



— *City of* —
STONNINGTON

**Adopted
2014/2015 Budget**

Council Meeting 2 June 2014

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Mayor's introduction

It gives me great pleasure to present the 2014-2015 Budget to the community of Stonnington.

This Budget delivers on Council's commitment to make Stonnington a connected community that fosters the hopes, wellbeing and aspirations of all people. It has been prepared on the basis of the five objectives included in the Council Plan 2013-2017 Year Two and directs funding to implement the initiatives and major initiatives identified therein.

It includes \$113.1 million of expenditure on service delivery and \$37.3 million towards infrastructure works in the 2014/15 financial year, while maintaining a strong financial position with an operating surplus for the year of \$17.5 million.

This position is achieved through a general rate in the dollar increase of 0.96%, which will lift general rate income by 4.3% (4.3% increase in 2013/14), and a 4.5% annual increase in the garbage and green waste charges (6.0% increase in 2013/14). These are lower than the level foreshadowed in council's Strategic Resource Plan adopted in the previous year of 4.5% and 6% respectively.

The general rate and garbage charges aim to achieve a responsible balance between reasonable rates for residents and ensuring the continued delivery of high quality services, funding for new community and organisational initiatives in line with the Council Plan, capital works and infrastructure maintenance. It also absorbs the impact of cost increases from other levels of government and from utilities. Provision is also made for possible future unfunded defined benefits superannuation calls, rising fuel costs, increased insurance premiums and continued carbon pricing.

The 2014/2015 Budget and the Strategic Resource Plan maintain sufficient cash reserves to cover Council's restricted assets of statutory reserves (primarily the open space reserve), the future fund, trust funds and deposits, and employee leave entitlement reserves. The future fund reserve will increase \$1.0 million annually over the periods of the Strategic Resource Plan to give Council continued financial capacity to respond to strategic property acquisition and development opportunities from its own cash reserves as much as possible.

Key highlights of the \$37.3 million Capital works program for the 2013/14 financial year include:

- Yarra River Biodiversity project \$0.75 million
- Sports ground surface and drainage improvement and Facility upgrade program \$0.86 million
- Stonnington Civic Precinct Project \$6.2 million
- Dunlop Pavilion redevelopment \$1.0 million
- Prahran Market Works \$0.80 million
- Harold Holt diving tower \$0.88 million
- Library stock and equipment \$0.92 million
- Bicycle strategy and path improvement \$0.78 million
- Road, Footpath & Bridges \$7.77 million
- Drainage improvements \$2.39 million
- Toorak Park Lighting \$0.40 million

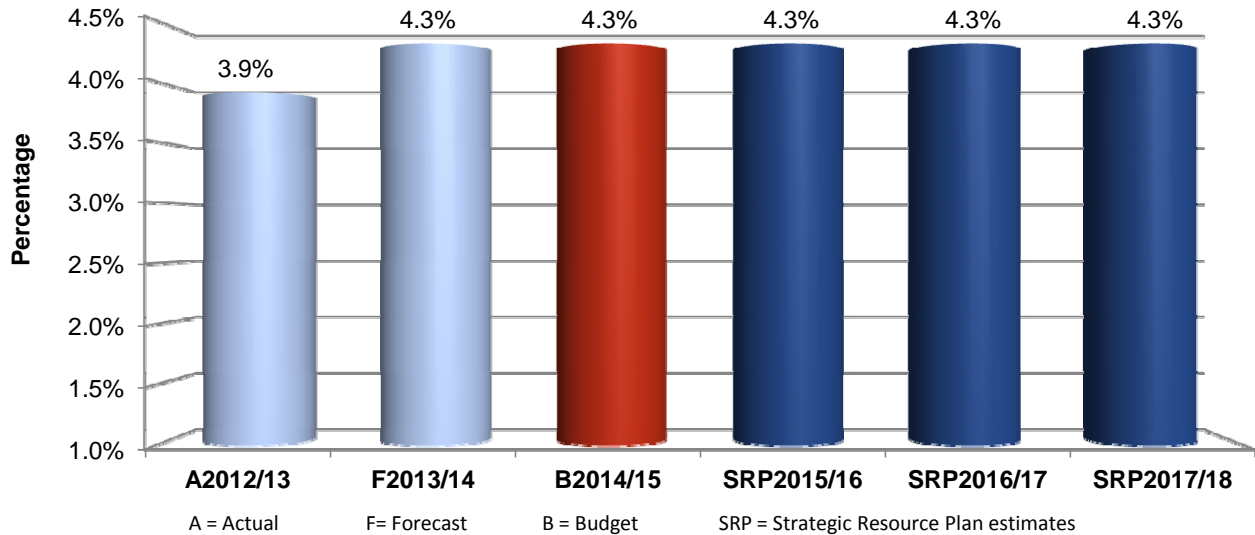
This budget was developed through a rigorous process of consultation and review and Council endorses it as financially responsible.

Cr Adrian Stubbs
Mayor

Chief Executive Officer's Summary

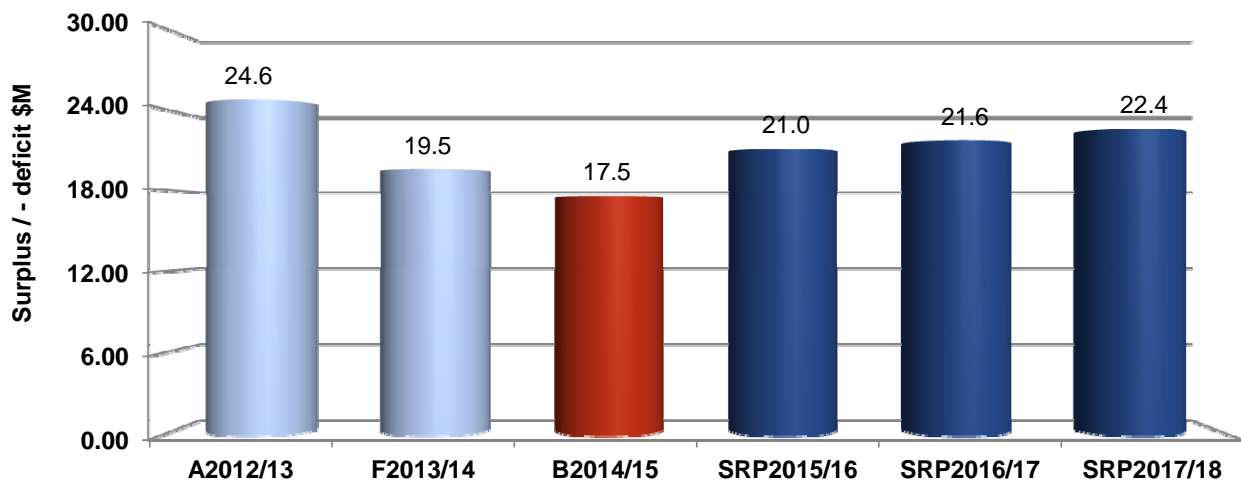
Council has prepared a Budget for the 2014/15 financial year which seeks to balance the demand for services with the community's capacity to pay. Key budget information is provided as follows for rate increase, operating result, services, cash and investments, capital works, financial position, financial sustainability, debt position, Council's income and Council's expenditure allocations.

1. Rates



Council has prepared a Budget for the 2014/15 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay. It is proposed that general rate income increase by 4.3% for the 2014/15 year, raising total rates of \$74.7 million, including \$0.8 million generated from supplementary rates. This rate increase is lower than the 4.5% foreshadowed in Council's Strategic Resource Plan adopted in the previous year. (The rate income increase for the 2013/14 year was 4.3%).

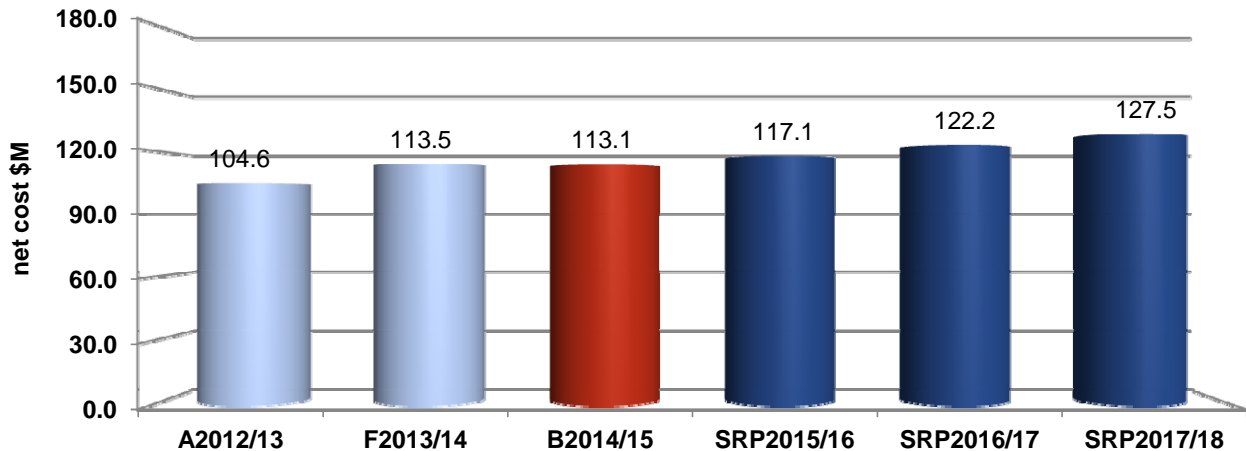
2. Operating result



The expected operating result for 2014/15 of \$17.5 million is a decrease of \$2.0 million from the 2013/14 forecast. The budgeted operating result includes an expense of \$2.0 million to provide for future Defined Benefit Superannuation Scheme calls that may result from a funding shortfall. The performance of the fund is not controlled by Council, but Council is liable for any shortfall in the fund and is required to have a fully funded Superannuation Scheme. This is in addition to regular superannuation guaranteed contributions. State and Federal Government capital contribution is budgeted to drop materially from a forecast \$1.7 million to \$0.02 million.

