>

## Balance Sheet

For the four years ending 30 June 2026

	Notes	Forecast	Budget	Projections		
		Actual 2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		85,355	74,977	58,284	40,833	46,967
Trade and other receivables		14,011	13,337	11,617	11,881	12,167
Other assets		751	770	789	809	831
<b>Total current assets</b>	4.2.1	<b>100,117</b>	<b>89,084</b>	<b>70,690</b>	<b>53,523</b>	<b>59,965</b>
<b>Non-current assets</b>						
Other financial assets		15	15	23	31	39
Investments in joint operations and subsidiaries		2,089	2,088	2,088	2,088	2,088
Property, infrastructure, plant and equipment		3,131,283	3,213,260	3,260,772	3,314,046	3,350,119
Right-of-use assets	4.2.4	1,094	655	398	195	(0)
Investment property		6,450	6,450	6,450	6,450	6,450
Intangible assets		21,879	35,429	44,694	49,217	44,846
<b>Total non-current assets</b>	4.2.1	<b>3,162,810</b>	<b>3,257,897</b>	<b>3,314,426</b>	<b>3,372,027</b>	<b>3,403,542</b>
<b>Total assets</b>		<b>3,262,927</b>	<b>3,346,981</b>	<b>3,385,116</b>	<b>3,425,550</b>	<b>3,463,507</b>
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		37,355	38,094	38,851	40,529	41,429
Trust funds and deposits		6,081	5,801	5,719	5,639	5,561
Provisions		15,804	14,569	14,996	15,456	15,936
Interest-bearing liabilities	4.2.3	1,000	1,000	4,333	4,733	7,933
Lease liability	4.2.4	473	473	370	-	-
<b>Total current liabilities</b>	4.2.2	<b>60,713</b>	<b>59,936</b>	<b>64,270</b>	<b>66,356</b>	<b>70,859</b>
<b>Non-current liabilities</b>						
Provisions		2,330	2,409	2,473	2,547	2,619
Interest-bearing liabilities	4.2.3	20,500	69,500	67,834	69,701	64,368
Lease liability	4.2.4	843	370	-	-	-
Other liabilities		2,525	2,525	2,525	2,525	2,525
<b>Total non-current liabilities</b>	4.2.2	<b>26,198</b>	<b>74,804</b>	<b>72,832</b>	<b>74,773</b>	<b>69,512</b>
<b>Total liabilities</b>		<b>86,911</b>	<b>134,740</b>	<b>137,102</b>	<b>141,129</b>	<b>140,371</b>
<b>Net assets</b>		<b>3,176,016</b>	<b>3,212,241</b>	<b>3,248,013</b>	<b>3,284,421</b>	<b>3,323,136</b>
<b>Equity</b>						
Accumulated surplus	4.3.1	1,164,825	1,205,513	1,242,930	1,293,804	1,332,222
Reserves	4.3.2	2,011,191	2,006,728	2,005,083	1,990,617	1,990,914
<b>Total equity</b>		<b>3,176,016</b>	<b>3,212,241</b>	<b>3,248,013</b>	<b>3,284,421</b>	<b>3,323,136</b>



## Statement of Changes in Equity

For the four years ending 30 June 2026

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2021/22 Forecast Actual</b>					
Balance at beginning of the financial year		3,151,524	1,135,420	1,949,661	66,443
Surplus/(deficit) for the year		24,492	24,492	-	-
Transfer to other reserves		-	(10,747)	-	10,747
Transfer from other reserves		-	15,661	-	(15,661)
<b>Balance at end of the financial year</b>		<b>3,176,016</b>	<b>1,164,826</b>	<b>1,949,661</b>	<b>61,529</b>
<b>2022/23 Budget</b>					
Balance at beginning of the financial year		3,176,016	1,164,825	1,949,660	61,531
Surplus/(deficit) for the year		36,225	36,225	-	-
Transfer to other reserves	4.3.2	-	(19,182)	-	19,182
Transfer from other reserves	4.3.2	-	23,645	-	(23,645)
<b>Balance at end of the financial year</b>		<b>3,212,241</b>	<b>1,205,512</b>	<b>1,949,660</b>	<b>57,068</b>
<b>2023/24</b>					
Balance at beginning of the financial year		3,212,241	1,205,512	1,949,660	57,068
Surplus/(deficit) for the year		35,772	35,772	-	-
Transfer to other reserves		-	(17,244)	-	17,244
Transfer from other reserves		-	18,889	-	(18,889)
<b>Balance at end of the financial year</b>		<b>3,248,013</b>	<b>1,242,929</b>	<b>1,949,660</b>	<b>55,423</b>
<b>2024/25</b>					
Balance at beginning of the financial year		3,248,013	1,242,929	1,949,660	55,423
Surplus/(deficit) for the year		36,408	36,408	-	-
Transfer to other reserves		-	(16,422)	-	16,422
Transfer from other reserves		-	30,889	-	(30,889)
<b>Balance at end of the financial year</b>		<b>3,284,421</b>	<b>1,293,805</b>	<b>1,949,660</b>	<b>40,956</b>
<b>2025/26</b>					
Balance at beginning of the financial year		3,284,421	1,293,805	1,949,660	40,956
Surplus/(deficit) for the year		38,715	38,715	-	-
Transfer to other reserves		-	(16,186)	-	16,186
Transfer from other reserves		-	15,889	-	(15,889)
<b>Balance at end of the financial year</b>		<b>3,323,136</b>	<b>1,332,223</b>	<b>1,949,660</b>	<b>41,253</b>

## Statement of Cash Flows

For the four years ending 30 June 2026

	Notes	Forecast	Budget	Projections		
		Actual				
		2021/22 \$'000 Inflows (Outflows)	2022/23 \$'000 Inflows (Outflows)	2023/24 \$'000 Inflows (Outflows)	2024/25 \$'000 Inflows (Outflows)	2025/26 \$'000 Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		127,229	132,444	138,477	140,974	146,002
Statutory fees and fines		17,240	22,263	25,014	26,818	28,663
User fees		17,142	22,778	24,788	25,872	27,073
Grants - Operating		10,302	9,799	9,814	10,036	10,239
Grants - Capital		8,945	10,215	2,198	2,298	1,498
Contributions - monetary		9,900	15,278	15,278	15,278	15,278
Interest received		304	360	1,121	1,090	1,122
Trust funds and deposits taken/(repaid)		(1,178)	(281)	(81)	(80)	(78)
Other receipts		7,279	7,101	7,830	8,305	8,089
Net GST refund/(payment)		9,732	14,665	11,000	11,381	9,075
Employee costs		(77,423)	(81,192)	(79,935)	(81,900)	(83,603)
Materials and services		(64,430)	(82,247)	(82,254)	(84,235)	(86,402)
Other payments		(1,696)	(1,813)	(1,798)	(1,852)	(1,898)
<b>Net cash provided by/(used in) operating activities</b>	4.4.1	<b>63,348</b>	<b>69,370</b>	<b>71,452</b>	<b>73,984</b>	<b>75,058</b>
<b>Cash flows from investing activities</b>						
Payments for property, plant and equipment		(80,852)	(128,229)	(88,521)	(92,315)	(65,568)
Proceeds from sale of property, plant and equipment		360	451	451	451	451
Advance to Subsidiary		(266)	0	-	-	-
<b>Net cash provided by/(used in) investing activities</b>	4.4.2	<b>(80,758)</b>	<b>(127,778)</b>	<b>(88,070)</b>	<b>(91,864)</b>	<b>(65,117)</b>
<b>Cash flows from financing activities</b>						
Finance costs		(149)	(373)	(1,234)	(1,443)	(1,675)
Proceeds from borrowings		-	50,000	6,000	7,000	5,800
Repayment of borrowings		(1,000)	(1,000)	(4,333)	(4,733)	(7,933)
Interest paid - lease liability		(218)	(124)	(36)	(25)	-
Repayment of lease liability		(473)	(473)	(473)	(370)	-
<b>Net cash provided by/(used in) financing activities</b>	4.4.3	<b>(1,840)</b>	<b>48,030</b>	<b>(76)</b>	<b>429</b>	<b>(3,808)</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>(19,250)</b>	<b>(10,378)</b>	<b>(16,694)</b>	<b>(17,450)</b>	<b>6,134</b>
Cash and cash equivalents at the beginning of the financial year		104,606	85,355	74,978	58,284	40,833
<b>Cash and cash equivalents at the end of the financial year</b>	4.4.4	<b>85,355</b>	<b>74,977</b>	<b>58,284</b>	<b>40,833</b>	<b>46,967</b>

## Statement of Capital Works

For the four years ending 30 June 2026

Property	Notes	Forecast	Budget	Projections		
		Actual 2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
Land		-	10,000	10,000	10,000	10,000
<b>Total land</b>		-	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
Buildings		6,525	6,942	6,867	6,755	9,342
Heritage buildings		431	4,749	4,110	2,865	619
<b>Total buildings</b>		<b>6,956</b>	<b>11,691</b>	<b>10,977</b>	<b>9,619</b>	<b>9,961</b>
<b>Total property</b>		<b>6,956</b>	<b>21,691</b>	<b>20,977</b>	<b>19,619</b>	<b>19,961</b>
<b>Plant and equipment</b>						
Computers & Telecommunicaton		4,470	2,659	861	1,745	868
Fixture, Fittings & Furniture		284	253	224	509	285
Heritage Plant & Equipment		257	359	342	2,124	2,138
Library Books		1,057	985	900	999	957
Plant, Machine & Equipment		3,114	4,609	3,213	3,215	3,179
<b>Total plant and equipment</b>		<b>9,182</b>	<b>8,865</b>	<b>5,540</b>	<b>8,591</b>	<b>7,426</b>
<b>Infrastructure</b>						
Bridges		45	91	85	86	89
Drainage		1,734	2,701	2,526	2,953	3,116
Footpath & Cycleways		2,511	2,417	3,384	4,322	3,801
Other Infrastructure		4,756	13,575	7,812	21,233	6,048
Parks, Openspace & Streetscapes		9,578	15,327	14,478	5,807	9,437
Recreation, Leisure & Community Facilities		10,250	31,336	8,960	6,950	1,184
Roads		8,625	7,056	5,244	6,442	8,186
<b>Total infrastructure</b>		<b>37,500</b>	<b>72,503</b>	<b>42,489</b>	<b>47,792</b>	<b>31,860</b>
<b>Total capital works expenditure</b>	4.5.1	<b>53,639</b>	<b>103,059</b>	<b>69,007</b>	<b>76,004</b>	<b>59,246</b>
<b>Represented by:</b>						
New asset expenditure		14,440	45,025	17,892	31,364	17,493
Asset renewal expenditure		26,318	27,360	28,636	34,822	33,258
Asset expansion expenditure		11	159	72	45	225
Asset upgrade expenditure		12,870	30,516	22,407	9,774	8,273
<b>Total capital works expenditure</b>	4.5.1	<b>53,639</b>	<b>103,059</b>	<b>69,007</b>	<b>76,004</b>	<b>59,248</b>
<b>Funding sources represented by:</b>						
Grants		8,945	10,215	1,998	2,298	1,498
Contributions		-	-	-	-	-
Council cash		44,694	42,843	61,009	66,706	51,950
Borrowings			50,000	6,000	7,000	5,800
<b>Total capital works expenditure</b>	4.5.1	<b>53,639</b>	<b>103,058</b>	<b>69,007</b>	<b>76,004</b>	<b>59,248</b>

\*Total Capital Works Expenditure is inclusive of carry-over budget from 2021-22 and associated carry-over borrowings of \$13.0 million.

## Statement of Human Resources

For the four years ending 30 June 2026

		Forecast	Budget	Projections		
		Actual				
		2021/22	2022/23	2023/24	2024/25	2025/26
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>						
Employee costs - operating	4.1.7	77,378	80,086	80,478	82,483	84,208
Employee costs - capital		5,986	9,126	8,654	8,654	6,624
<b>Total staff expenditure</b>		<b>83,364</b>	<b>89,212</b>	89,132	91,137	90,831
		FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>						
Employees		783	782	758	756	738
<b>Total staff numbers</b>		<b>783</b>	<b>782</b>	758	756	738

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Divisions	Budget 2022/23 \$'000	Comprises			
		Permanent		Casual	Temporary
		Full time \$'000	Part Time \$'000	\$'000	\$'000
CEO Division	2,783	2,629	52	-	102
Community and Wellbeing	28,424	14,069	10,557	2,880	918
Planning and Place	11,943	10,315	951	184	493
Customer and Technology	9,600	6,073	504	264	2,759
Organisation Capability	9,750	8,837	795	-	119
Environment and Infrastructure	22,040	19,971	760	420	889
Total staff expenditure	84,540	61,894	13,620	3,748	5,279
Other employee related expenditure	4,672				
Less Capitalised labour cost	(9,126)				
<b>Total operating employee expenditure</b>	<b>80,086</b>				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Divisions	Budget 2022/23 FTE	Comprises			
		Permanent		Casual	Temporary
		Full time FTE	Part Time FTE	FTE	FTE
CEO Division	20	19	-	-	1
Community and Wellbeing	292	133	119	31	9
Planning and Place	106	89	9	2	6
Customer and Technology	75	48	6	3	18
Organisation Capability	77	69	7	-	1
Environment and Infrastructure	212	190	8	5	9
<b>Total staff</b>	<b>782</b>	<b>548</b>	<b>149</b>	<b>42</b>	<b>43</b>

## Summary of Planned Human Resources Expenditure

For the four years ending 30 June 2026

	2022/23	2023/24	2024/25	2025/26
	\$'000	\$'000	\$'000	\$'000
<b>CEO</b>				
<b>Permanent - Full time</b>	<b>2,629</b>	<b>2,701</b>	<b>2,774</b>	<b>2,852</b>
Female	1,720	1,767	1,815	1,866
Male	787	809	831	854
TBA	122	125	128	132
<b>Permanent - Part time</b>	<b>52</b>	<b>54</b>	<b>55</b>	<b>57</b>
Female	-	-	-	-
Male	52	54	55	57
TBA	-	-	-	-
<b>Total CEO</b>	<b>2,681</b>	<b>2,754</b>	<b>2,829</b>	<b>2,909</b>
<b>Community and Wellbeing</b>				
<b>Permanent - Full time</b>	<b>14,069</b>	<b>14,452</b>	<b>14,845</b>	<b>15,262</b>
Female	9,560	9,820	10,087	10,370
Male	3,632	3,731	3,832	3,940
TBA	878	902	926	952
<b>Permanent - Part time</b>	<b>10,557</b>	<b>10,844</b>	<b>11,139</b>	<b>11,452</b>
Female	6,127	6,294	6,465	6,646
Male	2,694	2,768	2,843	2,923
TBA	1,736	1,783	1,831	1,883
<b>Total Community and Wellbeing</b>	<b>24,626</b>	<b>25,296</b>	<b>25,984</b>	<b>26,714</b>
<b>Planning and Place</b>				
<b>Permanent - Full time</b>	<b>10,315</b>	<b>10,595</b>	<b>10,883</b>	<b>11,189</b>
Female	5,386	5,532	5,683	5,842
Male	4,024	4,133	4,246	4,365
TBA	905	929	955	981
<b>Permanent - Part time</b>	<b>951</b>	<b>977</b>	<b>1,004</b>	<b>1,032</b>
Female	824	846	869	894
Male	49	51	52	54
TBA	78	80	83	85
<b>Total Planning and Place</b>	<b>11,266</b>	<b>11,572</b>	<b>11,887</b>	<b>12,221</b>
<b>Chief Customer &amp; Transformation Office</b>				
<b>Permanent - Full time</b>	<b>6,073</b>	<b>6,238</b>	<b>6,408</b>	<b>6,588</b>
Female	1,803	1,852	1,903	1,956
Male	3,071	3,154	3,240	3,331
TBA	1,199	1,232	1,265	1,301
<b>Permanent - Part time</b>	<b>504</b>	<b>518</b>	<b>532</b>	<b>547</b>
Female	340	349	359	369
Male	75	77	79	82
TBA	89	92	94	97
<b>Total Chief Customer &amp; Transformation Office</b>	<b>6,577</b>	<b>6,756</b>	<b>6,940</b>	<b>7,135</b>
<b>Organisation Capability</b>				
<b>Permanent - Full time</b>	<b>8,837</b>	<b>9,077</b>	<b>9,324</b>	<b>9,586</b>
Female	5,102	5,240	5,383	5,534
Male	2,505	2,573	2,643	2,717
TBA	1,231	1,264	1,298	1,335
<b>Permanent - Part time</b>	<b>795</b>	<b>816</b>	<b>839</b>	<b>862</b>
Female	758	779	800	822
Male	3	3	3	3
TBA	34	35	36	37
<b>Total Organisation Capability</b>	<b>9,632</b>	<b>9,894</b>	<b>10,163</b>	<b>10,448</b>

### Summary of Planned Human Resources Expenditure

	2022/23	2023/24	2024/25	2025/26
	\$'000	\$'000	\$'000	\$'000
<b>Environment and Infrastructure</b>				
<b>Permanent - Full time</b>	<b>19,971</b>	<b>20,515</b>	<b>21,073</b>	<b>21,665</b>
Female	4,137	4,250	4,365	4,488
Male	13,689	14,061	14,443	14,849
TBA	2,146	2,204	2,264	2,328
<b>Permanent - Part time</b>	<b>760</b>	<b>780</b>	<b>802</b>	<b>824</b>
Female	96	98	101	104
Male	486	499	513	527
TBA	178	183	188	193
<b>Total Environment and Infrastructure</b>	<b>20,731</b>	<b>21,295</b>	<b>21,874</b>	<b>22,489</b>
<b>Total staff expenditure</b>	<b>75,514</b>	<b>77,568</b>	<b>79,678</b>	<b>81,917</b>
<b>Casuals, temporary and other expenditure</b>	<b>13,699</b>	<b>11,564</b>	<b>11,461</b>	<b>8,916</b>
<b>Less Capitalised labour costs</b>	<b>9,126</b>	<b>8,655</b>	<b>8,655</b>	<b>6,624</b>
<b>Total operating staff expenditure</b>	<b>80,086</b>	<b>80,476</b>	<b>82,483</b>	<b>84,209</b>
	2022/23	2023/24	2024/25	2025/26
	FTE	FTE	FTE	FTE
<b>CEO</b>				
<b>Permanent - Full time</b>	<b>19.0</b>	<b>19.0</b>	<b>19.0</b>	<b>19.0</b>
Female	12.0	12.0	12.0	12.0
Male	6.0	6.0	6.0	6.0
TBA	1.0	1.0	1.0	1.0
<b>Permanent - Part time</b>	<b>0.4</b>	<b>0.4</b>	<b>0.4</b>	<b>0.4</b>
Female	-	-	-	-
Male	0.4	0.4	0.4	0.4
TBA	-	-	-	-
<b>Total CEO</b>	<b>19.4</b>	<b>19.4</b>	<b>19.4</b>	<b>19.4</b>
<b>Community and Wellbeing</b>				
<b>Permanent - Full time</b>	<b>133.0</b>	<b>133.0</b>	<b>133.0</b>	<b>133.0</b>
Female	88.0	88.0	88.0	88.0
Male	35.0	35.0	35.0	35.0
TBA	10.0	10.0	10.0	10.0
<b>Permanent - Part time</b>	<b>119.1</b>	<b>119.1</b>	<b>119.1</b>	<b>119.1</b>
Female	64.3	64.3	64.3	64.3
Male	32.8	32.8	32.8	32.8
TBA	21.9	21.9	21.9	21.9
<b>Total Community and Wellbeing</b>	<b>252.1</b>	<b>252.1</b>	<b>252.1</b>	<b>252.1</b>
<b>Planning and Place</b>				
<b>Permanent - Full time</b>	<b>89.0</b>	<b>89.0</b>	<b>89.0</b>	<b>89.0</b>
Female	47.0	47.0	47.0	47.0
Male	34.0	34.0	34.0	34.0
TBA	8.0	8.0	8.0	8.0
<b>Permanent - Part time</b>	<b>8.8</b>	<b>8.8</b>	<b>8.8</b>	<b>8.8</b>
Female	7.6	7.6	7.6	7.6
Male	0.6	0.6	0.6	0.6
TBA	1	1	1	1
<b>Total Planning and Place</b>	<b>97.8</b>	<b>97.8</b>	<b>97.8</b>	<b>97.8</b>

### Summary of Planned Human Resources Expenditure

	2022/23	2023/24	2024/25	2025/26
	FTE	FTE	FTE	FTE
<b>Chief Customer &amp; Transformation Office</b>				
<b>Permanent - Full time</b>	<b>48.0</b>	<b>48.0</b>	<b>48.0</b>	<b>48.0</b>
Female	16.0	16.0	16.0	16.0
Male	24.0	24.0	24.0	24.0
TBA	8.0	8.0	8.0	8.0
<b>Permanent - Part time</b>	<b>5.7</b>	<b>5.7</b>	<b>5.7</b>	<b>5.7</b>
Female	3.8	3.8	3.8	3.8
Male	0.8	0.8	0.8	0.8
TBA	1.0	1.0	1.0	1.0
<b>Total Chief Customer &amp; Transformation Office</b>	<b>53.7</b>	<b>53.7</b>	<b>53.7</b>	<b>53.7</b>
<b>Organisation Capability</b>				
<b>Permanent - Full time</b>	<b>69.0</b>	<b>69.0</b>	<b>69.0</b>	<b>69.0</b>
Female	41.0	41.0	41.0	41.0
Male	18.0	18.0	18.0	18.0
TBA	10.0	10.0	10.0	10.0
<b>Permanent - Part time</b>	<b>7.4</b>	<b>7.4</b>	<b>7.4</b>	<b>7.4</b>
Female	7.0	7.0	7.0	7.0
Male	0.03	0.03	0.03	0.03
TBA	0.4	0.4	0.4	0.4
<b>Total Organisation Capability</b>	<b>76.4</b>	<b>76.4</b>	<b>76.4</b>	<b>76.4</b>
<b>Environment and Infrastructure</b>				
<b>Permanent - Full time</b>	<b>190.0</b>	<b>190.0</b>	<b>190.0</b>	<b>190.0</b>
Female	38.0	38.0	38.0	38.0
Male	131.0	131.0	131.0	131.0
TBA	21.0	21.0	21.0	21.0
<b>Permanent - Part time</b>	<b>7.7</b>	<b>7.7</b>	<b>7.7</b>	<b>7.7</b>
Female	1.0	1.0	1.0	1.0
Male	5.2	5.2	5.2	5.2
TBA	1.6	1.6	1.6	1.6
<b>Total Environment and Infrastructure</b>	<b>197.7</b>	<b>197.7</b>	<b>197.7</b>	<b>197.7</b>
<i>Total permanent full time</i>				
<i>Total permanent part time</i>				
<b>Total permanent staff numbers</b>	<b>697.1</b>	<b>697.1</b>	<b>697.1</b>	<b>697.1</b>
<b>Casuals and temporary staff</b>	<b>84.9</b>	<b>61.3</b>	<b>59.1</b>	<b>41.1</b>
<b>Total staff numbers</b>	<b>782.0</b>	<b>758.4</b>	<b>756.2</b>	<b>738.2</b>

\*TBA - Vacant positions not yet commenced.

## 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are a critical source of revenue that allows Council to deliver works and services for the community, in particular for this financial year, funding Council's recovery from the impacts of COVID-19. The Victorian Government Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2022-23 the FGRS cap has been set at 1.75 per cent. The cap applies to general rates and is calculated on the basis of Council's average rates.

To achieve the objectives of the Council Plan, while maintaining service levels and a strong capital expenditure program over many years, the average general rate will be required to increase by 1.75 percent in line with the FGRS cap.

Due to the impact of the revaluation process in the 2022-23 year, the rate percentage change on the Capital Improved Value of individual properties may vary. Variation to rates are impacted by the average general rate increase and the property valuation movements of individual properties relative to the average across the municipality. If a property increased by more in value than the average for the City of Stonnington, the general rates will increase by more than 1.75 percent, while if a property value increased by less than the average the rates will increase by less than 1.75 percent and may in fact reduce from the previous year.

Supplementary rates income will be higher by \$0.01 million compared to the 2021-22 forecast actual. Special rates and charges income relate to Traders Associations and are budgeted to be \$1.96 million.

Total rates and charges for 2022/23 will be \$132.45 million.

#### 4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
General rates*	99,196	101,905	2,709	2.7%
Cultural and Recreational	117	119	2	1.7%
Service rates and charges	23,917	27,518	3,601	15.1%
Special rates and charges	1,907	1,957	50	2.6%
Supplementary rates and rate adjustments	794	802	8	1.0%
Interest on rates and charges	299	146	(153)	(51.2%)
<b>Total rates and charges</b>	<b>126,230</b>	<b>132,448</b>	<b>6,218</b>	<b>4.9%</b>

\*In line with the rate cap established under the FGRS.

#### 4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2021/22 cents/\$CIV	2022/23 cents/\$CIV	Change
General rate for rateable residential properties	0.0010513	0.0009763	(7.1%)
General rate for rateable commercial properties	0.0010513	0.0009763	(7.1%)



**4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year**

Type or class of land	Forecast	Budget	Change	
	2021/22 \$'000	2022/23 \$'000	\$'000	%
Residential	85,662	89,228	3,566	4.2%
Commercial	13,535	12,678	(857)	(6.3%)
Cultural and Recreational	117	119	2	1.7%
<b>Total amount to be raised by general rates</b>	<b>99,196</b>	<b>101,905</b>	<b>2,709</b>	<b>2.7%</b>

Total amount to be raised above excludes Cultural and Recreational land.

When annualised Supplementary Rates for 2021/22 are included in the base (per the legislated State Government rate cap formula), the total % change for 2022-23 is 1.75%.

**4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year**

Type or class of land	1-Jul-21	Budget	Change	
	2021/22 Number	2022/23 Number	Number	%
Residential	59,757	59,837	80	0.1%
Commercial	6,510	6,544	34	0.5%
Cultural and Recreational	12	13	1	8.3%
<b>Total number of assessments (excl. Culture &amp; Rec)</b>	<b>66,267</b>	<b>66,381</b>	<b>114</b>	<b>0.2%</b>

**4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).**

**4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year**

Type or class of land	Budget	Budget	Change	
	2021/22 \$'000	2022/23 \$'000	\$'000	%
Residential	82,045,215	91,395,620	9,350,405	11.4%
Commercial	12,408,060	12,984,133	576,073	4.6%
<b>Total Residential and Commercial value of land</b>	<b>94,453,275</b>	<b>104,379,753</b>	<b>9,926,478</b>	<b>10.5%</b>
Cultural and Recreational	186,905	203,500	16,595	8.9%
<b>Total value of land</b>	<b>94,640,180</b>	<b>104,583,253</b>	<b>9,943,073</b>	<b>19.4%</b>

**4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year**

Type of Charge	Per Rateable Property		Change
	2021/22	2022/23	
	\$	\$	
Municipal	-	-	-

**4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year**

Type of Charge	2021/22 \$	2022/23 \$	Change
Municipal	-	-	-

**4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year**

Type of Charge	Per Rateable Property 2021/22 \$	Per Rateable Property 2022/23 \$	Change
Waste Management Charge - Base Residential *	227.00	245.00	7.9%
Waste Management Minimum 120L Residential	295.00	345.00	16.9%
Waste Management Minimum 120L - Shared Bin (\$6 Discount) - residential	289.00	339.00	17.3%
Waste Management Charge - residential 240L bin	552.00	655.00	18.7%
Waste Management Charge - Base Commercial *	227.00	245.00	7.9%
Waste Management Minimum 120L Commercial	295.00	345.00	16.9%
Waste Management Minimum 120L- Shared Bin (\$6 Discount) - commercial 120L bin	289.00	339.00	17.3%
Waste Management Charge - commercial 240L bin	552.00	655.00	18.7%
Food and Green Waste (FOGO) Charge - residential 120L bin	97.90	133.00	35.9%
Food and Green Waste (FOGO) Charge - residential 240L bin	132.60	180.00	35.7%
Food and Green Waste (FOGO) Charge - commercial 120L bin	97.90	133.00	35.9%
Food and Green Waste (FOGO) Charge - commercial 240L bin	132.60	180.00	35.7%

\* New charge initiated for 2021-22 to recognise properties where a waste service are not delivered, previously charged with minimum charge

**4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year**

Type of Charge	Budgeted 2021/22 \$	Budget 2022/23 \$	Change
Waste Management Charge - Base Residential *	3,178,000	2,817,500	(11.3%)
Waste Management Minimum 120L Residential	7,621,915	9,858,030	29.3%
Waste Management Minimum 120L - Shared Bin (\$6 Discount) - residential	3,308,183	3,518,820	6.4%
Waste Management Charge - residential 240L bin	5,777,784	6,585,370	14.0%
Waste Management Charge - Base Commercial *	32,498	36,015	10.8%
Waste Management Minimum 120L Commercial	1,041,055	1,125,735	8.1%
Waste Management Minimum 120L- Shared Bin (\$6 Discount) - commercial 120L bin	867	8,475	877.5%
Waste Management Charge - commercial 240L bin	1,600,248	1,257,600	(21.4%)
Food and Green Waste (FOGO) Charge - residential 120L bin	415,488	611,135	47.1%
Food and Green Waste (FOGO) Charge - residential 240L bin	1,184,118	1,678,141	41.7%
Food and Green Waste (FOGO) Charge - commercial 120L bin	1,664	3,990	139.7%
Food and Green Waste (FOGO) Charge - commercial 240L bin	13,260	17,640	33.0%
<b>Total</b>	<b>24,175,080</b>	<b>27,518,451</b>	<b>13.8%</b>

**4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year**

	Forecast 2021/22 \$'000	Budget 2022/23 \$'000	Change
Rates and charges	99,196	101,905	2.7%
Service rates and charges	23,917	27,518	15.1%
Supplementary rates	794	802	1.0%
Cultural & Recreation and special rate charge other	2,323	2,222	(4.3%)
<b>Total Rates and charges</b>	<b>126,230</b>	<b>132,448</b>	<b>4.9%</b>

**4.1.1(l) Fair Go Rates System Compliance**

City of Stonnington Council is fully compliant with the State Government's Fair Go Rates System. The table below details the budget assumptions.

	Budget 2021/22	Budget 2022/23
Total Rates (\$'000)	97,837	100,168
Number of rateable properties (excluding Cultural and Recreational)	66,267	66,381
Base Average Rates	\$ 1,476.40	\$ 1,508.99
Maximum Rate Increase (set by the State Government)	1.50%	1.75%
Capped Average Rate	\$ 1,498.54	\$ 1,535.39
Maximum General Rates (\$'000)	99,304	101,921
Budgeted General Rates (\$'000)	99,304	101,905
Budgeted Supplementary Rates (\$'000)	1,000	802
Budgeted Total Rates Revenue (\$'000)	100,304	102,707

**4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges**

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2022-23 estimated \$802,000; 2021-22 \$793,874 (Forecast Actual));
- The variation of returned levels of value (eg: valuation appeals);
- Changes in use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes in use of land such that residential land becomes commercial land and vice versa.

**4.1.1(n) Differential rates**

City of Stonnington has elected not to make a declaration of differential rates.

#### 4.1.2 Statutory fees and fines

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Infringements and costs	9,596	13,215	3,618	37.71%
Court recoveries	1,685	2,866	1,182	70.17%
Town planning fees	1,836	2,274	438	23.86%
Land information certificates	208	193	(15)	(7.14%)
Permits	2,692	3,056	365	13.55%
<b>Total statutory fees and fines</b>	<b>16,016</b>	<b>21,604</b>	<b>5,588</b>	<b>34.89%</b>

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and traffic enforcement fees. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees and fines will slowly normalise to a pre-COVID position within the budget for 2022-23 however these revenue streams are still well behind previous years. Please refer to page 7 Executive Summary for prior year trend analysis.

The budget displays an increase of \$5.589 million in statutory fees and fines revenue compared with 2021-22 forecast. The increase is predominately driven from the impact COVID-19 had, on parking infringement volumes and income in 2021-22, whilst parking infringement income is expected to be \$3.618 million higher than the 2021-22 forecast, a slow return to previous levels is expected due to less people driving to work, shopping and parking.

The increase is also driven from an expected improvement of \$1.182 million to the fine collections managed by Fines Victoria, \$0.438 million increase in statutory town planning fees and \$0.365 million increase in permits with an expected increase in development activity across 2022-23.

#### 4.1.3 User fees

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Aged and health services	393	509	115	29.26%
Leisure centre and recreation	3,949	5,834	1,885	47.73%
Child care/children's programs	2,547	2,697	149	5.85%
Car Parking	3,508	5,132	1,624	46.29%
Registration and other permits	728	843	115	15.80%
Building services	2,871	3,369	498	17.35%
Waste management services	1,242	1,214	(28)	(2.25%)
Green fees	1,350	1,408	58	4.30%
Other fees and charges	637	1,232	595	93.41%
<b>Total user fees</b>	<b>17,225</b>	<b>22,238</b>	<b>5,013</b>	<b>29.10%</b>

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include the use of leisure, entertainment and other community facilities and the provision of community services such as home help services.

User fees will normalise to a pre-COVID position within the budget for 2022-23.

User fees and charges have been reviewed in line with market rates, with any increases budgeted at manageable and sustainable levels to maintain cost recovery. This includes an average increase across our fees and charges by 2.5% and will result in an overall increase in income generated from these fees in 2022-23.

The budget displays an increase of \$5.013 million in user fees compared with 2021-22 forecast. The increase is predominately driven by facility closures directed by the restrictions in place to manage the COVID-19 pandemic in 2021-22. The 2022-23 budget includes a \$1.885 million increase in leisure centre and recreation income including a focus on our Learn to Swim Programs, \$1.62 million increase in car parking including alignment of our carpark rates and \$0.498 million increase in building surveyors permits and application activities.

**A detailed listing of user fees is included in Appendix B.**

#### 4.1.4 Grants

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
<b>Grants were received in respect of the following:</b>				
<b>Summary of grants</b>				
Commonwealth funded grants	6,453	6,608	155	2%
State funded grants	12,325	12,925	600	5%
<b>Total grants received</b>	<b>18,778</b>	<b>19,533</b>	<b>757</b>	<b>4%</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Financial Assistance Grants	3,005	3,095	90	3%
Aged and home care	3,209	3,215	5	0%
<b>Recurrent - State Government</b>				
Aged and home care	516	506	(11)	(2%)
School crossing supervisors	315	315	-	0%
Libraries	767	764	(2)	(0%)
Maternal and child health	876	893	18	2%
Community partnership and youth programs	371	330	(41)	(11%)
Child care and immunisation	84	72	(12)	(15%)
<b>Total recurrent grants</b>	<b>9,143</b>	<b>9,189</b>	<b>46</b>	<b>1%</b>
<b>Non-recurrent - State Government</b>				
Community Infrastructure Projects (Roads)	57	-	(57)	(100%)
Community Outdoor Activation COVID grants	800	-	(800)	(100%)
Other minor grants	230	128	(102)	(44%)
<b>Total non-recurrent grants</b>	<b>1,087</b>	<b>128</b>	<b>(959)</b>	<b>(88%)</b>
<b>Total Operating Grants</b>	<b>10,230</b>	<b>9,317</b>	<b>(913)</b>	<b>(9%)</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	238	298	60	25%
<b>Recurrent - State Government</b>				
Library	12	-	(12)	(100%)
<b>Total recurrent grants</b>	<b>251</b>	<b>298</b>	<b>47</b>	<b>19%</b>
<b>Non-recurrent - State Government</b>				
Buildings	200	3,300	3,100	1550%
Computers and telecommunications	670	-	(670)	(100%)
Community Infrastructure Projects (Roads)	3,951	330	(3,621)	(92%)
Fixtures, fittings and furniture	775	-	(775)	(100%)
Parks, open space and streetscapes	2,300	5,743	3,443	150%
Plant and machinery	173	20	(153)	(88%)
Recreational, leisure and community facilities	229	525	296	129%
<b>Total non-recurrent grants</b>	<b>8,298</b>	<b>9,918</b>	<b>1,620</b>	<b>20%</b>
<b>Total Capital Grants</b>	<b>8,548</b>	<b>10,216</b>	<b>1,668</b>	<b>20%</b>
<b>Total Grants</b>	<b>18,778</b>	<b>19,533</b>	<b>757</b>	<b>4%</b>

#### Operating Grants

Council receives various grants to continue to fund its operations. Some of the main grant programs are: Financial Assistant grants \$3.10 million and Aged and Home Care of \$3.72 million . Library services is expected to receive \$0.76 million to fund its operations and funding of \$0.32 million is anticipated for the School Crossing Supervisors program. Maternal and Child Health and Immunisation program is expected to receive grants of \$0.89 million to subsidise Council's funding.

#### Capital Grants

Capital grants includes \$5.74 million funding for parks and open space development, \$3 million for Percy Treyvaud Masterplan Implementation, and \$0.30 million for the recurring Roads to Recovery program.

#### 4.1.5 Contributions - monetary

	Forecast	Budget	Change	
	Actual 2021/22	2022/23	\$'000	%
	\$'000	\$'000	\$'000	%
Contributions	9,000	13,889	4,889	54.32%
<b>Total contributions - monetary</b>	<b>9,000</b>	<b>13,889</b>	<b>4,889</b>	<b>54.32%</b>

Contributions relate to monies paid by developers in regard to public open space and developer contribution (\$13.89 million in 2022-23), drainage and car parking in accordance with planning permits issued for property development.

Council determines its capital work program having regard to existing and future growth in the municipality. To the extent the capital works program has been identified to meet Council's future population, Council intends to partially fund these projects through a Developer Contributions Plan in line with the requirements of the Planning and Environment Act 1987. Introduction of the Development Contribution Plan in 2022-23, proposes to facilitate the collection of funds from development for a range of specified infrastructure and open space projects.

#### 4.1.6 Other income

	Forecast	Budget	Change	
	Actual 2021/22	2022/23	\$'000	%
	\$'000	\$'000	\$'000	%
Interest	304	360	56	18.35%
Dividends	2	2	-	0.00%
Investment property rental	450	462	12	2.67%
Council works cost recovery	645	266	(378)	(58.71%)
Fire service property levy administration	88	90	2	2.27%
State Revenue Office - valuation cost recovery	13	30	17	130.77%
Transport towing	85	34	(50)	(58.82%)
Other rent	4,588	5,262	673	14.67%
Other	741	310	(431)	(58.16%)
<b>Total other income</b>	<b>6,919</b>	<b>6,815</b>	<b>(103)</b>	<b>(1.49%)</b>

Other income relates to a range of minor revenue sources.

Interest income is expected to remain stable, whilst interest rates are increasing, availability of Council investments are projected to decline during 2022-23.

Other rent will increase by \$0.673 million as a direct result of rental relief provided to tenants of Council owned properties during 2021-22 in line with Council's Hardship Policy during the State of Emergency period.

Council works cost recovery is predominately related to the Melbourne Metro staff cost reimbursement with funding expected to reduce in 2022-23. Other forecast income in 2021-22 increased as per recoveries from our Insurance for cost incurred during our Cyber incident during the year.

#### 4.1.7 Employee costs

	Forecast	Budget	Change	
	Actual 2021/22	2022/23	\$'000	%
	\$'000	\$'000	\$'000	%
Wages and salaries	55,715	57,630	1,916	3.44%
WorkCover	2,025	1,759	(266)	(13.14%)
Casual labour	3,067	3,330	264	8.61%
Annual leave and long service leave	8,839	8,137	(703)	(7.95%)
Superannuation	6,515	7,681	1,167	17.91%
Fringe benefits tax	474	455	(19)	(3.97%)
Other	744	1,093	350	46.99%
<b>Total employee costs</b>	<b>77,378</b>	<b>80,086</b>	<b>2,708</b>	<b>3.50%</b>

Employee costs include all labour related expenditure such as wages, salaries and on-costs such as allowances, leave entitlements, employer superannuation and WorkCover premium.

Forecast for 2021-22 included a reduction in casual labour during the year. COVID restrictions placed on the delivery of all non-essential services in 2021-22 resulted in a number of Aquatics, Early Childhood, Libraries and Care Services staff being stood down until COVID restrictions were lifted and services resumed.

Employee costs are budgeted to increase by 3.5% or \$2.708 million compared to forecast 2021-22. This increase relates to the following key factors:

- Resuming of all services in 2022-23.
- The Council's Enterprise Agreement (EA) and provision growth to increase in 2022-23.
- The superannuation guarantee increase from 1 July 2022 by 0.5%.
- An increase in staff training (other) that has been postponed for the last two years as an impact of COVID.
- Offset by a decrease in annual leave assumptions in 2022-23 (i.e. that the full 4 weeks will be taken by staff)

New FTE proposed within the 2022-23 budget include:

**Resources related to new service activities which are recovered by revenue:**

- 1 FTE - Building capability in Aquatics - Harold Holt Swimming Pool to meet community demand

**Other resource changes to meet increased and / or new service delivery:**

- 3 FTE - Implementation of Waste Strategy and Engagement team
- 2 FTE - Improvement to the Transfer Station Operation
- 2 FTE - Formation of Best Value Team
- 1 FTE - Building capability in Procurement and Category Management to achieve efficiencies

**4.1.8 Materials and services**

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Contract payments	28,929	30,404	1,475	5.10%
Legal and consulting fees	2,826	3,233	408	14.44%
Stamp duty on summons and registration searches	2,092	2,913	821	39.24%
Building maintenance	1,948	2,342	393	20.20%
General maintenance	993	1,071	78	7.81%
Utilities	2,303	2,642	339	14.74%
Fire services	283	300	17	6.04%
Office administration/supplies	2,384	2,631	248	10.40%
Insurance	1,799	1,979	179	9.97%
Tipping fees and waste removal	5,333	6,420	1,087	20.39%
Activities and events	2,238	2,762	525	23.46%
Bank and merchant charges	816	947	131	16.06%
Information Technology	2,993	4,892	1,899	63.44%
Fleet Management	1,404	1,297	(107)	(7.61%)
Planning amendment fees	604	1,000	396	65.46%
Operating initiatives	5,535	4,007	(1,528)	(27.60%)
Other	2,959	3,275	316	10.68%
<b>Total materials and services</b>	<b>65,439</b>	<b>72,116</b>	<b>6,677</b>	<b>10.20%</b>

#### 4.1.8 Materials and services cont.'

Materials and services include the purchase of consumables, insurances, repairs and maintenance, payments to contractors for the provision of services and utility costs. Materials and services are forecast to increase by 10.2% or \$6.68 million compared to forecast 2021-22.

The cost of major contracts are expected to increase generally by forecast CPI.

The budget displays an increase of \$1.475 million in contract payments compared with 2021-22 forecast. This is a result of increases within Parking enforcement as activity slowly recovers from COVID-19, our parking service contract which is based on current utilisation, and increased community expectation in areas of: horticulture, arboriculture, weed removal and laneway pruning which will see an uplift in 2022-23. With increased collections expected from Fines Victoria in 2022-23, stamp duty payments will also see an increase by \$0.821 million.

Consultancy increase by \$0.408 million driven by the development of our remaining asset management and planning strategies to support the Asset Plan and continuing asset condition assessments. Building maintenance and graffiti removal slowed during the COVID-19 restrictions in 2021-22 and therefore will resume activity in 2022-23 resulting in an increase of \$0.393 million.

New software support to enable flexibility to work from home, a new procurement and human resources software and data enablement projects were implemented during 2021-22, therefore an increase of \$1.899 million in software license and support has been factored in 2022-23.

Utilities (water, gas, electricity) will see an increase of \$0.34 million as a result of resuming activities in 2022-23 from COVID-19 restrictions impacting the usability of facilities in 2021-22.

Tipping fees and Waste Removal cost increases of \$1.09 million are driven by:

- The Environmental Protection Authority (EPA) landfill levy is to increase 19% on current costs in 2022-23.
- Recycling costs are expected to increase by 38%.
- FOGO & Green waste disposal new contract will increase cost by at least 73%

Costs are recovered through Rates and Other Charges and Councils modelling reflects an equitable 'user-pays' approach to waste services charges.

**A detailed listing of Operating Initiatives is included in Appendix D.**

#### **Festivals and Events Program**

Stonnington has an incredible arts and events program. It is our role to continuously nurture our artistic, cultural and community life, particularly as we continue with our recovery program.

Over many years, the festivals and events program has become a much loved part of the fabric of Stonnington. Thousands of patrons locally, nationally and internationally attend many of our events throughout the year, further stimulating our visitor economy. This is especially important as we continue to drive activation to our much-loved precincts.

To help build on and deliver these important events, the festivals and events budget has marginally increased in 2022-2023 to include new and creative ways of delivering events to enable the best engagement from our community and provide economic stimulus.

Supporting the arts industry: Events provide an opportunity to support the recovery of this industry by engaging local arts and cultural practitioners, programs will include:

- Roola Boola Children's Arts Festival
- Melbourne Fringe Partnership Project
- Prahran Square Events

Supporting community wellbeing: Arts and cultural activity will play a critical role in rebuilding social confidence and providing opportunities for local community to reconnect, programs will include:

- Glow Festival
- Festive Season Program and Festive Season Carols at Como Park
- Soiree Festival Garden and Precinct Activation
- Sunset Sounds Outdoor Concert Series
- Classics program across our parks and gardens
- Pets In The Park Outdoor Event



Supporting the local economy: Arts and cultural activities such as events are also a key economic driver for local traders and bring vital business to our local community. Taking place throughout the precincts, these activities attract visitors and patrons from across Melbourne to visit precincts and shop or dine at businesses surrounding the activity, programs will include:

- Melbourne Food and Wine
- Melbourne Fashion Festival
- Business development workshops & events

#### 4.1.9 Depreciation

	Forecast	Budget	Change	
	2021/22	2022/23		
	\$'000	\$'000	\$'000	%
Property	8,776	9,060	283	3.23%
Plant and equipment	4,000	3,929	(71)	(1.77%)
Infrastructure	7,482	7,643	161	2.15%
<b>Total depreciation</b>	<b>20,258</b>	<b>20,632</b>	<b>374</b>	<b>1.84%</b>

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment and infrastructure assets such as roads and drains.

The increase of \$0.37 million for 2022-23 is mainly due to the completion of the 2021-22 capital works program. Refer to Section 4.5 'Capital works program' for a more detailed analysis of Council's capital works program for the 2022-23 year.

#### 4.1.10 Amortisation - Intangible assets

	Forecast Actual	Budget	Change	
	2021/22	2022/23		
	\$'000	\$'000	\$'000	%
Intangible assets	741	1,270	529	71.40%
<b>Total amortisation - intangible assets</b>	<b>741</b>	<b>1,270</b>	<b>529</b>	<b>71.40%</b>

Amortisation is an accounting measure which attempts to allocate the value of an intangible asset over its useful life for Council's software and information technology.

The increase of \$0.529 million for 2022-23 is due to the activity of the digital transformation program and implementation of new systems and processes.

#### 4.1.11 Amortisation - Right of use assets

	Forecast Actual	Budget	Change	
	2021/22	2022/23		
	\$'000	\$'000	\$'000	%
Right of use assets	606	439	(167)	(27.53%)
<b>Total amortisation - right of use assets</b>	<b>606</b>	<b>439</b>	<b>(167)</b>	<b>(27.53%)</b>

#### 4.1.12 Other expenses

	Forecast Actual	Budget	Change	
	2021/22	2022/23		
	\$'000	\$'000	\$'000	%
Auditors' remuneration - external	78	88	10	12.82%
Auditors' remuneration - internal	249	186	(62)	(25.03%)
Councillors allowances	400	431	31	7.63%
Operating lease rentals	215	308	94	43.51%
Community grants (incl. in kind grants)	1,341	1,392	50	3.76%
Community Rental Waivers	1,885	2,216	331	17.57%
Sundry other	600	581	(18)	(3.04%)
<b>Total other expenses</b>	<b>4,768</b>	<b>5,202</b>	<b>434</b>	<b>9.11%</b>



Other expenses relate to a range of other miscellaneous expenditure items including audit fees and community grants and rental waivers.

## 4.2 Balance Sheet

### Budgeted balance sheet

This section analyses the movements in assets, liabilities and equity between 2021-22 and 2022-23.

		Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Variance \$'000
<b>Current assets</b>	4.2.1			
Cash and cash equivalents		85,355	74,977	(10,378)
Trade and other receivables		14,011	13,337	(674)
Other assets		751	770	19
<b>Total current assets</b>		<b>100,117</b>	<b>89,084</b>	<b>(11,034)</b>
<b>Non-current assets</b>	4.2.1			
Other financial assets		15	15	-
Investments in joint operations and subsidiaries		2,089	2,088	(1)
Property, infrastructure, plant and equipment		3,131,283	3,213,260	81,977
Right-of-use assets		1,094	655	(439)
Investment property		6,450	6,450	-
Intangible assets		21,879	35,429	13,550
<b>Total non-current assets</b>		<b>3,162,810</b>	<b>3,257,897</b>	<b>95,087</b>
<b>Total assets</b>		<b>3,262,927</b>	<b>3,346,981</b>	<b>84,053</b>
<b>Current liabilities</b>	4.2.2			
Trade and other payables		37,355	38,094	(739)
Trust funds and deposits		6,081	5,801	280
Provisions		15,804	14,569	1,235
Interest-bearing liabilities	4.2.3	1,000	1,000	-
Lease liability	4.2.4	473	473	-
<b>Total current liabilities</b>		<b>60,713</b>	<b>59,936</b>	<b>776</b>
<b>Non-current liabilities</b>	4.2.2			
Provisions		2,330	2,409	(80)
Interest-bearing liabilities	4.2.3	20,500	69,500	(49,000)
Lease liability	4.2.4	843	370	473
Other liabilities		2,525	2,525	-
<b>Total non-current liabilities</b>		<b>26,198</b>	<b>74,804</b>	<b>(48,607)</b>
<b>Total liabilities</b>		<b>86,911</b>	<b>134,740</b>	<b>(47,831)</b>
<b>Net assets</b>		<b>3,176,015</b>	<b>3,212,241</b>	<b>36,225</b>
<b>Equity</b>				
Accumulated surplus	4.3.1	1,164,825	1,205,513	40,689
Reserves	4.3.2	2,011,191	2,006,728	(4,463)
<b>Total equity</b>		<b>3,176,016</b>	<b>3,212,241</b>	<b>36,225</b>

#### 4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. The decrease in 2022-23 is due to funding of the capital work program in 2022-23 including supporting unfinished works carried from 2021-22.

Trade and other receivables are monies owed to Council by ratepayers and others for rates, parking fines and service provision fees. These receivables are cyclical in nature and are actively managed.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by the Council over many years.

The increase in this balance is attributable to the net result of the capital works program (\$103.06 million of gross capital expenditure including deferrals from 2021-22), offset by depreciation of assets (\$20.63 million), and the sale of property, plant and equipment (\$0.41 million).

#### 4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to be slightly above 2021-22 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of balances.

Interest-bearing loans are borrowings by Council repayable in the next twelve months. Council is budgeting to repay loan principal of \$1.0 million during 2022-23.

The increase in liability reflects additional loan borrowings of \$50 million to support the 2022-23 capital works program.

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Variance \$'000
<b>Current assets</b>	100,117	89,084	(11,033)
<b>Current liabilities</b>	60,713	59,936	776
<b>Working capital</b>	<b>39,404</b>	<b>29,149</b>	<b>(10,257)</b>

#### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000
<b>Amount borrowed as at 30 June of the prior year</b>	22,500	21,500
<b>Amount proposed to be borrowed</b>	-	50,000
<b>Amount projected to be redeemed</b>	(1,000)	(1,000)
<b>Amount of borrowings as at 30 June</b>	<b>21,500</b>	<b>70,500</b>

#### 4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000
<b>Right-of-use assets</b>		
Plant and equipment	1,094	655
<b>Total right-of-use assets</b>	<b>1,094</b>	<b>655</b>
<b>Lease liability</b>		
<b>Current leases liabilities</b>		
Plant and equipment	473	473
<b>Total-current lease liabilities</b>	<b>473</b>	<b>473</b>
<b>Non-current lease liabilities</b>		
Plant and equipment	843	370
<b>Total non-current lease liabilities</b>	<b>843</b>	<b>370</b>
<b>Total lease liabilities</b>	<b>1,316</b>	<b>843</b>

## 4.3 Statement of changes in Equity

### 4.3.1 Accumulated Surplus

Accumulated surplus which is the value of all net assets less reserves that have accumulated over time. During the year an amount of \$4.463 million (net) is budgeted to be transferred to retained earnings from Council's reserves.

This reflects the transfer of open space contributions to reserves and the subsequent usage of investment cash reserves and the Future Fund to partly fund the capital works and digital transformation program.

### 4.3.2 Reserves

#### Asset Revaluation Reserve

	Balance at beginning of financial year	Revaluation increment	Revaluation decrement	Balance at end of financial year
2022/23 Budget	\$'000	\$'000	\$'000	\$'000
<b>Asset Revaluation Reserve</b>	<b>1,949,660</b>	-	-	<b>1,949,660</b>

#### Other Reserves

	Balance at beginning of financial year	Transfer from accumulated surplus	Transfer to accumulated surplus	Balance at end of financial year
2022/23 Budget	\$'000	\$'000	\$'000	\$'000
<b>Other Reserves</b>				
- Open Space Reserve	58,688	10,293	(17,163)	51,818
- Future Fund Reserve	2,594	5,000	(2,593)	5,001
- Developer Contribution Plan	-	3,889	(3,889)	-
- Infrastructure - Roads Damaged Reserve	250	-	-	250
<b>Total Other Reserves</b>	<b>61,531</b>	<b>19,182</b>	<b>(23,645)</b>	<b>57,068</b>
<b>Total Reserves</b>	<b>2,011,191</b>	<b>19,182</b>	<b>(23,645)</b>	<b>2,006,728</b>

The Asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuations. The asset revaluation for 2021-22 is factored into the budget roll-over (forecast) each year, due to timing.

An amount of \$19.18 million is budgeted to be transferred from accumulated surplus to the Open Space and the Future Fund reserves in 2022-23; \$23.65 million is to be utilised from the open space reserve to fund property purchases, creation of new open space and the digital transformation program.

Council's reserves have been allocated for specific future purposes by Council and include:

- Open Space Reserve
- Future Fund Reserve
- Developer Contribution Reserve

The Open Space Reserve is used to record open space contributions from developers and utilisation of this reserve is to purchase or develop open space assets.

The Future Fund Reserve is a reserve created to assist Council when making strategic property acquisitions and funds for Council to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability.

Developer Contribution Plans (DCP) reserve is the balance of cash levies paid to Council and is to be used to cover the cost of any infrastructure assets that are to be purchased or constructed by Council. These funds are restricted to prescribed projects.

#### 4.4 Statement of Cashflow

This section analyses the expected cashflows from the operating, investing and financing activities of Council for the 2022-23 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to/from other organisations. These activities also include repayment of the principal component of loan repayments for the year.

#### Budgeted cash flow statement

		Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Variance \$'000
<b>Net cash provided by operating activities</b>	4.4.1	<b>63,348</b>	<b>69,370</b>	<b>6,022</b>
<b>Net cash used in investing activities</b>	4.4.2	<b>(80,758)</b>	<b>(127,778)</b>	<b>(47,019)</b>
<b>Net cash provided by financing activities</b>	4.4.3	<b>(1,840)</b>	<b>48,030</b>	<b>49,870</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>(19,250)</b>	<b>(10,380)</b>	<b>8,870</b>
Cash and cash equivalents at the beginning of the financial year		104,606	85,355	(19,251)
<b>Cash and cash equivalents at the end of the financial year</b>	4.4.4	<b>85,355</b>	<b>74,977</b>	<b>(10,381)</b>

##### 4.4.1 Net cash flows provided by/used in operating activities

The net increase in cash inflows from operating activities of \$6.02 million is mainly due to: \$5.02 million increase in statutory fees and fines; \$5.64 million increase in user fees; \$5.38 million increase in monetary contributions; and \$4.93 million increase in GST refunds; \$1.27 million decrease in capital grants;

Partially offsetting these cash increase is a \$3.77 million increase in employee costs; \$17.82 million increase in materials and services, \$0.5 million decrease in operating grants;

##### 4.4.2 Net cash flows provided by/used in investing activities

The increase in payments for investing activities represents an increase in capital works expenditure of \$47.38 million compared to 2021-22, and includes a number of capital projects deferred from 2021-22 to 2022-23. Section 4.5 of this budget report provides more detail on the capital works program.

##### 4.4.3 Net cash flows provided by/used in financing activities

For 2022-23, the total of interest bearing loans and borrowings proceeds is \$50.0 million, repayments \$1 million and finance charges \$0.37 million.

##### 4.4.4 Cash and cash equivalents at the end of the financial year

Total cash and investments is forecast to decrease by \$10.38 million to \$74.98 million as at the end of 2022-23, reflecting Council's strategy of using excess cash and investments to enhance and create new infrastructure.

## 4.5. Capital works program

For the Year Ended 30 June 2023

This section presents a listing of the capital works projects that will be undertaken for the 2022-23 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

### 4.5.1 Summary

	Forecast	Budget	Change	
	Actual	2022/23		
	2021/22	2022/23	\$'000	%
Property	6,936	21,691	14,755	212.71%
Plant and equipment	9,182	8,865	(317)	(3.46%)
Infrastructure	37,500	72,504	35,003	93.34%
<b>Total</b>	<b>53,619</b>	<b>103,059</b>	<b>49,440</b>	<b>92.21%</b>

Capital Works Area	Asset expenditure type				Summary of funding sources				
	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Property	21,691	10,355	4,670	6,507	159	340	-	14,148	7,203
Plant and equipment	8,865	387	6,863	1,614	-	-	-	7,865	1,000
Infrastructure	72,504	34,283	15,827	22,394	-	9,875	-	20,831	41,797
<b>Total</b>	<b>103,059</b>	<b>45,025</b>	<b>27,360</b>	<b>30,516</b>	<b>159</b>	<b>10,215</b>	<b>-</b>	<b>42,844</b>	<b>50,000</b>

#### Works carried forward (\$26.01 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to planning issues, extended consultation and/or supplier and materials availability due to the impacts COVID-19 have had on the construction industry. For the 2021-22 year, forecasted capital works of \$26.01 million will be carried forward into the 2022-23 year.

Significant projects include the Motherwell St refurbishment Stage 1 & 2 (\$0.74 million), Regional accessible playground - Sir Zelman Cowan (\$0.64 million), Prahran market asset renewal (\$0.70 million), Chapel Street Transformation (\$2.28 million), Paystay entry/exit equipment upgrade (\$1.17 million), Toorak Village streetscape upgrade (\$0.80 million), Minor shopping center precinct upgrade (\$0.65 million), Tennis facility review and redevelopment strategy (\$0.79 million), Windsor siding masterplan (\$0.61 million), Harold Holt swim center masterplan (\$0.73 million), Toorak park redevelopment (\$2.02 million), Percy Treyvaud masterplan implementation (\$1.56 million), Harold Holt dry program rejuvenation project (\$0.84 million)

#### Total Property (\$15.59 million)

The property class comprises land, land improvements, buildings including community facilities, municipal offices, sports facilities and pavilions and heritage buildings include town halls and aquatic centers.

Significant projects include Strategic land purchases for open space (\$10.00 million), Prahran aquatic center redevelopment (\$1.00 million), Prahran market asset renewal (\$0.80 million) and Climate response - emission reduction program (\$0.55 million).

#### Total Plant and Equipment (\$6.13 million)

Plant and equipment includes: plant and equipment; plant, machinery and equipment; fixtures, fittings and furniture, computers and telecommunications and library books.

Significant projects include BAU Technology enablement program (\$2.00 million), Annual specialized vehicle purchase replacement program (\$1.70 Million), Materials and E-services subscriptions for Libraries (\$0.64m) and Library Books processing (\$0.31 million).

#### Total Infrastructure (\$55.33 million)

Infrastructure includes roads, bridges, footpaths, cycle ways, drainage, recreation, leisure and community facilities, parks, open space and streetscape improvements and other infrastructure.

Significant project includes Local roads - Waster bin line changeover (\$4.2 million), Local roads asphalt resurfacing (\$2.00 million), Drainage improvement works (\$0.72 million), Drainage - minor works program (\$0.52 million), Caroline street refurbishment (\$0.80 million), Albion Street Reconstruction (\$0.80 million), KooyongKoot (Gardiners Creek Master Plan implementation (0.70 million), Princes Garden master plan (\$2.60 million), Percy Treyvaud Master plan Implementation (\$24.10 million), Mount street masterplan (\$2.0 million), Footpath - renewal program (\$0.90 million), Toorak park masterplan stage 2 & 3 (\$3.6 million), Cycling strategy implementation (\$0.76m), Parking sensor in Activity centers (\$0.80 million).

**Expenditure Type: New Assets (\$39.21 million), Asset Renewal (\$19.81 million), Upgrade (\$17.91 million) and Expansion (\$0.12 million)**

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability.

Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories, which constitute expenditure on new assets mainly relate to Strategic land purchases (\$10 million), Albion Street Reconstruction (\$0.80 million), Zelman Cowan Regional accessible playground (\$0.35 million), Percy Treyvaud master plan implementation (\$24.10m), Mount Street Masterplan (\$2.00 million) and Parking sensor in activity centers (\$0.80 million)

**4.5.2 Current Budget**

Capital Works Area	Project Cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	10,000	10,000	-	-	-	-	-	10,000	-
Land Improvement	-	-	-	-	-	-	-	-	-
Buildings	3,241	260	2,265	596	120	20	-	1,018	2,203
Heritage buildings	2,352	-	92	2,260	-	-	-	2,352	-
<b>TOTAL PROPERTY</b>	<b>15,593</b>	<b>10,260</b>	<b>2,357</b>	<b>2,856</b>	<b>120</b>	<b>20</b>	<b>-</b>	<b>13,370</b>	<b>2,203</b>
<b>PLANT AND EQUIPMENT</b>									
Computer and Telecommunications	2,473	30	2,355	88	-	-	-	2,473	-
Fixtures, Fittings and Furniture	150	-	130	20	-	-	-	150	-
Heritage Plant & Equipment	290	50	220	20	-	-	-	290	-
Library Books	985	-	985	-	-	-	-	985	-
Plant, Machinery and Equipment	2,232	210	1,775	247	-	-	-	2,232	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>6,130</b>	<b>290</b>	<b>5,465</b>	<b>375</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,130</b>	<b>-</b>
<b>INFRASTRUCTURE</b>									
Bridges	91	-	91	-	-	-	-	91	-
Drainage	2,022	-	1,307	715	-	-	-	2,022	-
Footpath and Cycleways	2,014	30	1,907	77	-	-	-	2,014	-
Other Infrastructure	8,868	1,330	840	6,698	-	-	-	2,841	6,027
Parks, Open Space and Streetscapes	9,039	2,400	2,500	4,139	-	1,790	-	1,106	6,143
Recreational, leisure and community facilities	27,848	24,102	736	3,010	-	200	-	8,722	18,926
Roads	5,445	800	4,607	38	-	298	-	1,446	3,701
<b>TOTAL INFRASTRUCTURE</b>	<b>55,327</b>	<b>28,662</b>	<b>11,988</b>	<b>14,677</b>	<b>-</b>	<b>2,288</b>	<b>-</b>	<b>18,242</b>	<b>34,797</b>
<b>TOTAL NEW CAPITAL WORKS 2022/23</b>	<b>77,050</b>	<b>39,212</b>	<b>19,810</b>	<b>17,908</b>	<b>120</b>	<b>2,308</b>	<b>-</b>	<b>37,742</b>	<b>37,000</b>



4.5.3 Works carried forward from the 2021/22 year

Capital Works Area	Project Cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	-	-	-	-	-	-	-	-	-
Land Improvement	-	-	-	-	-	-	-	-	-
Buildings	3,701	20	2,154	1,488	39	320	-	381	3,000
Heritage buildings	2,397	75	159	2,163	-	-	-	397	2,000
<b>TOTAL PROPERTY</b>	<b>6,098</b>	<b>95</b>	<b>2,313</b>	<b>3,651</b>	<b>39</b>	<b>320</b>	<b>-</b>	<b>778</b>	<b>5,000</b>
<b>PLANT AND EQUIPMENT</b>									
Computer and Telecommunications	186	-	186	-	-	-	-	186	-
Fixtures, Fittings and Furniture	103	-	103	-	-	-	-	103	-
Heritage Plant & Equipment	69	-	-	69	-	-	-	69	-
Library Books	-	-	-	-	-	-	-	-	-
Plant, Machinery and Equipment	2,377	97	1,110	1,170	-	-	-	1,377	1,000
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>2,735</b>	<b>97</b>	<b>1,398</b>	<b>1,239</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,735</b>	<b>1,000</b>
<b>INFRASTRUCTURE</b>									
Bridges	-	-	-	-	-	-	-	-	-
Drainage	8	-	8	-	-	-	-	8	-
Footpath and Cycleways	-	-	-	-	-	-	-	-	-
Other Infrastructure	4,707	200	315	4,192	-	762	-	945	3,000
Parks, Open Space and Streetscapes	6,288	1,732	1,655	2,902	-	3,008	-	280	3,000
Recreational, leisure and community facilities	3,488	1,845	1,020	623	-	3,488	-	0	-
Roads	2,685	1,844	841	-	-	329	-	1,356	1,000
<b>TOTAL INFRASTRUCTURE</b>	<b>17,177</b>	<b>5,621</b>	<b>3,839</b>	<b>7,717</b>	<b>-</b>	<b>7,587</b>	<b>-</b>	<b>2,590</b>	<b>7,000</b>
<b>TOTAL CARRIED FORWARD WORKS 2021/22</b>	<b>26,009</b>	<b>5,813</b>	<b>7,550</b>	<b>12,608</b>	<b>39</b>	<b>7,907</b>	<b>-</b>	<b>5,102</b>	<b>13,000</b>
<b>TOTAL CAPITAL WORKS</b>	<b>103,059</b>	<b>45,025</b>	<b>27,360</b>	<b>30,516</b>	<b>159</b>	<b>10,215</b>	<b>-</b>	<b>42,844</b>	<b>50,000</b>

## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Notes	Actual	Forecast	Budget	Projections			Trend	
		2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	+/-	
<b>Operating Position</b>									
Adjusted Underlying Result	Adjusted underlying result / Adjusted underlying revenue	1	3.1%	3.7%	6.3%	9.7%	9.5%	10.6%	+
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	235.5%	165.0%	149.0%	110.0%	81.0%	85.0%	-
Unrestricted cash	Unrestricted cash / current liabilities	3	-10.0%	87.0%	115.0%	82.0%	53.0%	58.0%	-
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	19.1%	17.3%	54.0%	53.6%	53.5%	50.2%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue	4	0.1%	0.9%	1.0%	4.1%	4.4%	6.7%	-
Indebtedness	Non-current liabilities / own source revenue	4	17.1%	15.8%	40.9%	37.5%	37.0%	33.2%	+
Asset renewal and upgrade	Asset renewal & upgrade expenditure / depreciation	5	150.3%	193.4%	280.5%	242.5%	200.1%	182.7%	-
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	6	69.4%	70.6%	67.8%	66.1%	65.6%	65.6%	+
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.12%	0.13%	0.14%	0.14%	0.15%	0.15%	0
<b>Efficiency</b>									
Expenditure level	Total expenditure / no. of property assessments		\$2,458	\$2,536	\$2,690	\$2,718	\$2,801	\$2,833	+

Indicator	Notes	Actual	Forecast	Budget	Strategic Resource Plan			Trend
		2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	+/-
Revenue level	Total rate revenue / no. of property assessments	\$1,427	\$1,495	\$1,533	\$1,560	\$1,588	\$1,620	+

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

#### Notes to indicators

**1 Adjusted underlying result** – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Financial Performance is expected to improve from 2022-23 due to the recovery from the impact of the COVID-19 pandemic. This will stabilise from 2022-23 through modest user fee income increases, operational efficiencies and cost control measures and assumed rate cap stability. Financial performance will be at risk should future reductions in the rate cap occur.

**2 Working Capital** - The proportion of current liabilities represented by current assets. Working capital is forecast to decrease from 2021-22 levels due to continued use of cash reserves to fund the extensive capital program and increased borrowings forecast.

**3 Unrestricted cash** - Reflects the broad objective that sufficient cash which is free of restrictions is available to pay bills as and when they fall due. The indicator was negative in 2020-21 due to term deposits with maturity over 90 days classified under Other Financial Assets. When term deposits with maturity over 90 days is included with cash and cash equivalents the indicator for 2020-21 is 140.2%. The ratio starts to reduce as cash is utilised for significant capital works program during the years 2022-23 to 2025-26.

**4 Loans and borrowing/Indebtedness** - Trend indicates Council's new long term borrowings to part fund major capital works over the next four years. After four years, Council expects to bring this indicator back under 40%.

**5 Asset renewal** - This percentage indicates the extent of Council's renewal and upgrade works compared against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

**6 Rates concentration** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates a relatively stable level over the outlook period. Following the impact of the COVID-19 pandemic in 2020-21, Council is projecting to have a lower reliance on rates from 2022-23 as other income streams are returned to pre-pandemic levels.

## Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 5 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that whilst the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information	Page
A	Budget process	50
B	Fees and charges schedule	51
C	Ten year capital works program	65
D	Operating Initiatives	95

## Appendix A

### Budget process

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 2020* (the Act) and *Local Government (Planning and Reporting) Regulations 2020* (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2022-23 budget, which is included in this report, is for the year 1 July 2022 to 30 June 2023 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a budgeted Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2023 in accordance with the Act and Regulations, and are consistent with the annual financial statements which are prepared in accordance with the Australian Accounting Standards. The budget includes Council's interest in the Regional Landfill Clayton South joint venture which is presented in the financial accounts as an associate investment.