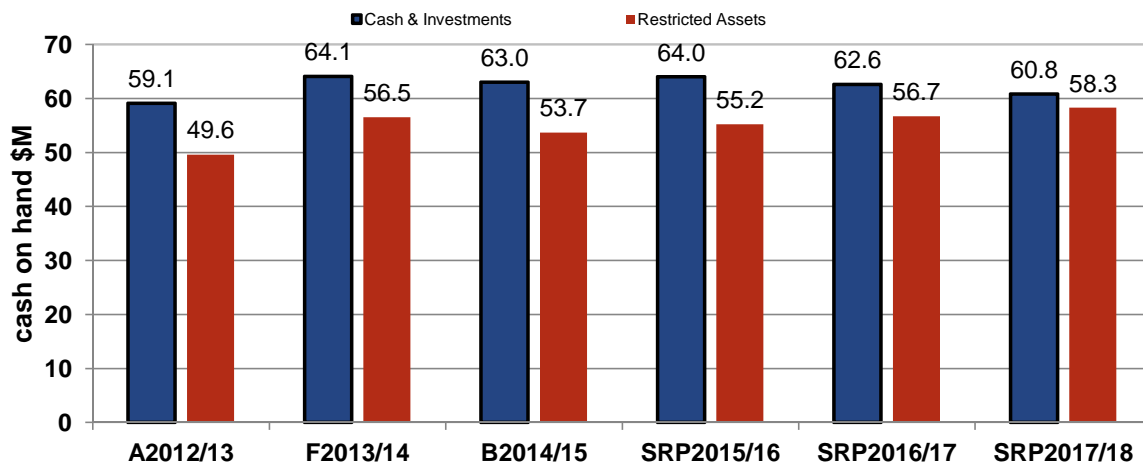
The operating result is budgeted to steadily increase after 2014/15 to fund significant capital expenditure projects such as Cato Street Redevelopment, Prahran Town Hall Development and the Civic Precinct Project. This internal funding from the operating result will minimise the extent of borrowings required for these strategic developments.

3. Services



The net cost of services delivered to the community for the 2014/15 year is expected to be \$113.1 million which is a decrease of \$0.4 million from 2013/14 forecast. A key influencing factor in the development of the 2014/15 budget has been the recently released results of the community satisfaction survey conducted by Council. The survey results show that while there is a relatively high level of satisfaction with most services provided by Council, there are some areas of concern where there is a clear message that ratepayers want improved service levels. For the 2014/15 year, service levels have been maintained and a number of initiatives proposed.

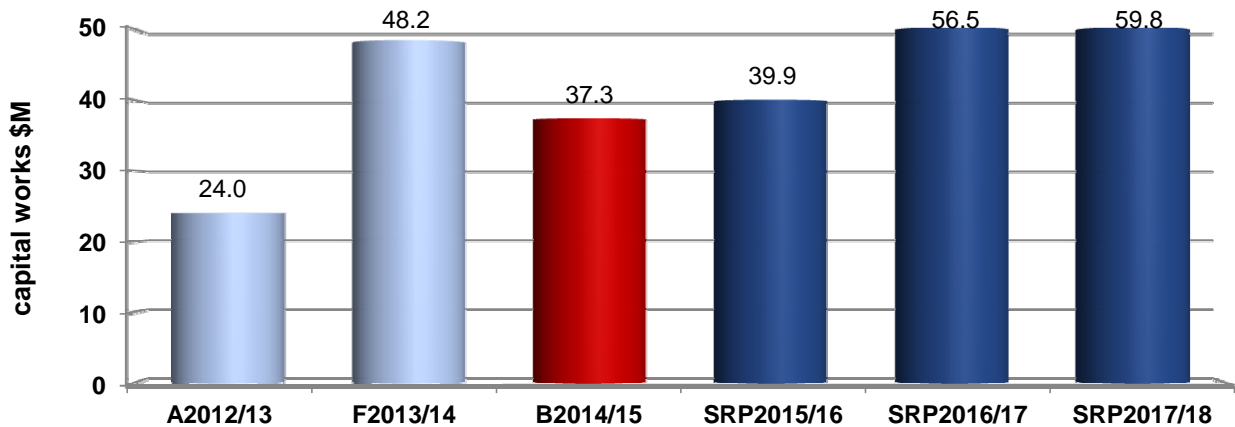
4. Cash and investments



Cash and investments are expected to decrease by \$1.1 million from 30 June 2014 to 30 June 2015. Cash generated from operations will fund the 2014/15 and future capital works program. Council's restricted cash assets (Investment Reserves) are anticipated to be \$56.5 million at 30 June 2014 and \$53.7 million at 30 June 2015. These cash assets relate to the following:

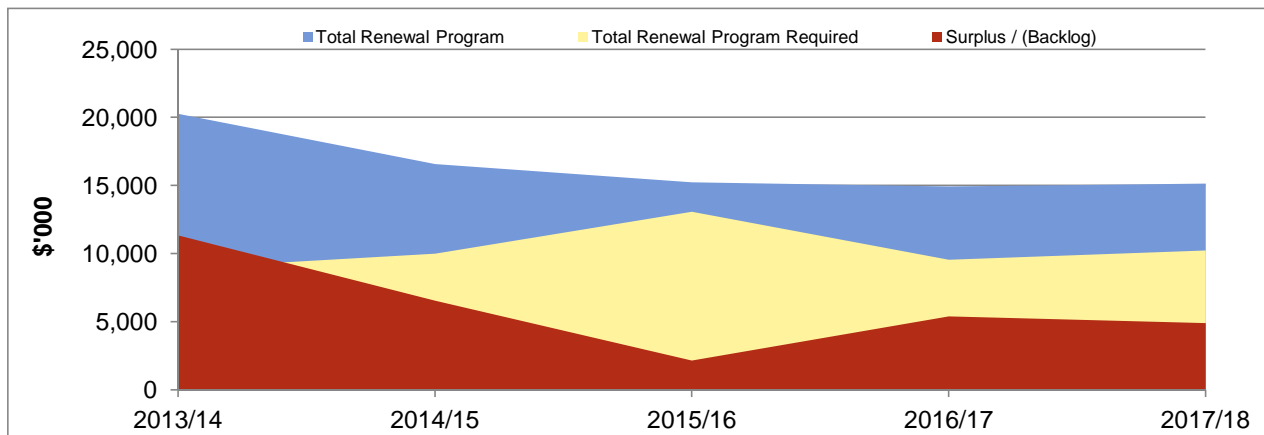
- Open Space and Parking Reserves - \$28.01 million
- Employee Leave Entitlement Reserves - \$16.77 million
- Trust Funds and Deposits - \$3.48 million
- Future Fund Reserves - \$5.47 million

5. Capital works

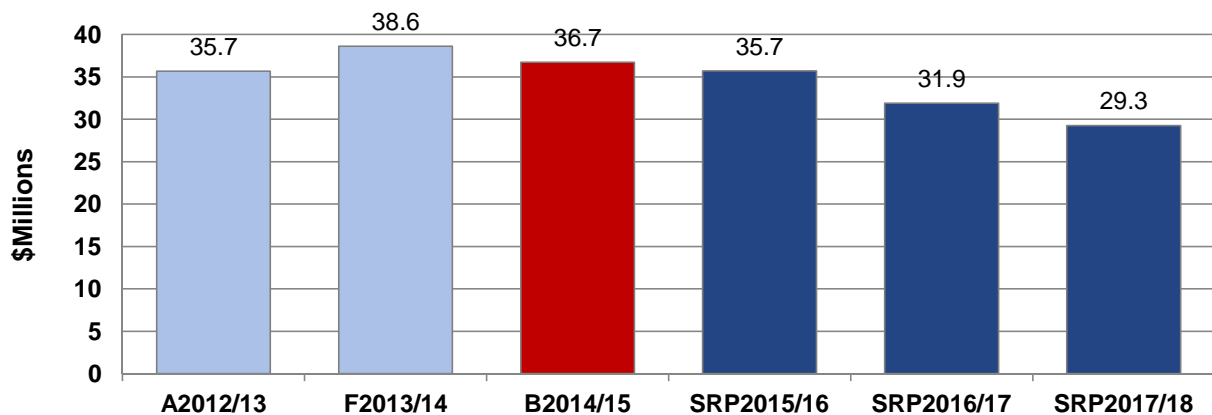


Capital expenditure for 2014/15 is expected to be \$37.3 million, of which \$4.0 million relates to projects in progress that will be carried forward, or projects not yet commenced that are deferred, to the 2014/15 year. The capital expenditure program is in accordance with Council's priorities determined in 2014 and refined during this budget process. The four year program includes major expenditures on Cato Street Redevelopment Project, Prahran Town Hall Master plan Development, Princes Close Development, Dunlop Pavilion Redevelopment, Bicycle Paths and Strategy works, Light and Specialised Vehicle Replacement Program, Civic Precinct Project, Prahran Market works, Yarra River Biodiversity Project, Toorak Park Lighting, Asphalt resurfacing program, Chapel Street Streetscape Master plan Implementation and expenditure on the city's critical infrastructure and properties.