The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, Officers firstly review and update Council's long term financial projections. Financial projections for at least four years are ultimately included in Council's Financial Plan, which is the key long-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with Officers preparing the operating and capital components of the annual budget during December and January. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during February to April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April/May for approval 'in principle'. Council has then opted to give 'public notice' that it intends to 'adopt' the budget and will give 14 days of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its website. A person has a right to make a submission on any proposal contained in the budget and any submission will be considered before adoption of the budget by Council.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June each year and a copy submitted to the Minister after adoption. The key dates for the budget process are summarised below:

Budget process	Timing
1. Minister of Local Government announces maximum rate increase	Dec
2. Officers update Council's long term financial projections	Jan/Feb
3. Officers prepare operating and capital budgets	Jan/Feb
4. Council to advise ESC if it intends to make a rate variation submission	Jan/Feb
5. Councillors consider draft budgets at informal briefings	Feb-April
6. Council submits formal rate variation submission to ESC (if appropriate)	Mar
7. Proposed budget submitted to Council for approval	Apr
8. Public notice advising intention to adopt budget	May
9. Budget available for public inspection and comment	May
10. Public exhibition process undertaken	May
12. Submissions considered by Council	May/June
13. Budget and submissions presented to Council for adoption	June
14. Copy of adopted budget submitted to the Minister	June

**2022/23 Fees and Charges schedule**

Fee Description	Fee Type	Unit of Measure	Adopted 2021-22 (Inc GST) \$	Draft 2022-23 (Inc GST) \$	% Change
<b>The fees are applicable from 1 July 2022. Statutory fees may change during the financial year in accordance with updated Victorian Government legislation and regulation. Should these fees and charges be changed by the Victorian Government, the new fees or charges value will be provided on council's website.</b>					
<b>Waste Management Charges</b>					
<b>Waste Management Charges - Residential</b>					
Waste Management Charge – Base Non Kerbside collection	Non Statutory	Per Property	227.00	245.00	7.9%
Waste Management Charge – minimum 120 Litre	Non Statutory	Per Bin	295.00	345.00	16.9%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	552.00	655.00	18.7%
Waste Management Charge – minimum- Shared Bin Discount - 120 Litre (\$6.00)	Non Statutory	Per Bin	289.00	339.00	17.3%
<b>Waste Management Charges - Commercial</b>					
Waste Management Charge – Base Non Kerbside collection	Non Statutory	Per Property	227.00	245.00	7.9%
Waste Management Charge – minimum 120 Litre	Non Statutory	Per Bin	295.00	345.00	16.9%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	552.00	655.00	18.7%
Waste Management Charge – minimum- Shared Bin Discount - 120 Litre (\$6.00)	Non Statutory	Per Bin	289.00	339.00	17.3%
<b>Food &amp; Green Waste Charges - Residential</b>					
120 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	97.90	133.00	35.9%
240 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	132.60	180.00	35.7%
<b>Food &amp; Green Waste Charges - Commercial</b>					
120 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	97.90	133.00	35.9%
240 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	132.60	180.00	35.7%
<b>Waste Management Charges - Owners Corporation</b>					
Waste Management Charge – 120 Litre Bin	Non Statutory	Per Bin	97.90	133.00	35.9%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	132.60	180.00	35.7%
Administration Charge - Owners Corporation	Non Statutory	Per Bin	20.00	20.70	3.5%
<b>Other rate charges</b>					
Land information and valuation certificates	Statutory	Per Request	27.35	27.80	1.6%
Land information and valuation certificates urgent fee (required within 24 hours)	Non Statutory	Per Request	60.00	61.00	1.7%
Adverse possession application Council information request fee.	Non Statutory	Per Request	170.00	170.00	0.0%
Dishonoured cheque administration fee	Non Statutory	Per Dishonour	26.00	26.00	0.0%
Declined credit card and debit card fee	Non Statutory	Per Decline	26.00	26.00	0.0%
Historical rating and property information request (greater than 10 years)	Non Statutory	Per Request	160.00	165.00	3.1%
Additional copy of physical rates notices	Non Statutory	Per Request	-	12.00	NEW
<b>Governance &amp; Corporate Support</b>					
Freedom of Information Request	Statutory	Per Request	29.60	30.10	1.7%
<b>Aged Care Services</b>					
<b>Care Services (Including Respite and Personal Care)</b>					
Single Pension	Non Statutory	Per Hour	5.95	6.10	2.5%
Couple Pension	Non Statutory	Per Hour	7.85	8.05	2.5%
Medium Rate	Non Statutory	Per Hour	18.85	19.35	2.7%
<b>Home Maintenance</b>					
Low Income Range	Non Statutory	Per Hour	12.60	12.90	2.4%
Medium Income Range	Non Statutory	Per Hour	20.65	21.15	2.4%
High Income Range	Non Statutory	Per Hour	51.35	52.65	2.5%
Full Cost Recovery	Non Statutory	Per Hour	94.80	97.20	2.5%
<b>Transport Service</b>					
Clients	Non Statutory	Per Trip	1.65	1.70	3.0%
Self Drive Weekday Hire	Non Statutory	Per Bus	56.00	58.00	3.6%
Self Drive Weekend/Public Hols/After Hrs Hire	Non Statutory	Per Bus	94.50	97.00	2.6%
Day Trips 17 Seat Bus with Driver	Non Statutory	Per Service	70.00	150.00	114.3%
Regular Weekly for Community Groups 1 way (Service pick up only)	Non Statutory	Per Service	16.70	17.30	3.6%
Regular Weekly for Community Groups 2 ways (Service pick up and return on same day)	Non Statutory	Per Service	34.10	35.00	2.6%
Community transport full cost recovery-with driver day service	Non Statutory	Per Service		1,140.00	NEW
Community Transport Regular Weekly Service for Community Grps/orgs 1 way Full cost recovery	Non Statutory	Per Service		190.00	NEW
Community Transport Regular Weekly Service for Community Grps/orgs 2 way Full cost recovery	Non Statutory	Per Service		380.00	NEW
<b>Chris Gahan Centre</b>					
Community Group Hire	Non Statutory	Per Hour	35.00	35.88	2.5%
Non Serviced Meeting Room Full Day (6 hours)	Non Statutory	Per Day	195.00	200.18	2.7%
Non Serviced Meeting Room Self Help Community Groups	Non Statutory	Per Session(2 Hours)	25.00	25.60	2.4%
Non Serviced Meeting Room Half Day (min. 4 hours)	Non Statutory	Per Half Day	133.00	136.33	2.5%
<b>Food Services</b>					
Delivered Meals	Non Statutory	Per Meal	9.95	10.20	2.5%
Social Meals	Non Statutory	Per Meal	9.45	9.65	2.1%
Full Cost Recovery	Non Statutory	Per Meal	24.00	24.60	2.5%
<b>Early Years Services</b>					
<b>Princes Close Child Care Centre:</b>					
Registration Charge	Non Statutory	Initial Start	25.50	26.00	2.0%
<b>Under Three (3) Years Old:</b>					
Long Day Care (Princes Close)	Non Statutory	Day Rate	135.00	138.00	2.2%
Long Day Care (Princes Close) 1st July	Non Statutory	Week	zero		
<b>Over Three (3) Years Old:</b>					
Long Day Care (Princes Close)	Non Statutory	Day Rate	132.50	135.00	1.9%
<b>Other Fees:</b>					
Casual Day Surcharge - Long Day Care	Non Statutory	Per booking	7.00	7.50	7.1%
Late Collection Fee - All Services	Non Statutory	10 minutes	27.50	28.00	1.8%

**2022/23 Fees and Charges schedule**

Fee Description	Fee Type	Unit of Measure	Adopted 2021-22 (Inc GST) \$	Draft 2022-23 (Inc GST) \$	% Change
<b>Winter St Child Care Centre:</b>					
<b>Occasional Care</b>					
<b>Daily Fees</b>					
Full Day Rate	Non Statutory	Day Rate	125.00	127.50	2.0%
<b>Other Fees:</b>					
Registration Charge	Non Statutory	Initial Start	25.50	26.00	2.0%
Late Collection Fee - All Services	Non Statutory	10 minutes	27.50	28.00	1.8%
<b>Cancellation Fee Day Rate</b>					
50% of Day Rate	Non Statutory	Per Cancellation	62.50	66.00	5.6%
<b>Session Rates (Half Day)</b>					
			68.00	69.50	2.2%
<b>Cancellation Session Rate</b>					
50% of Session Rate	Non Statutory	Per Cancellation	34.00	34.75	2.2%
<b>Immunisation - Prices fluctuate per supplier's quote when vaccine is ordered, consequently users will be charged accordingly.</b>					
<b>Sporting Ground and Pavilion Charges</b>					
<b>Summer and Winter Season User Bonds:</b>					
Bond Per Key	Non Statutory	Per Key	200.00	205.00	2.5%
<b>Sporting Ground Charges</b>					
School Allocations	Non Statutory	Per Year	5,500.00	5,637.50	2.5%
<b>Sporting Ground Charges - Casual Use</b>					
Bond - Sports Ground	Non Statutory	Bond	500.00	512.50	2.5%
Sporting Clubs & Community Groups - Stonnington Based	Non Statutory	Per Hour	57.00	58.43	2.5%
Sporting Clubs & Community Groups - Other	Non Statutory	Per Hour	87.00	89.18	2.5%
Sporting Clubs & Community Groups	Non Statutory	Per Day	313.00	320.83	2.5%
Sporting Clubs & Community Groups	Non Statutory	Per Game	153.00	156.83	2.5%
Private Activities - Commercial or Corporate Groups	Non Statutory	Per Hour	115.00	117.88	2.5%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Day	485.00	497.13	2.5%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Game	235.00	240.88	2.5%
<b>Sporting Pavilion Charges - Casual Use</b>					
Bond - Sports Pavilion	Non Statutory	Bond	500.00	512.50	2.5%
Bond Per Key	Non Statutory	Bond Per Key	200.00	205.00	2.5%
Sporting Clubs & Community Groups	Non Statutory	Per Hour	20.00	20.50	2.5%
Sporting Clubs & Community Groups	Non Statutory	Per Day	115.00	117.88	2.5%
Sporting Clubs & Community Groups	Non Statutory	Per Game	57.00	58.43	2.5%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Hour	31.00	31.78	2.5%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Day	172.00	176.30	2.5%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Game	87.00	89.18	2.5%
<b>Turf Cricket Wicket Preparation - Casual Use</b>					
Not for Profit	Non Statutory	Per Day	205.00	210.13	2.5%
Commercial/Private	Non Statutory	Per Day	306.00	313.65	2.5%
<b>Skate Parks - Event Use</b>					
Skate Ramp and/or Park	Non Statutory	Per Event	509.00	512.50	0.7%
Bond	Non Statutory	Bond	500.00	512.50	2.5%
<b>Functions In Parks</b>					
Functions In Parks - Bond	Non Statutory	Bond	200.00	200.00	0.0%
Community Activity	Non Statutory	Per Day	142.00	145.55	2.5%
Private Activities/Individuals	Non Statutory	Per Day	142.00	145.55	2.5%
Private Activities/Corporation	Non Statutory	Per Day	560.00	574.00	2.5%
Wedding Ceremony	Non Statutory	Per Day	375.00	384.38	2.5%
Commercial Activity	Non Statutory	Per Day	1,530.00	1,568.25	2.5%
<b>Orrong Romanis Recreation Centre</b>					
Bond	Non Statutory	Per Key	200.00	200.00	0.0%
Bond - Regular User	Non Statutory	Per Bond	200.00	200.00	0.0%
Bond - Normal User	Non Statutory	Per Bond	500.00	500.00	0.0%
Court Hire - Not for Profit	Non Statutory	Per Hour	42.00	43.00	2.4%
Court Hire - Private / Commercial	Non Statutory	Per Hour	57.50	59.00	2.6%
<b>Library Services</b>					
<b>Reproduction Service</b>					
Black and White A4	Non Statutory	Per Copy	0.20	0.20	0.0%
Black and White A3	Non Statutory	Per Copy	0.40	0.40	0.0%
Colour Photocopies A4	Non Statutory	Per Copy	1.00	1.00	0.0%
Colour Photocopies A3	Non Statutory	Per Copy	2.00	2.00	0.0%
<b>Processing costs for all items</b>					
Books	Non Statutory	Per Item	12.60	12.90	2.4%
Audio Visual items	Non Statutory	Per Item	12.60	12.90	2.4%
Magazines	Non Statutory	Per Item	3.70	3.70	0.0%
<b>Replacement for audio visual with no recorded cost</b>					
Audio Book Tape	Non Statutory	Per Item	18.75	18.70	-0.3%
Audio Book CD	Non Statutory	Per Item	18.30	18.70	2.2%
<b>Miscellaneous Charges</b>					
Audio book / Language case	Non Statutory	Per Item	9.40	9.60	2.1%
USB Drives	Non Statutory	Per Item	7.80	8.00	2.6%
Barcode	Non Statutory	Per Item	4.10	4.20	2.4%
CD Case	Non Statutory	Per Item	4.10	4.20	2.4%
Membership Card	Non Statutory	Per Item	4.10	4.20	2.4%
Book Strap	Non Statutory	Per Item	4.10	4.20	2.4%

**2022/23 Fees and Charges schedule**

Fee Description	Fee Type	Unit of Measure	Adopted 2021-22 (Inc GST) \$	Draft 2022-23 (Inc GST) \$	% Change
Headphones	Non Statutory	Per Item	3.00	3.00	0.0%
Activities	Non Statutory	per event	10.00	10.00	0.0%
<b>Inter - Library loan charge</b>					
Public Library	Non Statutory	Per Month	5.00	5.00	0.0%
Institutions	Non Statutory	Per Month	16.50	28.50	72.7%
<b>Local History Service</b>					
Special Projects - Research rates, after the first half hour	Non Statutory	Per Hour	67.50	69.00	2.2%
<b>Photographic Reproduction Prints</b>					
(Black and White) 8 X 10	Non Statutory	Per Copy	49.80	51.00	2.4%
<b>House Dating</b>					
House dating service, after first half hour	Non Statutory	Per Request	303.20	310.00	2.2%
<b>Aquatic Services</b>					
<b>Harold Holt Swim Centre</b>					
Adult	Non Statutory	Per Admission	7.80	8.00	2.6%
Child	Non Statutory	Per Admission	6.20	6.40	3.2%
Adult Swim Concession 10% (Student and Seniors)	Non Statutory	Per Admission	7.00	7.20	2.9%
Adult Swim Concession 40% (Pensioner/Health care)	Non Statutory	Per Admission	4.70	4.80	2.1%
Adult Swim 10 Visit Pass Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	42.10	43.20	2.6%
Family	Non Statutory	Per Admission	21.80	22.40	2.8%
Non Swimming supervisor	Non Statutory	Per Admission	2.70	2.70	0.0%
Swim, Spa, Sauna	Non Statutory	Per Admission	13.50	13.80	2.2%
Swim, Spa, Sauna Concession 40%	Non Statutory	Per Admission	8.10	8.30	2.5%
Concession - Swim, Spa, Sauna	Non Statutory	Per Admission	12.20	12.50	2.5%
10 Visit Pass Adult Swim	Non Statutory	Per Pass	70.10	72.00	2.7%
10 Visit Pass Child Swim	Non Statutory	Per Pass	56.10	57.60	2.7%
10 Visit Pass Concession Swim	Non Statutory	Per Pass	63.10	64.80	2.7%
Aquatic 10 Visit Pass	Non Statutory	Per Pass	121.80	124.50	2.2%
Aquatic 10 Visit Pass Concession	Non Statutory	Per Pass	109.60	112.10	2.3%
Aquatic 10 Visit Pass Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	73.10	74.70	2.2%
Fitness Classes	Non Statutory	Per Class	19.10	19.60	2.6%
Fitness Classes - Concession	Non Statutory	Per Class	17.20	17.60	2.3%
Fitness Classes - Concession 40%	Non Statutory	Per Class	11.40	11.70	2.6%
Fitness Classes - 10 Visit Pass	Non Statutory	Per Pass	171.60	176.20	2.7%
Fitness Classes - 10 Visit Pass Concession	Non Statutory	Per Pass	154.40	158.60	2.7%
Fitness Classes - 10 Visit Pass Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	103.00	105.70	2.6%
Older Adults Aqua/Dry	Non Statutory	Per Admission	11.60	11.90	2.6%
Older Adults Aqua/Dry 10 visit pass	Non Statutory	Per Admission	104.20	107.00	2.7%
25m pool lane hire	Non Statutory	Per Lane/Hr	47.50	48.80	2.7%
50m Pool lane hire	Non Statutory	Per Lane/Hr	56.80	58.20	2.5%
Program room hire	Non Statutory	Per Room/Hr	52.10	52.10	0.0%
Learners pool hire	Non Statutory	Per Lane/Hr	26.40	26.40	0.0%
Hydro pool hire	Non Statutory	Per Lane/Hr	52.20	52.20	0.0%
<b>Membership Fees (all transferrable across both sites)</b>					
Aquatic membership Direct Debit	Non Statutory	Per Fortnight	33.60	34.40	2.4%
Aquatic membership Direct Debit Level 1 Concession 10%	Non Statutory	Per Fortnight	30.30	31.00	2.3%
Aquatic membership Direct Debit Level 2 Concession 40%	Non Statutory	Per Membership	20.20	20.70	2.5%
Aquatic membership Term - 3 months	Non Statutory	Per Membership	246.00	252.20	2.5%
Aquatic membership Term - 3 months Level 1 Concession 10%	Non Statutory	Per Membership	221.40	226.90	2.5%
Aquatic membership Term - 3 months Level 2 Concession 40%	Non Statutory	Per Membership	147.60	151.30	2.5%
Aquatic membership Term - 12 months	Non Statutory	Per Membership	827.20	847.90	2.5%
Aquatic membership Term - 12 months Level 1 concession	Non Statutory	Per Membership	744.50	763.10	2.5%
Aquatic membership Term - 12 months Level 2 concession 40%	Non Statutory	Per Membership	496.30	508.70	2.5%
Aquatic plus 1 Direct Debit Membership joining fee	Non Statutory	Per Membership	40.00	40.00	0.0%
Aquatic plus 1 Direct Debit Membership	Non Statutory	Per Fortnight	39.20	40.20	2.6%
Aquatic plus 1 Direct Debit Level 1 concession	Non Statutory	Per Membership	35.20	36.20	2.8%
Aquatic plus 1 Direct Debit Level 2 concession	Non Statutory	Per Membership	23.50	24.10	2.6%
Health & Fitness Term 3 months	Non Statutory	Per Membership	286.00	293.20	2.5%
Health & Fitness Term 3 months Concession 10%	Non Statutory	Per Membership	257.40	263.80	2.5%
Health & Fitness Term 3 months Concession 40%	Non Statutory	Per Membership	171.60	175.90	2.5%
Health & Fitness Term 12 months	Non Statutory	Per Membership	939.50	963.00	2.5%
Health & Fitness Term 12 months Concession 10%	Non Statutory	Per Membership	845.60	866.70	2.5%
Health & Fitness Term 12 months Concession 40%	Non Statutory	Per Membership	563.70	577.80	2.5%
<b>Prahran Aquatic Centre</b>					
Adult	Non Statutory	Per Admission	7.00	7.20	2.9%
Child	Non Statutory	Per Admission	4.20	4.30	2.4%
Adult Swim Concession 10% (Student and Seniors)	Non Statutory	Per Admission	5.25	5.40	2.9%
Adult Swim Concession 40% (Pensioner/Health care)	Non Statutory	Per Admission	4.20	4.30	2.4%
Family	Non Statutory	Per Admission	19.50	18.70	-4.1%
Non Swimming supervisor	Non Statutory	Per Admission	2.70	2.70	0.0%
Swim, Spa, Sauna, Steam	Non Statutory	Per Admission	13.50	13.80	2.2%
Swim, Spa, Sauna, Steam Concession 40%	Non Statutory	Per Admission	8.10	8.30	2.5%
Concession - Swim, Spa, Sauna, Steam	Non Statutory	Per Admission	12.20	12.50	2.5%
Fitness Classes	Non Statutory	Per Class	19.10	19.60	2.6%
Fitness Classes - Concession	Non Statutory	Per Class	17.20	17.60	2.3%
Fitness Classes - Concession 40% (Pensioner/Health care)	Non Statutory	Per Class	11.40	11.70	2.6%
10 Swim Pass - Adult	Non Statutory	Per Pass	62.70	64.60	3.0%
10 Swim Pass - Adult Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	37.60	38.70	2.9%
10 Swim Pass - Concession / Student	Non Statutory	Per Pass	47.75	48.40	1.4%



**2022/23 Fees and Charges schedule**

Fee Description	Fee Type	Unit of Measure	Adopted 2021-22 (Inc GST) \$	Draft 2022-23 (Inc GST) \$	% Change
10 Swim Pass - Child	Non Statutory	Per Pass	37.80	38.70	2.4%
10 Aquatic Pass (Swim, Spa, Sauna)	Non Statutory	Per Pass	121.80	124.50	2.2%
10 Aquatic Pass (Swim, Spa, Sauna) - Concession 10%	Non Statutory	Per Pass	109.60	112.10	2.3%
10 Aquatic Pass (Swim, Spa, Sauna) -Concession 40%	Non Statutory	Per Pass	73.10	74.70	2.2%
50M Pool lane hire	Non Statutory	Per Lane/Hr	56.80	58.20	2.5%
Tennis Court Hire	Non Statutory	Per Court/Hr	20.00	20.50	2.5%
Aquatic Fortnightly DD	Non Statutory	Per Fortnight	33.60	34.40	2.4%
Aquatic Fortnightly DD Concession 10%	Non Statutory	Per Fortnight	30.30	31.00	2.3%
Aquatic Fortnightly DD Concession 40%	Non Statutory	Per Fortnight	20.20	20.70	2.5%
Aquatic 3 Month	Non Statutory	Per Membership	246.00	252.20	2.5%
Aquatic 3 Month Concession 10%	Non Statutory	Per Membership	221.40	226.90	2.5%
Aquatic 3 Month Concession 40%	Non Statutory	Per Membership	147.60	151.30	2.5%
Aquatic 12 Months	Non Statutory	Per Membership	827.20	847.90	2.5%
Aquatic 12 Month Concession 10%	Non Statutory	Per Membership	744.50	763.10	2.5%
Aquatic 12 Months Concession 40%	Non Statutory	Per Membership	496.30	508.70	2.5%
<b>Harold Holt Swim Centre (Learn to Swim)</b>					
Learn to Swim Direct debit - 30min lessons	Non Statutory	Per Fortnight	40.40	41.40	2.5%
<b>Harold Holt Gym</b>					
Complete Fitness Direct Debit Joining Fee	Non Statutory	Per Membership	40.00	40.00	0.0%
Complete Fitness Direct Debit Membership	Non Statutory	Per Fortnight	44.50	45.60	2.5%
Complete Fitness Direct Debit Membership Concession	Non Statutory	Per Fortnight	40.00	41.10	2.8%
Complete Fitness Direct Debit Membership Concession 40% (Pensioner/Health care)	Non Statutory	Per Membership	26.70	27.40	2.6%
Complete Fitness Term 12 months	Non Statutory	Per Membership	1,040.30	1,096.10	5.4%
Complete Fitness Term 12 months 40% (Pensioner/Health care)	Non Statutory	Per Membership	641.60	657.70	2.5%
Complete Fitness Term 3 months Concession	Non Statutory	Per Membership	440.00	451.00	2.5%
Complete Fitness Term 3 months Concession 40% (Pensioner/Health care)	Non Statutory	Per Membership	293.40	300.70	2.5%
Complete Fitness Term 3 months	Non Statutory	Per Membership	488.90	501.10	2.5%
Complete Fitness Term 12 months Concession	Non Statutory	Per Membership	962.40	986.50	2.5%
Casual Health Club Entry Concession	Non Statutory	Per entry	18.00	22.50	25.0%
Casual Health Club Entry Concession 40% (Pensioner/Health care)	Non Statutory	Per entry	12.00	15.00	25.0%
Casual Health Club Entry	Non Statutory	Per entry	20.00	25.00	25.0%
Personal Training 4 person 60 minutes	Non Statutory	Per session	139.40	139.40	0.0%
Personal Training 3 person 60 minutes	Non Statutory	Per session	118.80	118.80	0.0%
Personal Training 2 person 60 minutes	Non Statutory	Per session	96.90	96.90	0.0%
Personal Training 1 person 60 minutes	Non Statutory	Per session	76.50	76.50	0.0%
Personal Training 2 person 45 minutes	Non Statutory	Per session	83.20	83.20	0.0%
Personal Training 1 person 45 minutes	Non Statutory	Per session	66.00	66.00	0.0%
Personal Training 2 person 30 minutes	Non Statutory	Per session	69.70	69.70	0.0%
Personal Training 1 person 30 minutes	Non Statutory	Per session	55.00	55.00	0.0%
<b>Malvern Valley Golf Course</b>					
<b>Week days</b>					
Adult	Non Statutory	Nine Holes	21.00	21.50	2.4%
Concession / Juniors	Non Statutory	Nine Holes	16.50	17.00	3.0%
Pensioners	Non Statutory	Nine Holes	17.50	18.00	2.9%
Adult	Non Statutory	Eighteen holes	30.00	31.00	3.3%
Concession / Juniors	Non Statutory	Eighteen holes	21.50	22.00	2.3%
Pensioners	Non Statutory	Eighteen holes	22.50	23.00	2.2%
<b>Week days (after 12 noon)</b>					
Seniors	Non Statutory	Nine Holes	18.50	19.00	2.7%
Seniors	Non Statutory	Eighteen holes	23.50	24.00	2.1%
<b>Weekends/Public Holidays</b>					
Adult	Non Statutory	Nine Holes	24.00	24.50	2.1%
Adult	Non Statutory	Eighteen holes	32.00	33.00	3.1%
Juniors	Non Statutory	Nine Holes	17.50	18.00	2.9%
Juniors	Non Statutory	Eighteen holes	22.50	23.00	2.2%
Adult Annual Green Fee Price	Non Statutory	Per Year	1,050.00	1,080.00	2.9%
<b>Twilight</b>					
All player	Non Statutory	Unlimited	19.00	19.50	2.6%
<b>Waste Services Application</b>					
Residential and Commercial Garbage waste service 120L - New - Minimum	Non Statutory	Per Property	50.00	50.00	0.0%
Residential and Commercial Garbage waste service 240L - New	Non Statutory	Per Property	100.00	100.00	0.0%
Residential and Commercial Garbage - New Shared Garbage Bins	Non Statutory	Per Property	50.00	50.00	0.0%
Residential and Commercial Garbage - Additional Garbage 120L	Non Statutory	Per Bin	50.00	50.00	0.0%
Residential and Commercial Garbage - Additional Garbage 240L	Non Statutory	Per Bin	100.00	100.00	0.0%
Residential and Commercial Garbage - Upsize Garbage Bin	Non Statutory	Per Bin	100.00	100.00	0.0%
Residential and Commercial Garbage - Downsize Garbage Bin	Non Statutory	Per Bin	zero		
Residential and Commercial Garbage - Exchange Shared 240L Garbage for 2 x 120L	Non Statutory	Per Exchange	100.00	100.00	0.0%
Garden Waste 120L - New	Non Statutory	Per Bin	20.00	20.00	0.0%
Garden Waste 240L - New	Non Statutory	Per Bin	20.00	20.00	0.0%
Garden Waste 120L - Additional	Non Statutory	Per Bin	20.00	20.00	0.0%
Garden Waste 240L - Additional	Non Statutory	Per Bin	20.00	20.00	0.0%
Garden Waste Downsize Bin	Non Statutory	Per Bin	20.00	20.00	0.0%
<b>Transfer Station Fees</b>					
<b>Resident</b>					
Boot load rubbish	Non Statutory	Cubic Metre	25.00	27.00	8.0%

**2022/23 Fees and Charges schedule**

Fee Description	Fee Type	Unit of Measure	Adopted 2021-22 (Inc GST) \$	Draft 2022-23 (Inc GST) \$	% Change
Boot load green	Non Statutory	Cubic Metre	10.00	10.00	0.0%
S/Wagon rubbish	Non Statutory	Cubic Metre	50.00	51.00	2.0%
S/Wagon green	Non Statutory	Cubic Metre	17.00	17.00	0.0%
Single Axle rubbish	Non Statutory	Cubic Metre	76.00	78.00	2.6%
Single Axle green	Non Statutory	Cubic Metre	27.00	27.00	0.0%
Tandem Trailer rubbish	Non Statutory	Cubic Metre	155.00	159.00	2.6%
Tandem Trailer green	Non Statutory	Cubic Metre	52.00	53.00	1.9%
Cubic Metre rubbish	Non Statutory	Cubic Metre	97.00	100.00	3.1%
Cubic Metre green	Non Statutory	Cubic Metre	31.00	32.00	3.2%
Dirt, bricks, concrete, etc. per/tonne	Non Statutory	Cubic Metre	248.00	255.00	2.8%
Mattress	Non Statutory	Item	38.00	39.00	2.6%
Commercial garbage per/tonne	Non Statutory	Cubic Metre	248.00	255.00	2.8%
Metal	Non Statutory	Cubic Metre	zero		
<b>Non Resident</b>					
Boot load rubbish	Non Statutory	Cubic Metre	34.00	35.00	2.9%
Boot load green	Non Statutory	Cubic Metre	16.00	16.00	0.0%
S/Wagon rubbish	Non Statutory	Cubic Metre	62.00	64.00	3.2%
S/Wagon green	Non Statutory	Cubic Metre	34.00	35.00	2.9%
Single Axle rubbish	Non Statutory	Cubic Metre	101.00	104.00	3.0%
Single Axle green	Non Statutory	Cubic Metre	45.00	46.00	2.2%
Tandem Trailer rubbish	Non Statutory	Cubic Metre	176.00	180.00	2.3%
Tandem Trailer green	Non Statutory	Cubic Metre	71.00	73.00	2.8%
Cubic Metre rubbish	Non Statutory	Cubic Metre	122.00	125.00	2.5%
Cubic Metre green	Non Statutory	Cubic Metre	47.00	48.00	2.1%
Dirt, bricks, concrete, etc. per/tonne	Non Statutory	Cubic Metre	248.00	254.00	2.4%
Mattress	Non Statutory	Item	47.00	48.00	2.1%
Commercial garbage per/tonne	Non Statutory	Cubic Metre	248.00	254.00	2.4%
Metal	Non Statutory	Cubic Metre	23.00	24.00	4.3%
<b>Infrastructure Services</b>					
<b>Signage Charges</b>					
Writing Fee (Design & Fabrication)	Non Statutory	Per Sign	260.40	287.03	10.2%
Initial Permit Fee - 0-6 months	Non Statutory	Per Sign	130.20	143.51	10.2%
Initial Permit Fee - 6-9 months	Non Statutory	Per Sign	195.30	215.27	10.2%
Initial Permit Fee - 9-12 months	Non Statutory	Per Sign	260.40	287.03	10.2%
Annual Renewal Fee	Non Statutory	Per Sign	260.40	287.03	10.2%
<b>Development Supervision Fees</b>					
For works <\$16000	Non Statutory	Per application	551.40	607.78	10.2%
For works \$16000 to \$40000	Non Statutory	Per application	956.40	1,054.19	10.2%
For works >\$40000	Non Statutory	Per application	1,363.40	1,502.81	10.2%
<b>Road Management Fees</b>					
For works not on roadway shoulder or pathway For works <8.5 sq.m	Statutory	Per application	88.86	90.20	1.5%
For works on Local Road or Footpath (speed limit <50km/hr) For works <8.5 sq.m	Statutory	Per application	88.86	90.20	1.5%
For works on Local Road or Footpath (speed limit ≥50km/hr) For works <8.5 sq.m	Statutory	Per application	137.70	139.80	1.5%
For works on main roads or footpath For works <8.5 sq.m	Statutory	Per application	237.00	242.93	2.5%
For works not on roadway shoulder or pathway For works ≥8.5 sq.m	Statutory	Per application	348.00	353.20	1.5%
For works on Local Road or Footpath (speed limit <50km/hr) For works ≥8.5 sq.m	Statutory	Per application	348.00	353.20	1.5%
For works on Local Road or Footpath (speed limit ≥50km/hr) For works ≥8.5 sq.m	Statutory	Per application	639.80	647.80	1.3%
For works on main roads or footpath For works ≥8.5 sq.m	Statutory	Per application	639.80	647.80	1.3%
<b>Roads and Drains Services</b>					
<b>Roads:</b>					
A) Deep lift asphalt	Non Statutory	Per Square Metre	129.00	132.23	2.5%
B) Asphalt on concrete base	Non Statutory	Per Square Metre	46.00	47.15	2.5%
C) Full depth concrete	Non Statutory	Per Square Metre	255.00	261.38	2.5%
D) Industrial/Commercial vehicle crossings	Non Statutory	Per Square Metre	200.00	205.00	2.5%
E) Asphalt on crushed rock base	Non Statutory	Per SquareMetre	115.00	117.88	2.5%
F) Asphalt on macadam	Non Statutory	Per Square Metre	35.00	35.88	2.5%
G) Asphalt over pitchers	Non Statutory	Per Square Metre	35.00	35.88	2.5%
H) Bluestone Right of Way	Non Statutory	Per Square Metre	400.00	410.00	2.5%
<b>Footpaths:</b>					
A) Asphalt	Non Statutory	Per SquareMetre	75.00	76.88	2.5%
B) 75mm to 125mm concrete	Non Statutory	Per SquareMetre	165.00	169.13	2.5%
C) Granite Pavers, Toorak Road/ Chapel street	Non Statutory	Per SquareMetre	410.00	420.25	2.5%
D) Concrete Pavers	Non Statutory	Per SquareMetre	275.00	281.88	2.5%
E) Brick or Bluestone Pavers	Non Statutory	Per Square Metre	295.00	302.38	2.5%
<b>Kerb &amp; Channel:</b>					
Concrete, bluestone pitchers, dish gutters and spoon drains, concrete kerb	Non Statutory	Per Metre	123.00	126.08	2.5%
<b>Dressed Bluestone Kerb &amp; Channel</b>					
A) Replacement with new sawn bluestone	Non Statutory	Per Metre	400.00	410.00	2.5%
B) Replace with Existing sawn/dressed Bluestone	Non Statutory	Per Metre	350.00	358.75	2.5%
<b>Roads and Drains</b>					
Nature Strip	Non Statutory	Per SquareMetre	50.00	51.25	2.5%