The graph below sets out the required and actual asset renewal over the life of the current Strategic Resource Plan and the renewal surplus/(backlog). It indicates Council is fully funding the asset renewal requirements and that Council continues to deliver service levels to the community at a very high level.

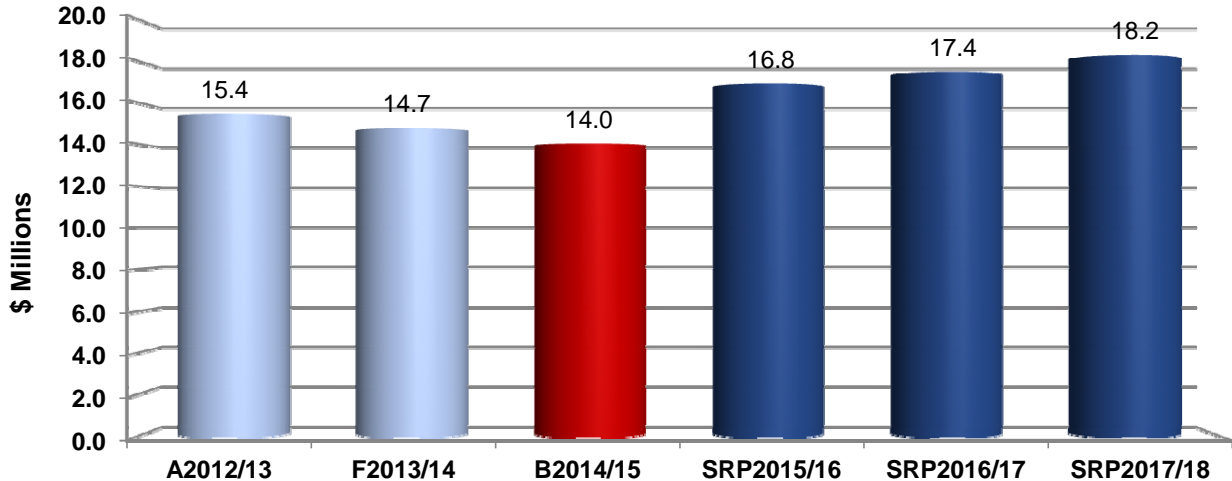


6. Financial position



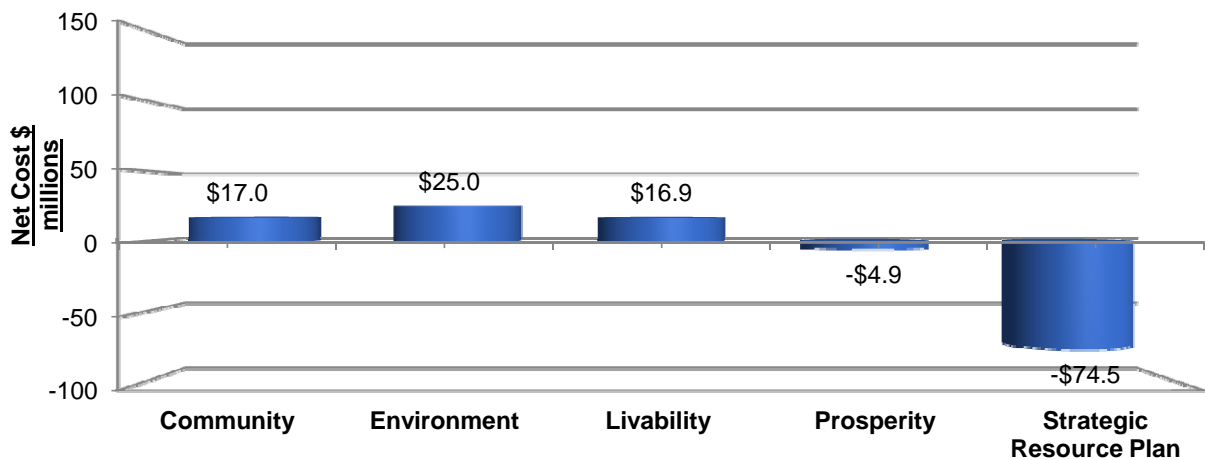
The Working Capital is used to assess Council's ability to meet current financial commitments and is derived by council's current assets against current liabilities. The expected Working Capital for financial year ended 30 June 2015 is at \$36.71 million. The chart indicates that as at 30 June each year, Council will achieve and maintain a positive liquidity position whilst funding the capital works program and servicing new loan borrowings from 2016/17. Net current assets are expected to reduce to \$29.26 million by 2017/18 due to the use of cash reserves to fund the capital works program.

7. Financial sustainability



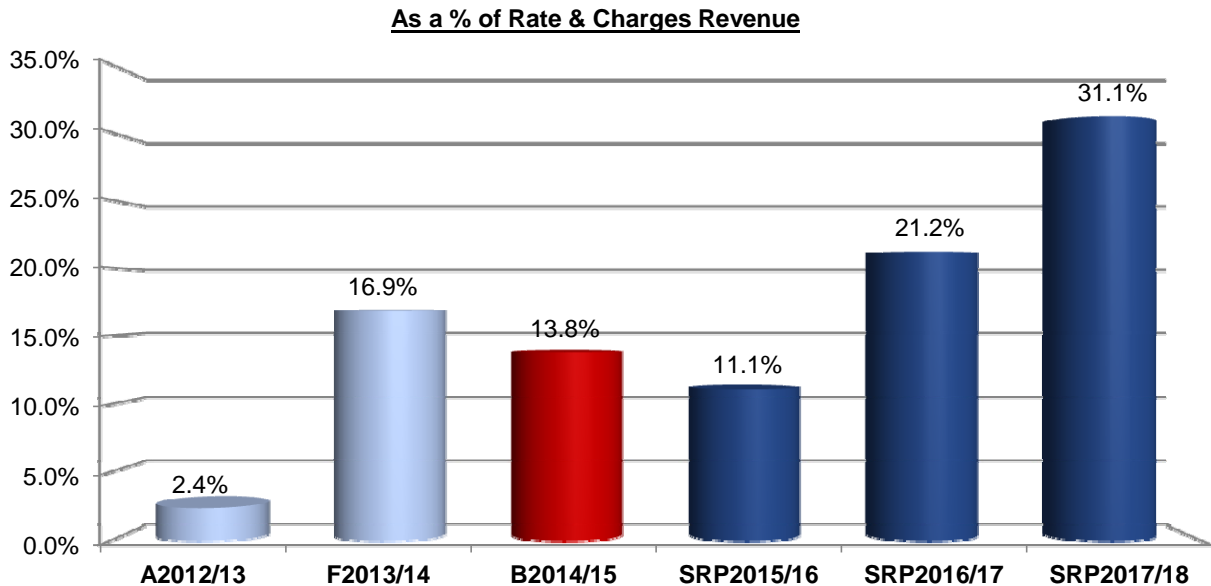
A high level Strategic Resource Plan for the years 2014/15 to 2017/18 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the long term, whilst still achieving the strategic objectives as specified in the Council Plan. The Plan projects that Council's adjusted underlying result, which is a measure of financial sustainability, will be in surplus over the four year period.