**2022/23 Fees and Charges schedule**

Fee Description	Fee Type	Unit of Measure	Adopted 2021-22 (Inc GST) \$	Draft 2022-23 (Inc GST) \$	% Change
Residential Vehicle Crossing	Non Statutory	Per SquareMetre	165.00	169.13	2.5%
Perambulator Crossing	Non Statutory	Whole	1,650.00	1,691.25	2.5%
<b>Transport and Parking Services</b>					
<b>Parking Permits for each residential area:</b>					
<b>Resident Permits - Area A</b>					
Variable residential parking permit (transferable between vehicles) - 3rd permit	Non Statutory	Per Vehicle	102.00	104.00	2.0%
<b>Resident Permits - Area B</b>					
Variable residential parking permit (transferable between vehicles) - 3rd permit	Non Statutory	Per Vehicle	102.00	104.00	2.0%
Variable residential parking permit (transferable between vehicles) - 4th permit	Non Statutory	Per Vehicle	114.00	117.00	2.6%
<b>Resident Permits - Area C</b>					
Variable residential parking permit (transferable between vehicles) - 3	Non Statutory	Per Vehicle	102.00	104.00	2.0%
Variable residential parking permit (transferable between vehicles) - 4	Non Statutory	Per Vehicle	114.00	117.00	2.6%
Variable residential parking permit (transferable between vehicles) - 5	Non Statutory	Per Vehicle	152.00	156.00	2.6%
<b>Resident Permits</b>					
Replace lost variable permits	Non Statutory	Per Permit	102.00	104.00	2.0%
A resident may apply for a Temporary Permit for a specific period of up to one week for use by a visitor who is staying	Non Statutory	Per Vehicle	26.00	30.00	15.4%
A resident may apply for a Guest Permit for a specific period of up to one day for use gatherings and functions	Non Statutory	Per Vehicle	5.00	6.00	20.0%
<b>Other Permits</b>					
Permits for Trade Persons	Non Statutory	Per Vehicle	32.00	33.00	3.1%
Extension of Trades person Permits - Application Fee	Non Statutory	Per Vehicle	42.00	43.00	2.4%
Serviced Apartments	Non Statutory	Per Vehicle	141.00	145.00	2.8%
Special Permits for Medical Practitioners	Non Statutory	Per Vehicle	103.00	106.00	2.9%
<b>Parking Bay Permits</b>					
Chapel Street Car Park off St. Matthew's Way	Non Statutory	Per Month	160.00	165.00	3.1%
<b>Parking Infringements (Set at Statutory Maximum)</b>					
Infringements Court Fines - Registration	Statutory	PerInfringement	77.20	80.20	3.9%
Clause 2 & 3 Infringements	Statutory	PerInfringement	84.00	93.00	10.7%
Clause 4 Infringements	Statutory	PerInfringement	100.00	111.00	11.0%
Clause 6 Infringements	Statutory	PerInfringement	167.00	186.00	11.4%
<b>Impounded Vehicles</b>					
Tow away fee	Non Statutory	Per Vehicle	450.00	460.00	2.2%
Storage fee (if greater than 2 days)	Non Statutory	Per Vehicle	-	16.00	NEW
<b>Private Car Parking Agreements</b>					
Private Car Parking agreement fees - 1 to 6 bays	Non Statutory	Per agreement	265.00	270.00	1.9%
Private Car Parking agreement fees - 7 bays onwards	Non Statutory	Per agreement	375.00	385.00	2.7%
<b>Other Fee</b>					
PRN Fees	Statutory	Per agreement	25.80	26.60	3.1%
<b>Car Parks</b>					
<b>Elizabeth St Car Park - Operator Managed</b>					
Elizabeth St Car Park - Operator Managed	Non Statutory	0-0.5 hrs	1.60	1.60	0.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	0.5-1hrs	3.10	3.20	3.2%
Elizabeth St Car Park - Operator Managed	Non Statutory	1-2 hrs	4.10	4.20	2.4%
Elizabeth St Car Park - Operator Managed	Non Statutory	2-3hrs	6.70	6.90	3.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	3-4hrs	7.70	7.90	2.6%
Elizabeth St Car Park - Operator Managed	Non Statutory	4-5hrs	10.30	10.50	1.9%
Elizabeth St Car Park - Operator Managed	Non Statutory	5-6hrs	12.30	12.50	1.6%
Elizabeth St Car Park - Operator Managed	Non Statutory	6+hrs	14.40	14.80	2.8%
Elizabeth St Car Park - Operator Managed	Non Statutory	Early Bird<10am	12.30	12.60	2.4%
Elizabeth St Car Park - Operator Managed	Non Statutory	Non Market M+W	10.30	10.60	2.9%
Elizabeth St Car Park - Operator Managed	Non Statutory	Per Month	230.00	236.00	2.6%
<b>King St Car Park - Operator Managed</b>					
King St Car Park - Operator Managed	Non Statutory	0-1hrs	3.10	3.20	3.2%
King St Car Park - Operator Managed	Non Statutory	1-2hrs	4.10	4.20	2.4%
King St Car Park - Operator Managed	Non Statutory	2-3hrs	6.70	6.90	3.0%
King St Car Park - Operator Managed	Non Statutory	3-4hrs	7.70	7.90	2.6%
King St Car Park - Operator Managed	Non Statutory	4+hrs	14.40	14.80	2.8%
King St Car Park - Reserved	Non Statutory	Per Month	325.00	333.00	2.5%
King St Car Park - Unreserved	Non Statutory	Per Month	310.00	318.00	2.6%
<b>MacFarlan St Car Park - Operator Managed</b>					
MacFarlan St Car Park - Operator Managed	Non Statutory	0-1 hrs	3.10	3.20	3.2%
MacFarlan St Car Park - Operator Managed	Non Statutory	1-2hrs	5.70	5.80	1.8%
MacFarlan St Car Park - Operator Managed	Non Statutory	2-3hrs	7.80	8.00	2.6%
MacFarlan St Car Park - Operator Managed	Non Statutory	3-4hrs	8.90	9.10	2.2%
MacFarlan St Car Park - Operator Managed	Non Statutory	4+ hrs	10.10	10.40	3.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	Early Bird	9.00	9.20	2.2%
MacFarlan St Car Park - Operator Managed	Non Statutory	Weekend	5.70	5.80	1.8%
MacFarlan St Car Park - Operator Managed	Non Statutory	Per Month	230.00	236.00	2.6%
<b>Prahran Square Car Park - Operator Managed</b>					
Prahran Square Car Park - Operator Managed	Non Statutory	0-0.5 hrs	1.60	1.60	0.0%
Prahran Square Car Park - Operator Managed	Non Statutory	0.5-1hrs	3.10	3.20	3.2%
Prahran Square Car Park - Operator Managed	Non Statutory	1-2 hrs	4.10	4.20	2.4%
Prahran Square Car Park - Operator Managed	Non Statutory	2-3hrs	6.70	6.90	3.0%
Prahran Square Car Park - Operator Managed	Non Statutory	3-4hrs	7.70	7.90	2.6%
Prahran Square Car Park - Operator Managed	Non Statutory	4-5hrs	10.30	10.50	1.9%
Prahran Square Car Park - Operator Managed	Non Statutory	5-6hrs	12.30	12.50	1.6%
Prahran Square Car Park - Operator Managed	Non Statutory	6+hrs	14.40	14.80	2.8%

**2022/23 Fees and Charges schedule**

Fee Description	Fee Type	Unit of Measure	Adopted 2021-22 (Inc GST) \$	Draft 2022-23 (Inc GST) \$	% Change
Prahran Square Car Park - Operator Managed	Non Statutory	Early Bird<10am	10.30	10.60	2.9%
Prahran Square Car Park - Operator Managed	Non Statutory	Per Month	230.00	236.00	2.6%
<b>Windsor Car Park - Ticket Machines</b>					
Windsor Car Park - 1st 2 Hours	Non Statutory	Per Hour	1.90	1.90	0.0%
Windsor Car Park - 3+ Hours	Non Statutory	Per Hour	2.80	2.90	3.6%
Windsor Car park	Non Statutory	All Day	7.70	7.90	2.6%
<b>Other Ticket Machine Car Parks</b>					
Darling Street, Murphy Street, Powell St & Caroline Street Car parks - 1st 2 Hours	Non Statutory	Per Hour	1.90	1.90	0.0%
Darling Street, Murphy Street, Powell St & Caroline Street Car parks - 3+ Hours	Non Statutory	Per Hour	2.80	2.90	3.6%
<b>Town Planning</b>					
<b>Fees for applications for permits under section 47 of the Planning and Environment Act 1987</b>					
<b>Regulation 9:</b>					
Class 1: Use only	Statutory	Per Application	1,318.10	1,318.10	0.0%
<b>SINGLE DWELLINGS</b> – to develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the cost of development is:					
Class 2: Less than \$10,000	Statutory	Per Application	199.90	199.90	0.0%
Class 3: \$10,001 - \$100,000	Statutory	Per Application	629.40	629.40	0.0%
Class 4: \$100,001 - \$500,000	Statutory	Per Application	1,288.50	1,288.50	0.0%
Class 5: \$500,001 - \$1,000,000	Statutory	Per Application	1,392.10	1,392.10	0.0%
Class 6: \$1,000,001 - \$2,000,000	Statutory	Per Application	1,495.80	1,495.80	0.0%
Class 12: \$2,000,001 - \$5,000,000	Statutory	Per Application	1,547.60	1,547.60	0.0%
<b>VICSMART</b> - application which meet the VicSmart criteria if the cost of development is:					
Class 7: Less than \$10,000	Statutory	Per Application	199.90	199.90	0.0%
Class 8: More than \$10,000	Statutory	Per Application	429.50	429.50	0.0%
Class 9: Subdivide of consolidate land	Statutory	Per Application	199.90	199.90	0.0%
Class 10: VicSmart application (other than 1 class 7, 8 or 9 permit)	Statutory	Per Application	199.90	199.90	0.0%
<b>OTHER DEVELOPMENT</b> - to develop land (other than for a single dwelling per lot or to subdivide land) if the estimated cost of development is:					
Class 11: Less than \$100,000	Statutory	Per Application	1,147.80	1,147.80	0.0%
Class 12: \$100,001 - \$1,000,000	Statutory	Per Application	1,547.60	1,547.60	0.0%
Class 13: \$1,000,001 - \$5,000,000	Statutory	Per Application	3,413.70	3,413.70	0.0%
Class 14: \$5,000,001 - \$15,000,000	Statutory	Per Application	8,700.90	8,700.90	0.0%
Class 15: \$15,000,001 - \$50,000,000	Statutory	Per Application	25,658.30	25,658.30	0.0%
Class 16: More than \$50,000,000	Statutory	Per Application	57,670.10	57,670.10	0.0%
<b>SUBDIVISION</b>					
Class 17: To subdivide an existing building (other than a class 9 permit)	Statutory	Per Application	1,318.10	1,318.10	0.0%
Class 18: To subdivide land into two lots (other than a class 9 or class 16 permit)	Statutory	Per Application	1,318.10	1,318.10	0.0%
Class 19: To effect a realignment of a common boundary between lots or to consolidate two or more lots (other than a class 9 permit)	Statutory	Per Application	1,318.10	1,318.10	0.0%
Class 20: To subdivide land (other than a class 9, class 16, class 17 or class 18 permit) per 100 lots created	Statutory	Per Application	1,318.10	1,318.10	0.0%
Class 21:					
To:					
a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988;					
or					
b) create or remove a right of way; or					0.0%
c) create, vary or remove an easement other than a right of way; or					
d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	Statutory	Per Application	1,318.10	1,318.10	
Class 22: A permit not otherwise provided for in the regulation	Statutory	Per Application	1,318.10	1,318.10	0.0%
<b>Fees for applications for permits under section 72 of the Planning and Environment Act 1987</b>					
<b>Regulation 11:</b>					
Class 1: Amendment to a permit to change the use of the land allowed by the permit or allow a new use of the land	Statutory	Per Application	1,318.10	1,318.10	0.0%
Class 2: Application to amend a permit (other than a permit to develop land for a single dwelling per lot, use & develop land for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to:					
To change the statement of what the permit allows or					
To change any or all of the conditions	Statutory	Per Application	1,318.10	1,318.10	0.0%
<b>SINGLE DWELLINGS</b>					
Class 3: Cost of additional development is \$10,000 or less	Statutory	Per Application	199.90	199.90	0.0%
Class 4: Cost of additional development is more than \$10,000 but not more than \$100,000	Statutory	Per Application	629.40	629.40	0.0%
Class 5: Cost of additional development is more than \$100,000 but not more than \$500,000	Statutory	Per Application	1,288.50	1,288.50	0.0%
Class 6: Cost of additional development is \$500,000 or more	Statutory	Per Application	1,392.10	1,392.10	0.0%
<b>VICSMART</b> - amendments to applications which meet the VicSmart criteria S72 & Secondary Consent):					
Class 7: Cost of additional development is \$10,000 or less	Statutory	Per Application	199.90	199.90	0.0%
Class 8: Cost of additional development is more than \$10,000	Statutory	Per Application	429.50	429.50	0.0%
Class 9: Amendment to a class 9 permit	Statutory	Per Application	199.90	199.90	0.0%
Class 10: Amendment to a class 10 permit	Statutory	Per Application	199.90	199.90	0.0%
<b>OTHER DEVELOPMENT</b>					
Class 11: Cost of additional development is \$100,000 or less	Statutory	Per Application	1,147.80	1,147.80	0.0%
Class 12: Cost of additional works is more than \$100,000 but not more than \$1,000,000	Statutory	Per Application	1,547.60	1,547.60	0.0%
Class 13: Cost of additional development is \$1,000,000 and above	Statutory	Per Application	3,413.70	3,413.70	0.0%
<b>SUBDIVISION</b>					
Class 14: Amendment to a class 17 permit	Statutory	Per Application	1,318.10	1,318.10	0.0%

**2022/23 Fees and Charges schedule**

Fee Description	Fee Type	Unit of Measure	Adopted 2021-22 (Inc GST) \$	Draft 2022-23 (Inc GST) \$	% Change
Class 15: Amendment to a class 18 permit	Statutory	Per Application	1,318.10	1,318.10	0.0%
Class 16: Amendment to a class 19 permit	Statutory	Per Application	1,318.10	1,318.10	0.0%
Class 17: Amendment to a class 20 permit \$1,286.10 per 100 lots created	Statutory	Per Application	1,318.10	1,318.10	0.0%
Class 18: Amendment to a class 21 permit	Statutory	Per Application	1,318.10	1,318.10	0.0%
Class 19: Amendment to a class 22 permit	Statutory	Per Application	1,318.10	1,318.10	0.0%
<b>Reg 8 - Recertification of a plan of subdivision:</b>					
Recertification of a plan of subdivision	Statutory	Per Application	140.70	140.70	0.0%
<b>Regulation 12 - Revised Plans - amend application after notice given S57A:</b>					
a) The fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9	Statutory	Per Application	application fee	application fee	
b) The fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under c) below	Statutory	Per Application	application fee	application fee	
<b>OTHER APPLICABLE FEES</b>					
<b>Reg 6</b> - Certification of a plan of subdivision	Statutory	Per Applic/Per 100 lots	174.80	174.80	0.0%
<b>Reg 7</b> - Certification of plan alteration (Alteration of a plan under section 10 (2) of the Act)	Statutory	Per Application	111.10	111.10	0.0%
<b>Reg 15</b> - Certificates of Compliance (under S97N)	Statutory	Per Application	325.80	325.80	0.0%
<b>Reg 16</b> - For an agreement to a proposal to amend or end an agreement under S173 of the Act	Statutory	Per Application	659.00	659.00	0.0%
<b>Reg 18</b> - Where a planning scheme specifies that a matter must be done to the satisfaction of a re	Statutory	Per Application	325.80	325.80	0.0%
<b>SINGLE DWELLINGS - Secondary Consent Request (Amendment to Approved Plans and Documentation)</b>					
SC 3: Cost of additional development is \$10,000 or less	Non Statutory	Per Application	199.90	204.90	2.5%
SC 4: Cost of additional development is more than \$10,000 but not more than \$100,000	Non Statutory	Per Application	629.40	645.10	2.5%
SC 5: Cost of additional development is more than \$100,000 but not more than \$500,000	Non Statutory	Per Application	1,288.50	1,320.70	2.5%
SC 6: Cost of additional development is \$500,000 and above	Non Statutory	Per Application	1,392.10	1,426.90	2.5%
SC 12: to a class 12, 13, 14 or 15 permit	Non Statutory	Per Application	1,547.60	1,586.30	2.5%
SC 13 - Cost of additional development is \$1,000,000 and above	Non Statutory	Per Application	3,413.70	3,499.00	2.5%
<b>VICSMART - Secondary Consent Request (Amendment to Approved Plans and Documentation)</b>					
SC 7: Cost of additional development is \$10,000 or less	Non Statutory	Per Application	199.90	204.90	2.5%
SC 8: Cost of additional development is more than \$10,000	Non Statutory	Per Application	429.50	440.20	2.5%
SC 9: to a class 9 permit	Non Statutory	Per Application	199.90	204.90	2.5%
SC 10: Amendment to a class 10 permit	Non Statutory	Per Application	199.90	204.90	2.5%
<b>OTHER DEVELOPMENT - Secondary Consent Request (Amendment to Approved Plans and Documentation)</b>					
SC 11: Cost of additional development is \$100,000 or less	Non Statutory	Per Application	1,147.80	1,176.50	2.5%
SC 12: Cost of additional development is more than \$100,000 but not more than \$1,000,000	Non Statutory	Per Application	1,547.60	1,586.30	2.5%
SC 13: Cost of additional development is \$1,000,000 and above	Non Statutory	Per Application	3,413.70	3,499.00	2.5%
<b>SUBDIVISION - Secondary Consent Request (Amendment to Approved Plans and Documentation)</b>					
SC 14: to a class 17 permit	Non Statutory	Per Application	1,318.10	1,351.10	2.5%
SC 15: to a class 18 permit	Non Statutory	Per Application	1,318.10	1,351.10	2.5%
SC 16: to a class 19 permit	Non Statutory	Per Application	1,318.10	1,351.10	2.5%
SC 17: to a class 20 permit per 100 lots created	Non Statutory	Per Application	1,318.10	1,351.10	2.5%
SC 18: to a class 21 permit	Non Statutory	Per Application	1,318.10	1,351.10	2.5%
<b>Secondary Consent Request (Amendment to Approved Plans and Documentation)</b>					
SC 19: to a Class 22 permit	Non Statutory	Per Application	1,318.10	1,351.10	2.5%
<b>Planning Enquiry</b>					
<b>Single Dwelling</b>					
Fees for Written Response or File Search for access to or provision of Statutory Planning regulatory information	Non Statutory	Per Rateable Property	125.00	128.10	2.5%
<b>Other</b>					
Fees for Written Response or File Search for access to or provision of Statutory Planning regulatory information	Non Statutory	Per Rateable Property	175.00	179.40	2.5%
<b>Planning Register</b>					
On request custom copy of planning register data	Non Statutory	Per Month	100.00	102.50	2.5%
On request custom copy of planning register data	Non Statutory	Per Year	1,000.00	1,025.00	2.5%
<b>Report and Consent for Demolition</b>					
Fee for S29B response	Statutory	Per Rateable Property	85.20	85.20	0.0%
<b>Advertising Fees</b>					
General Admin Charge	Non Statutory	Per Application	125.00	128.10	2.5%
Sign on Site	Non Statutory	Per Application	35.00	35.90	2.6%
Extra Letters	Non Statutory	Per Application	6.00	6.20	3.3%
<b>Extension of Time</b>					
VicSmart	Non Statutory	Per Application	100.00	102.50	2.5%
Single Residential	Non Statutory	Per Application	300.00	307.50	2.5%
Subdivision	Non Statutory	Per Application	500.00	512.50	2.5%
Other - less than \$5,000,000	Non Statutory	Per Application	600.00	615.00	2.5%
Other - more than \$5,000,000	Non Statutory	Per Application	800.00	820.00	2.5%
<b>Reproduction Service</b>					
Black and White A4	Non Statutory	Per Copy	0.20	0.20	0.0%
Black and White A3	Non Statutory	Per Copy	0.40	0.40	0.0%
Colour Photocopies A4	Non Statutory	Per Copy	1.00	1.00	0.0%
Colour Photocopies A3	Non Statutory	Per Copy	2.00	2.10	5.0%
A2 copies	Non Statutory	Per Copy	10.00	10.30	3.0%
<b>Tree work permit</b>					
Significant tree pruning permit	Non Statutory	Per Application	75.00	77.00	2.7%
Significant tree removal permit	Non Statutory	Per Application	100.00	102.50	2.5%
<b>Building and Local Law Services</b>					
<b>Footpath Trading Permit</b>					

**2022/23 Fees and Charges schedule**

Fee Description	Fee Type	Unit of Measure	Adopted 2021-22 (Inc GST) \$	Draft 2022-23 (Inc GST) \$	% Change
Real Estate Agents pointer boards	Non Statutory	Per 10 Signs	714.00	714.00	0.0%
Advertising Business sign	Non Statutory	Per sign	316.00	316.00	0.0%
Busking	Non Statutory	Per Busker	55.00	55.00	0.0%
Sale of Local Law Booklet	Non Statutory	Booklet	20.00	20.00	0.0%
Footpath Trading Application fee	Non Statutory	Per Application	70.00	70.00	0.0%
Footpath Trading Application fee (Extended Outdoor Dining)	Non Statutory	Per Application	70.00	70.00	0.0%
<b>Footpath Trading (Dining)</b>					
Small frontage business up to 4m wide frontage (Busy Areas)	Non Statutory	Per Item	800.00	800.00	0.0%
Medium frontage business 4m-8m (Busy Areas)	Non Statutory	Per Item	1,200.00	1,200.00	0.0%
Large frontage business greater than 8m (Busy Areas)	Non Statutory	Per Item	2,800.00	2,800.00	0.0%
Additional - small frontage fee 4m wide (Busy Areas)	Non Statutory	Per Item	800.00	800.00	0.0%
Additional - medium frontage fee 4m-8m wide (Busy Areas)	Non Statutory	Per Item	1,200.00	1,200.00	0.0%
Additional - large frontage fee 8m-12m wide (Busy Areas)	Non Statutory	Per Item	2,800.00	2,800.00	0.0%
Small frontage business up to 4m wide (Other Areas)	Non Statutory	Per Item	400.00	400.00	0.0%
Medium frontage business 4m-8m wide (Other Areas)	Non Statutory	Per Item	600.00	600.00	0.0%
Large frontage business 8m-12m wide (Other Areas)	Non Statutory	Per Item	1,400.00	1,400.00	0.0%
Additional - small frontage fee 4m wide (Other Areas)	Non Statutory	Per Item	400.00	400.00	0.0%
Additional - medium frontage fee 4m-8m wide (Other Areas)	Non Statutory	Per Item	600.00	600.00	0.0%
Additional - large frontage fee 8m-12m wide (Other Areas)	Non Statutory	Per Item	1,400.00	1,400.00	0.0%
Roadside dining - per car space (6 metre length)	Non Statutory	Per Item	-	1,200.00	NEW
<b>Footpath Trading (Goods)</b>					
Small frontage business up to 4m wide frontage (Busy Areas)	Non Statutory	Per Item	800.00	800.00	0.0%
Medium frontage business 4m-8m (Busy Areas)	Non Statutory	Per Item	1,200.00	1,200.00	0.0%
Large frontage business 8m-12m wide (Busy Areas)	Non Statutory	Per Item	2,800.00	2,800.00	0.0%
Additional - small frontage fee 4m wide (Busy areas)	Non Statutory	Per Item	800.00	800.00	0.0%
Additional - medium frontage fee 4m-8m wide (Busy Areas)	Non Statutory	Per Item	1,200.00	1,200.00	0.0%
Additional - large frontage fee 8m-12m wide (Busy Areas)	Non Statutory	Per Item	2,800.00	2,800.00	0.0%
Small frontage business up to 4m wide frontage (Other Areas)	Non Statutory	Per Item	400.00	400.00	0.0%
Medium frontage business 4m-8m wide (Other Areas)	Non Statutory	Per Item	600.00	600.00	0.0%
Large frontage business 8m-12m wide (Other Areas)	Non Statutory	Per Item	1,400.00	1,400.00	0.0%
Additional - small frontage fee - 4m wide (Other Areas)	Non Statutory	Per Item	400.00	400.00	0.0%
Additional - medium frontage fee 4m-8m wide (Other Areas)	Non Statutory	Per Item	600.00	600.00	0.0%
Additional - large frontage fee 8m-12m wide (Other Areas)	Non Statutory	Per Item	1,400.00	1,400.00	0.0%
Sale of Local Law Booklet	Non Statutory	Booklet	20.00	20.00	0.0%
Footpath Trading Application fee	Non Statutory	Per Application	70.00	70.00	0.0%
Footpath Trading Application fee (Extended Area Permit)	Non Statutory	Per Application	70.00	70.00	0.0%
<b>Street Party</b>					
Street Sampling Application and Permit (Street Party Permit)	Non Statutory	Per Item	80.00	80.00	0.0%
<b>Building Compliance</b>					
<b>Application Fees</b>					
Skip Bins 3 days	Non Statutory	Per Application	68.00	70.70	4.0%
Skip Bins 4-7 days	Non Statutory	Per Application	84.00	87.40	4.0%
Skip Bin 8-30 days	Non Statutory	Per Application	200.00	208.00	4.0%
Crane or Lifting Device	Non Statutory	Per Application	240.00	249.60	4.0%
Works Zone Commercial	Non Statutory	Per Application	5,085.00	5,288.40	4.0%
Out of Hours	Non Statutory	Per Application	211.00	219.40	4.0%
Vehicle Crossing	Statutory	Per Application	348.00	348.00	0.0%
Road Opening	Statutory	Per Application	137.70	137.70	0.0%
Road Occupation	Non Statutory	Per Application	224.00	233.00	4.0%
Work Zone Dual occupancy	Non Statutory	Per application	2,433.00	2,530.30	4.0%
Work Zone Single dwelling	Non Statutory	Per application	851.00	885.00	4.0%
Hoardings	Non Statutory	Per Application	184.00	191.40	4.0%
Hoarding plus Area Fee	Non Statutory	Per Application	638.00	663.50	4.0%
Temporary Vehicle Crossings	Statutory	Per Application	137.70	137.70	0.0%
Road Asset Protection Bond Inspection Fees (RAP)	Non Statutory	Per Application	254.00	264.20	4.0%
Night club queues	Non Statutory	Per Application	243.00	252.70	4.0%
Works Zone Admin Fee	Non Statutory	Per Application	102.00	106.10	4.0%
<b>Municipal Building Surveyor's Office</b>					
<b>Report and Consent Application Fees</b>					
Projections beyond street alignment - Reg 109	Statutory	Per Item	290.42	290.42	0.0%
Building above or below certain public facilities - Reg 134	Statutory	Per Item	290.42	290.42	0.0%
Mast, pole, aerial, antenna, chimney flue or other service pipe - Reg 97	Statutory	Per Item	290.42	290.42	0.0%
A fence within 9 M of an intersection - Reg 92	Statutory	Per Item	290.42	290.42	0.0%
Appurtenant Class 10 buildings - Reg 87	Statutory	Per Item	290.42	290.42	0.0%
Consent Single Dwelling and outbuilding - Reg 73	Statutory	Per Item	290.42	290.42	0.0%
Consent Fence design - Reg 88	Statutory	Per Item	290.42	290.42	0.0%
Precautions over a street - Reg 116	Statutory	Per Item	294.71	294.71	0.0%
Precautions over a street (Concessional rate re: fence construction) - Reg 116	Statutory	Per Item	294.71	294.71	0.0%
Point of discharge of storm water - Reg 133	Statutory	Per Item	141.18	141.18	0.0%
Construction of buildings on land liable to flooding - Reg 153	Statutory	Per Item	290.42	290.42	0.0%
Building on designated land - Reg 154	Statutory	Per Item	290.42	290.42	0.0%
Building Information Reg 52	Statutory	Per Application	47.24	47.24	0.0%
Building Information - Priority	Non Statutory	Per Application	120.00	125.40	4.5%
Building over an easement vested in Council - Reg 130	Non Statutory	Per Item	418.00	436.81	4.5%

**2022/23 Fees and Charges schedule**

Fee Description	Fee Type	Unit of Measure	Adopted 2021-22 (Inc GST) \$	Draft 2022-23 (Inc GST) \$	% Change
Building over an easement additional costs - Sec. 173	Non Statutory	Per Application	2,664.00	2,783.88	4.5%
Advertising Fee - Consent Reports	Non Statutory	Per Application	204.00	213.18	4.5%
<b>Lapsed Building Permit Final Inspection</b>					
Final inspection fee on lapsed building permit	Non Statutory	Per Inspection	512.00	535.04	4.5%
<b>Notification Fees</b>					
<b>Plan Search</b>					
Permit or Certificate Search	Non Statutory	Per Item	47.25	47.25	0.0%
Plan Search for design detail (dwelling)	Non Statutory	Per Item	174.00	190.00	9.2%
Plan Search for design detail (multi-unit/commercial)	Non Statutory	Per Item	243.00	400.00	64.6%
Plan Search - Apartments	Non Statutory	Per Application		280.00	NEW
<b>Building Permit Lodgement</b>					
Lodgement Fee - Reg 45	Statutory	Per Application	121.88	121.88	0.0%
<b>Fences</b>					
Minimum fee	Non Statutory	Per Application	846.00	884.07	4.5%
<b>Carpports</b>					
Minimum fee	Non Statutory	Per Application	888.00	927.96	4.5%
<b>Demolitions</b>					
Minimum fee	Non Statutory	Per Application	1,703.00	1,779.64	4.5%
Additional Storey - for buildings over 2 storeys	Non Statutory	Per Storey	928.00	969.76	4.5%
<b>Dwelling Additions</b>					
Minimum fee (cost of works up to \$10,000)	Non Statutory	Per Application	816.00	852.72	4.5%
Minimum fee (cost of works up to \$50,000)	Non Statutory	Per Application	1,737.00	1,815.17	4.5%
Minimum fee (cost of works over \$50,000)	Non Statutory	Per Application	1,993.00	2,082.69	4.5%
<b>New Dwelling</b>					
Minimum fee	Non Statutory	Per Application	3,358.00	3,509.11	4.5%
<b>Commercial Work</b>					
Minimum fee (cost of works up to \$20,000)	Non Statutory	Per Application	2,170.00	2,267.65	4.5%
Minimum fee (cost of works up to \$100,000)	Non Statutory	Per Application	3,320.00	3,469.40	4.5%
Minimum fee (cost of works over \$100,000)	Non Statutory	Per Application	3,767.00	3,936.52	4.5%
<b>Occupancy Permits</b>					
Class 1 (Division 2)	Non Statutory	Per Permit	525.00	548.63	4.5%
Other Classes excl. Division 2	Non Statutory	Per Permit	825.00	862.13	4.5%
Places of Public Entertain (minimum) incl. Division 2	Non Statutory	Per Application	1,496.00	1,563.32	4.5%
<b>Subdivision report</b>					
Subdivision of Existing Buildings Report (minimum)	Non Statutory	Per Application	1,876.00	1,960.42	4.5%
<b>Pool Registration fees</b>					
Swimming pool and spa registration	Statutory	Per Inspection	31.85	31.85	0.0%
Plan search fee - pool and spas	Statutory	Per Search	47.25	47.25	0.0%
Lodgement fee for the certificate of compliance - pool and spas	Statutory	Per Lodgement	20.00	20.00	0.0%
Non compliance fee - pools and spas certification	Statutory	Per Lodgement	385.00	385.00	0.0%
Swimming pool and spa certification consulting	Non Statutory	Per Application	850.00	888.25	4.5%
<b>Food and Health Act Registrations</b>					
<b>Food Act Premises</b>					
Class 1 Premises	Statutory	Per Application	675.00	730.00	8.1%
Class 2 Premises	Statutory	Per Application	655.00	710.00	8.4%
Class 3 Premises	Statutory	Per Application	595.00	635.00	6.7%
Additional employees over 5	Statutory	Per Employee >5	30.00	32.00	6.7%
Up to Maximum fee	Statutory	Various	3,300.00	3,600.00	9.1%
Plans Assessment Fee	Non Statutory	Per Application	138.00	145.00	5.1%
Temporary Food Premises Registration - Community	Statutory	Per Application	92.00	94.00	2.2%
Temporary Food Premises Registration - Commercial Class 2	Statutory	Per Application	640.00	710.00	10.9%
Temporary Food Premises Class 2 - Registration for 2 days maximum	Statutory	Per Application	86.00	94.00	9.3%
Temporary Food Premises Registration - Commercial Class 3	Statutory	Per Application	580.00	635.00	9.5%
Temporary Food Premises Class 3 - Registration for 2 days maximum	Statutory	Per Application	64.00	70.00	9.4%
Community Clubs	Statutory	Per Application	85.00	94.00	10.6%
Home Based Food Business Class 2 (operating not more than 3 days/week)	Non Statutory	Per Request	370.00	380.00	2.7%
Home Based Food Business Class 3 (operating not more than 3 days/week)	Non Statutory	Per Request	317.00	325.00	2.5%
Bed and Breakfast (Continental Breakfast only - Class 3) specific to prescribed accommodation	Non Statutory	Per Request	315.00	318.00	1.0%
<b>Public Health and Wellbeing Act Premises</b>					
Prescribed accommodation	Statutory	Per Application	385.00	415.00	7.8%
Each extra apartment	Statutory	Per Application	50.00	52.00	4.0%
Maximum fee	Statutory	Per Application	3,800.00	3,982.00	4.8%
Infringements - per Penalty Unit	Statutory	Penalty Unit	161.19	181.74	12.7%
Property Enquiry/Inspection Fee (Food Act & PHWA)	Non Statutory	Per Application	234.00	250.00	6.8%
Food/Health Certificate reprint fee	Non Statutory	Per Application	50.00	52.00	4.0%
Follow up inspection fee (for premises that exceed two follow up inspections per year)	Non Statutory	Per Request	235.00	250.00	6.4%
<b>Hairdresser/beauty parlour/skin pen</b>					
Hair and Beauty Category 2 (Health and Beauty)	Statutory	Per Application	315.00	340.00	7.9%
Hair and Beauty Category 1 (Skin Penetration/Colonic Irrigation)	Statutory	Per Application	390.00	420.00	7.7%
Hair and Beauty Category 3 ongoing fee (Hairdressers/Make Up only)	Statutory	Per Application	325.00	355.00	9.2%
Transfer fee (Beauty Therapy - Low Risk)	Statutory	Per Application	155.00	167.00	7.7%
Transfer fee (Beauty Therapy - High Risk)	Statutory	Per Application	200.00	216.00	8.0%
Plans Assessment fee	Non Statutory	Per Application	71.00	75.00	5.6%
Septic Tank ( grey water retention ) Application & Approval	Statutory	Per Application	190.00	206.00	8.4%
<b>Animal Management</b>					
<b>Application for Registration of Dog or Cat</b>					

**2022/23 Fees and Charges schedule**

Fee Description	Fee Type	Unit of Measure	Adopted 2021-22 (Inc GST) \$	Draft 2022-23 (Inc GST) \$	% Change
Initial registration fee - adopted animal from not-for-profit animal welfare organisation	Statutory	Per Animal	5.00	5.13	2.6%
Trained Dog	Statutory	Per Animal	67.00	68.68	2.5%
Working Dog	Statutory	Per Animal	67.00	68.68	2.5%
Dog - over ten years of age	Statutory	Per Animal	67.00	68.68	2.5%
Cat - over ten years old	Statutory	Per Animal	67.00	68.68	2.5%
Domestic Animal Business or Applicable Organisation	Statutory	Per Application	287.50	294.69	2.5%
Unsterilised Dog	Statutory	Per Animal	205.00	210.13	2.5%
Sterilised Dog	Statutory	Per Animal	67.00	68.70	2.5%
Unsterilised Cat	Statutory	Per Animal	134.00	134.00	0.0%
Sterilised Cat	Statutory	Per Animal	42.50	43.56	2.5%
Application of Registration of Dangerous Dog	Statutory	Per Animal	359.00	367.98	2.5%
Application of Registration of Menacing Dog	Statutory	Per Animal	307.50	315.19	2.5%
<b>Pensioner</b>					
Unsterilised Dog	Statutory	Per Animal	101.50	104.04	2.5%
Sterilised Dog	Statutory	Per Animal	33.50	34.34	2.5%
Unsterilised Cat	Statutory	Per Animal	67.00	68.68	2.5%
Sterilised Cat	Statutory	Per Animal	21.00	21.53	2.5%
<b>Pound release fees</b>					
Pound Release Fee Dogs	Non Statutory	Per Animal	146.00	149.65	2.5%
Pound Release fee Cats	Non Statutory	Per Animal	146.00	149.65	2.5%
<b>Daily Animal Boarding Fee</b>	Non Statutory	Per Animal	13.04	13.37	2.5%
<b>Extra Animal Permit</b>	Non Statutory	Per Application	99.00	101.48	2.5%
<b>Brass Dog Tag</b>			5.00	5.10	2.0%
<b>Stallholder Fees</b>					
<b>Non-Stonnington Resident / Business</b>					
Stallholder Fees - 3m x 3m Marquee	Non Statutory	Fee	205.00	225.96	10.2%
Stallholder Fees - 6m x 3m Marquee	Non Statutory	Fee	410.00	305.00	-25.6%
<b>Event/Festival Site Fees</b>					
Food/Beverage Site Fee	Non Statutory	Fee	205.00	225.96	10.2%
Food/Beverage Site Fee + 3m x 3m Marquee	Non Statutory	Fee	410.00	305.00	-25.6%
<b>Filming Permits</b>					
Film Crew Permit - Car	Non Statutory	Per Car	30.00	33.07	10.2%
Film Crew Permit - Truck	Non Statutory	Per Truck	70.00	77.16	10.2%
Filming - Daily	Non Statutory	Per Day	1,045.00	1,151.85	10.2%
Filming - Up to 4 Hours	Non Statutory	Up to 4 hours	485.00	534.59	10.2%
Filming/photographs - Unit Base	Non Statutory	Per Day	490.00	540.10	10.2%
Still Photography - Daily	Non Statutory	Per Day	390.00	429.88	10.2%
Still Photography - Up to 4 Hours	Non Statutory	Up to 4 hours	220.00	242.50	10.2%
On Street - Car Parking Permits - Car - Community Rate	Non Statutory	Per Day	30.00	33.07	10.2%
On Street - Car Parking Permits - Truck - Community Rate	Non Statutory	Per Day	70.00	77.16	10.2%
On Street - Car Parking Permits - Car - Commercial Rate	Non Statutory	Per Day	55.00	60.62	10.2%
On Street - Car Parking Permits - Truck- Commercial Rate	Non Statutory	Per Day	140.00	154.32	10.2%
Event Application Administration Fee	Non Statutory	Per Application	60.00	66.14	10.2%
<b>Prahran Square</b>					
<b>Centre Square (North)</b>					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	178.75	183.22	2.5%
	Non Statutory	Per Day (6+ Hours)	357.50	366.44	2.5%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	357.50	366.44	2.5%
	Non Statutory	Per Day (6+ Hours)	715.00	732.88	2.5%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	893.75	916.09	2.5%
	Non Statutory	Per Day (6+ Hours)	1,787.50	1,832.19	2.5%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	893.75	916.09	2.5%
	Non Statutory	Per Day (6+ Hours)	1,787.50	1,832.19	2.5%
* Bookings greater than 1 day contact Prahran Square team					
<b>Centre Square (South)</b>					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	178.75	183.22	2.5%
	Non Statutory	Per Day (6+ Hours)	357.50	366.44	2.5%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	357.50	366.44	2.5%
	Non Statutory	Per Day (6+ Hours)	715.00	732.88	2.5%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	893.75	916.09	2.5%
	Non Statutory	Per Day (6+ Hours)	1,787.50	1,832.19	2.5%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	893.75	916.09	2.5%
	Non Statutory	Per Day (6+ Hours)	1,787.50	1,832.19	2.5%
<b>The Lawn</b>					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	247.50	253.69	2.5%
	Non Statutory	Per Day (6+ Hours)	495.00	507.38	2.5%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	495.00	507.38	2.5%
	Non Statutory	Per Day (6+ Hours)	990.00	1,014.75	2.5%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	2,475.00	2,536.88	2.5%
	Non Statutory	Per Day (6+ Hours)	4,950.00	5,073.75	2.5%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	2,475.00	2,536.88	2.5%
	Non Statutory	Per Day (6+ Hours)	4,950.00	5,073.75	2.5%
<b>The Terrace</b>					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	123.75	126.84	2.5%
	Non Statutory	Per Day (6+ Hours)	247.50	253.69	2.5%



**2022/23 Fees and Charges schedule**

Fee Description	Fee Type	Unit of Measure	Adopted 2021-22 (Inc GST) \$	Draft 2022-23 (Inc GST) \$	% Change
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	247.50	253.69	2.5%
	Non Statutory	Per Day (6+ Hours)	495.00	507.38	2.5%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	1,237.50	1,268.44	2.5%
	Non Statutory	Per Day (6+ Hours)	2,475.00	2,536.88	2.5%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	1,237.50	1,268.44	2.5%
	Non Statutory	Per Day (6+ Hours)	2,475.00	2,536.88	2.5%
<b>Wedding Function</b>	Non Statutory	Per Booking	402.60	412.67	2.5%
<b>Services</b>					
Security Guard	Non Statutory	Per Hour	44.00	45.10	2.5%
Venue Officer	Non Statutory	Per Hour	44.00	50.00	13.6%
Bollard Removal	Non Statutory	Flat Rate	55.00	56.38	2.5%
<b>Equipment Hire</b>					
Water Feature	Non Statutory	Per Booking	55.00	56.38	2.5%
Additional Waste Bin	Non Statutory	Per Bin	18.15	18.60	2.5%
PS Market Cart	Non Statutory	Per Booking	110.00	112.75	2.5%
Outdoor A3 A Frame	Non Statutory	Per Booking	55.00	56.38	2.5%
<b>Other Fees</b>					
Application Fee	Non Statutory	Per Booking	66.00	67.65	2.5%
Amendment to Approval	Non Statutory	Per Booking	55.00	56.38	2.5%
Late Documentation	Non Statutory	Per Booking	110.00	112.75	2.5%
<b>Function Venues</b>					
<b>Functions on Chapel</b>					
<b>Malvern Town Hall - Banquet Hall</b>					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	367.60	367.60	0.0%
	Non Statutory	Per Day (6+ Hours)	612.65	612.65	0.0%
	Non Statutory	Additional Hour	158.45	158.45	0.0%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	565.50	565.50	0.0%
	Non Statutory	Per Day (6+ Hours)	942.50	942.50	0.0%
	Non Statutory	Additional Hour	243.75	243.75	0.0%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	565.00	565.00	0.0%
	Non Statutory	Per Day (6+ Hours)	942.50	942.50	0.0%
	Non Statutory	Additional Hour	243.75	243.75	0.0%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	870.00	870.00	0.0%
	Non Statutory	Per Day (6+ Hours)	1,450.00	1,450.00	0.0%
	Non Statutory	Additional Hour	375.00	375.00	0.0%
<b>Malvern Town Hall - Main Hall</b>					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	796.00	796.00	0.0%
	Non Statutory	Per Day (6+ Hours)	1,326.65	1,326.65	0.0%
	Non Statutory	Additional Hour	158.45	158.45	0.0%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	1,224.60	1,224.60	0.0%
	Non Statutory	Per Day (6+ Hours)	2,041.00	2,041.00	0.0%
	Non Statutory	Additional Hour	243.75	243.75	0.0%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	1,224.60	1,224.60	0.0%
	Non Statutory	Per Day (6+ Hours)	2,041.00	2,041.00	0.0%
	Non Statutory	Additional Hour	243.75	243.75	0.0%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	1,884.00	1,884.00	0.0%
	Non Statutory	Per Day (6+ Hours)	3,140.00	3,140.00	0.0%
	Non Statutory	Additional Hour	375.00	375.00	0.0%
<b>Malvern Town Hall - Upper Foyer</b>					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	185.00	185.00	0.0%
	Non Statutory	Per Day (6+ Hours)	308.45	308.45	0.0%
	Non Statutory	Additional Hour	158.45	158.45	0.0%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	287.70	287.70	0.0%
	Non Statutory	Per Day (6+ Hours)	474.50	474.50	0.0%
	Non Statutory	Additional Hour	243.75	243.75	0.0%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	284.70	284.70	0.0%
	Non Statutory	Per Day (6+ Hours)	474.50	474.50	0.0%
	Non Statutory	Additional Hour	243.75	243.75	0.0%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	438.00	438.00	0.0%
	Non Statutory	Per Day (6+ Hours)	375.00	375.00	0.0%
	Non Statutory	Additional Hour	120.00	120.00	0.0%
<b>Commercial Kitchens</b>					
<b>Located at Malvern Town Hall, Phoenix Park Community Centre and Prahran RSL</b>					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	50.70	51.79	2.1%
	Non Statutory	Per Day (6+ Hours)	84.50	86.61	2.5%
	Non Statutory	Additional Hour	42.25	43.31	2.5%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	78.00	79.95	2.5%
	Non Statutory	Per Day (6+ Hours)	130.00	133.25	2.5%
	Non Statutory	Additional Hour	65.00	66.63	2.5%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	78.00	79.95	2.5%
	Non Statutory	Per Day (6+ Hours)	130.00	133.25	2.5%
	Non Statutory	Additional Hour	65.00	66.63	2.5%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	120.00	123.00	2.5%
	Non Statutory	Per Day (6+ Hours)	200.00	205.00	2.5%
	Non Statutory	Additional Hour	100.00	102.50	2.5%
<b>Non-Serviced Meeting Rooms</b>					
<b>Phoenix Park Community Centre Meeting Rooms 1, 2 and 3, Prahran RSL Meeting Room</b>					

**2022/23 Fees and Charges schedule**

Fee Description	Fee Type	Unit of Measure	Adopted 2021-22 (Inc GST) \$	Draft 2022-23 (Inc GST) \$	% Change
<b>Toorak South Yarra Library, Malvern Library, Phoenix Park Library Library Meeting Rooms and Grattan Gardens Community Centre Meeting Room</b>					
Not for Profit - Monday - Sunday	Non Statutory	Per Hour	22.75	23.32	2.5%
	Non Statutory	Half Day (4-6 Hours)	86.45	88.61	2.5%
	Non Statutory	Per Day (6+ Hours)	126.95	130.12	2.5%
	Non Statutory	Additional Hour	39.00	39.98	2.5%
Private / Commercial - Monday - Sunday	Non Statutory	Per Hour	35.00	35.88	2.5%
	Non Statutory	Half Day (4-6 Hours)	133.00	136.33	2.5%
	Non Statutory	Per Day (6+ Hours)	195.30	200.18	2.5%
	Non Statutory	Additional Hour	60.00	61.50	2.5%
<b>Non-Serviced Multipurpose Spaces</b>					
<b>Phoenix Park, Grattan Gardens Community Centre Activity Room, Multipurpose Room, Balcony Dining Room and Downstairs Kitchen</b>					
Not for Profit - Monday - Thursday	Non Statutory	Per Hour	29.60	30.31	2.4%
	Non Statutory	Half Day (4-6 Hours)	112.40	115.19	2.5%
	Non Statutory	Per Day (6+ Hours)	165.05	169.15	2.5%
	Non Statutory	Additional Hour	52.80	54.13	2.5%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	45.50	46.64	2.5%
	Non Statutory	Half Day (4-6 Hours)	172.90	177.22	2.5%
	Non Statutory	Per Day (6+ Hours)	253.90	260.24	2.5%
	Non Statutory	Additional Hour	81.25	83.28	2.5%
Not for Profit - Friday - Sunday	Non Statutory	Per Hour	45.50	46.64	2.5%
	Non Statutory	4 Hour Pkg	154.70	158.57	2.5%
	Non Statutory	Per Day (6+ Hours)	253.90	260.24	2.5%
	Non Statutory	Additional Hour	81.25	83.28	2.5%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	70.00	71.75	2.5%
	Non Statutory	4 Hour Pkg	238.00	243.95	2.5%
	Non Statutory	Per Day (6+ Hours)	390.60	400.37	2.5%
	Non Statutory	Additional Hour	125.00	128.13	2.5%
<b>TH King Sports Pavilion and Environmental Centre, Orrong Romanis Recreation Centre Program Room</b>					
Not for Profit - Monday - Thursday	Non Statutory	Per Hour	29.60	30.31	2.4%
	Non Statutory	Half Day (4-6 Hours)	112.40	115.19	2.5%
	Non Statutory	Per Day (6+ Hours)	165.05	169.15	2.5%
	Non Statutory	Additional Hour	52.80	54.13	2.5%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	45.50	46.64	2.5%
	Non Statutory	Half Day (4-6 Hours)	172.90	177.22	2.5%
	Non Statutory	Per Day (6+ Hours)	253.90	260.24	2.5%
	Non Statutory	Additional Hour	81.25	83.28	2.5%
Not for Profit - Friday - Sunday	Non Statutory	Per Hour	45.50	46.64	2.5%
	Non Statutory	Half Day (4-6 Hours)	172.90	177.22	2.5%
	Non Statutory	Per Day (6+ Hours)	253.90	260.24	2.5%
	Non Statutory	Additional Hour	81.25	83.28	2.5%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	70.00	71.75	2.5%
	Non Statutory	Half Day (4-6 Hours)	238.00	243.95	2.5%
	Non Statutory	Per Day (6+ Hours)	390.60	400.37	2.5%
	Non Statutory	Additional Hour	125.00	128.13	2.5%
<b>Non-Serviced Community Halls</b>					
<b>Phoenix Park Community Hall/Indoor Court, Prahran RSL Memorial Hall, Grattan Gardens Community Centre Community Hall</b>					
Not for Profit - Monday - Thursday	Non Statutory	Per Hour	38.05	38.98	2.4%
	Non Statutory	Half Day (4-6 Hours)	144.50	148.11	2.5%
	Non Statutory	Per Day (6+ Hours)	212.20	217.48	2.5%
	Non Statutory	Additional Hour	52.80	54.13	2.5%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	58.50	59.96	2.5%
	Non Statutory	Half Day (4-6 Hours)	222.30	227.86	2.5%
	Non Statutory	Per Day (6+ Hours)	326.45	334.59	2.5%
	Non Statutory	Additional Hour	81.25	83.28	2.5%
Not for Profit - Friday - Sunday	Non Statutory	Per Hour	58.50	59.96	2.5%
	Non Statutory	Half Day (4-6 Hours)	222.30	227.86	2.5%
	Non Statutory	Per Day (6+ Hours)	326.45	334.59	2.5%
	Non Statutory	Additional Hour	81.25	83.28	2.5%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	90.00	92.25	2.5%
	Non Statutory	Half Day (4-6 Hours)	342.00	350.55	2.5%
	Non Statutory	Per Day (6+ Hours)	502.20	514.76	2.5%
	Non Statutory	Additional Hour	125.00	128.13	2.5%
<b>Grattan Gardens Community Centre</b>					
Community Hall - Non Services Community Hall (Pensioners Concession) for non-resident groups					
Community Hall - Non Services Community Hall (Pensioners Concession) for non-resident groups	Non Statutory	Per Hour	0.00	10.00	NEW
Activity Room - Non Service Multipurpose Space (Pensioners Concession) for non-resident groups					
Activity Room - Non Service Multipurpose Space (Pensioners Concession) for non-resident groups	Non Statutory	Per Hour	0.00	10.00	NEW
Kitchen Hire	Non Statutory	Per hour	0.00	10.00	NEW
Kitchen Hire	Non Statutory	Half day (max 4 hours)	0.00	40.00	NEW
Kitchen Hire	Non Statutory	Per day (max 6 hours)	0.00	60.00	NEW
Casual Hire - Studio (Pensioners Concession) for non resident groups	Non Statutory	Per Hour	0.00	7.00	NEW
Casual Hire - Meeting Room (Pensioners Concession) for non resident groups	Non Statutory	Per hour	0.00	7.00	NEW
Set fee for Self Help Community groups (Community Hall)	Non Statutory	2 hour session	0.00	25.60	NEW
Set fee for Self Help Community groups (Activity Hall)	Non Statutory	2 hour session	0.00	25.60	NEW

**2022/23 Fees and Charges schedule**

Fee Description	Fee Type	Unit of Measure	Adopted 2021-22 (Inc GST) \$	Draft 2022-23 (Inc GST) \$	% Change
<b>Other Non-Serviced Community Spaces</b>					
<b>Malvern Community Art Centre</b>					
Not for Profit - Monday - Thursday	Non Statutory	Per Hour	22.20	22.74	2.4%
	Non Statutory	Half Day (4-6 Hours)	84.30	86.40	2.5%
	Non Statutory	Per Day (6+ Hours)	123.80	126.87	2.5%
Private / Commercial - Monday - Thursday	Non Statutory	Additional Hour	39.60	40.60	2.5%
	Non Statutory	Per Hour	34.15	34.98	2.4%
	Non Statutory	Half Day (4-6 Hours)	129.70	132.92	2.5%
Not for Profit - Friday - Sunday	Non Statutory	Per Day (6+ Hours)	190.40	195.18	2.5%
	Non Statutory	Additional Hour	60.95	62.46	2.5%
	Non Statutory	Per Hour	34.15	34.98	2.4%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	129.70	132.92	2.5%
	Non Statutory	Per Day (6+ Hours)	190.40	195.18	2.5%
	Non Statutory	Additional Hour	60.95	62.46	2.5%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	52.50	53.81	2.5%
	Non Statutory	Half Day (4-6 Hours)	199.50	204.49	2.5%
	Non Statutory	Per Day (6+ Hours)	292.95	300.27	2.5%
<b>Other Related Fees and Charges</b>					
<b>Bonds</b>					
Security Bond - Function Venues Low Risk	Non Statutory	Per Booking	1,000.00	1,000.00	0.0%
Security Bond - All Other Facilities	Non Statutory	Per Booking	200.00	200.00	0.0%
Security Bond - Medium Risk	Non Statutory	Per Booking	2,000.00	2,000.00	0.0%
Security Bond - High Risk (based on risk assessment)	Non Statutory	Per Booking	4,000.00	4,000.00	0.0%
High Risk Bond - 18th & 21st Birthday Parties and High Risk Activities	Non Statutory	Per Booking	3,000.00	3,000.00	0.0%
<b>Equipment Hire</b>					
Chair Covers	Non Statutory	Per Item	4.70	4.80	2.1%
Tablecloths (flat or round)	Non Statutory	Per Item	16.40	16.65	1.5%
Tablecloths (boxed)	Non Statutory	Per Item	22.55	22.80	1.1%
Portable Stage	Non Statutory	Per Item	450.00	460.00	2.2%
Serving Bar	Non Statutory	Per Item	220.00	225.00	2.3%
Chair Sashes	Non Statutory	Per Item	1.50	1.55	3.3%
<b>Services (full cost recovery)</b>					
Public Liability Insurance	Non Statutory	Per Booking	82.00	84.00	2.4%
Security Guards	Non Statutory	Per Guard, Per Hour	40.05	41.94	4.7%
Security Guards - Public Holiday Rate	Non Statutory	Per Guard, Per Hour	68.65	71.90	4.7%
Tea and Coffee (served with paper cups)	Non Statutory	Per Person	2.60	2.65	1.9%
Tea and Coffee (served with crockery)	Non Statutory	Per Person	3.80	3.90	2.6%
<b>Discounts and Surcharges</b>					
Hire of multiple facilities (simultaneously)	Discount	Per Booking	15%	15%	0.0%
Multi-day hire (min 3 full consecutive days)	Discount	Per Booking	35%	35%	0.0%
Friday and Saturday Evening Surcharge (After 6pm at PPCC and Prahran RSL Only)	Surcharge	Per Booking	50%	50%	0.0%
<b>Chapel off Chapel Venue Hire</b>					
Hire fees are competitively priced subject to availability and booking conditions agreed with hirer.					

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32			
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council		
									a	b	a - b												
<b>Land</b>																							
GMC003	X09699	Other Council endorsed strategy	Acquisitions & Improvements - Open Space Acquisitions and Improvements	Part of council strategy to acquire land for open space around the municipality	Open space requirement in Stonnington	Capital	\$0	\$0	\$10,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000			
<b>Total Land</b>							0	0	10,000	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000		
<b>Land Improvements</b>																							
ACD003	X00100	Community Request	Signage - Animal Signage Upgrade	Full review and consolidation of Animal Signage across all Parks, Gardens and Reserves. Develop signage that engages the public and is consistent across the municipality.	Competing interests and competition for space within our parks has led to increase in issues between dog owners and non-dog owners. Impact on the general community/park users.	Capital	\$0	\$10	\$20	\$0	\$20	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			
AMP008	X00400	Recurring Program	Open Space Assets Condition Audit and Modelling	A three yearly program to assess, report and monitor condition of open space assets associated with buildings.	To allow Council to proactively program works	Capital	\$0	\$0	\$55	\$0	\$55	\$50	\$108	\$54	\$54	\$117	\$59	\$59	\$126	\$63			
LIB007	X09706	Officer Initiative	Malvern Library Upgrades - Garden and Outdoor Reading Room	Scope and design an outdoor area between Malvern Library and Northbrook which is sympathetic to both heritage values and contemporary library design to activate the space.	Activation of the area will provide much needed outdoor green space for members of our community and provide an opportunity to program activities to attract families.	Capital	\$0	\$2	\$0	\$0	\$0	\$225	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			
PKS003	X08427	Recurring Program	Parks - Annual Fencing Maintenance & Renewal Program	Annual program to replace and renew park fencing throughout Stonnington parks and reserves	Ongoing need to invest in the maintenance, upgrade, renewal and replacement of park infrastructure to deliver high quality parks and reserves	Capital	\$0	\$94	\$100	\$0	\$100	\$99	\$104	\$104	\$108	\$108	\$117	\$117	\$117	\$117			
PKS006	X08445	Recurring Program	Parks - Annual Furniture Maintenance & Renewal Program	Annual program to replace and renew park furniture throughout Stonnington parks and reserves	Ongoing need to invest in the maintenance, upgrade, renewal and replacement of park infrastructure to deliver high quality parks and reserves	Capital	\$0	\$101	\$95	\$0	\$95	\$90	\$99	\$99	\$99	\$108	\$108	\$108	\$108	\$108			
PKS008	X08497	Recurring Program	Parks - Annual Irrigation System Maintenance & Renewal Program	Annual program to install and upgrade irrigation systems throughout Stonnington parks and reserves. Focus on garden bed dripper irrigation and targeted lawn irrigation.	Ongoing need to invest in the maintenance, upgrade, renewal and replacement of park infrastructure to deliver high quality parks and reserves and conserve water resources.	Capital	\$0	\$44	\$90	\$0	\$90	\$86	\$95	\$95	\$95	\$104	\$104	\$104	\$104	\$104			
PKS009	X08726	Recurring Program	Malvern Valley Golf Course - Annual Golf Course Maintenance & Renewal Program	Annual program to invest in key upgrades to the course and supporting infrastructure - irrigation, drainage, trees, green and fairways.	Ongoing need to invest in the maintenance, upgrade, renewal and replacement of golf course infrastructure to deliver high quality course.	Capital	\$0	\$110	\$110	\$0	\$110	\$108	\$117	\$117	\$117	\$126	\$126	\$126	\$135	\$135			
PKS010	X08727	Recurring Program	Environment - Waterways & Biodiversity Projects	Waterway and biodiversity improvement projects across the city, including community education and engagement.	Undertake revegetation and biodiversity improvement works to provide habitat/food and increase open space and recreational opportunities for community benefit.	Capital	\$0	\$130	\$90	\$0	\$90	\$90	\$90	\$90	\$90	\$90	\$90	\$90	\$90	\$90			
PKS012	X08743	Recurring Program	Parks - Annual Playground Maintenance & Safety Compliance Program	Annual program to maintain playground safety in response to safety audit. Delivers bulk mulch top up across all playgrounds + major safety upgrades	Playground safety compliance	Capital	\$0	\$62	\$60	\$0	\$60	\$54	\$54	\$63	\$63	\$63	\$63	\$72	\$72	\$72			
PKS013	X08745	Recurring Program	Parks - Annual Playground Renewal Program	Annual program to upgrade and replace playgrounds in parks throughout the city in accordance with Audit priorities.	Ongoing asset renewal program and statutory compliance.	Capital	\$0	\$96	\$310	\$0	\$310	\$288	\$297	\$306	\$324	\$333	\$342	\$351	\$351	\$351			

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
PKS014	X08951	Recurring Program	Parks - Annual Structures Maintenance & Renewal Program	Annual program to replace and renew park structures throughout Stonnington parks and reserves in accordance with Asset condition Audit	Asset management and community safety	Capital	\$0	\$48	\$40	\$0	\$40	\$45	\$50	\$50	\$50	\$54	\$54	\$54	\$59	\$59
PKS017	X09222	Recurring Program	Parks - Annual Paths Maintenance & Renewal Program for Parks & Reserves	Annual program to replace and renew paths throughout Stonnington parks and reserves	Ongoing need to invest in the maintenance, upgrade, renewal and replacement of park infrastructure to deliver high quality parks and reserves	Capital	\$0	\$101	\$90	\$0	\$90	\$90	\$99	\$99	\$99	\$108	\$108	\$108	\$117	\$117
PKS024	X08449	Council Request	Signage - Signage Maintenance & Renewal Program for Parks, Gardens & Sports Grounds	Renew, replace and establish new signage in parks, gardens and sports grounds to enhance way finding and amenity and promote open space assets.	Standardise signage in parks and reserves, including information signage. Replace old and outdated signage.	Capital	\$0	\$60	\$40	\$0	\$40	\$54	\$54	\$63	\$63	\$63	\$63	\$72	\$72	\$72
PKS025	X09417	Recurring Program	Parks - Annual Major Upgrades & Renewals Program	Annual program to implement major park renewal and upgrade projects.	Council has in excess of 100 parks and reserves, which play a critical role in the liveability of Stonnington. Program of upgrades required to maintain high quality public assets.	Capital	\$0	\$265	\$150	\$0	\$150	\$135	\$144	\$144	\$144	\$153	\$153	\$153	\$162	\$162
PKS027	X09419	Recurring Program	Environment - Environmental Protection Authority Compliance Project - Surrey Road Groundwater Management	Geotechnical Monitoring Environmental Protection Authority Requirement	Geotechnical Monitoring Environmental Protection Authority Requirement	Capital	\$0	\$52	\$50	\$0	\$50	\$45	\$45	\$45	\$45	\$45	\$45	\$45	\$45	\$45
PKS031	X09375	Recurring Program	Environment - Integrated Water Management	Installation and upgrade of Water Sensitive Urban Design assets to improve water quality, reduce flooding and improve urban forest outcomes.	Practical solutions for improved stormwater quality and reduction of flooding. Improved growing conditions for urban forest plantings to maximise canopy cover and amenity.	Capital	\$0	\$255	\$160	\$0	\$160	\$144	\$144	\$144	\$144	\$144	\$144	\$144	\$144	\$144
PKS036	X09959	Council Request	Fitness & Activity Equipment Rollout to Parks & Open Spaces	Program to install and upgrade activity and fitness equipment in parks and along paths in open spaces throughout the City of Stonnington	Council has historically provided fitness equipment in a number of parks. Much of this equipment is dated and there is an opportunity to enhance the provision of equipment	Capital	\$0	\$96	\$80	\$0	\$80	\$72	\$72	\$72	\$0	\$0	\$0	\$0	\$0	\$0
PKS039	X00257	Access and Inclusion Plan	Regional Accessible Playground - Orrong Romanis	Proposed program to construct four regional accessible playgrounds throughout the City of Stonnington that will cater for all ages and abilities.	Key priority deliverable of the City of Stonnington Playground Strategy (Draft). Aim is to provide a network of playgrounds that provide maximum accessibility and inclusion.	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$360	\$0	\$0	\$0	\$0
PKS040	X00258	Access and Inclusion Plan	Regional Accessible Playground - Phoenix Park	Proposed program to construct four regional accessible playgrounds throughout the City of Stonnington that will cater for all ages and abilities.	Key priority deliverable of the City of Stonnington Playground Strategy (Draft). Aim is to provide a network of playgrounds that provide maximum accessibility and inclusion.	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$360	\$0	\$0	\$0	\$0	\$0	\$0
PKS046	X09960	Recurring Program	Sportsgrounds - Consolidated Maintenance & Renewal Program	Consolidated annual budget for the maintenance and renewal of 23 sports grounds across the City of Stonnington.	Sports grounds in the City of Stonnington are heavily utilised and require ongoing maintenance and renewal in order to present high quality, safe playing conditions.	Capital	\$0	\$37	\$350	\$0	\$350	\$495	\$495	\$495	\$495	\$495	\$495	\$495	\$495	\$495
PKS049	X09977	Recurring Program	Traffic & Roundabouts Management & Related Landscape Upgrades	This proposal involves allocating a dedicated pool of capital budget to fund the progressive upgrade for landscape and improvements of roundabouts and traffic treatments (including vegetation) throughout the city to a higher, modern standard.	The City of Stonnington currently maintains 44 roundabouts, 32 at grade car parks, 5 walkways, 643 traffic islands and traffic management devices including vegetation. Implementation of this initiative would involve developing a program to upgrade priority sites to standard design typologies.	Capital	\$0	\$141	\$95	\$0	\$95	\$90	\$90	\$90	\$0	\$0	\$0	\$0	\$0	\$0

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Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
PMD041	X00401	Other Council endorsed strategy	East Malvern RSL Public Park	Creating a new public area around the East Malvern RSL by reconfiguring the existing car park to a drop off area and opening up the street frontage.	Council purchased the land in front of the RSL to create more open space and link to public park across the street.	Capital	\$0	\$0	\$50	\$0	\$50	\$900	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PMD042	0	Other Council endorsed strategy	Prahran Square Precinct	To further improve Prahran Square and surrounding areas	Remaining budget from original budget to be used for final scope of works	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PMD043	X00256	Other Council endorsed strategy	Zelman Cowan Regional Accessible Playground	To build a change places toilet near the regional accessible playground that is being built at Zelman Cowan and finish construction	We're building a brand new accessible playground but there are no toilet facilities to accommodate children with disabilities and we need to provide this so it's fully functional	Capital	\$642	\$58	\$350	\$0	\$350	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PMD044	X00291	Other Council endorsed strategy	KooyongKoot (Gardiners Creek) Masterplan Implementation	Implementation of the Gardiners Creek Masterplan and other waterway and biodiversity improvement projects across the city.	Improve cycling and pedestrian area along the creek, increase biodiversity through vegetation and other water improvements	Capital	\$418	\$282	\$700	\$0	\$700	\$630	\$630	\$630	\$630	\$630	\$630	\$630	\$630	\$630
PMD045	X00403	Other Council endorsed strategy	Central Park Regional Play Space	Delivery of new playground and landscaping	Part of a Council program to construct four new regional accessible playgrounds. Focus on inclusive, universal design principals.	Capital	\$0	\$0	\$210	\$0	\$210	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PMD046	0	Other Council endorsed strategy	Central Park Public Toilet	Delivery of new accessible playground toilet	Part of a Council program to construct four new regional accessible playgrounds. Focus on inclusive, universal design principals.	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PMD047	0	Other Council endorsed strategy	Jackson Street Car Park Redevelopment	Remove at grade parking at Jackson street by building under ground car park that connects into the adjacent development at Basement level 2 and create a new park at the ground level	To create more open space	Capital	\$0	\$0	\$0	\$0	\$0	\$300	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD001	X09500	Council Request	Pocket Park Temporary Upgrades	Design and construction of various property purchases for open space.	To ensure purchased properties provide quality and useable open space in line with City of Stonnington	Capital	\$197	\$13	\$0	\$0	\$0	\$392	\$203	\$209	\$214	\$220	\$225	\$230	\$230	\$230
PSD002	X09544	Other Council endorsed strategy	Windsor Siding Masterplan	Delivery of final stage of the masterplan	Completion of Council endorsed Master Plan	Capital	\$613	\$37	\$0	\$500	(\$500)	\$45	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD003	X09580	Council Request	Landscaping Master Plans For Park Improvements	Investigation and implementation of Landscape Plans for Park improvements including completion of Brookville Gardens and Fairbairn Reserve	Open Space Improvements	Capital	\$0	\$208	\$315	\$0	\$315	\$293	\$297	\$315	\$324	\$324	\$338	\$338	\$338	\$338
PSD004	X08986	Other Council endorsed strategy	Forrest Hill Masterplan	Delivery of Forrest Hill Masterplan. Staged construction of Clarendon and Yarra Streets/ South Yarra Station interface. Public spaces, greenery, lighting, footpaths and drainage	To keep pace with private developments, to ensure a high quality public realm & co-ordination with individual projects.	Capital	\$243	\$1,964	\$0	\$0	\$0	\$1,300	\$1,220	\$1,800	\$900	\$450	\$0	\$0	\$0	\$0
PSD005	X09373	Council Request	Minor Shopping Precincts Streetscape Upgrades	Undertake streetscape improvements to minor shopping precincts in line with strategic program	To enhance the precincts so they are identifiable and attractive	Capital	\$653	\$44	\$40	\$40	\$0	\$450	\$450	\$450	\$450	\$450	\$450	\$450	\$450	\$450

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							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
PSD006	X09263	Other Council endorsed strategy	Malvern Town Hall Precinct - Public Realm Spatial Improvements	Continuation of Town Hall Precinct and reconfiguration of car parks to better connect with new accessible entry into the town hall and Malvern library.	Improved pedestrian and visual impact to banquet entrance and pedestrian safety improvements.	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$585	\$450	\$0	\$0
PSD010	X09698	Other Council endorsed strategy	Princes Gardens Master Plan	Implementation of the Princes Gardens Master plan	Masterplan endorsed by Council - Improved public space and addressing safety concerns within the precinct	Capital	\$291	\$3,144	\$2,600	\$200	\$2,400	\$0	\$0	\$0	\$0	\$900	\$0	\$0	\$0	\$0
PSD014	X09383	Recurring Program	Shade Sails Rollout To Major Playgrounds - Annual Program	Annual program to extend the installation of shade sails over major playgrounds.	Program to be implemented in conjunction with shade tree planting to provide sun protection for playground users.	Capital	\$0	\$33	\$50	\$0	\$50	\$49	\$50	\$51	\$53	\$55	\$56	\$57	\$59	\$59
PSD018	X09882	Other Council endorsed strategy	Mount Street Masterplan	Delivery of various stages of the Mount Street Masterplan	Council endorsed commitment to ensure the public space responds increasing development. Identified as a deliverable within the Chapel Revision Neighbourhood Framework Plan	Capital	\$0	\$750	\$2,000	\$650	\$1,350	\$0	\$0	\$2,700	\$3,600	\$5,400	\$0	\$0	\$0	\$0
PSD019	X09883	Other Council endorsed strategy	Chapel Street Laneway	Developed Strategy to improve Council's key landmark laneways	To deliver identified laneway improvements within the laneway strategy and to respond to increasing populations. Safety, greenery and public art	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD024	X09961	Other Council endorsed strategy	Moray Street/ Kings Arcade Public Realm Master Plan	To improve the pedestrian amenity and commercial viability between Armadale Station High Street	Identified as a deliverable within the Glenferrie Road and High Street Structure Plan	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90	\$900	\$0	\$0
PSD026	0	Other Council endorsed strategy	Commercial Precinct Upgrade Implementation	To develop a masterplan to improve the pedestrian amenity safety and greenery surrounding a key transport node	Identified as a deliverable within the Hawksburn Structure Plan	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$900	\$900	\$900	\$900	\$900	\$900	\$900	\$900
PSD027	X09797	Other Council endorsed strategy	Toorak Park Masterplan Implementation	Implementation of endorsed Toorak Park Masterplan	Creation of a high quality open space precinct servicing premier sporting competition and passive recreation options	Capital	\$0	\$18	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD029	X00271	Other Council endorsed strategy	Commercial Precinct Planning	Commercial Precinct Planning	Commercial Precinct Planning to plan for suture changes and maintain vibrant shopping precincts.	Capital	\$0	\$0	\$0	\$0	\$0	\$225	\$180	\$225	\$225	\$90	\$225	\$90	\$90	\$90
PSD033	X00272	Other Council endorsed strategy	Road Conversion To New Open Space (West Street, Armadale)	Development of new open space/shared zones from road conversions	Council strategy to create new open space	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90	\$540	\$0	\$0	\$0
PSD034	X00273	Other Council endorsed strategy	Road Conversion To Open Space (Wilson Street, South Yarra)	Development of new open space/shared zones from road conversions	Council strategy to create new open space	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90	\$900	\$0	\$0	\$0
PSD036	X0256	Community Request	Darling Park Pedestrian Connection	Stairway and path pedestrian connection from Alexandra Ave to Darling Street.	Councillor and State Minister request to formalise and make safe an existing pedestrian track.	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$675	\$0	\$0	\$0