8. Strategic objectives



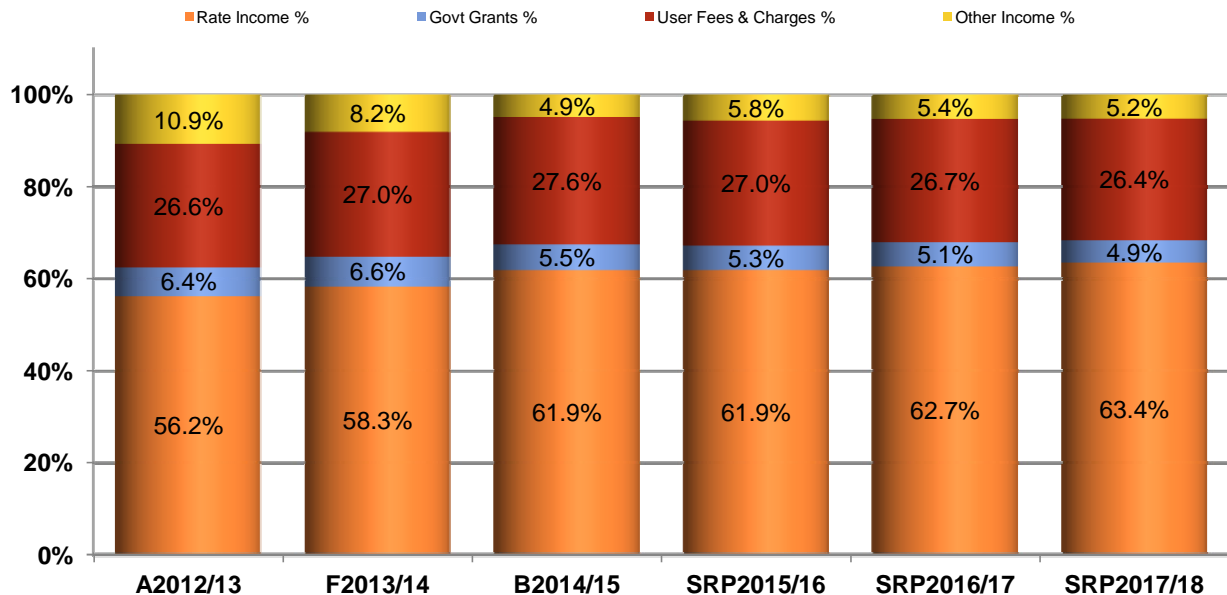
The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan for the 2014/15 year.

9. Debt position (excluding finance leases)



Based on the long term financial plan, Council can generate sufficient operational cash to fund a capital works program in the order of \$33.3 million in 2014/15. A key financial indicator for Council is debt (loan liability) outstanding expressed as a percentage of rate and charges revenue. As indicated in the chart above, Council's debt to rate revenue percentage is budgeted at 13.8% in 2014/15 but will increase from 2016/17 due to additional borrowing for capital works. All Council loans are based on 10 year principal and interest repayment terms.

10. Council's Income

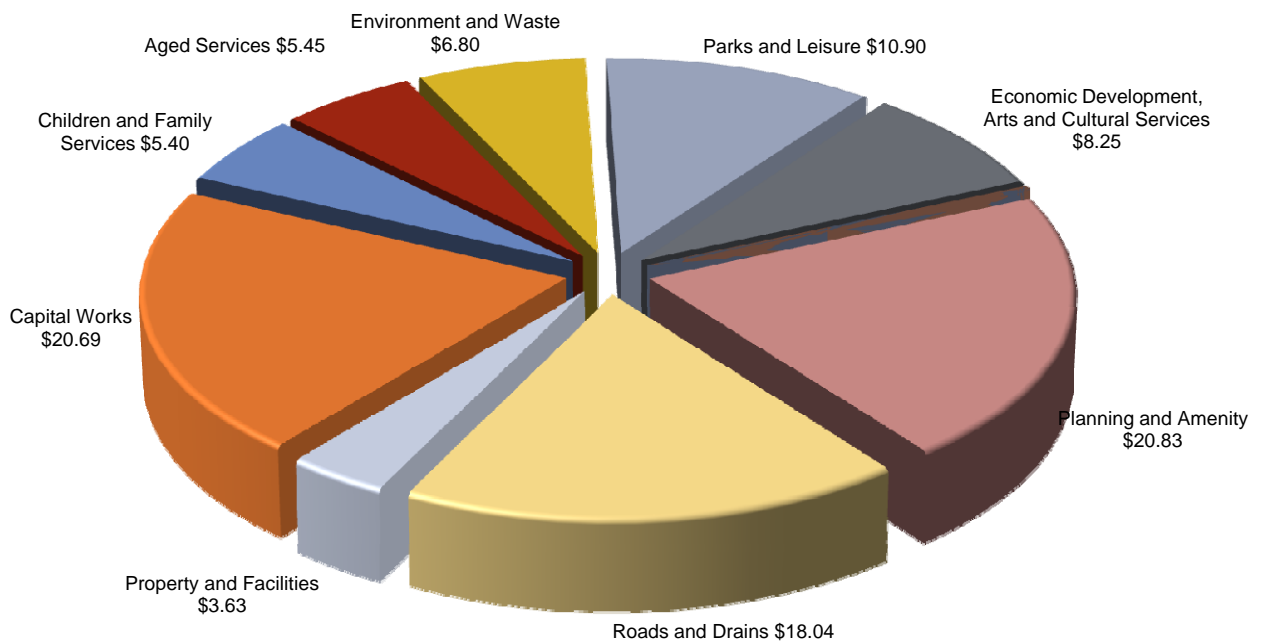


Council derives income from four major sources: rates; government/other grants; user fees and charges; and miscellaneous (other). As indicated in the graph above, Council's reliance on rate income as its primary income source to continue to provide high quality service to residents, is increasing – from 58.3% in F2013/14 to 63.4% in 2017/18. Government grants and user fees & charges have fallen in real terms.

Fees and Charges have been reviewed in line with CPI and market rates, with any increases budgeted at manageable and sustainable levels to maintain cost recovery to ensure potential usage will not be affected.

11. Council expenditure allocations

The below chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.



This budget has been developed through a rigorous process of consultation and reviews, and management endorses it as financially responsible. The budget enables the achievement of the Annual Plan objectives and funds the strategies included in the 2013-2017 (Year 2) Council Plan. More detailed budget information is available throughout this document.

Warren Roberts
Chief Executive Officer

Budget Processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2014/2015 budget, which is included in this report, is for the year 1 July 2014 to 30 June 2015 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a budgeted Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, Statement of Capital Works and Statement of Investment Reserves. These statements have been prepared for the year ended 30 June 2015 in accordance with the Act and Regulations, and are consistent with the annual financial statements which are prepared in accordance with the Australian Accounting Standards. The budget includes Council's interest in the Regional Landfill Clayton South joint venture which is presented in the financial accounts as an associate investment.

The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, Officers firstly review and update Council's long term financial projections. Financial projections for at least four years are ultimately included in Council's Strategic Resource Plan, which is the key medium-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this longer term context, begins with Officers preparing the operating and capital components of the annual budget during December and January. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during February to April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

The budget includes consideration of a number of long-term strategies to assist Council in considering the Budget in a proper financial management context. These include a Strategic Resource Plan and financial performance indicators for the years 2014/2015 to 2017/2018 (section 8), Rating Information (section 9) and Other Strategies including borrowings, infrastructure and service delivery (section 10).

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 2 June 2014 and a copy submitted to the Minister within 28 days after adoption. The key dates for the budget process are summarised below:

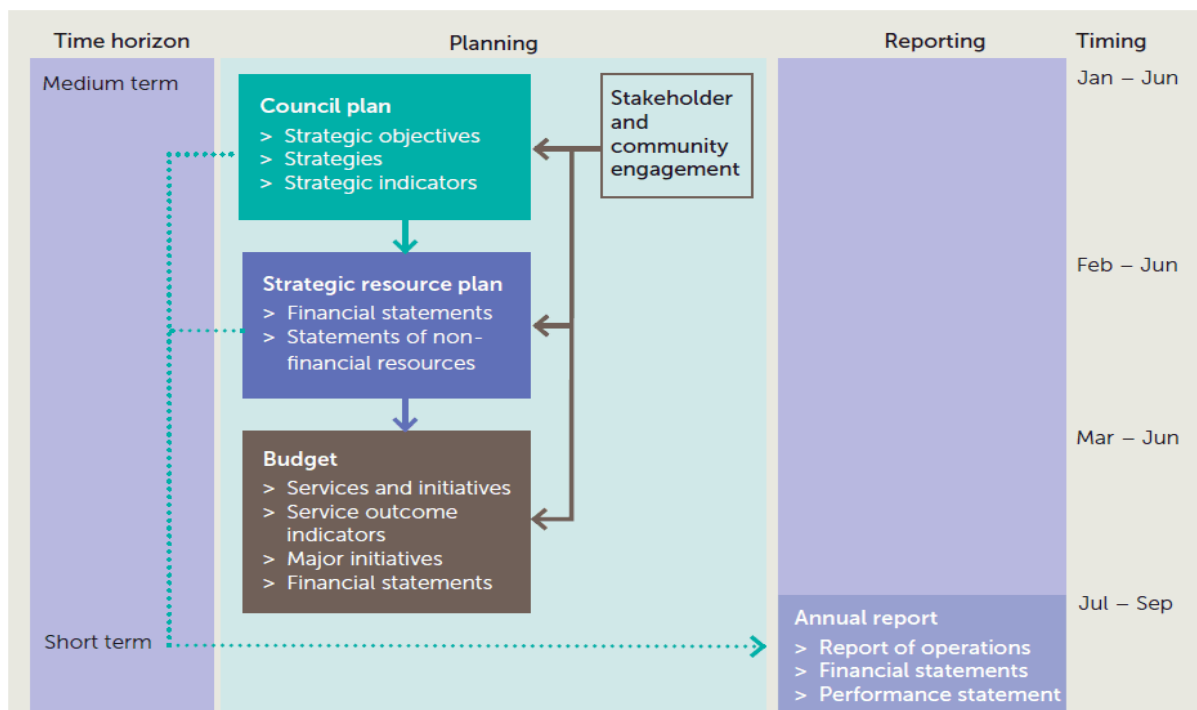
Budget process	Timing
1. Draft High Level Strategic Budget Presentation to Councillor Briefing for informal discussion	10-Feb-14
2. Draft Capital Works Budget to Councillor Briefing for review	24-Feb-14
3. Draft Operating Budget to Councillor Briefing for review	18-Mar-14
4. Draft Council Plan and Budget submitted to Councillor Briefing for review for advertising - this includes proposed Fees & Charges and Draft Strategic Resource Plan	31-Mar-14
5. Council approval of Proposed Council Plan and Budget for advertising	14-Apr-14
6. Public notice advising intention to adopt the Council Plan and Budget	17-Apr-14
7. Council Plan and Budget available for public inspection and comment	17-Apr-14
8. Submissions period closes (28 days)	16-May-14
9. Hearing of Submissions followed by consideration of submissions at Councillor Briefing	26-May-14
10. Council Plan and Budget presented to Council for adoption	2-Jun-14
11. Public notice advising adoption of Council Plan and Budget	3-Jun-14
12. Copy of adopted Council Plan and Budget submitted to the Local Government Minister	13-Jun-14