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PSD038	X00275	Other Council endorsed strategy	Chapel Street Transformation	Transforming Chapel Street - complete redesign, masterplan, and detailed design of primary initiatives to see immediate improvement includes Chapel Street Laneways	Chapel Street Vision, Chapel Street Futures, Chapel Street Masterplan, Community request, councillor request	Capital	\$2,277	\$973	\$0	\$0	\$0	\$2,250	\$2,250	\$2,250	\$2,250	\$2,250	\$2,250	\$2,250	\$2,250	\$2,250
REC002	X09361	Other Council endorsed strategy	Sport & Recreation Victoria (SRV) Funding Partnerships for Sports Infrastructure	To enable Council to meet funding ratio requirements for the delivery of projects funded by Sport & Recreation Victoria	Covers shortfalls and cost escalations across six projects with confirmed SRV funding and five upcoming grant applications in the pipeline	Capital	\$231	\$0	\$246	\$0	\$246	\$232	\$244	\$257	\$269	\$283	\$297	\$311	\$327	\$344
REC003	X09364	Other Council endorsed strategy	Sport & Recreation Facility & Infrastructure Upgrades	New, upgrades and renewal of sport and recreation facilities and infrastructure	Ensure sports facilities, fields & infrastructure are safe, functional, meet current standards & community needs (e.g. playing fields, courts, practice nets, scoreboards, fencing)	Capital	\$0	\$91	\$410	\$0	\$410	\$424	\$434	\$444	\$455	\$466	\$478	\$491	\$504	\$527
REC004	X09475	Other Council endorsed strategy	Tennis Facility Redevelopments	Priority works identified in the 10-year asset plan for Council-owned tennis facilities	3 major upgrades required in coming years as per Tennis Centre Asset Management Plan: East Malvern Tennis Centre, Ardie Park Tennis Centre & St Andrew's Gardiner Tennis Centre	Capital	\$789	\$653	\$490	\$0	\$490	\$2,850	\$1,153	\$360	\$1,071	\$0	\$0	\$0	\$0	\$0
REC012	X09973	Recurring Program	Active Recreation Infrastructure	Provision of active recreation infrastructure to allow for accessible, casual recreation options for all members of the community	Creation of accessible and convenient public active spaces through new and upgraded basketball/ netball half courts, skate parks, tennis hitup walls, climbing walls, fitness pods.	Capital	\$0	\$88	\$0	\$0	\$0	\$229	\$120	\$123	\$127	\$131	\$134	\$139	\$142	\$147
			LIM	Projects deferred with no new Bids			\$2,397	\$4,608	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Land Improvements</b>							<b>\$8,749</b>	<b>\$14,669</b>	<b>\$9,446</b>	<b>\$1,390</b>	<b>\$8,056</b>	<b>\$12,828</b>	<b>\$25,286</b>	<b>\$13,202</b>	<b>\$13,457</b>	<b>\$15,198</b>	<b>\$10,842</b>	<b>\$9,332</b>	<b>\$8,115</b>	<b>\$8,097</b>
<b>Buildings</b>																				
ACD001	X09282	Recurring Program	Pound Functional Upgrades	General Maintenance as required. Continue to repair, replace and upgrade dog pen doors and seal flooring of pens as required.	Quality of pens is deteriorating with increasing maintenance costs and some items no longer be sourced. Code requires pens to be maintained at required levels.	Capital	\$0	\$26	\$32	\$0	\$32	\$30	\$31	\$32	\$32	\$33	\$33	\$33	\$35	\$35
AGH013	X00101	Other Council endorsed strategy	Grattan Gardens Community Centre	Upgrade kitchen; foyer, reception and meeting room	Enable the relocation of meals program and groups from Chris Gahan Centre so that it can be decommissioned	Capital	\$28	\$72	\$300	\$0	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
AMG005	X08590	Recurring Program	Building Condition Audit	Three yearly building condition assessment cycle and annual monitoring.	Ensure the condition of Council's buildings are monitored & their renewal is implemented when required	Capital	\$0	\$0	\$60	\$0	\$60	\$54	\$144	\$59	\$59	\$153	\$63	\$63	\$162	\$68
AMP007	X00404	Recurring Program	Climate Impact Resilience Upgrades for Buildings	Feasibility and concept designs to retrofit and/or upgrade to 10 buildings	To enable Council to retrofit and upgrade buildings to meet Councils climate targets	Capital	\$0	\$0	\$120	\$0	\$120	\$135	\$315	\$315	\$117	\$144	\$360	\$360	\$126	\$153
AQC011	X09297	Recurring Program	Aquatics Facilities Functional Upgrades	Functional improvements as required at both the centres	Improve the overall functionality of ageing infrastructure to meet modern demands	Capital	\$0	\$99	\$0	\$0	\$0	\$98	\$51	\$52	\$53	\$55	\$56	\$56	\$59	\$59
AQC012	X09504	Other Council endorsed strategy	Prahran Aquatic Centre Redevelopment	Design, documentation and delivery of new aquatic facility as per adopted feasibility.	Existing facility 50 years old and in need of major renewal / replacement as to be determined by feasibility	Capital	\$0	\$33	\$1,000	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$450	\$6,300	\$9,900	\$13,950



**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
AQC015	X09791	Officer Initiative	Leisure Pool Renewal at Harold Holt Swim Centre	Renewal works to Leisure Pool - replace water features, replace pebbleflex surface in between outdoor toddler's area	Wear and tear of high use areas of the centre need to be maintained to preserve the asset	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0	\$0	\$0	\$0	\$113	\$0	\$0
GMC001	X08843	Recurring Program	Prahran Market Rental Income - Part Reinvestment	30% of the rental paid to Council by Market back to Prahran Market for Capital Works	Lease Market Agreement	Capital	\$431	\$92	\$880	\$0	\$880	\$447	\$470	\$482	\$493	\$506	\$518	\$531	\$549	\$549
HAL002	X09216	Recurring Program	Malvern Community Arts Centre (MCAC) Functional Upgrades	Malvern Community Art Centre Functional Upgrades - Storage Construction and acoustic treatment upgrade.	To maintain Council's infrastructure and assets to standard that meets Hirer requirements and ensures that Council facilities are accessible.	Capital	\$0	\$30	\$10	\$0	\$10	\$45	\$45	\$9	\$9	\$9	\$9	\$9	\$9	\$9
HAL005	X09527	Community Request	Malvern Town Hall - Facility Improvements	Facility improvements including marble foyer repairs, lamp fitting replacements, remote control blinds & sanding & sealing of floors.	Maintains historical buildings aesthetic & character which attracts high levels of use and meets community expectation.	Capital	\$5	\$13	\$12	\$0	\$12	\$20	\$21	\$21	\$22	\$22	\$23	\$23	\$23	\$23
HAL016	X00117	Community Request	Investigate Options to Improve Accessibility To Malvern Town Hall Stage	Investigate options to improve accessibility to the Malvern Town Hall Stage	To ensure that Council facilities comply with Building Codes and accessibility requirements	Capital	\$20	\$4	\$0	\$0	\$0	\$27	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HAL017	X00118	Community Request	Community Facilities Equipment (Phoenix Park Community Centre and Prahran RSL)	Purchase of new equipment to accommodate hirer needs and requirements	New equipment required as sound, lighting, AV and kitchen equipment becomes redundant and cannot accommodate hirer requirements and new technology.	Capital	\$20	\$0	\$10	\$0	\$10	\$18	\$18	\$18	\$18	\$18	\$18	\$18	\$18	\$18
HAL019	X00120	Other Council endorsed strategy	Swipe Card System (Phoenix Park Community Centre, Prahran RSL and Malvern Community Arts Centre (MCAC))	Replace current Key System with Swipe Card System	Increase security levels, improve monitoring systems and reduce key administration	Capital	\$20	\$0	\$20	\$0	\$20	\$18	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HAL020	X00121	Council Request	Malvern Town Hall Facade Lighting	The installation of external lighting for the Malvern Town Hall	To promote the MTH and to highlight the architectural aspects of the heritage building.	Capital	\$75	\$1	\$0	\$0	\$0	\$68	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HAL022	X00405	Statutory Requirement	Phoenix Park Community Centre - Male toilet upgrade	Upgrade Male toilet which currently has an old stainless urinal/trough system	To maintain Council's infrastructure & assets to standard that meets Hirer requirements, ensures compliance with building standards, are accessible & environmentally sustainable.	Capital	\$0	\$0	\$10	\$0	\$10	\$0	\$0	\$0	\$270	\$0	\$0	\$0	\$0	\$0
HAL023	X00406	Risk Assessment	Malvern Town Hall - Resurfacing Compound at the Rear of the Building	Compound surface at the rear of the Malvern Town Hall is uneven and unsafe for moving furniture and equipment as per Risk Assessment.	Risk Assessment has identified the area at the rear of the Malvern Town Hall is unsafe for moving furniture and equipment. Complaints have been received from hirers.	Capital	\$0	\$0	\$60	\$0	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR002	X07249	Recurring Program	Roof Safety System Renewal & Upgrade Program	Upgrade Roof access & fall arrest installations at Council buildings after solar installations & air conditioning upgrades including roof ladders, walkways & anchor points.	Enable Council staff and contractors to safely access the roofs of Council's buildings	Capital	\$0	\$10	\$0	\$0	\$0	\$59	\$59	\$63	\$0	\$0	\$0	\$0	\$0	\$0
MPR003	X08169	Recurring Program	Essential Services Renewal & Upgrade	Renew & Upgrade automatic doors in accordance with the Condition Audit's recommendations & other Essential Services at Council buildings	Ensure Essential Services at Council buildings comply with regulatory requirements and are replaced and upgraded, as required.	Capital	\$10	\$14	\$90	\$0	\$90	\$81	\$81	\$90	\$90	\$90	\$90	\$90	\$90	\$90

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
MPR004	X09949	Recurring Program	Malvern Town Hall Precinct Conservation Plan	Various projects scheduled in Council's MTH Conservation Management Plan including structure, painting, roof and lighting	Preserve a heritage asset of State significance	Capital	\$0	\$11	\$80	\$0	\$80	\$72	\$72	\$72	\$81	\$81	\$81	\$81	\$81	\$81
MPR005	X08329	Recurring Program	Soil Remediation Project - Various Child Care Centres & Other Sites	Implement the recommendations from the Soil Management Plans for Council sites with contaminated soil	Ensure Council sites with contaminated soil are managed and maintained in a safe condition	Capital	\$0	\$14	\$0	\$0	\$0	\$81	\$162	\$90	\$90	\$90	\$90	\$95	\$95	\$95
MPR007	X08848	Recurring Program	Air Conditioning Plant Replacement Various Sites	Replacement of old, inefficient a/c plant at various sites, as required, and as scheduled	Ensure a/c plant at Council buildings are replaced at the end of their useful life with new energy efficient plant.	Capital	\$599	\$200	\$100	\$0	\$100	\$405	\$405	\$405	\$405	\$405	\$423	\$423	\$423	\$423
MPR008	X08910	Recurring Program	Building Renewal & Upgrade Program For All Maternal Child Health Centres	Ensure Council's Maternal Child & Health Services buildings are renewed when required and provide a safe and comfortable environment for users	Ensure Council's Maternal Child & Health Services buildings are renewed when required and provide a safe and comfortable environment for users.	Capital	\$222	\$181	\$0	\$0	\$0	\$180	\$360	\$180	\$216	\$216	\$216	\$216	\$225	\$225
MPR009	X08962	Recurring Program	Switchboard Upgrades (AS3000 Compliance)	Upgrade switchboards at Council properties to provide Residual Current Device protection and comply with AS 3000	Ensure Council's buildings are maintained to regulatory requirements and safety standards.	Capital	\$0	\$16	\$0	\$0	\$0	\$54	\$54	\$54	\$0	\$0	\$0	\$0	\$0	\$0
MPR010	X08978	Recurring Program	Building Renewal & Upgrade Program For Leisure Centres & Libraries.	Ensure Council's Leisure & Library buildings are renewed when required & provide a safe & comfortable environment for users.	Ensure Council's Leisure & Library buildings are renewed when required & provide a safe & comfortable environment for users.	Capital	\$207	\$133	\$0	\$0	\$0	\$342	\$630	\$378	\$396	\$414	\$432	\$450	\$450	\$450
MPR011	X00235	Officer Initiative	Roof Tile Replacement (Central Park CCC & MCH)	Replacement of the terracotta roof tiles, fascia, gutters & downpipes	Roof tiles are at the end of their life. Refer to	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$162	\$0	\$0	\$0	\$0	\$0	\$0
MPR012	X09258	Recurring Program	Building Renewal & Upgrade Program For Parks and Gardens	Ensure Council's Parks & Gardens' buildings are renewed when required & provide a safe & comfortable environment for users	Ensure Council's Parks & Garden's buildings are renewed when required & provide a safe & comfortable environment for users.	Capital	\$0	\$55	\$55	\$0	\$55	\$90	\$50	\$50	\$50	\$54	\$54	\$54	\$54	\$54
MPR013	X09259	Recurring Program	Building Renewal Program For Multi-Storey Car Parks	Ensure Council's Multi-storey Carparks are renewed when required and provide a safe and comfortable environment for users	Ensure Council's Multi-storey Carparks are renewed when required and provide a safe and comfortable environment for users	Capital	\$0	\$2	\$0	\$0	\$0	\$99	\$99	\$99	\$99	\$108	\$108	\$108	\$108	\$108
MPR014	X09260	Recurring Program	Building Renewal & Upgrade Program For Civic & Commercial Buildings	Ensure Council's Civic & Commercial buildings are renewed when required & provide safe & comfortable environment for users	Ensure Council's Civic & Commercial buildings are renewed when required & provide safe & comfortable environment for users.	Capital	\$100	\$20	\$70	\$20	\$50	\$117	\$207	\$126	\$126	\$126	\$126	\$135	\$135	\$135
MPR015	X09267	Recurring Program	Building Renewal & Upgrade Program For Recreation Buildings	Ensure Council's Buildings are renewed when required and provide a safe environment and fit for service	Ensure Council's Recreational Buildings are renewed when required and provide a safe environment and fit for service	Capital	\$0	\$24	\$30	\$0	\$30	\$117	\$117	\$126	\$126	\$126	\$126	\$135	\$135	\$135
MPR016	X09347	Recurring Program	Prahran Town Hall Conservation Plan	Various projects scheduled in Council's Prahran Town Hall (PTH) Conservation Management Plan, including structure, roof and miscellaneous repairs	Preserve a heritage asset of State significance	Capital	\$80	\$0	\$0	\$0	\$0	\$144	\$72	\$77	\$77	\$77	\$81	\$81	\$90	\$90

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
MPR017	X09348	Recurring Program	Building Renewal & Upgrade for Aged Services Buildings	Various projects scheduled in the Building Condition Audit	Ensure Council's Aged Care buildings are renewed when required and provide a safe and comfortable environment for users	Capital	\$0	\$50	\$0	\$0	\$0	\$50	\$126	\$54	\$0	\$0	\$0	\$0	\$0	\$0
MPR018	X09349	Recurring Program	Building Renewal & Upgrade Program For Culture Services Buildings	Ensure Council's Cultural Services Centres are renewed when required and provide a safe and comfortable environment for users	Ensure Council's Cultural Services Centres are renewed when required and provide a safe and comfortable environment for users.	Capital	\$0	\$186	\$0	\$0	\$0	\$54	\$126	\$54	\$59	\$59	\$59	\$63	\$63	\$63
MPR019	X09352	Recurring Program	Building Renewal & Upgrade Program For Chapel off Chapel	Ensure Chapel off Chapel is renewed and provides a safe & comfortable environment for staff and patrons	Ensure Chapel off Chapel is renewed and provides a safe & comfortable environment for staff and patrons.	Capital	\$25	\$25	\$55	\$0	\$55	\$50	\$50	\$50	\$50	\$54	\$54	\$54	\$54	\$54
MPR022	X09534	Other Council endorsed strategy	Council Buildings Accessibility Improvements	Upgrade Council's Public Accessible Toilets, and their access pathways, to comply with current regulatory requirements.	Access and Inclusion Plan Initiative.	Capital	\$20	\$155	\$50	\$0	\$50	\$99	\$153	\$99	\$99	\$108	\$108	\$108	\$108	\$108
MPR025	X09757	Officer Initiative	New Pavilion At Waverley Oval	New Pavilion, Waverley Oval	Pavilion requires replacement.	Capital	\$0	\$68	\$250	\$0	\$250	\$0	\$0	\$3,825	\$0	\$0	\$0	\$0	\$0	\$0
MPR027	X09754	Officer Initiative	Chapel Off Chapel Theatre Roof Replacement	Replacement of the slate roof over the Chapel Theatre and reconstruction of its drainage system	Slate roof and drainage system is at the end of its life and requires replacement.	Capital	\$0	\$0	\$0	\$0	\$0	\$423	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR028	X09608	Officer Initiative	Harold Holt Swim Centre Masterplan Implementation	Restoration & upgrade of outdoor pools, plant & facilities	Ensure the Centre meets the needs & expectations of its users.	Capital	\$734	\$3,561	\$0	\$0	\$0	\$0	\$720	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR030	X09796	Council Request	Northbrook Precinct Master Plan	Redevelopment of the Northbrook Precinct	Northbrook requires reactivation, refurbishment and upgrade for increased use	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$90	\$360	\$450	\$0	\$0	\$0	\$0	\$0
MPR032	X00236	Officer Initiative	Parks Works Depot Upgrade at Victoria Gardens	Upgrade of the Parks and Gardens Works Depot at Victoria Gardens	The existing Parks and Gardens Works Depot is in poor condition	Capital	\$0	\$0	\$70	\$0	\$70	\$225	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR035	X09565	Council Request	Prahran Town Hall Redevelopment	Redevelopment of Prahran Town Hall to provide new and upgraded civic and community space	Former Prahran Town Hall offices have been vacated and require an upgrade for future community use.	Capital	\$527	\$143	\$0	\$0	\$0	\$0	\$0	\$0	\$13,500	\$11,590	\$0	\$0	\$0	\$0
MPR037	X00237	Council Request	Prahran Town Hall Additional Upgrades	Upgrade works including 1st floor of Fire Station, both levels of Courthouse, & rebuilding cupola on top of clock tower (as per 1888 designs by Arch't Charles D'Ebro)	Redevelopment of Prahran Town Hall	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450	\$450	\$4,050	\$0	\$0	\$0	\$0
MPR044	X00238	Officer Initiative	Conservation Management Plan Implementation at Central Park Conservatory	Implementation of the conservation work recommended in the Conservation Management Plan	Preservation of a heritage asset of State significance	Capital	\$0	\$0	\$0	\$0	\$0	\$27	\$180	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
MPR047	X00240	Officer Initiative	Kitchen/Toilet Refurbishment at Winter Street Toy Library	Refurbish the Kitchen and Toilet	Kitchen and toilet require refurbishment	Capital	\$0	\$0	\$0	\$0	\$0	\$18	\$72	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR048	X00241	Officer Initiative	Accessible Ramp Upgrade & Lift Replacement at Toorak/South Yarra Library	Demolition of existing entry ramps (x2) & rebuild 2 compliant ramps. Replacement of existing lift with an accessible passenger lift in the same location.	Support local community organisations with equitable access to facilities, training and resources.	Capital	\$0	\$0	\$0	\$0	\$0	\$810	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR055	X09895	Recurring Program	Building Renewal & Upgrade Program For Aquatic Centres	Refurbishment of Aquatic Centres	Ensure Council's aquatic centres are renewed when required & provide safe & comfortable environment for users.	Capital	\$0	\$9	\$85	\$0	\$85	\$77	\$81	\$81	\$81	\$90	\$90	\$90	\$90	\$90
MPR058	X09596	Officer Initiative	Phoenix Park Community Centre - exterior painting	Repaint the exterior of Phoenix Park Community Centre	Ensure the Community Centre meets current and future needs of community	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90	\$0	\$0	\$0	\$0	\$0
MPR061	X00243	Other Council endorsed strategy	Community Facilities And Pavilion Strategy Implementation	Community and Pavilion strategy implementation	Community and Pavilion strategy implementation	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450	\$900	\$900	\$900	\$900	\$900	\$900
MPR066	X00245	Officer Initiative	Bathroom Upgrades at Wattletree Early Childhood Centre -	Staged refurbishment of 3 Children's Bathrooms and 1 Staff Bathroom	Existing bathrooms of poor condition and unsightly.	Capital	\$0	\$0	\$0	\$0	\$0	\$216	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR072	X00248	Officer Initiative	Princes Close Child Care Centre Redevelopment	Design of expansion for two new kinder rooms and amenities plus new first floor consulting rooms	Requires expansion under regulation of service.	Capital	\$0	\$0	\$100	\$0	\$100	\$0	\$0	\$180	\$2,700	\$0	\$0	\$0	\$0	\$0
MPR080	X00251	Recurring Program	Building Renewal & Upgrade Program For Early Years Centres & Services	Ensure Council's MCH Services buildings are renewed when required & provide safe & comfortable environments for users	Ensure Council's MCH Services buildings are renewed when required & provide safe & comfortable environments for users.	Capital	\$64	\$136	\$25	\$0	\$25	\$180	\$338	\$180	\$216	\$216	\$216	\$216	\$225	\$225
MPR081	X00252	Recurring Program	Buildings Renewal & Upgrade Program for Youth Services Buildings	Ensure Council's Youth Services buildings are renewed when required & provide a safe & comfortable environment for users	Ensure Council's Youth Services buildings are renewed when required & provide a safe & comfortable environment for users.	Capital	\$0	\$0	\$0	\$0	\$0	\$99	\$180	\$99	\$99	\$108	\$108	\$108	\$108	\$108
MPR083	X00254	Officer Initiative	George Gahan Centre - Entry, Office & Toilet Upgrade	George Gahan Centre - Entry, Office & Toilet Upgrade	Improve accessibility & provide compliant toilets	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR184	0	Officer Initiative	Air-conditioning upgrades for Harold Holt Swim Centre	Upgrade and replace the existing air conditioning systems at Harold Holt Swim Centre for improved comfort and sustainability of the site	The air-conditioning system is at its end of life and replacement will consider sustainability improvements	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$1,800	\$1,800	\$0	\$0	\$0	\$0	\$0	\$0
MPR185	X00266	Officer Initiative	Prahran Market Asset Renewal	To undertake asset renewal works identified in the asset condition desktop study in Jun 2021	Identified in the 2021 asset condition audit.	Capital	\$700	\$111	\$1,200	\$0	\$1,200	\$3,780	\$2,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
MPR186	X00246	Community Request	Kitchen upgrades at Brookville Kindergarten	Refurbish and upgrade kitchen facilities at Brookville Kindergarten	Kitchen is due for renewal	Capital	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR187	X00249	Officer Initiative	Kitchen Appliance replacement for Malvern Valley Golf Course function centre	Replace and upgrade kitchen stainless steel bench tops and appliances such as fridges and freezers	Equipment at end of life	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR188	0	Officer Initiative	Armadale Early Learning Centre Refurbishment	Refurbishment of Armadale early learning centre	centre is in need of refurbishment	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR189	0	Officer Initiative	Dunlop Pavilion Accessible ramp completion	Completion of accessible ramp to connect carpark and sport ground	provide accessible access from carpark to sports ground	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PKS021	X09875	Recurring Program	Parks - Public toilet renewal	Annual program to refurbish one of Council's Exeloo public toilets in parks across the city	Exeloo public toilets are heavily used and require periodic refurbishment.	Capital	\$0	\$0	\$25	\$0	\$25	\$23	\$23	\$23	\$23	\$23	\$23	\$23	\$23	\$23
PKS023	X09379	Recurring Program	Climate Response - Emissions Reduction Program	Annual program to investigate and implement initiatives to reduce Council's carbon emissions, including solar and building system improvements.	Initiatives to reduce Council's greenhouse gas emissions and utility costs. Key commitment of Council's climate action response.	Capital	\$0	\$300	\$550	\$0	\$550	\$495	\$495	\$495	\$495	\$495	\$495	\$495	\$495	\$495
PMG003	X09542	Recurring Program	Heating, ventilation, and air conditioning Improvements And Maintenance across all Council Buildings.	Heating, ventilation, and air conditioning improvements and maintenance across all Council buildings.	To ensure that all heating, ventilation, and air conditioning across all buildings operates at an optimum level	Capital	\$40	\$135	\$80	\$0	\$80	\$167	\$171	\$176	\$180	\$185	\$189	\$194	\$198	\$198
PMG004	X09639	Recurring Program	Urgent Drainage Renewals around Council Buildings	Replacement of faulty drains, downpipes, guttering upgrades	To ensure that all stormwater drains servicing buildings operate at effective level	Capital	\$8	\$55	\$30	\$0	\$30	\$91	\$61	\$63	\$64	\$66	\$68	\$69	\$69	\$69
PMG008	X00260	Other Council endorsed strategy	Asbestos Audits and Removals	Works previously carried out under Property Unit. Budget is to allow for ongoing audits, containment, removal for new and existing buildings.	Ongoing asbestos auditing, compliance and removals required for Council buildings	Capital	\$39	\$11	\$20	\$0	\$20	\$72	\$45	\$45	\$45	\$45	\$45	\$45	\$45	\$45
PSD011	X09755	Community Request	Toilet Facilities Hawksburn Village	Selection of toilet and preferred site within Hawksburn Village	Toilet required to accommodate the many residents and visitors to Hawksburn Village shopping precinct	Capital	\$0	\$0	\$0	\$0	\$0	\$45	\$225	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD017	X09620	Other Council endorsed strategy	Percy Treyvaud Master Plan Implementation	Implementation of Percy Treyvaud Memorial Park Master Plan	To develop a sport and recreation facility to include four indoor courts and all existing users of Percy Treyvaud Memorial Park	Capital	\$1,562	\$6,079	\$24,102	\$0	\$24,102	\$5,000	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
REC001	X09798	Other Council endorsed strategy	Floodlight Maintenance Program	Rolling 5 year program of sports floodlighting maintenance including comprehensive audits in year 4 of every 5 year cycle to inform the recurring program of work	Annual program to ensure sports floodlights maintain their operating and safety performance consistent with Australian standards	Capital	\$0	\$10	\$84	\$0	\$84	\$95	\$98	\$101	\$104	\$106	\$109	\$112	\$114	\$117

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
REC007	X09598	Other Council endorsed strategy	Sporting Facilities Floodlighting Upgrade Program	Sports floodlighting upgrade & renewal projects in line with priority order identified in the sports floodlighting development plan	Annual program to ensure floodlighting is safe, functional and compliant with national sporting code standards and Australian sports lighting standards.	Capital	\$400	\$436	\$366	\$0	\$366	\$347	\$356	\$367	\$378	\$390	\$401	\$413	\$426	\$438
REC009	X09363	Recurring Program	Recreation Facilities Functional Upgrades	consolidated into REC003	consolidated into REC003	Capital	\$0	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1
REC010	X09473	Recurring Program	Pavilion Functional Upgrades	Pavilion improvement works across Council's 16 sports pavilions	Pavilion upgrade works to address non-compliance with Council's sports facility standards	Capital	\$0	\$6	\$50	\$0	\$50	\$47	\$48	\$50	\$50	\$52	\$54	\$55	\$57	\$59
REC013	X09619	Other Council endorsed strategy	Toorak Park Masterplan Implementation - Stages 2 & 3	Redevelop existing sports pavilion to premier standard and reconstruction sports oval and lighting	Adopted pavilion strategy identifies Charles Lux Pavilion for redevelopment. Implementation consistent with Stage 3 of Toorak Park & Victory Square Master Plan	Capital	\$2,015	\$385	\$3,600	\$600	\$3,000	\$8,540	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
REC014	X00239	Other Council endorsed strategy	Central Park Pavilion Feasibility Study	Engage a consultant team to conduct a detailed feasibility study for a new fit-for-purpose sports pavilion at Central Park	The pavilion at Central Park is severely undersized. The feasibility will provide recommendations on the type & scale of pavilion needed to meet current/future community needs.	Capital	\$0	\$5	\$0	\$0	\$0	\$219	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
			BUI	Projects deferred with no new Bids			\$1,231	\$573	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Total Buildings</b>							<b>9,243</b>	<b>13,547</b>	<b>33,681</b>	<b>620</b>	<b>33,061</b>	<b>24,046</b>	<b>16,648</b>	<b>11,957</b>	<b>22,859</b>	<b>21,261</b>	<b>6,275</b>	<b>12,317</b>	<b>15,740</b>	<b>19,741</b>
<b>Fleet and Equipment Replacement</b>																				
AQC006	X09502	Officer Initiative	Thermal Pool Blankets Replacement	Replace thermal pool blankets on pools at Harold Holt Swim Centre and Prahran Aquatic Centre	Blankets will be due for replacement. They provide a significant cost saving in energy bills and keep water cleaner	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45	\$0	\$0	\$0	\$0	\$0	
AQC008	X08528	Officer Initiative	Prahran Aquatic Centre - Pool, Plant and Equipment Maintenance	routine and reactive maintenance of mechanical pool, plant and equipment	Required to keep the pools operational	Capital	\$0	\$36	\$50	\$0	\$50	\$72	\$72	\$77	\$77	\$77	\$81	\$81	\$81	
AQC009	X08530	Recurring Program	Harold Holt Swim Centre - Harold Holt Memorial Swimming Centre Mechanical Plant and Equipment Replacement	Replacement of plant and equipment at Harold Holt Swim Centre	Replacement of equipment essential to the daily operating of the mechanical plant and equipment at the centre.	Capital	\$0	\$156	\$150	\$0	\$150	\$135	\$135	\$144	\$144	\$149	\$149	\$149	\$149	
FLE001	X07035	Recurring Program	Garbage & Recycling Bin Replacement Program	Replacement of damaged & stolen mobile garbage bins.	Maintain equity in Councils assets	Capital	\$0	\$179	\$220	\$0	\$220	\$198	\$198	\$198	\$198	\$198	\$198	\$198	\$198	
FLE003	X08756	Recurring Program	Fleet Workshop - Replacement of Plant & Associated Equipment	Annual replacement of jacks & jack stands, lift chains & trolleys and associated plant	OH&S renewal / replacement program	Capital	\$0	\$0	\$0	\$0	\$0	\$9	\$9	\$9	\$9	\$9	\$9	\$9	\$9	
FLE004	X08762	Recurring Program	Annual Specialised Vehicles Purchase/ Replacement Program	Replacement of specialised vehicles and equipment in line with replacement guidelines	Maintain equity in Councils assets	Capital	\$456	\$2,289	\$1,700	\$0	\$1,700	\$1,620	\$1,643	\$1,665	\$1,665	\$1,665	\$1,710	\$1,755	\$1,800	

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
FLE005	X08763	Recurring Program	Annual Light Fleet Vehicles Purchase/ Replacement Program	Replacement of vehicles in line with replacement guidelines	Maintain equity in Councils assets	Capital	\$591	\$274	\$0	\$0	\$0	\$900	\$900	\$990	\$990	\$990	\$900	\$900	\$900	\$900
FLE006	X00109	Council Request	Re-Branding Specialised Fleet	Re-Branding of Waste Collection Trucks, Street Sweepers, Community Buses & Transfer Trailers.	Re-invigorate Councils branding within the community	Capital	\$40	\$12	\$35	\$0	\$35	\$32	\$45	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FLE007	X09515	Recurring Program	Public Place Recycling	Installation of PPR bins in shopping strips	Request from Councillors & community	Capital	\$0	\$51	\$20	\$0	\$20	\$18	\$18	\$18	\$18	\$18	\$18	\$18	\$18	\$18
FLE010	X00110	Recurring Program	Waste Bin Lid Changeover	The progressive changing over of household & business waste bin lids to conform with Australian standard bin-lid guidelines	Stonnington bin lids do not match that of the Australian standard guidelines.	Capital	\$297	\$203	\$4,200	\$0	\$4,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FLE011	X09948	Officer Initiative	Solar Compacting Bins	Installation of Solar Compacting litter & recycling bins into the public realm	Solar bins are an innovative waste management solution for priority parks and open space. Bins have greater capacity, reducing collection frequency and litter issues.	Capital	\$0	\$97	\$0	\$0	\$0	\$90	\$45	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FLE014	X00111	Recurring Program	Annual Community Buses Replacement	Replacement of small and medium sized buses in line with replacement guidelines	Maintain equity in Councils assets	Capital	\$0	\$260	\$0	\$0	\$0	\$167	\$77	\$0	\$81	\$216	\$0	\$0	\$171	\$81
PKS016	X09141	Recurring Program	Minor Equipment Upgrades for all Parks	Annual program to upgrade and replace minor parks plant and equipment	Ongoing need to upgrade and replace equipment to meet service needs, quality and safety	Capital	\$0	\$10	\$10	\$0	\$10	\$9	\$9	\$9	\$9	\$9	\$9	\$9	\$9	\$9
PMG005	X09772	Recurring Program	Closed-circuit television (CCTV) Minor Upgrades - Various Facilities And Public Realm	Ongoing maintenance and minor upgrades for existing Closed-circuit television (CCTV) systems.	All systems require ongoing maintenance and minor upgrades, to ensure CCTV systems are kept up to date.	Capital	\$0	\$3	\$250	\$0	\$250	\$225	\$225	\$225	\$225	\$225	\$225	\$225	\$225	\$225
RDM006	X09327	Recurring Program	Infrastructure Maintenance Section - minor equipment replacement	Replacement of tools and minor equipment required to complete maintenance works	Maintain efficiency by undertaking works with equipment in good working order	Capital	\$0	\$15	\$0	\$0	\$0	\$28	\$14	\$15	\$15	\$15	\$16	\$16	\$17	\$17
TRN017	X00279	Officer Initiative	Pay Systems And Entry/Exit Equipment Upgrade at Multi-Deck Car Parks	Upgrade of Pay Stations, Entry/Exit Equipment and license and number plate recognition to match Prahran Square	Equipment at end of useful life & now requiring upgrade as well as aligning with new Prahran Square equipment	Capital	\$1,170	\$30	\$100	\$0	\$100	\$90	\$90	\$90	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Fleet and Equipment Replacement</b>							\$2,554	\$3,614	\$6,735	\$0	\$6,735	\$3,592	\$3,479	\$3,485	\$3,431	\$3,570	\$3,315	\$3,360	\$3,577	\$3,487
<b>Furniture &amp; Fittings</b>																				
AGH002	X09281	Recurring Program	Furniture Replacement Phoenix Park Aged Care Facilities	Furniture upgrades to support Seniors Centres as required including chairs, tables crockery etc.	Funds for upgrade of furniture in Seniors Centres as required	Capital	\$0	\$5	\$0	\$0	\$0	\$9	\$5	\$5	\$5	\$5	\$5	\$5	\$5	\$5

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
AGH014	X00102	Recurring Program	Furniture Replacement Grattan Gardens Community Centre	Furniture upgrades to support Seniors Centres as required including chairs, tables, crockery etc.	Funds for upgrade of furniture in Seniors Centres as required	Capital	\$0	\$6	\$15	\$0	\$15	\$14	\$14	\$14	\$14	\$14	\$14	\$14	\$14	\$14
API002	X09898	Officer Initiative	Community Closed-circuit television (CCTV) Strategic Initiatives	Closed-circuit television (CCTV) Strategic initiatives (Annual Audit, strategic responses new cameras)	Safe operation of community/public CCTV network, compliance with audit and Vic Police Memorandum of understanding	Capital	\$0	\$37	\$30	\$0	\$30	\$27	\$27	\$27	\$27	\$27	\$27	\$27	\$27	\$27
AQC004	X09019	Recurring Program	Furniture And Equipment Replacement - Prahran Aquatic Centre	Continued replacement of furniture & equipment including: sun loungers, tables/chairs, lane ropes, and pool inflatables and accessories.	Routine replacement and maintenance of equipment such as chairs, tables, presentation equipment, two way radios etc	Capital	\$0	\$25	\$20	\$0	\$20	\$18	\$18	\$18	\$18	\$18	\$18	\$18	\$18	\$18
AQC005	X09020	Recurring Program	Furniture And Equipment Replacement - Harold Holt Swim Centre	Furniture and equipment replacement program at Harold Holt Swim Centre	Reactive maintenance budget to replace old and broken furniture, gym equipment and pool equipment including mats, kickboards, toys, inflatables etc	Capital	\$0	\$19	\$20	\$0	\$20	\$36	\$18	\$18	\$18	\$18	\$18	\$18	\$18	\$18
AQC022	X09974	Officer Initiative	Harold Holt Dry Program Rejuvenation Project	To create a modern health club and group exercise facility at Harold Holt Swim Centre that is reflective of the community and the changing trends within the industry	Short term expenditure will lead to sustained growth in memberships and increased income - by Y5 the gym will operate at break even (currently 250K deficit)	Capital	\$840	\$409	\$0	\$0	\$0	\$675	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
COC001	X09309	Recurring Program	Technical Equipment Upgrades & Replacements	Provision for equipment upgrades and replacements for Chapel and Loft Theatres.	OH&S compliance Ensure all equipment and facilities are maintained and upgraded to ensure the venue operates safely and efficiently and remains a desirable asset for hire	Capital	\$0	\$43	\$48	\$0	\$48	\$45	\$45	\$45	\$45	\$45	\$45	\$45	\$45	\$45
COC002	X09656	Recurring Program	Functional Upgrades at Chapel Off Chapel	Various equipment and upgrades as required in line with business operations such as Front of House radios, Set fixtures, courtyard furniture, dressing room fixtures, fridges etc	Various minor improvements required to enhance the facilities and its operations.	Capital	\$0	\$7	\$40	\$0	\$40	\$45	\$45	\$45	\$45	\$45	\$45	\$45	\$45	\$45
COC005	X09915	Officer Initiative	Upright Piano Replacement	to replace current upright piano which has become damaged and no longer performance quality.	Current piano has been used on stage for over 15 years is damaged - no longer up to performance quality	Capital	\$23	\$0	\$0	\$0	\$0	\$21	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
COC006	X09975	Officer Initiative	Foyer Furniture Replacement	To replace and update foyer furniture	Existing furniture will be 15 years old and has come to the end of its lifespan	Capital	\$25	\$0	\$0	\$0	\$0	\$23	\$0	\$0	\$23	\$0	\$0	\$0	\$23	\$0
COC007	X00106	Officer Initiative	Seating Bank Refurbishment/Replacement at Chapel Off Chapel	To allow for a provision to refurbish and replace elements of the Chapel theatre seating bank and/or fixtures.	Furnishings and motorised mechanism of seating bank will have reached the end of life span and could become hazardous.	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$315	\$0	\$0	\$0	\$0	\$0	\$0	\$0
COC008	0	Officer Initiative	LED light replacement in LOFT Theatre (Chapel Off Chapel)	Replacement of 28 tungsten stage lights in the LOFT with energy efficient LED lights	Aligns with Climate Action Plan and will show an immediate reduction in carbon emissions and electricity charges - provide exceptional equipment for hirers (value add)	Capital	\$0	\$0	\$0	\$0	\$0	\$63	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
COM002	X09306	Recurring Program	Furniture and Equipment Upgrades For Maternal Child & Health and Early Year Services	Upgrade of white goods, furniture and equipment for OH&S and safety requirements and improved sustainable equipment.	Upgrade equipment current children's tables and chairs to improve functionality, purchase white goods due for replacement, children's cots and Maternal Child & Health furniture at some sites.	Capital	\$0	\$30	\$30	\$0	\$30	\$27	\$27	\$29	\$29	\$32	\$32	\$32	\$32	\$32



**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
HAL001	X08946	Recurring Program	Equipment for Function Centre at Prahran Town Hall	Purchase of new equipment to accommodate hirer needs and requirements	New equipment required as sound, lighting, AV and kitchen equipment becomes redundant and cannot accommodate hirer requirements and new technology.	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
HAL003	X09524	Recurring Program	Furniture Replacement - Malvern Town Hall	Replace obsolete furniture including tables, chairs and trolleys.	Furniture has reached the end of their operational life or no longer meets Hirer's requirements.	Capital	\$20	\$0	\$10	\$0	\$10	\$18	\$18	\$18	\$18	\$18	\$18	\$18	\$18	\$18	
HAL004	X09525	Officer Initiative	Malvern Town Hall - Equipment Replacement	Replace equipment that has reached the end of its service life & is inefficient. Update P.A System in the Main Hall.	Replace items that are no longer operable and no longer meet Hirer requirements with modern, safe and energy saving equipment.	Capital	\$49	\$1	\$10	\$0	\$10	\$18	\$18	\$18	\$18	\$18	\$18	\$18	\$18	\$18	
HAL009	X09857	Council Request	Replacement of Furniture & Equipment including Functional Improvements at 311 & Malvern Town Hall Office	Furniture replacement & upgrade of equipment, including replacement of items due to wear and tear, replacement of rubbish bins & investigation of electronic signage for meeting rooms	Continuous improvement of Council's assets.	Capital	\$0	\$20	\$20	\$0	\$20	\$18	\$18	\$18	\$18	\$18	\$18	\$18	\$18	\$18	
LIB004	X08789	Recurring Program	Furniture And Equipment for Libraries	Purchase new furniture & fittings as we respond to changing needs in use of spaces & service delivery across 5 sites. Ongoing replacement of children's furniture in all libraries.	Existing furniture is becoming worn out and needs replacement. Rugs and cushions need to be upgraded. Furniture has high use.	Capital	\$0	\$32	\$35	\$0	\$35	\$32	\$32	\$32	\$32	\$32	\$32	\$32	\$32	\$32	
LIB006	X09705	Council Request	Stonnington History Centre Project	SHC will complete a project each year, which may include books, displays, heritage markers.	Heritage is an important aspect of Stonnington and needs to be preserved for use by the community now and in to the future. We need to ensure the conservation of our history.	Capital	\$0	\$26	\$30	\$0	\$30	\$45	\$45	\$45	\$45	\$45	\$45	\$45	\$45	\$45	
MPR024	X09737	Officer Initiative	Council Properties - Light Fitting Replacement	Replacement of old, inefficient light fittings at various sites, as scheduled in the Building Condition Audit	Lights are at the end of their life	Capital	\$0	\$0	\$0	\$0	\$0	\$50	\$50	\$50	\$50	\$54	\$54	\$54	\$54	\$54	
PSQ002	X00276	Recurring Program	Prahran Square Outdoor furniture	Mobile furniture to create a pop up lounge area at Prahran Square	Furniture in the Square has been a popular addition. Purchasing furniture enables Prahran Square to install and maintain furniture all year round as required.	Capital	\$0	\$119	\$25	\$0	\$25	\$23	\$23	\$108	\$23	\$23	\$23	\$108	\$23	\$23	
YTH003	X09709	Officer Initiative	Furniture and Equipment For Youth Services:	Purchase of new and replacement furniture and required equipment for Youth Services and Mid Year Youth Services Office post COVID-19	Due to increased program delivery furniture and equipment requires replacing and updating every few years for service amenity and OH&S compliance	Capital	\$0	\$10	\$5	\$0	\$5	\$9	\$5	\$9	\$5	\$9	\$5	\$5	\$5	\$5	
YTH009	X09859	Officer Initiative	Hub Equipment Upgrade	To upgrade equipment for the HUB to ensure OH&S compliance and that the HUB remains safe & engaging to children and families	Ongoing development of the Hub play equipment and upgrades/replacement of some existing equipment to ensure child safety standards and OH&S compliance.	Capital	\$0	\$40	\$25	\$0	\$25	\$9	\$23	\$9	\$23	\$9	\$23	\$9	\$23	\$9	
			FUR	Projects deferred with no new Bids			\$175	\$1,201	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Total Furniture &amp; Fittings</b>								\$1,133	\$2,029	\$363	\$0	\$363	\$1,222	\$743	\$506	\$452	\$428	\$437	\$509	\$459	\$423
<b>Information Technology</b>																					
AQC002	X09294	Recurring Program	IT Upgrades For Aquatics	Upgrades for Point of sales, bookings, telephone systems. Includes replacement of touch screens, cash drawers and other hardware including card readers.	Minor modifications to systems to meet changing needs and improve responsiveness. Increased expense in 20/21 to implement new POS system, offset by decreases in following years	Capital	\$65	\$13	\$50	\$0	\$50	\$9	\$14	\$14	\$14	\$14	\$14	\$14	\$14	\$14	

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
BST018	X00054	Recurring Program	BAU Technology Enablement Program	Business As Usual (BAU) Technology Enablement Program, includes security updates, renewal of core infrastructure tools, updates to workplace PC software.	Necessary IT asset management	Capital	\$121	\$3,138	\$2,000	\$0	\$2,000	\$479	\$1,356	\$479	\$479	\$861	\$839	\$479	\$486	\$486
COM001	X09307	Recurring Program	IT Upgrades For Community Services	Upgrade of equipment and systems	Ensure software systems are up to date and support introduction of extended Qikids software system for better service to families	Capital	\$0	\$10	\$10	\$0	\$10	\$9	\$11	\$11	\$11	\$11	\$11	\$11	\$11	\$11
HAL021	X00407	Community Request	Malvern Town Hall - Wi-Fi installation	Install permanent Wi-Fi in the Main Hall of the Malvern Town Hall	Currently no Wi-Fi available in the Main Hall of the Malvern Town Hall	Capital	\$0	\$0	\$30	\$0	\$30	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
LIB002	X08303	Recurring Program	IT Hardware & Peripherals Replacement for Library	Replacement of PCs, printers and IT equipment in libraries as per replacement schedule.	Public and staff have up to date equipment as technology evolves.	Capital	\$0	\$81	\$55	\$0	\$55	\$68	\$68	\$68	\$72	\$72	\$72	\$77	\$77	\$81
LIB003	X09343	Recurring Program	Library IT Upgrades	Required for upgrades to Library Management System and other Library related IT software/hardware.	Minor modifications to systems to meet changing needs and improve responsiveness.	Capital	\$0	\$10	\$10	\$0	\$10	\$9	\$11	\$11	\$11	\$11	\$11	\$11	\$11	\$11
			INF	Projects deferred with no new Bids			\$0	\$30	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Information Technology</b>							\$186	\$3,282	\$2,155	\$0	\$2,155	\$573	\$1,459	\$581	\$586	\$968	\$946	\$590	\$598	\$602
<b>Arts/Economic Development</b>																				
EDV007	X08200	Recurring Program	Arts Program (Council Arts acquisition)	Following the adoption by Council of the Arts Acquisition Strategy and ongoing roll-out	Enhancement of Council's art collection	Capital	\$70	\$9	\$0	\$0	\$0	\$99	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50
EDV008	X09434	Recurring Program	Public Open Space Art Program	Following the adoption by Council of the Arts Acquisition Strategy and ongoing roll-out	Development of Council's Public Art Commissions. Budget maintained to create employment and professional development opportunities for visual artists and creative industries.	Capital	\$40	\$113	\$80	\$0	\$80	\$72	\$72	\$72	\$72	\$72	\$72	\$72	\$72	\$72
EDV009	X09714	Council Request	Sculptures in Public Realm	Create new sculptures in Public Realm	The additional money every second year is to cover the conservation costs of existing and new appreciable assets in the Public Art collection.	Capital	\$0	\$67	\$130	\$0	\$130	\$68	\$162	\$23	\$162	\$27	\$162	\$27	\$162	\$27
<b>Total Arts/Economic Development</b>							\$110	\$189	\$210	\$0	\$210	\$239	\$284	\$144	\$284	\$149	\$284	\$149	\$284	\$149
<b>Library Stocks</b>																				
LIB001	X08788	Recurring Program	Materials and E-Services Subscriptions for Libraries	Purchase of new library materials including books and e-services subscriptions	Collection needs to be up to date and relevant to our ever changing and growing community. We also need to ensure we have collection items in new and emerging formats.	Capital	\$0	\$630	\$635	\$0	\$635	\$576	\$675	\$630	\$585	\$594	\$603	\$612	\$612	\$612
LIB005	X09468	Recurring Program	Read Now Collection to all Libraries	To allow the continued expansion and delivery of the successful Read Now collection to all libraries.	The collection has been incredibly successful and is now available at all libraries. Ongoing funding is required to provide the collection across the library service.	Capital	\$0	\$40	\$40	\$0	\$40	\$36	\$36	\$39	\$39	\$39	\$39	\$39	\$39	\$39

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
LIB008	X09707	Officer Initiative	Radio-frequency identification - Maintenance and Equipment Upgrade	Radio-frequency identification Maintenance agreement and equipment upgrades/renewal	Radio-frequency identification equipment needs to be maintained through out usage and equipment will need to be upgraded every 5 years as maintenance contract runs out and equipment / Tech becomes obsolete	Capital	\$0	\$27	\$27	\$0	\$27	\$24	\$101	\$27	\$27	\$27	\$27	\$101	\$27	\$27
LIB009	X08787	Officer Initiative	Library Book Processing	Processing and cataloguing new books and other items to make them available for loan to the community	Items needs to be made accessible and secure for public use	Capital	\$0	\$387	\$310	\$0	\$310	\$288	\$288	\$288	\$288	\$288	\$297	\$297	\$288	\$288
<b>Total Library Stocks</b>							\$0	\$1,084	\$1,012	\$0	\$1,012	\$924	\$1,100	\$984	\$939	\$948	\$966	\$1,049	\$966	\$966
<b>Roads, Footpaths, K&amp;C and Drainage</b>																				
AMP009	X00408	Recurring Program	Drainage CCTV Inspection Program	Targeted and prioritised CCTV inspections of Council's drainage network	To develop a proactive and targeted CCTV inspection program to mitigate the risk of drainage failure and flooding.	Capital	\$0	\$0	\$300	\$0	\$300	\$270	\$270	\$270	\$270	\$270	\$270	\$270	\$270	\$270
AMP010	X08752	Recurring Program	Bridges - Level 1, 2 and 3 Inspections	Annual bridge condition and defects inspections.	Cannot effectively manage bridge assets without a clear understanding of their condition and remaining life information which is derived from these inspections.	Capital	\$0	\$21	\$28	\$0	\$28	\$26	\$27	\$28	\$29	\$30	\$31	\$32	\$32	\$0
INF003	X08706	Recurring Program	Local Roads - Urgent works & contingency	To carry out urgent works on local roads	To ensure public safety and OH&S compliance	Capital	\$0	\$184	\$162	\$0	\$162	\$149	\$153	\$157	\$160	\$165	\$168	\$173	\$180	\$180
INF004	X08710	Recurring Program	Local Road - road asphalt resurfacing program	Asphalt resurfacing of local roads and car parks	To ensure road assets are maintained effectively	Capital	\$0	\$2,064	\$2,000	\$0	\$2,000	\$2,187	\$2,241	\$2,295	\$2,354	\$2,412	\$2,475	\$2,534	\$2,601	\$2,601
INF006	X08753	Recurring Program	Bridges - General Maintenance/Improvement program	General repair, maintenance, upgrade of bridges as per inspection reports	As per inspection reports, to ensure identified defects are rectified on all bridges in Stonnington	Capital	\$0	\$24	\$63	\$0	\$63	\$59	\$59	\$61	\$63	\$64	\$66	\$68	\$69	\$69
INF007	X08970	Recurring Program	Road Safety Works - Construction by Infrastructure	Roads safety works on local roads initiated by Transport unit.	To improve safety on local roads network	Capital	\$242	\$229	\$100	\$0	\$100	\$248	\$255	\$261	\$267	\$275	\$281	\$288	\$295	\$295
INF008	X09066	Recurring Program	Kerb Rehabilitation Program	Rehabilitation of concrete and/or bluestone kerbs	To maintain a satisfactory level of service of the kerb & channel network	Capital	\$0	\$99	\$300	\$0	\$300	\$279	\$288	\$297	\$306	\$315	\$324	\$333	\$342	\$351
INF009	X09230	Recurring Program	Design of various Right of Ways for future works	Design Services for laneways and R.O.W's for future construction	There are many laneways that are very old and require replacement and new drainage.	Capital	\$0	\$50	\$38	\$0	\$38	\$35	\$36	\$37	\$38	\$39	\$40	\$41	\$41	\$41
INF010	X09231	Recurring Program	Infrastructure Design Works for Future Year Construction	Planning & Design of future projects	To ensure projects designed well in advance and are constructed in the budgeted financial year	Capital	\$0	\$137	\$140	\$0	\$140	\$129	\$132	\$136	\$140	\$142	\$146	\$149	\$153	\$153
INF011	X09232	Recurring Program	Drainage program - relining to existing drains & construction	Relining of existing drains where access is limited	There are many drains in easements where open-cut is not possible	Capital	\$0	\$394	\$315	\$0	\$315	\$291	\$298	\$305	\$313	\$321	\$329	\$338	\$347	\$347

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
INF012	X09233	Recurring Program	Drainage Improvement Works	Undertake drainage improvement works to ensure drainage network is expanded to cover the whole municipality. E.g. new drainage system in flood prone areas	To minimise risk to public safety and property damage	Capital	\$0	\$677	\$715	\$0	\$715	\$662	\$680	\$693	\$711	\$729	\$747	\$770	\$788	\$788
INF013	X09330	Recurring Program	Drainage - minor works program	Drainage minor works that can resolve/improve localised flood problems in various areas	Minor works that can reduce flooding of properties during average storm events. E.g. Additional pits or modifications to existing pits.	Capital	\$0	\$540	\$515	\$0	\$515	\$473	\$486	\$495	\$509	\$522	\$536	\$549	\$563	\$563
INF014	X09394	Recurring Program	Local Roads Refurbishment Design Service	Design works for replacing kerbs, road surface, new drainage proposals etc.	To address the challenge of high crown roads with deep gutters, limited drainage, vehicles scraping driveways & aging road surface	Capital	\$0	\$158	\$162	\$0	\$162	\$149	\$153	\$157	\$160	\$165	\$168	\$173	\$177	\$177
INF015	X09569	Officer Initiative	Charles Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	Combination of minimal grade road within Special Building Overlay, deterioration of pavement surfaces & need for further property drainage	Capital	\$449	\$42	\$0	\$0	\$0	\$464	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF017	X09978	Officer Initiative	Darling Street South Yarra Toorak Rd to Domain Rd	Reconstruction of road pavement, footpath and drainage upgrade	Deterioration of road pavement, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$941	\$0	\$0	\$0	\$0	\$0	\$0
INF019	X00123	Officer Initiative	Fawkner Street South Yarra Punt to Powell	Reconstruction of road pavement, footpath and drainage upgrade	Deterioration of road pavement, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$423	\$437	\$0	\$0
INF022	X09627	Officer Initiative	Car Park Facility Rehabilitation	Pavement rehabilitation, kerbing reconstruction and minor drainage	Deteriorating Car Park condition	Capital	\$260	\$238	\$100	\$0	\$100	\$286	\$495	\$509	\$522	\$536	\$549	\$563	\$576	\$576
INF025	X09636	Officer Initiative	Peel Street Refurbishment Stages 1&2	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	Deteriorating road condition	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$558	\$468	\$0	\$0	\$0	\$0	\$0
INF026	X09637	Officer Initiative	Argo Street Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	Deteriorating road condition	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$891	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF028	X09645	Recurring Program	Arterial road and Shopping centre footpath repair and maintenance	Footpath works (Arterial Road And Shopping Centre)	Footpath works to meet the asset requirements	Capital	\$0	\$10	\$155	\$0	\$155	\$144	\$149	\$153	\$158	\$162	\$167	\$171	\$176	\$176
INF029	X09649	Recurring Program	Pram Crossings Upgrades to Disability Discrimination Act Standards	Replace existing non-compliant pram crossings with Disability Discrimination Act Standard Pram Crossings	There are many old roads in the municipality that were constructed to design standards at the time. These standards are now obsolete and new Disability Discrimination Act standards need to be implemented.	Capital	\$0	\$32	\$77	\$0	\$77	\$73	\$75	\$77	\$78	\$80	\$82	\$85	\$86	\$86
INF030	X09002	Recurring Program	Roads to Recovery Funded Projects	Reconstruction of Roads under the Roads To Recovery Funded Program	Council is to receive Grant funding for 2019-24	Capital	\$0	\$199	\$298	\$298	\$0	\$268	\$268	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
INF031	X00124	Officer Initiative	Molesworth Street Prahran Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade	Deterioration of road pavement, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$621	\$0	\$0	\$0	\$0	\$0	\$0
INF032	X00125	Officer Initiative	Quamby Avenue South Yarra Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade	Deterioration of road pavement, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$158	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF033	X00126	Officer Initiative	River Street South Yarra Refurbishment Toorak to Malcolm	Reconstruction of road pavement, footpath and drainage upgrade	Deterioration of road pavement, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$135	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF034	X09900	Recurring Program	Local Roads Footpath Renewal	Reconstruction of footpath and associated works	Deterioration of footpath and need for pedestrian access	Capital	\$0	\$390	\$200	\$0	\$200	\$680	\$698	\$711	\$729	\$747	\$770	\$788	\$806	\$806
INF035	X00127	Officer Initiative	Stanhope Street Refurbishment Glenferrie to Irving	Reconstruction of road pavement, footpath and drainage upgrade	Deterioration of road pavement, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,013	\$0	\$0
INF036	X00128	Officer Initiative	Castlebar Road Malvern East Refurbishment Stage 1 Woodlands Grove to Capon St	Reconstruction of road pavement, footpath and drainage upgrade	Deterioration of road pavement, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$675	\$383	\$0	\$0	\$0
INF038	X00129	Statutory Requirement	ROW Rear 1-9 Great Valley Road & Rear 4-26 Wills St	Reconstruction of Laneway and Drainage Expansion (Rear 1-9 Great Valley Road & Rear 4-26 Wills St)	Deterioration of laneway and drainage improvement in Special Building Overlay	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$396	\$0	\$0	\$0	\$0	\$0
INF039	X09863	Statutory Requirement	ROW Rear of 364-390 Wattletree Rd & Side of 27 Davies St	Reconstruction of Laneway and Drainage Expansion (ROW Rear of 364-390 Wattletree Rd & Side of 27 Davies St)	Deterioration of laneway and drainage improvement in Special Building Overlay	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$315	\$0	\$0	\$0	\$0	\$0
INF042	X00131	Statutory Requirement	ROW Rear of 43 Greville St to Rear of 49 Perth St	Reconstruction of Laneway and Drainage Expansion ROW Rear of 43 Greville St to Rear of 49 Perth St	Deterioration of laneway and drainage improvement in Special Building Overlay	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225	\$0	\$0	\$0	\$0	\$0	\$0
INF043	X00132	Officer Initiative	Oxford Street Malvern	Reconstruction of road pavement, footpath and drainage upgrade	Deterioration of road pavement, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$603	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF044	X00133	Officer Initiative	Monomeath Ave Toorak	Reconstruction of road pavement, footpath and drainage upgrade	Deterioration of road pavement, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$437	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF048	X09805	Officer Initiative	Wilks Ave Toorak	Reconstruction of road pavement, footpath and drainage upgrade	Deterioration of road pavement, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$745	\$0	\$0	\$0	\$0	\$0	\$0	\$0

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Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
INF050	X00137	Officer Initiative	Dundonald Ave Malvern East	Reconstruction of road pavement, footpath and drainage upgrade	Deterioration of road pavement, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$574	\$0	\$0	\$0	\$0	\$0	\$0
INF056	X00138	Statutory Requirement	ROW Rear of 1 - 21 Lara Street	Reconstruction of Laneway and Drainage Expansion	Deterioration of laneway and drainage improvement in Special Building Overlay area	Capital	\$0	\$0	\$305	\$0	\$305	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF060	X00140	Officer Initiative	Toorak Avenue Reconstruction	Reconstruction of road pavement, footpath and drainage upgrade	Deterioration of road pavement, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$531	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF061	X00141	Officer Initiative	Dene Avenue Reconstruction	Reconstruct kerbing, drainage upgrade, road profiling and resurfacing.	Deterioration of road pavement, kerbing and drainage assets	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF065	X00145	Asset Management Plan	Parkside Street Reconstruction	Reconstruct kerbing, footpath, pavement, upgrade drainage & Resurfacing	Deterioration road pavement and undulating bluestone channels.	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$486	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF067	X00146	Statutory Requirement	Mercer Road Armadale High Street to Malvern Road 2 Stages	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade. Design Completed.	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$783	\$765	\$0	\$0	\$0	\$0	\$0
INF069	X00147	Statutory Requirement	Macquarie Street Refurbishment - Prahran	Reconstruction of Road, Kerbing, Footpath. New Drainage	Road is very narrow. Increasing volume vehicular and pedestrian usage. Deteriorating road surface	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$509	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF070	X00148	Statutory Requirement	Osment Street Armadale Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$558	\$0	\$0	\$0	\$0
INF071	X00149	Statutory Requirement	Inverness Avenue Refurbishment Wattleree to No Thru Road	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade	Deterioration of road pavement, kerbing, footpath, drainage need and vehicle scraping.	Capital	\$0	\$0	\$0	\$0	\$0	\$486	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF072	X00150	Statutory Requirement	Tyrone Street Refurbishment Commercial to Argo	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$540	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF073	X00151	Statutory Requirement	Cairnes Crescent Refurbishment - 1st of 3 Stages	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$396	\$0	\$0	\$0
INF075	X00152	Statutory Requirement	Edsall St Refurbishment Stg 1 Nicholls to Isaballe Stg2 Glenferrie to Drysdale	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Edsall St Refurbishment Stg 1 Nicholls to Isaballe Stg2 Glenferrie to Drysdale)	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$486	\$248	\$0	\$0	\$0	\$0	\$0	\$0	\$0

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INF078	X00154	Statutory Requirement	Gordon Street Concrete Road Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Gordon Street Concrete Road Refurbishment)	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$324	\$0	\$0	\$0	\$0	\$0	\$0
INF079	X00155	Statutory Requirement	Melrose Ave Concrete Rd Refurbishment Heritage Overlay	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Melrose Ave Concrete Rd Refurbishment Heritage Overlay)	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$662	\$0	\$0	\$0	\$0	\$0	\$0
INF080	X00156	Statutory Requirement	Langville Court Concrete Rd Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Langville Court Concrete Rd Refurbishment)	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$347	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF082	X00158	Statutory Requirement	Basil Street Concrete Rd Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Basil Street Concrete Rd Refurbishment)	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$824	\$0	\$0	\$0	\$0	\$0
INF083	X00159	Statutory Requirement	Argyll Street Refurbishment Stage 1 of 3 Stages	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Argyll Street Refurbishment Stage 1 of 3 Stages)	Deterioration of road pavement, kerbing, footpath, drainage need and vehicle scraping at driveways	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$824	\$522	\$536	\$0	\$0	\$0	\$0	\$0
INF084	X00160	Statutory Requirement	River Lane Refurbishment	Reconstruction of Bluestone Laneway with Bluestone Pitchers	Deterioration of bluestone pavement, and increasing safety risk due to uneven bluestones	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$410	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF085	X00161	Statutory Requirement	Theodore Court Refurbishment (Macadam Pavement)	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Theodore Court Refurbishment (Macadam Pavement))	Deterioration of road pavement, kerbing, footpath, drainage need and vehicle scraping	Capital	\$0	\$0	\$0	\$0	\$0	\$117	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF086	X00162	Statutory Requirement	Hobson Street Refurbishment (Trees in Road Pavement)	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Hobson Street Refurbishment)	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$396	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF087	X00163	Statutory Requirement	Moore Street Refurbishment Commercial to Argo	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Moore Street Refurbishment - Commercial to Argo )	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$554	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF090	X00166	Statutory Requirement	Batesford Road Refurbishment Stage 1 of 2 Stages	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Batesford Road Refurbishment - Stage 1 of 2 Stages)	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$536	\$549	\$0	\$0	\$0	\$0	\$0
INF092	X00168	Statutory Requirement	Thomas Place Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Thomas Place Refurbishment)	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$473	\$0	\$0	\$0	\$0	\$0
INF093	X00169	Statutory Requirement	Davis Avenue Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Davis Avenue Refurbishment)	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

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Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
INF094	X00170	Statutory Requirement	Stewart Street Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Stewart Street Refurbishment)	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$374	\$0	\$0	\$0	\$0
INF095	X00171	Statutory Requirement	Palfreyman Street Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Palfreyman Street Refurbishment)	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$558	\$0	\$0	\$0
INF096	X00172	Statutory Requirement	Mountfield Avenue Refurbishment Stage 1 of 2 Stages	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Mountfield Avenue Refurbishment Stage 1 of 2 Stages)	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$428	\$5	\$0	\$0	\$0
INF097	X00173	Statutory Requirement	Fulham Avenue Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Fulham Avenue Refurbishment)	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$459	\$0	\$0	\$0	\$0
INF098	X00174	Statutory Requirement	Caroline Street Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Caroline Street Refurbishment)	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$795	\$0	\$795	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF099	X00175	Statutory Requirement	Rae Court Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Rae Court Refurbishment)	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$167	\$0	\$0	\$0	\$0
INF100	X00176	Statutory Requirement	Gauntlet Road Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Gauntlet Road Refurbishment)	Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$549	\$0	\$0	\$0	\$0
INF105	X09908	Statutory Requirement	ROW Asset LANE: REAR 1 MONOMEATH/26 WARRA, POWER AVENUE TO LANE 9071	Reconstruction of Laneway and Drainage Expansion ROW Asset LANE: REAR 1 MONOMEATH/26 WARRA, POWER AVENUE TO LANE 9071	Deterioration of laneway and drainage improvement	Capital	\$0	\$5	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF111	X00179	Statutory Requirement	ROW Asset LANE: REAR 2 STONNINGTON/12 DENHAM, DENHAM PLACE TO NO THROUGH ROAD	Reconstruction of Laneway and Drainage Expansion - ROW Asset LANE: REAR 2 STONNINGTON/12 DENHAM, DENHAM PLACE TO NO THROUGH ROAD	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$149	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF114	X00182	Statutory Requirement	ROW Asset LANE: REAR 289 WAVERLEY/2 BEECH, NO THROUGH ROAD (SOUTH) TO MANNING ROAD	Reconstruction of Laneway and Drainage Expansion ROW Asset LANE: REAR 289 WAVERLEY/2 BEECH, NO THROUGH ROAD (SOUTH) TO MANNING ROAD	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$370	\$0	\$370	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF115	X00183	Statutory Requirement	ROW Asset LANE: REAR 18 EDGAR/REAR 17 OSBORNE, KENT STREET TO LANE 9019	Reconstruction of Laneway and Drainage Expansion - ROW Asset LANE: REAR 18 EDGAR/REAR 17 OSBORNE, KENT STREET TO LANE 9019	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$396	\$0	\$0	\$0	\$0	\$0	\$0
INF116	X00184	Statutory Requirement	ROW Asset LANE: REAR 19 OSBORNE/3 KENT, KENT STREET TO LANE 11118	Reconstruction of Laneway and Drainage Expansion	Deterioration of laneway and drainage improvement	Capital	\$0	\$4	\$0	\$0	\$0	\$0	\$0	\$0	\$270	\$0	\$0	\$0	\$0	\$0



**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
INF117	X00185	Statutory Requirement	ROW Asset LANE: REAR 64 Claremont to Hunter Street	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 64 Claremont to Hunter Street)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$315	\$0	\$315	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF118	X00186	Statutory Requirement	ROW Asset LANE: REAR 53 WILLIAMS/21 ERICA, ERICA STREET TO NORMANBY PLACE	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 53 WILLIAMS/21 ERICA, ERICA STREET TO NORMANBY PLACE)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$29	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF119	X00187	Statutory Requirement	ROW Asset LANE: 80/82 ELIZABETH, ELIZABETH STREET TO LANE 9034	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: 80/82 ELIZABETH, ELIZABETH STREET TO LANE 9034)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$41	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF120	X00188	Statutory Requirement	ROW Asset LANE: 34/36 ADELAIDE, ADELAIDE STREET TO PL AT T INTERSECTION	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: 34/36 ADELAIDE, ADELAIDE STREET TO PL AT T INTERSECTION)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$68	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF121	X00189	Statutory Requirement	ROW Asset STAUNTON LANE, CRESWICK STREET TO NO THROUGH ROAD (WEST)	Reconstruction of Laneway and Drainage Expansion (ROW Asset STAUNTON LANE, CRESWICK STREET TO NO THROUGH ROAD (WEST))	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$108	\$0	\$0	\$0	\$0	\$0	\$0
INF122	X00190	Statutory Requirement	ROW Asset LANE: 6/8 NORTHCOTE, NORTHCOTE ROAD TO NO THROUGH ROAD	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: 6/8 NORTHCOTE, NORTHCOTE ROAD TO NO THROUGH ROAD)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$86	\$0	\$0	\$0
INF123	X00191	Statutory Requirement	ROW Asset LANE: REAR 27 CLYNDON/13 ILLOWA, ILLOWA STREET TO HURSTMON STREET	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 27 CLYNDON/13 ILLOWA, ILLOWA STREET TO HURSTMON STREET)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$117	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF124	X00192	Statutory Requirement	ROW Asset LANE: REAR 1047 MALVERN/1 DENHAM, DENHAM PLACE TO NO THROUGH ROAD (WEST)	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 1047 MALVERN/1 DENHAM, DENHAM PLACE TO NO THROUGH ROAD (WEST))	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$99	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF125	X00193	Statutory Requirement	ROW Asset LANE: 5 EDWARD/REAR 19 CANTERBURY, EDWARD STREET TO LANE 9845	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: 5 EDWARD/REAR 19 CANTERBURY, EDWARD STREET TO LANE 9845)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$99	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF126	X00194	Statutory Requirement	ROW Asset LANE: REAR 545 GLENFERRIE/37 STANHOPE, STANHOPE STREET TO WILLIS STREET	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 545 GLENFERRIE/37 STANHOPE, STANHOPE STREET TO WILLIS STREET)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$135	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF127	X00195	Statutory Requirement	ROW Asset LANE: 1181/1185 MALVERN ROAD, LANE 9169 TO NO THROUGH ROAD (WEST)	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: 1181/1185 MALVERN ROAD, LANE 9169 TO NO THROUGH ROAD (WEST))	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$180	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF128	X00196	Statutory Requirement	ROW Asset LANE: REAR 251 TOORONGA/2 CRESSY, LANE 9087 TO LANE 11082	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 251 TOORONGA/2 CRESSY, LANE 9087 TO LANE 11082)	Deterioration of laneway and drainage improvement	Capital	\$0	\$1	\$0	\$0	\$0	\$0	\$0	\$180	\$0	\$0	\$0	\$0	\$0	\$0