1. Linkage to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term (Vision 2030), medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Audited Statements).

1.1 Planning and accountability framework

The Strategic Resource Plan (SRP), included in the Council Plan, summarises the financial and non-financial impacts of the objectives and strategies over a four-year period and determines the sustainability of these objectives and strategies. The Annual Budget is then framed within the Strategic Resource Plan, taking into account the services and initiatives included in the Annual Budget which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year by February to ensure that there is sufficient time for officers to develop their Service areas, Initiatives and Major initiatives in draft form prior to the commencement of the Annual Budget process. It also allows time for targets to be established during the Strategic Resource Planning process to guide the preparation of the Annual Budget.

1.2 Our purpose

Our vision

“Stonnington will be a connected community that fosters the hopes, wellbeing and aspirations of all people.”

Council's Commitment

The primary purpose of the City of Stonnington is the wellbeing of the community. Council endeavours to achieve the best outcomes for the community having regard to the long-term and cumulative effects of its decisions.

In seeking to achieve its primary purpose, Council will facilitate the following:

- A) Promote the social, economic and environmental viability and sustainability of the City.
- B) Ensure the resources are used efficiently and effectively and that services are provided in accordance with the best value principles to best meet the needs of the community.
- C) Improve the overall quality of people's lives in the community.
- D) Promote appropriate business and employment opportunities.
- E) Ensure that services and facilities provided by Council are accessible and equitable.
- F) Ensure the equitable imposition of rates and charges.
- G) Ensure transparency and accountability in decision-making.

The purpose of local government is specified in the *Local Government Act 1989*.

Our Values

We all have an important role to play in developing a working environment where our vision of moving from good to great is a reality.

At the City of Stonnington:

We encourage, anticipate, welcome and implement CHANGE and NEW IDEAS

We recognise, support and facilitate COOPERATION

We recognise and celebrate ACHIEVEMENT

We recognise potential and support LEARNING

We promote open, honest, inclusive and respectful

We are ACCOUNTABLE for all our decisions and

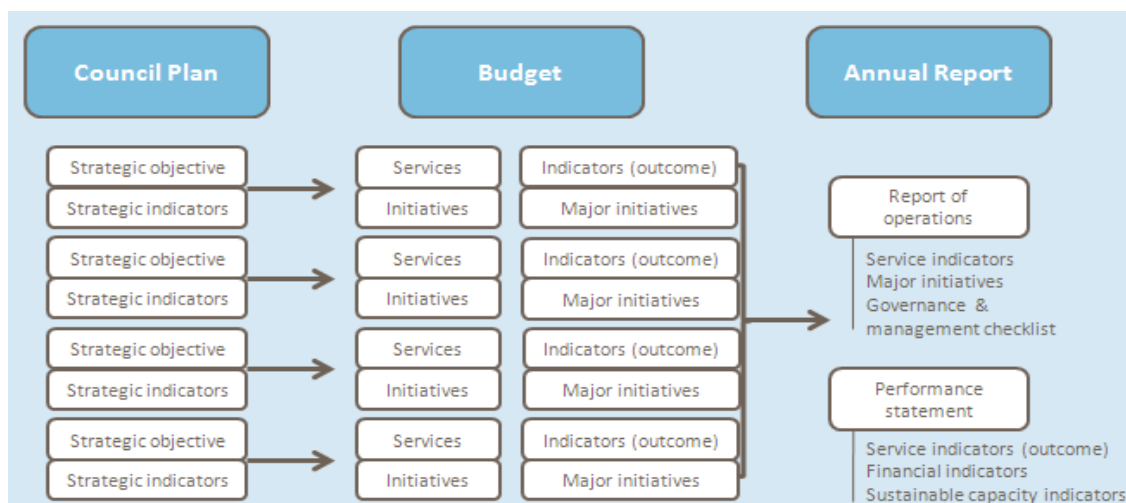
1.3 Strategic Objectives

Council delivers activities and initiatives under a broad range of major service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan for the years 2013-17. The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
1. Community	A city where all people can be happy, healthy, safe and feel part of and contribute to the community.
2. Environment	A cleaner, safer and better environment for future generations to enjoy.
3. Liveability	The most desirable place to live, work and visit.
4. Prosperity	A prosperous community, recognised as a creative city and a premier visitor and retail destination.
5. Strategic Resource Plan	Other non-attributable objectives that support the above four strategic objectives.

2. Services, initiatives and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2014/15 year and how these will contribute to achieving the strategic objectives specified in the Council Plan as set out in Section 1. It also includes a number of initiatives, major initiatives and service performance indicators. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan. The relationship between these components of the Budget and the Council Plan is shown below.



2.1 Strategic Objective 1: Community

To achieve our objective of Community, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service Area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Aged, Diversity and Disability Services	This service provides a range of services for the aged and culturally diverse including home delivered meals, personal care, transport, home maintenance, housing support and senior citizen clubs.	8,387 <u>(4,725)</u> 3,661
Children and Family Services	This service provides family oriented support services including child care, pre-schools, toy library, maternal and child health, pre-school dental, counseling and support, youth services, immunisation, family day care, holiday programs and health and safety.	8,489 <u>(5,102)</u> 3,387
Aquatic Services	This service provides a range of recreational facilities including indoor and outdoor swimming pools, a fully equipped gymnasium, aqua aerobics, aerobics, pump, circuit, and yoga.	4,890 <u>(4,715)</u> 176
Chapel Off Chapel	This service provides theatre services including technical staging advice and performance operations, facilities for presentations including events for children, families and older people and exhibitions of works by local artists, function and catering services including seminars, meetings and conferences.	1,357 <u>(775)</u> 582
Environmental Health	This service protects the community's health and well-being by coordinating food safety support programs, Tobacco Act activities and smoke free dining and gaming venue issues. The service also works to rectify any public health concerns relating to unreasonable noise emissions, housing standards and pest controls.	869 <u>(776)</u> 92

Animal Management Services	This service provides a dog and cat collection service, a lost and found notification service, a pound service and a registration and administration service.	679 <u>(616)</u> 63
Recreation Services	This service is responsible for the management and use of sporting grounds and pavilions and community centers with meeting, function and activity space. The service provides advice to Council on local leisure needs and assists community groups with funding applications, event management and promotion and issues relating to license agreements with Council.	2,612 <u>(793)</u> 1,819
Library and Local History Services	This service provides public library services at four locations and local history services that caters for the cultural, educational and recreational needs of residents and provides a focal point for the community where they can meet, relax and enjoy the facilities and services offered.	5,055 <u>(740)</u> 4,315
Communications and Community Planning	This service is responsible for the management and provision of advice on external communication, in consultation with relevant stakeholders, on behalf of Council.	1,830 <u>(117)</u> 1,713
Malvern Valley Golf Course	This service provides public open space, an 18 hole public golf course and pristine environmental areas.	588 <u>(975)</u> (388)
Customer and Civic Services	This service provides a range of governance, statutory and corporate support services and acts as the main customer interface with the community. Services include the coordination of council and committee meetings, records and information management and office support services at the Civic Centre. The customer support service is delivered from three customer service centres.	1,584 <u>(0)</u> 1,584

Initiatives

- 1) Maintain and review the Municipal Emergency Management Plan, in partnership with key agencies.
- 2) Complete a feasibility study and preliminary concept plans for the proposed redevelopment of the Prahran Aquatic Centre.
- 3) Review the Community Chef contract for the supply of meals for Aged Services.
- 4) Monitor taxi ranks for correct operation of equipment and compliance.
- 5) Work with other Stonnington-based aged services organisations to provide high quality aged services for the community.
- 6) Implement key priorities within the Recreation Strategy.