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
INF129	X00197	Statutory Requirement	ROW Asset LANE: REAR 36 BEAVER/52 FINCH, FINCH STREET TO GEORGE STREET	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 36 BEAVER/52 FINCH, FINCH STREET TO GEORGE STREET)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$261	\$0	\$0	\$0	\$0	\$0	\$0
INF130	X00198	Statutory Requirement	ROW Asset LANE: 19/21 HOBSON ST, HOBSON STREET TO NO THROUGH ROAD	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: 19/21 HOBSON ST, HOBSON STREET TO NO THROUGH ROAD)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$266	\$0	\$0	\$0	\$0	\$0	\$0
INF131	X00199	Statutory Requirement	ROW Asset LANE: 449 GLENFERRIE/RESERVE, LANE 9028 TO GLENBERVIE ROAD	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: 449 GLENFERRIE/RESERVE, LANE 9028 TO GLENBERVIE ROAD)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$261	\$0	\$0	\$0	\$0	\$0
INF132	X00200	Statutory Requirement	ROW Asset LANE: REAR 1343 MALVERN/2 MEREDITH, LANE 9171 TO SILVER STREET	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 1343 MALVERN/2 MEREDITH, LANE 9171 TO SILVER STREET)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$261	\$0	\$0	\$0	\$0	\$0
INF133	X00201	Statutory Requirement	ROW Asset LANE: REAR 16 FISHER/REAR 15 DARLING, MAROORA STREET TO SILVERTON STREET	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 16 FISHER/REAR 15 DARLING, MAROORA STREET TO SILVERTON STREET)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$261	\$0	\$0	\$0	\$0	\$0
INF134	X00202	Statutory Requirement	ROW Asset LANE: REAR 180 GLENFERRIE/1 WINTER, LANE 9202 TO IRVING STREET	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 180 GLENFERRIE/1 WINTER, LANE 9202 TO IRVING STREET)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$261	\$0	\$0	\$0	\$0	\$0
INF135	X00203	Statutory Requirement	ROW Asset LANE: 48 SCOTT, LANE 9121 TO NO THROUGH ROAD	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: 48 SCOTT, LANE 9121 TO NO THROUGH ROAD)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$266	\$0	\$0	\$0	\$0
INF136	X00204	Statutory Requirement	ROW Asset LANE: 21/23 DUKE ST, DUKE STREET TO EARL STREET	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: 21/23 DUKE ST, DUKE STREET TO EARL STREET)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$41	\$0	\$0	\$0
INF137	X00205	Statutory Requirement	ROW Asset LANE: 5/7 STEWART ST, STEWART STREET TO NO THROUGH ROAD	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: 5/7 STEWART ST, STEWART STREET TO NO THROUGH ROAD)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$68	\$0	\$0	\$0	\$0
INF138	X00206	Statutory Requirement	ROW Asset LANE: REAR 50 GLENFERRIE/1 GORDON, GORDON GROVE TO NO THROUGH ROAD	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 50 GLENFERRIE/1 GORDON, GORDON GROVE TO NO THROUGH ROAD)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$72	\$0	\$0	\$0	\$0
INF139	X00207	Statutory Requirement	ROW Asset HODGE LANE, LANE 9280 TO NO THROUGH ROAD (NORTH)	Reconstruction of Laneway and Drainage Expansion (ROW Asset HODGE LANE, LANE 9280 TO NO THROUGH ROAD (NORTH))	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$100	\$0	\$100	\$270	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF140	X00208	Statutory Requirement	ROW Asset LANE: REAR 1184 HIGH/42 LAMBETH, LAMBETH AVENUE TO NO THROUGH ROAD	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 1184 HIGH/42 LAMBETH, LAMBETH AVENUE TO NO THROUGH ROAD)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$87	\$0	\$0	\$0

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
INF141	X00209	Statutory Requirement	ROW Asset LANE: 53/55 THE AVENUE, THE AVENUE TO CHANGE OF SEAL	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: 53/55 THE AVENUE, THE AVENUE TO CHANGE OF SEAL)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$101	\$0	\$0	\$0
INF142	X00210	Statutory Requirement	ROW Asset LANE: REAR 181 DARLING/111 BRUNEL, BRUNEL STREET TO DENE AVENUE	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 181 DARLING/111 BRUNEL, BRUNEL STREET TO DENE AVENUE)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$0
INF143	X00211	Statutory Requirement	ROW Asset LANE: REAR 252 WAVERLEY/11 MACGREGOR, MACGREGOR STREET TO AIRDRIE PARK	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 252 WAVERLEY/11 MACGREGOR, MACGREGOR STREET TO AIRDRIE PARK)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$0
INF144	X00212	Statutory Requirement	ROW Asset LANE: 80/82 ELIZABETH, LANE 9034 TO ARTHUR STREET	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: 80/82 ELIZABETH, LANE 9034 TO ARTHUR STREET)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$0
INF145	X00213	Statutory Requirement	ROW Asset LANE: 662/664 ORRONG, ORRONG ROAD TO NO THROUGH ROAD	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: 662/664 ORRONG, ORRONG ROAD TO NO THROUGH ROAD)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$0
INF146	X00214	Statutory Requirement	ROW Asset LA17/19 WARIDA LANE, WARIDA AVENUE TO NO THROUGH ROAD (WEST)	Reconstruction of Laneway and Drainage Expansion (ROW Asset LA17/19 WARIDA LANE, WARIDA AVENUE TO NO THROUGH ROAD (WEST))	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$0
INF147	X00215	Statutory Requirement	ROW Asset LANE: REAR 181 DARLING/111 BRUNEL, HEDGELEY AVENUE TO LANE	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 181 DARLING/111 BRUNEL, HEDGELEY AVENUE TO LANE)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$0
INF148	X00216	Statutory Requirement	ROW Asset LANE: REAR 251 TOORONGA/2 CRESSY, LANE 9087 TO LANE 11082	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 251 TOORONGA/2 CRESSY, LANE 9087 TO LANE 11082)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$0
INF149	X00217	Statutory Requirement	ROW Asset LANE: REAR 1378 MALVERN/2 PARSLOW, LANE 11082 TO LANE 9069	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 1378 MALVERN/2 PARSLOW, LANE 11082 TO LANE 9069)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$0
INF150	X00217	Statutory Requirement	ROW Asset LANE: REAR 300 WATTLETREE/2 DEAKIN, LANE 9247 TO GILLMAN STREET	Reconstruction of Laneway and Drainage Expansion REAR 300 WATTLETREE/2 DEAKIN, LANE 9247 TO GILLMAN STREET	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$0
INF151	X00219	Statutory Requirement	ROW Asset LANE: REAR2 HORNSBY/11 SILVER, SILVER STREET TO BEAVEN AVENUE	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR2 HORNSBY/11 SILVER, SILVER STREET TO BEAVEN AVENUE)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$0
INF152	X00220	Statutory Requirement	ROW Asset LANE: REAR 1274 MALVERN/30 BONVIEW, LANE 9076 TO ASCOT STREET	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 1274 MALVERN/30 BONVIEW, LANE 9076 TO ASCOT STREET)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$0

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
INF153	X00221	Statutory Requirement	ROW Asset LANE: REAR 1529 MALVERN/44 EDGAR, LANE 11083 TO MILTON PARADE	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: REAR 1529 MALVERN/44 EDGAR, LANE 11083 TO MILTON PARADE)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$0
INF154	X00222	Statutory Requirement	ROW Asset LANE: 35/37 CARROLL, CARROLL CRESCENT TO CLARKE STREET	Reconstruction of Laneway and Drainage Expansion (ROW Asset LANE: 35/37 CARROLL, CARROLL CRESCENT TO CLARKE STREET)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$0
INF156	X00223	Statutory Requirement	Finch Street - Wattleree Road to Central Park Road	Reconstruction of Road and Drainage Expansion (Finch Street - Wattleree Road to Central Park Road)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$720	\$720
INF157	X00224	Statutory Requirement	Chatham Lane - Prahran	Reconstruction of Laneway and Drainage Expansion (Chatham Lane - Prahran)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$108	\$108
INF158	X00225	Statutory Requirement	Talbot Crescent	Reconstruct kerb and channel, new Drainage and resurface (Talbot Crescent)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$585	\$585
INF159	X00226	Statutory Requirement	Canberra Road South Yarra	Reconstruction of Road	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$774	\$774
INF160	X00227	Statutory Requirement	Burnie Street South Yarra	Reconstruction of Road	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$405	\$405
INF161	X00228	Statutory Requirement	The Rialto	Pavement Reconstruction (The Rialto)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$540	\$540
INF162	X00229	Statutory Requirement	Rotherwood Drive Malvern East	Road reconstruction and underground Drain (Rotherwood Drive Malvern East)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$603	\$603
INF163	X00230	Statutory Requirement	Coonil Crescent Malvern	Road reconstruction and underground Drain (Coonil Crescent Malvern)	Deterioration of laneway and drainage improvement	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$360	\$360
INF166	X00231	Recurring Program	Huntingtower Road - Road Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade (Huntingtower Road - Road Refurbishment)	Localised pavement failure and minor flooding issues	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$810	\$0	\$0
INF167	X00232	Recurring Program	Rotherwood Drive - Road Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade (Rotherwood Drive - Road Refurbishment)	Localised pavement failure and minor flooding issues	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$720	\$0	\$0

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Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
INF168	X00233	Recurring Program	Mackillop Street - Road Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade (McKillop Street - Road Refurbishment)	Localised pavement failure and minor flooding issues	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$675	\$0	\$0
INF169	X00234	Recurring Program	Moorakynne Avenue - Road Refurbishment	Reconstruction of concrete pavement, footpath and drainage upgrade (Moorakynne Avenue - Road Refurbishment)	Localised pavement failure and drainage improvements	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$720	\$0	\$0
INF171	0	Community Request	Porter Street Streetscape Improvements	To improve the footpath and undergrounding of the power assets and improve the interface with the rail corridor	Footpath and street lighting is below current standards	Capital	\$0	\$0	\$0	\$0	\$0	\$675	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF172	X00409	Community Request	Albion Street Reconstruction	To create accessible footpath on one side of the road and retain parking in the street	To improve accessibility for road users and community	Capital	\$0	\$0	\$800	\$0	\$800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
RDM001	X09718	Recurring Program	Stormwater drainage network pit maintenance & hotspot maintenance program	To upgrade and improve stormwater pits, raise buried pits and maintain drainage hotspots	Upgrade existing stormwater drainage pits for improved accessibility and cleaning including at drainage hotspots	Capital	\$0	\$67	\$147	\$0	\$147	\$136	\$140	\$143	\$147	\$150	\$154	\$158	\$162	\$166
RDM002	X08454	Recurring Program	Footpaths - Risk Management Works	Footpath works identified for full or partial replacement to reduce pedestrian trip risks	Footpath defects identified in Road Management Plan inspections to reduce pedestrian trip risks	Capital	\$0	\$136	\$197	\$0	\$197	\$182	\$186	\$191	\$195	\$201	\$205	\$211	\$216	\$221
RDM003	X08737	Recurring Program	Footpaths - Renewal Program	Replacement of footpaths identified by asset management	Renewal of Footpath works identified by asset management plans for renewal. Increased focus on footpath improvements, including Chapel St, is a significant issue for the community.	Capital	\$0	\$1,309	\$900	\$0	\$900	\$1,260	\$1,260	\$1,292	\$1,324	\$1,357	\$1,391	\$1,426	\$1,462	\$1,498
RDM004	X08738	Recurring Program	Road & Footpath - Defect Maintenance Program of Shopping Zones	Maintenance of Road and Footpath Assets within identified Shopping Zone Precincts	Targeted Maintenance of Road and Footpath Infrastructure within high profile Shopping Zone Precincts	Capital	\$0	\$90	\$155	\$0	\$155	\$143	\$147	\$150	\$154	\$158	\$161	\$166	\$170	\$174
			ROA	Projects deferred with no new Bids			\$1,994	\$6,133	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Roads, Footpaths, K&amp;C and Drainage</b>							\$2,945	\$13,233	\$9,752	\$298	\$9,454	\$11,302	\$13,685	\$15,530	\$13,281	\$13,379	\$14,195	\$14,050	\$13,606	\$13,631
<b>Road Extras</b>																				
FLE002	X07406	Recurring Program	Litter Bin Upgrade Program	Street litter bins cabinet style	Streetscape amenity & O.H.& Safety	Capital	\$0	\$16	\$20	\$0	\$20	\$18	\$18	\$18	\$18	\$18	\$18	\$18	\$18	\$18
INF001	X07046	Recurring Program	Fire Hydrant Upgrades	To convert all above ground fire hydrants to ground level	Above ground fire hydrants cause obstruction to the motorists and pedestrians	Capital	\$0	\$27	\$28	\$0	\$28	\$26	\$27	\$28	\$28	\$29	\$30	\$31	\$32	\$32
INF002	X08498	Recurring Program	Public Street Lighting	Upgrading and/or new installation of public lighting at laneways, bridges and roads	To improve safety and aesthetics of the area with appropriate light fitting in response to resident requests	Capital	\$0	\$47	\$44	\$0	\$44	\$41	\$41	\$43	\$43	\$44	\$45	\$46	\$47	\$47

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
INF020	X09227	Recurring Program	Trees - Aerial bundling of electrical cables	Annual program to install aerial bundling of electrical cables to reduce pruning requirements on high quality street trees growing the vicinity of electric lines.	Extensive pruning required of street trees to comply with Electric Line Clearance Regs. Aerial bundling of electrical cables reduces need to prune high value trees.	Capital	\$0	\$7	\$129	\$0	\$129	\$119	\$122	\$125	\$129	\$131	\$135	\$140	\$144	\$144
INF170	0	Community Request	St Edmonds Road Pedestrian Improvement	Investigation and concept design to improve pedestrian amenity and incorporate into the Prahran Square Precinct	The street currently does not serve the needs of the community and the quality does not match the surrounding area	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$450	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PKS011	X08735	Recurring Program	Environment - Open Space Lighting Upgrades and Renewal	Annual program for the upgrade and renewal of lighting in open spaces across the city.	Ongoing need to invest in open space lighting upgrades and renewal to support community access to open space areas, reduce ongoing electricity costs and carbon emissions	Capital	\$0	\$0	\$155	\$0	\$155	\$180	\$180	\$180	\$180	\$180	\$180	\$180	\$180	\$180
PKS044	X09911	Recurring Program	Urban Forest Strategy Implementation - Streets and Boulevards	Annual program to grow and enhance the urban forest through the planting and replacement of trees in Stonnington streets. Includes the creation of feature tree-lined boulevards on arterial roads throughout the city.	The Urban Forest Strategy commits Council to expand the urban forest across public and private land in order to increase canopy cover, reduce urban heat and maximise the community, environmental and economic benefits provided by trees.	Capital	\$45	\$454	\$425	\$0	\$425	\$405	\$450	\$450	\$450	\$495	\$495	\$495	\$495	\$495
PKS045	X09912	Recurring Program	Urban Forest Strategy Implementation - Parks & Open Space	Annual program to grow and enhance the urban forest through the planting and replacement of trees in Stonnington parks, gardens, reserves and other open spaces.	The Urban Forest Strategy commits Council to expand the urban forest across public and private land in order to increase canopy cover, reduce urban heat and maximise the community, environmental and economic benefits provided by trees.	Capital	\$100	\$150	\$225	\$0	\$225	\$225	\$234	\$234	\$234	\$243	\$243	\$243	\$252	\$252
PSD039	X00288	Council Request	Toorak Village Streetscape Upgrade including Furniture & Lighting	Upgrading streetscape across Toorak village including street furniture and Lighting	To improve the amenities and aesthetics of Toorak village	Capital	\$800	\$160	\$200	\$0	\$200	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TRN001	X00277	Recurring Program	Car Parks - At Grade Programmed Maintenance - Parking Function	Works required as programmed or identified in monthly inspections relating to signage, line marking, other traffic controls	To maintain traffic controls at the service level required (Car Park pavement, kerbing, drainage, landscaping covered by other Depts)	Capital	\$0	\$23	\$60	\$0	\$60	\$54	\$54	\$54	\$54	\$54	\$54	\$54	\$54	\$54
TRN002	X08345	Recurring Program	Parking Signage - Upgrade & Maintenance	Installation of new parking restrictions in streets or upgrade of signs/line marking required following reconstruction or landscaping works	Signage necessary to comply with AS to deliver parking enforcement that will result in parking opportunities for residents in residential street and businesses near Activity centre	Capital	\$0	\$85	\$90	\$0	\$90	\$81	\$81	\$86	\$90	\$90	\$95	\$95	\$99	\$99
TRN003	X08584	Recurring Program	On-Street Parking Improvements	Civil works required for parking improvements. Includes Disability Discrimination Act bay installs, indented parking, on-street delineation, etc, as required.	Compliance with Australian Standards and Disability Discrimination Act. Assist with orderly parking.	Capital	\$25	\$25	\$20	\$0	\$20	\$45	\$45	\$45	\$45	\$45	\$45	\$45	\$45	\$45
TRN004	X08836	Recurring Program	Road Safety Works - Project Development	Conduct of analysis, investigations and preparation of plans outlining proposals to consult to the community	Responding to requests from community identified as safety issues to investigate works to address concerns, or to address compliance or efficiency gaps	Capital	\$0	\$117	\$100	\$0	\$100	\$90	\$90	\$90	\$99	\$99	\$99	\$108	\$108	\$108
TRN006	X09244	Recurring Program	Walking Action Plan Implementation	Installation of signage, line marking and minor works, including upgrade of current signage to Wayfound std and behaviour change programs	Policy approved by Council	Capital	\$30	\$70	\$100	\$0	\$100	\$90	\$90	\$90	\$90	\$90	\$90	\$90	\$90	\$90
TRN007	X09249	Recurring Program	Road Safety Minor Works Implementation	Installation of signage, line marking and minor civil works to address road safety issues identified	Implementation of minor works following investigations requested by Councillors or community	Capital	\$0	\$21	\$100	\$0	\$100	\$90	\$90	\$95	\$95	\$95	\$99	\$99	\$99	\$99

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
TRN009	X09574	Other Council endorsed strategy	Cycling Strategy - Advocacy Actions (Consolidated to Single Cycling Strategy)	Various advocacy and promotional works associated with increasing bike riding across Stonnington -R2W Day , Advocacy to Stare Agencies on Cycling Issues	To implement the approved Stonnington Cycling Strategy	Capital	\$0	\$0	\$0	\$0	\$0	\$54	\$27	\$32	\$36	\$36	\$41	\$41	\$41	\$41	
TRN012	X09556	Other Council endorsed strategy	Cycling Strategy - On-Road Cycling Projects (Consolidate to single cycling str)	Development and Construction of various on-road routes as per proposed Strategy, including bicycle parking	To implement the approved Stonnington Cycling Strategy	Capital	\$0	\$3	\$0	\$0	\$0	\$180	\$180	\$180	\$270	\$270	\$270	\$270	\$270	\$270	
TRN013	X09557	Other Council endorsed strategy	Cycling Strategy Implementation	Investigation, scoping, design & construction of on-road and off-road routes, parking facilities, repair stations and rest stops.	To implement the approved Stonnington Cycling Strategy	Capital	\$0	\$215	\$760	\$0	\$760	\$684	\$684	\$603	\$522	\$522	\$531	\$441	\$441	\$441	
TRN015	X09594	Other Council endorsed strategy	Accessible Car Parks - Disability Discrimination Act Compliance Audit Findings Implementation	Implementation of works to ensure all Council Car Parks comply with Disability Discrimination Act	Finalise recommendations of audit undertaken in 14/15 to comply with Access and Inclusion Plan. Assess proposals for Disability Discrimination Act complaint spaces following requests made.	Capital	\$0	\$64	\$40	\$0	\$40	\$36	\$36	\$72	\$36	\$36	\$36	\$36	\$36	\$36	
TRN016	X00278	Other Council endorsed strategy	Intersection Upgrade - Toorak Rd/ Yarra St Proposed	Part/Full Closure of intersection, pedestrian facilities and connection to Disability Discrimination Act compliant tram stops	Improved safety for pedestrians crossing Yarra Street, accessing South Yarra station	Capital	\$0	\$70	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
TRN018	X00280	Recurring Program	Car Parks - Multi-Decks Urgent Maintenance	Works Required Urgently as identified in monthly inspections	To maintain the asset at the service level required	Capital	\$0	\$0	\$100	\$0	\$100	\$90	\$90	\$95	\$95	\$99	\$99	\$99	\$99	\$99	
TRN019	X00281	Officer Initiative	Traffic Counting Cameras and Sensors - Installation and Maintenance	Allowance for the Installation and Maintenance of traffic cameras to count pedestrians, cyclists and vehicles	Provide information for Strategic Planning, Economic Development and Transport to assist planning and provide activity information for the community	Capital	\$0	\$70	\$70	\$0	\$70	\$63	\$126	\$126	\$63	\$63	\$63	\$63	\$63	\$63	
TRN020	X00282	Officer Initiative	Illuminated & Linked Pedestrian Tactile Pavers at Signals	Installation of illuminated tactile pavers at pedestrian operated signals which flash and change colour in accordance with signal phasing	Increase pedestrian awareness of pedestrian phase and improve pedestrian compliance and assist visually impaired	Capital	\$0	\$60	\$60	\$0	\$60	\$108	\$108	\$113	\$117	\$144	\$144	\$0	\$0	\$0	
TRN021	X00283	Other Council endorsed strategy	Electronic Vehicle Charging Stations Installation and Maintenance/Management	To deliver a Council wide network of electric vehicle chargers	Provide Electronic Vehicle charging stations throughout Council in line with the Integrated Transport Plan and Climate Emergency Action Plan	Capital	\$0	\$6	\$80	\$0	\$80	\$72	\$72	\$72	\$72	\$72	\$72	\$72	\$72	\$72	
TRN023	X00285	Officer Initiative	Parking Sensors in Activity Centres	Progressive Implementation of in-ground parking sensors in all activity centres - on-street at commercial frontages and off-street car parks	Improve information to the public and Council about the operation of the commercial parking supply in activity centres. Improve efficiency of enforcement on time limited parking.	Capital	\$90	\$0	\$800	\$0	\$800	\$504	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
TRN024	X00286	Officer Initiative	Enforcement Cameras For Obstruction and No Stopping Offences	Cameras to be deployed in problem laneways, at local schools where obstruction and safety offences occur and at major intersection safety offences in prohibited parking areas	Cameras are able to be relocated b/w sites to target local problem sites. Able to monitor for extended periods rather than officers attending on request.	Capital	\$0	\$0	\$60	\$0	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
TRN025	X00287	Other Council endorsed strategy	Cycling Strategy - Bicycle Maintenance Stations (Consolidated to single cycling)	Provision of Bicycle Maintenance Stations on off-road shared paths and rest/facilities locations and provision of bicycle parking on-road and off-street car parks	To implement the approved Stonnington Cycling Strategy	Capital	\$0	\$0	\$30	\$0	\$30	\$27	\$27	\$32	\$36	\$36	\$41	\$41	\$41	\$41	
			REX	Projects deferred with no new Bids			\$0	\$303	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Total Road Extras</b>								\$1,090	\$1,993	\$3,696	\$0	\$3,696	\$4,281	\$3,323	\$2,860	\$2,801	\$2,891	\$2,923	\$2,705	\$2,724	\$2,724

**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
<b>Investment Property</b>																				
Total Investment Property							\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Projects							26,009	53,639	77,050	2,308	74,742	69,007	76,006	59,250	68,089	68,791	50,182	54,059	56,068	59,820
Total Capital Works Program (2021/22 Carry Forward and 2022/23 New Works)							103,059													
<b>Intangibles (Software, Consulting Services)</b>																				
AMG001	X09421	Officer Initiative	Asset Condition Assessments	Engage specialist services to assess the condition of Council's asset classes.	Provides a managed program to meet Council's inspection obligations under the Asset Management Plans and Victorian Auditor-General's Office requirements.	Capital	\$0	\$236	\$55	\$0	\$55	\$108	\$45	\$59	\$113	\$45	\$63	\$54	\$117	\$117
AMG002	X09242	Recurring Program	Asset Management System - Continued System Enhancements	The continued development of Councils asset management capability through maintaining asset class data in council's asset management system and additional enhancement works	Council continues to develop the Asset Management system and processes through investment in additional functionality and system enhancements.	Capital	\$0	\$30	\$25	\$0	\$25	\$18	\$18	\$18	\$18	\$18	\$9	\$9	\$9	\$9
AMG004	X09622	Officer Initiative	Annual Road Infrastructure Defect Survey	Engage specialist consulting services - undertake annual defect survey of all Roads, Footpaths, Street Furniture and Traffic Signage	Provides a planned approach to meeting our defect inspection obligations under the Road Management Plan and provides improved processes to manage our defect works programs.	Capital	\$0	\$155	\$200	\$0	\$200	\$180	\$180	\$180	\$189	\$189	\$189	\$189	\$198	\$198
BST015	X09969	Other Council endorsed strategy	Digital Transformation - Information and Communications Technology Strategy	Implement actions identified in Council's new Information and Communications Technology Strategy	Council's Information and Communications Technology platform needs to be refreshed to support current and future organisational business needs and customer expectations	Capital	\$210	\$17,873	\$14,150	\$0	\$14,150	\$12,060	\$8,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CIS006	X08929	Recurring Program	3D Model Development	Annual update of Council's 3D Geographic Information System model.	The 3D data was last captured in 2019, so delaying the updating of the model would compromise the planning analysis.	Capital	\$0	\$0	\$0	\$0	\$0	\$63	\$45	\$14	\$45	\$18	\$54	\$18	\$54	\$18
COC003	X09913	Recurring Program	Website Upgrades - Chapel Off Chapel	Provision for the implementation of functionalities and innovations regarding website/ticketing portal.	Provision for the implementation of functionalities and innovations regarding Chapel off Chapel's website/ticketing portal.	Capital	\$0	\$5	\$10	\$0	\$10	\$5	\$9	\$5	\$9	\$5	\$9	\$5	\$9	\$5
COM004	X09855	Council Request	Central Registration and Enrolment Software	Upgrades to Central enrolment software each year to ensure best outcomes for families	Central enrolment will improve and streamline the process for families and our services and will allow better planning and support for all services	Capital	\$0	\$30	\$10	\$0	\$10	\$9	\$9	\$9	\$9	\$9	\$9	\$9	\$9	\$9
FIN001	X09316	Recurring Program	Finance System and Process Enhancements	Finance system general enhancement (annual program to deliver enhancements to Finance Group systems, workflows and processes)	Implementation of services review modelling & budgets, Bid & Finance Group Systems enhancements	Capital	\$0	\$49	\$100	\$0	\$100	\$54	\$45	\$45	\$45	\$45	\$45	\$45	\$45	\$45
FIN004	X09318	Recurring Program	Provision For Various Governance Projects	Provision for various Governance projects	At various times additional projects are required and need funding	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FIN005	0	Officer Initiative	Finance Internal Controls tool (Computerised Assisted Audit Tool CAAT) replacement	Replacing current CAAT's with Continuous Control Monitoring (CCM) to enhance and widen the scope of internal financial controls	Replacing existing stand-alone CAAT's system which only identifies historical issues with CCM which actively identifies issues as they occur in real time, allowing immediate remediation	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$120	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FIN006	0	Officer Initiative	Finance Data and Volumes Analytics Presentation	Using Datastack and Power BI to present robust financial information for decision making	Financial data analysis disconnected from volume drivers presenting inaccurate information for decision making	Capital	\$0	\$0	\$0	\$0	\$0	\$18	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



**Appendix C: 2022/23 - 2031/32 Capital Works Program including intangibles in \$('000)**

Bid Number	Existing T1 Project Code	Originating Source:	Bid Name	Scope of Bid	Justification for Submission	Capital or Operating	2021/22	2021/22	2022/23			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
FIN007	0	Officer Initiative	Accounts Payable Invoice Processing Automation	Replacement for current Dragltn system	Inaccurate data translation using current system	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$45	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FIN008	0	Officer Initiative	Property Store solution	Implement an integrated Property management solution	Lease management and property management activities being tracked using spreadsheet	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$30	\$0	\$0	\$0	\$0	\$0	\$0	\$0
LIB012	X09966	Officer Initiative	Library Strategy Implementation	Implementation of 10 year strategy	The library service has been operating without a strategy for many years & although it has been working well, we need to ensure we are meeting the future needs of our community.	Capital	\$0	\$50	\$20	\$0	\$20	\$18	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TRN005	X09243	Recurring Program	Traffic Engineering Equipment	Purchase of new equipment, specialised traffic software and survey materials for use by traffic engineering staff conducting investigations	To provide safe and efficient conduct of investigations	Capital	\$0	\$34	\$40	\$0	\$40	\$36	\$18	\$18	\$18	\$18	\$18	\$18	\$18	\$18
			INT	Projects deferred with no new Bids			\$0	\$3,131	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Project Group: Intangibles (Software, Consulting Services) Total</b>							\$210	\$21,593	\$14,610	\$0	\$14,610	\$12,569	\$8,664	\$347	\$446	\$347	\$396	\$347	\$459	\$419

## Operating Initiatives

Appendix D 2022/23 Proposed Budget

			2022/23		
Bid Number	Bid Name	Scope of Bid	Gross Budget	External Funding	Net Cost to Council '000
AGH015	Public Health and Immunisation Education and Prevention Campaign	Targeted media campaigns in line with public health trends and community issues. Targeted education campaigns – for businesses and the community through face to face, Webinars	\$15	\$0	\$15
AGH016	Street Team	Partnership with the Salvation Army to provide outreach to vulnerable patrons in the Chapel Street late night entertainment precinct	\$90	\$0	\$90
AGH017	Stonnington Zero	Partnership with Launch Housing to end rough sleeping homelessness in Stonnington	\$127	\$0	\$127
AGH019	Community Safety Strategy	Implementation of the Community Safety Strategy	\$20	\$0	\$20
AGH020	Australia Day BBQ	To host a BBQ for the public as part of Council's Australia Day celebrations	\$10	\$0	\$10
AMP006	Flood Mapping	Change flood mapping standard to ARR 2019 and incorporate climate change scenarios	\$50	\$0	\$50
AMP011	Drawing Register and Management Systems	To engage a consultant who will audit and review Council's existing drawing register for buildings and associated open spaces	\$100	\$0	\$100
AQC020	Aquatic Service Optimisation Program	Full service review and implementation of an optimisation program to improve service outcome. Program includes mystery visits and monitoring reports as well as full staff training	\$5	\$0	\$5
CIS002	Major Strategic Projects	Development of Principles and Guidelines for appropriate development. Includes Housing Strategy and Metropolitan Strategy	\$50	\$0	\$50
CIS003	Activity Centre Planning	Structure Plans, urban design analysis and investigations in activity centre areas	\$190	\$0	\$190
CIS008	Community Infrastructure Plan	Fixed Term staff member and related consultant fees to support Community Infrastructure Plan	\$250	\$0	\$250
CIS009	Level Crossing Removal Project	Officer to coordinate Council's response and any advocacy	\$70	\$0	\$70
CIS010	Major State Government Projects Team	Coordinating Council's response to Major State Government Projects, and seeking to influence their outcomes for our community's benefit	\$421	\$120	\$301
COC010	Chapel Off Chapel Summer Sessions	Present a series of Live Music events at Chapel Off Chapel to drive visitation and attract audiences under the Chapel Summer Sessions brand	\$30	\$0	\$30
COC011	Chapel Off Chapel partnership - ALWAYS LIVE	Co produce series of Music Concerts at Chapel Off Chapel in partnership with ALWAYS LIVE - State Government initiative	\$20	\$0	\$20
COC012	Artworks stocktake and revaluation	Revaluation and stocktake of Council artworks including historical artworks, collection, decorative arts and furniture, fine and modern arts, musical instruments, visual arts	\$10	\$0	\$10
EAC001	Glow Winter Arts Festival	Glow Festival	\$255	\$0	\$255
EAT025	Implementation of the Place-led Economic Development (PLED) Strategy Place Plans	Implementation of year 1 priority actions of the PLED Strategy 2022 - 2025 for the first four commercial precincts	\$700	\$0	\$700
EAT026	Strategic Review of Prahran Market	To conduct reviews of Prahran Market including: Governance & Financial Sustainability, Risk Management, WHS, Leasing Agreements, Asset Management, and Legislative Compliance.	\$60	\$0	\$60
EDV001	Alcohol Harm Minimisation - Liquor Forum	Community safety initiatives specifically targeted through Liquor Forum Activities	\$20	\$0	\$20
EDV006	Christmas decorations program	Design and production of a new 4-year Christmas decorations campaign, including town halls and retail precincts	\$410	\$0	\$410
EDV013	Volunteer Awards	To provide an event for the volunteer awards	\$30	\$0	\$30
EDV016	Art Collection Management and Utilisation	To cover a range of annual management expenses for the existing art collection	\$25	\$0	\$25
HRD003	Aboriginal & Torres Strait Islander (ATSI) Traineeship Project	Provision of 3 Traineeship opportunities per year for 3 years for Aboriginal and Torres Strait Islanders	\$166	\$8	\$158

**Operating Initiatives**

Appendix D 2022/23 Proposed Budget

			2022/23		
Bid Number	Bid Name	Scope of Bid	Gross Budget	External Funding	Net Cost to Council '000
HRD004	Industrial Relations Compliance	Resource to support adherence to the statutory compliance requirements	\$90	\$0	\$90
LIB010	SHC Pop-up Exhibitions	Support the promotion the SHC collection across the municipality through pop-up exhibitions showcasing the rich history held in the collection and associated services provided	\$10	\$0	\$10
PKS019	Environment - Community Engagement and Education	Develop and deliver priority environmental engagement and education initiatives such as the Environmental Champions Program, community plantings and sustainable living workshops	\$60	\$0	\$60
PKS029	Environment - Sustainability Outreach Program	Projects and initiatives to promote & support sustainable behaviour within the community & to build the community's capacity to respond to climate change	\$90	\$0	\$90
PKS047	Environment - Waste Education & Behaviour Change	Delivery of targeted waste education and behaviour change initiatives targeted at reducing contamination in kerbside recycling, reducing single use plastic and apartment composting	\$80	\$0	\$80
PKS050	Climate emergency response implementation	Three year program to support implementation of Council's climate emergency response. Includes officer to deliver projects identified in climate emergency action plan	\$159	\$0	\$159
PKS051	Environment - Food and Green Waste Service Expansion	Supports the expansion of Council food and green waste service, includes education, caddies, liners for households including multi unit developments	\$45	\$40	\$5
PSQ001	Prahran Square events	A suite of events to develop Prahran Square into a premier cultural and community site	\$220	\$0	\$220
REC005	Recreation Strategy Implementation	Ongoing Implementation of actions from the Active Stonnington Strategy	\$80	\$0	\$80
YTH001	Digital & Community Engagement Project	Employment of Digital and Community Engagement Officer	\$30	\$0	\$30
YTH008	Resilient Youth Surveys	Resilient Youth surveys delivered bi-annually across Stonnington primary and secondary schools to develop wellbeing and resilience profiles that informs service planning	\$20	\$0	\$20
			<b>\$4,007</b>	<b>\$168</b>	<b>\$3,839</b>