Major Initiatives

- 7) Implement the Municipal Public Health and Wellbeing Plan 2013-2017.
- 8) Implement Closed-Circuit Television (CCTV) in Toorak Village (\$0.05 million net cost).
- 9) Upgrade Council's pavilions in accordance with the Pavilion Redevelopment Strategy 2009 (\$0.31 million net cost)
- 10) Upgrade Council's Children's Services facilities in accordance with the Early Years Infrastructure Improvements
- 11) Upgrade Council's buildings in accordance with the objectives of the Access and Inclusion Plan 2013-17 (\$0.040 million net cost).

Service Performance Outcome Indicators

Services	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

Home and Community Care	Participation	Participation in HACC service (Percentage of the municipal target population who receive a HACC service) Participation in HACC service by CALD people (Percentage of the municipal target population in relation to CALD people who receive a HACC service)	[Number of people that received a HACC service / Municipal target population for HACC services] x100 [Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service) Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100 [Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100

2.2 Strategic Objective 2: Environment

A cleaner, safer and better environment for future generations to enjoy. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service Area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Public Spaces Design and Development	This service prepares policies and strategies relating to open space and urban design issues and prepares and implements an annual capital works program. The service also provides landscape and urban design advice and is actively involved in setting service standards for parks maintenance activities.	75 (0) 75
Parks and Environment	This service includes arboriculture and horticulture services such as tree pruning, planting, removal, planning and street tree strategies, parks and sports ground mowing and maintenance.	11,382 (154) 11,228
Environmental Planning	This service develops environmental policy, coordinates and implements environmental projects and works with other services to improve Council's environmental performance. Reducing greenhouse gas emissions within Council operations and the community are a key priority of Council.	580 (0) 580
Waste collection and management	This service provides kerbside rubbish collections of garbage, hard waste, recycling and green waste from all households and commercial properties in Stonnington.	14,370 (1,229) 13,140

Initiatives

- 12) Prepare an Integrated Transport Plan.
- 13) Prepare and implement a Stonnington Cycling Strategy.
- 14) Undertake advocacy on land use opportunities to increase open space.
- 15) Implement Year 4 of the Public Realm Strategy and identify projects to increase open space contributions.
- 16) Implement the Lower Yarra River Biodiversity Linkages Project.

Major Initiatives

- 17) Increase opportunities for open space and landscaping in private developments.
- 18) Increase Council's open space contributions through the Planning Scheme.
- 19) Work with the Municipal Association Victoria (MAV) and other Victorian Municipalities to reduce the impact of the clearance requirements introduced by Energy Safe Victoria under the Electricity Safety (Electric Line Clearance) Regulations 2010.
- 20) Upgrade street lighting in compliance with the Energy Efficiency Street Light Upgrade Program (\$0.10 million net cost).

Service Performance Outcome Indicators

Services	Indicator	Performance Measure	Computation
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

2.3 Strategic Objective 3: Livability

The most desirable place to live, work and visit. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service Area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Infrastructure Planning, Design and Management	This service conducts capital works planning for Council's main civil infrastructure assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. Undertakes design, tendering, contract management and supervision of various works within Council including roads, laneways, car parks, foot/bike paths, drains and bridges.	10,487 (475) 10,011
Urban Development	This service processes all planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing Council at the Victorian Civil and Administrative Tribunal where necessary. It monitors the Council's Planning Scheme as well as preparing major policy documents shaping the future of the City. It also prepares and processes amendments to the Council Planning Scheme.	5,495 (4,493) 1,002
Building Control and Amenity Services	This service provides statutory building services to the Council community including processing of building permits, emergency management responsibilities, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works. An afterhours service and an emergency service. It also provides education, regulation and enforcement of the General Local Law and relevant State legislation.	2,817 (1,826) 992

Venue Facilities	This service provides venues and service at Malvern Town Hall, Functions On Chapel and Armadale meeting rooms. The venues support Council's civic functions and activities and are available for commercial hire and community use.	1,794 <u>(597)</u> 1,197
Major Projects and Property Improvements	This service conducts capital works planning for Council's properties to renew and improve the condition, performance and value of Council's existing buildings, develop new facilities, and ensure that all are safe, compliant, sustainable and fit for delivering services that meet the needs of the community.	286 <u>(0)</u> 286
Streets, Roads and Drains Cleaning and Maintenance	This service provides street cleaning, leaf collection, weed removal, drainage pit cleaning and street litter bins throughout Council.	3,629 <u>(232)</u> 3,396

Initiatives

- 21) Implement Council's Footpath Trading and Awnings Policy 2013 to maintain legislative compliance and ensure accessible footpaths.
- 22) Review the current graffiti strategy to deliver effective, sustainable eradication.
- 23) Review and strengthen the Heritage Policy in the Planning Scheme.
- 24) Develop an Activity Centre Strategy.

Major initiatives

- 25) Preserve Council's significant heritage buildings through the systematic implementation of conservation work identified in Conservation Management Plans and Building Condition Audits (\$0.33 million net cost).
- 26) Provide development and land use policy for the Chapel Street Activity Centre.
- 27) Implement infrastructure and public realm improvement works in accordance with the Forrest Hill Precinct Master plan (\$0.62 million net cost).
- 28) Implement infrastructure and public realm improvements works in accordance with the Chapel Street Master plan (\$2.00 million net cost).

Service Performance Outcome Indicators

Services	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

2.4 Strategic Objective 4: Prosperity

To achieve our objective of Prosperity, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service Area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Arts and Cultural Planning	This service provides a varied ongoing program of arts and cultural events and activities, plans and develops arts and cultural facilities and infrastructure and develops policies and strategies to facilitate art practice.	2,463 <u>(147)</u> 2,315
Economic Development	This service assists the organisation to facilitate an environment that is conducive to a sustainable and growing local business sector and provides opportunities for local residents to improve their skill levels and access employment.	2,066 <u>(1,565)</u> 501

Traffic and Parking Services	This service provides strategic planning, policy development and day to day management of traffic and transport related issues in Council. It includes the management of Council's various car parks within activity centres.	11,120 <u>(18,834)</u> (7,714)
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Initiatives

- 29) Review access and parking to major activity centers in conjunction with the preparation of Structure Plans.
- 30) Prepare Structure Plans for Activity Centers in line with priorities.
- 31) Advocate for increased after-hours public transport including expansion of the Night Rider service, through the Stonnington Liquor Accord.
- 32) Deliver a comprehensive program of business events, seminars, workshops and networking events.

Major initiatives

- 33) Undertake feasibility study on options for the long-term redevelopment of the Cato Street car park (\$0.20 million net cost).
- 34) Undertake Urban Design Framework Plans for identified neighbourhood centers with pressure for growth (\$0.10 million net cost).
- 35) Implement the Economic Development Strategy 2012-2016 (0.03 million net cost).

Service Performance Outcome Indicators

Services	Indicator	Performance Measure	Computation
Economic Development	Economic activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality)	

2.5 Strategic Objective 5: Strategic Resource Plan

To achieve our objective of Strategic Resource Plan, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The activities and initiatives for each service category and key strategic activities is described below.

Services

Service Area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Councillors, Chief Executive and Executive Team	This area includes the Mayor, Councillors, Chief Executive Officer and Executive Management Team and associated support which cannot be easily attributed to the direct service provision areas.	10,331 <u>(96,703)</u> (86,373)
Financial Services	This service predominantly provides financial based services to both internal and external customers including the management of Council's finances, payment of salaries and wages to Council employees, procurement and contracting of services, raising and collection of rates and charges and valuation of properties throughout the municipality.	8,204 <u>(4,222)</u> 3,982
Information Services	This service provides, supports and maintains reliable and cost effective communications and computing systems, facilities and infrastructure to Council staff enabling them to deliver services in a smart, productive and efficient way.	3,305 <u>(5)</u> 3,300
Organisation Development	This service provides Council with strategic and operational organisation development support. The service develops and implements strategies, policies and procedures through the provision of human resources and industrial relations services. The service also assists managers to determine and progress toward future structures, capability and cultures in their service units.	1,574 <u>(0)</u> 1,574
Fleet Services	This service purchases and maintains Council vehicles, plant and equipment to meet functionality and safety needs and to maximise the performance and minimise operational cost of the fleet.	2,093 <u>(224)</u> 1,869

Risk Management	This service ensures that risk is managed to minimise and prevent injury and loss in the community and in Council's internal operations, to ensure a safe and healthy environment for all staff, contractors and the public and to ensure all contracts are prepared, evaluated, awarded and managed in accordance with the Local Government Act 1989 and Council's Procurement Policy.	1,203 (54) 1,149
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Initiatives

- 36) Develop relationships with other councils to share ideas, data and information to support the Inner Melbourne Action Plan (IMAP).
- 37) Undertake a Mature Age Workers Survey, analyse results and develop programs that support our ageing
- 38) Collect Employee Engagement data that provides an objective and comprehensive benchmark on the current health and effectiveness of the organisation.

Major initiatives

- 39) Implement the Council Plan 2013-2017.
- 40) Implement Council's Asset Management System including the preparation of long-term capital models for maintenance (\$0.17 million net cost).
- 41) Adopt digital communications, engagement tools and social media channels and develop e-services and the public GIS, to enable better accessibility to Council information and services.

2.6 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the 2014/15 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in section 8) and sustainable capacity, which are not included in this budget report. The full set of prescribed performance indicators are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations.

2.7 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Community	17,004	36,339	19,335
Environment	25,023	26,407	1,383
Livability	16,884	24,508	7,624
Prosperity	(4,898)	15,649	20,546
Strategic Resource Plan	(74,499)	26,710	101,209
Total Services & Initiatives	(20,484)	129,612	150,096
Other non-attributable	2,979		
Net Surplus for the year	(17,505)		

3. Budget influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

3.1 Snapshot of the City of Stonnington

The City of Stonnington is located between 3 and 14 kilometres south-east of the Melbourne GPO. The city, covering an area of 25.62 square kilometres. It is bounded by the Cities of Yarra and Boroondara in the north, the City of Monash in the east, the Cities of Glen Eira and Port Phillip in the south and the City of Melbourne in the west.



The City of Stonnington is a residential and commercial area with some industrial, office and institutional land use. The City includes some of Melbourne's most prestigious residential localities. Commercial areas include shopping and lifestyle strips along several of the main roads.

Population forecast for the City of Stonnington for Year 2014 is 106,002. It is anticipated that the municipality will experience a population growth rate of approximately 1% pa over the next 10 years.

Stonnington has a relatively young population with 31% of the population aged 20 to 34 years and 49% of the population younger than 35 years. The majority of households are families, however a third of the community live alone. More than half of households are purchasing or own their residence however close to 40% of households are rented. Stonnington's residents are often on the move with about 50% of Stonnington residents having moved within the past five years.

Stonnington has a culturally and economically diverse population. The housing stock ranges from some of Melbourne's finest mansions to large blocks of public housing, an indication of the community's contrasting lifestyles, aspirations and expectations. Nineteen percent of the community was born in non-English speaking countries. The municipality is made up of people from more than 135 different countries who speak more than 108 languages. The top five non-English languages are Greek, Chinese, Italian, Russian and Indonesian. Twenty seven percent of the community was born overseas and the top five nations of origin are the United Kingdom, New Zealand, Greece, China and India. There are numerous culturally and linguistically diverse (CALD) community groups supported by Council, including groups for Greek women and senior citizens, Chinese women and senior citizens, Italian senior citizens, Russian senior citizens, Bosnian people, Polish senior citizens, Korean senior citizens, Arabic-speaking women, Montenegrins, Western Thracian Turkish people and Latin American people.

People with a disability are part of every demographic in our community. It is estimated that approximately 18% of the population in Victoria has some sort of disability means there are nearly 18,500 Stonnington residents with a disability. According to the 2011 Census nearly 3,016 Stonnington residents have a severe disability and almost one in 10 Stonnington residents acts in the role of unpaid carer for a person with a disability.

The three most common occupations in Stonnington are professionals, managers and administrative workers. Around 22% of Stonnington workers are employed within the municipality.

The level of vehicle ownership and usage by the Stonnington community is lower than the Melbourne average. The availability of a range of public transport options in the municipality coupled with high-density housing and limited parking in the inner suburbs may influence the patterns of commuting.

Between 2001 and 2006, there was a significant overall increase in dwellings. The majority of this share was a result of the construction of Flat, Unit or Apartment dwellings (+1,328 dwellings).

Budget Implications

As a result of the City's demographic profile, budget implications in the short and long term include the following:

- The City is substantially developed and while it is experiencing an increase in property numbers, these mainly arise from higher density developments. The budget implications arise in Council having to cope with replacement of infrastructure such as drains which cannot cope with the higher density. These costs cannot be passed on to the developer and are paid for from rates. The rates received from new dwellings do not offset the significant infrastructure costs.
- As the City is a small area, services can be centralised as most citizens are able to reach Council facilities without extensive travel.
- As the population ages greater demand is placed on Council's community care services such as Home Care and Delivered Meals.
- Cultural and linguistic means that Council needs to use a variety of media in languages other than English for mass communication with citizens, and use interpreting services for interpersonal communication with citizens. Council also draws on the abilities of its bilingual staff.

3.2 External influences

- Consumer Price Index (CPI) increases on goods and services of 2.7% through the year to December quarter 2013 (ABS release 22 January 2014). State-wide CPI is forecast to be 2.5% for the 2014/15 year (Victorian Budget Papers 2013/14).
- Australian Average Weekly Earnings (AWE) growth for Public Sector full-time adult ordinary time earnings in the 12 months to November 2013 was 3.2% (ABS release 5 November 2013). Council negotiated a new Enterprise Agreement 2013-2016 during 2013/14, which provides salary and wages increases of 3.75% for the 2014/15 year.
- The Fire Services Property Levy introduced in 2013/14 under the *Fire Services Property Levy Act 2012* will continue to be collected by council on behalf of the State Government. The Fire Services Levy incurred on Council properties is expected to decrease from 2013/14 Budget of \$0.5 million to \$0.3 million in 2014/15.
- Further reduction in operating Government Grants of \$0.03 million in 2014/15.
- A reduction in Capital Grant contribution to Council's capital program 2013/14 forecast of \$1.70 million to \$0.02 million in 2014/15.
- Reduced investment earning rates, with a lower level of 3.75% budgeted in 2014/15.
- Environmental Landfill Levy on material disposed of at landfill increasing from \$53.20 to \$58.50 per tonne or 9.9%.
- Continued carbon pricing costs.

3.3 Internal influences

- Minimal increase in Open space contributions in 2014/15 of \$0.46 million.
- Depreciation is expected to increase by \$0.95 million in 2014/15 due to Council's significant Capital Works programs.
- Minimal increase in public lighting tariff and maintenance as a result of Environmental and Energy Saving Capital Works Initiatives.
- Annual provision of \$2.0 million operating expenses for future Defined Superannuation Scheme Shortfall call.

3.4 Budget principles

In response to these influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Achievement and maintenance of Income Statement adjusted underlying surpluses.
- Rate and fee increases that are both manageable and sustainable.
- Grants to be based on confirmed funding levels.
- Asset renewal requirements to be funded from depreciation allowance.
- New revenue sources to be identified where possible.
- Maintain and improve 2013/14 service levels with less resources where possible and an emphasis on innovation and efficiency.
- Contract labour to be minimised.
- New initiatives or employee proposals that are not cost neutral to be justified through a business case.
- Real savings in expenditure and increases in revenue identified in 2013/14 to be preserved.
- Operating revenues and expenses arising from completed 2013/14 capital projects to be included.
- Annual Future Fund top up of \$1.0 million for the Strategic Resource Plan period 2014/15 to 2017/18.

3.4 Long term strategies

The budget includes consideration of a number of long term strategies to assist Council in preparing the Budget in a proper financial management context. These include a Strategic resource plan and financial performance indicators for the years 2014/15 to 2017/18 (section 8), Rating information (section 9) and Other strategies (section 10), including borrowings, infrastructure and service delivery.

4. Analysis of operating budget

This section analyses the operating budget including expected income and expenses of Council for the 2014/15 year.

4.1 Budgeted income statement

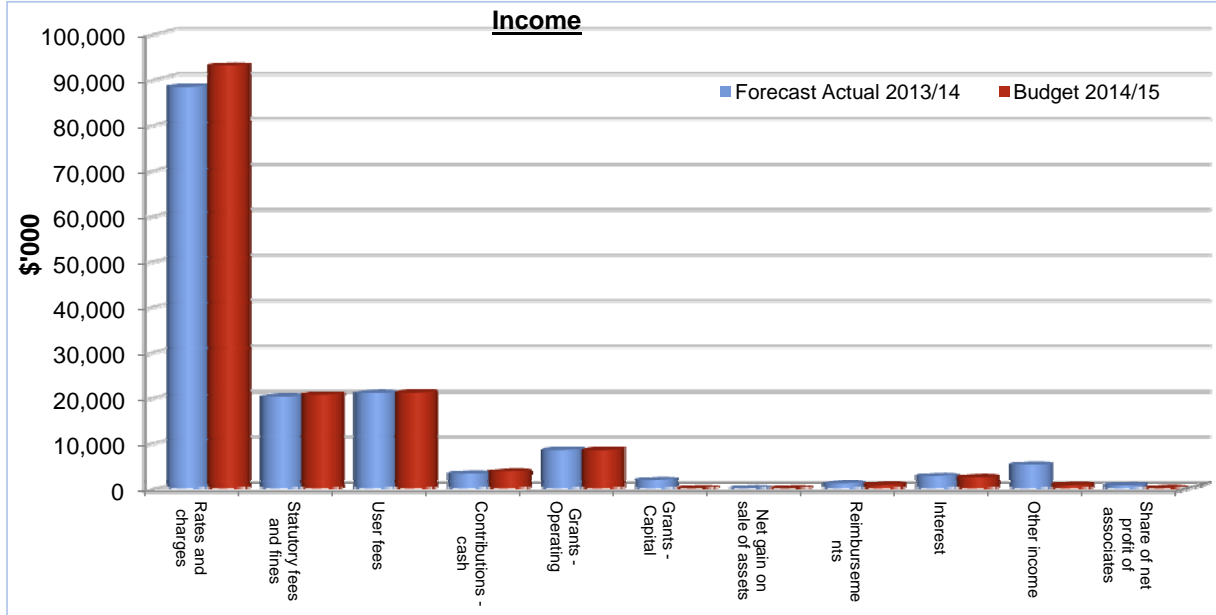
	Ref	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Total income	4.2	151,634	150,177	(1,457)
Total expenses	4.3	(132,169)	(132,672)	(503)
Surplus (deficit) for the year		19,465	17,505	(1,960)
Grants – capital non-recurrent	4.2.6	(1,688)	0	1,688
Contributions - non-monetary assets		0	0	0
Capital contributions - other sources	4.2.4	(3,061)	(3,524)	(463)
Adjusted underlying surplus (deficit)	4.1.1	14,716	13,981	(735)

4.1.1 Adjusted underlying surplus (deficit) \$0.74 Million decrease

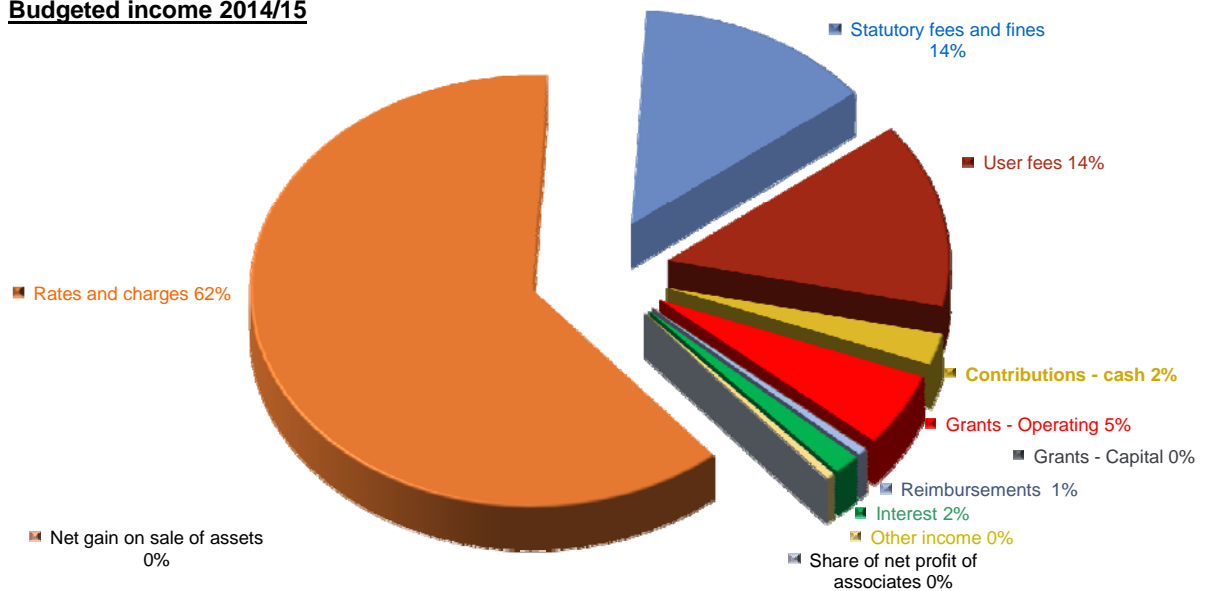
The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2014/15 year is a surplus of \$13.98 million which is a decrease of \$0.74 million from the 2013/14 year. In calculating the adjusted underlying result, Council has excluded grants received for capital purposes which are non-recurrent and capital contributions from other sources. Contributions of non-monetary assets are excluded as the value of assets assumed by council is dependent on the level of activity each year.

4.2 Income

Income Types	Ref	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Rates and charges	4.2.1	88,339	92,980	4,641
Statutory fees and fines	4.2.2	20,054	20,541	487
User fees	4.2.3	20,847	20,959	112
Contributions - cash	4.2.4	3,061	3,524	463
Grants - Operating	4.2.5	8,291	8,264	(27)
Grants - Capital	4.2.6	1,715	20	(1,695)
Net gain on sale of assets	4.2.7	30	10	(20)
Reimbursements	4.2.8	978	774	(204)
Interest	4.2.9	2,578	2,290	(288)
Other income	4.2.10	5,078	735	(4,343)
Share of net profit of associates	4.2.11	663	80	(583)
Total income		151,634	150,177	(1,457)



Budgeted income 2014/15



4.2.1 Rates and charges \$4.64 Million Increase

It is proposed that the increase in general rate income be 4.3%, thereby increasing general rate income to \$74.70 million including supplementary rates of \$0.80 million. Garbage and green waste charges will increase by 4.5%, thereby increasing garbage income to \$16.84 million. Special Rates charges mainly to be used by Traders Associations are budgeted at \$1.45 million.

4.2.2 Statutory fees and fines \$0.49 Million Increase

Statutory fee and fines are budgeted to increase by an average 2.4%. Income from parking infringements and Perin court, which is not set by Council, is predicted to increase by 2.2% from 2013/14 levels. Minimal income growth of 1.6% from Council's multi-storey and at-grade car parks is budgeted.

4.2.3 User fees \$0.11 Million Increase

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include the use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home help services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases are generally in line with CPI or market levels. There will be minimal increase in these fees.

4.2.4 Contributions - cash \$0.46 Million Increase

Contributions relate to monies paid by developers in regard to public resort and recreation, drainage and car parking in accordance with planning permits issued for property development. Contributions are projected to increase slightly from the forecast of 2013/14 due to the expected level of development activities.

4.2.5 Grants - Operating \$0.03 Million decrease

Operating grants include all monies received from State and Federal Governments and other sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants will decrease by 0.33% or \$0.03 million compared to 2013/14 forecast. Income from operating grants and subsidies are projected to be \$8.26 million for the 2014/15 financial year. The significant grants are summarised below:

Operating Grant Funding Type and Source	Forecast 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Recurrent - Commonwealth Government			
Victorian Grants Commission	2,497	2,569	72
National Respite for Carers	2,407	2,420	13
Veteran Affairs - Home Care	183	187	4
Aged Care	1,004	1,021	17
Recurrent - State Government			
School Crossing	215	180	(35)
Community Partnership & Youth Programs	585	556	(29)
Child care & immunisation	313	240	(73)
Maternal Child Health	473	488	15
Libraries	577	581	4
Municipal Emergency Response	18	18	0
Minor	19	4	(15)
Total recurrent grants	8,291	8,264	(27)
Non-recurrent - Commonwealth Government	0	0	0
Non-recurrent - State Government	0	0	0
Total non-recurrent grants	0	0	0

4.2.6 Grants - Capital \$1.7 Million decrease

Capital grants include all monies received from State and Federal Governments and other sources for the purposes of funding the capital work program. Overall, the level of capital grants will decrease significantly by 98.8% or \$1.70 million compared to 2013/14 forecast, with income from non-recurrent capital grants projected to be \$0.02 million for the 2014/15 financial year.

Capital Grant Funding Type and Source	Forecast 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Recurrent - Commonwealth Government			
Roads to recovery	27	0	(27)
Recurrent - State Government			
Department of Health	0	20	20
Total recurrent grants	27	20	(7)
Non-recurrent - Commonwealth Government	0	0	0
Non-recurrent - State Government			
Victorian Taxi Directorate	0	0	0
Aged Services	40	0	(40)
Melbourne Water	100	0	(100)
Recreation Services	72	0	(72)
Buildings Major Projects	775	0	(775)
Bridges	701	0	(701)
Total non-recurrent grants	1,688	0	(1,688)

4.2.7 Net gain on sale of assets \$0.02 Million decrease

Proceeds from the sale of Council assets is forecast to be \$0.01 million for 2014/15 and relate mainly to the planned cyclical replacement of the plant and vehicle fleet. It is predicted that a marginal gain will result from the book value against the market value of Council's plant and vehicle fleet.

4.2.8 Reimbursements \$0.2 Million decrease

Reimbursements relate to the recovery of costs incurred by Council, including one-off costs of implementing the new Fire Services Property Levy in 2013/14 and costs of providing property revaluations data to a number of organisations every two years. Income is expected to fall in 2014/15 as the Fire Services Property Levy cost recovery of \$0.17 million will not be repeated.

4.2.9 Interest \$0.29 Million decrease

The small decrease in interest income is due to a lower interest rate forecast in 2014/15 than in forecast 2013/14.

4.2.10 Other income \$4.34 Million decrease

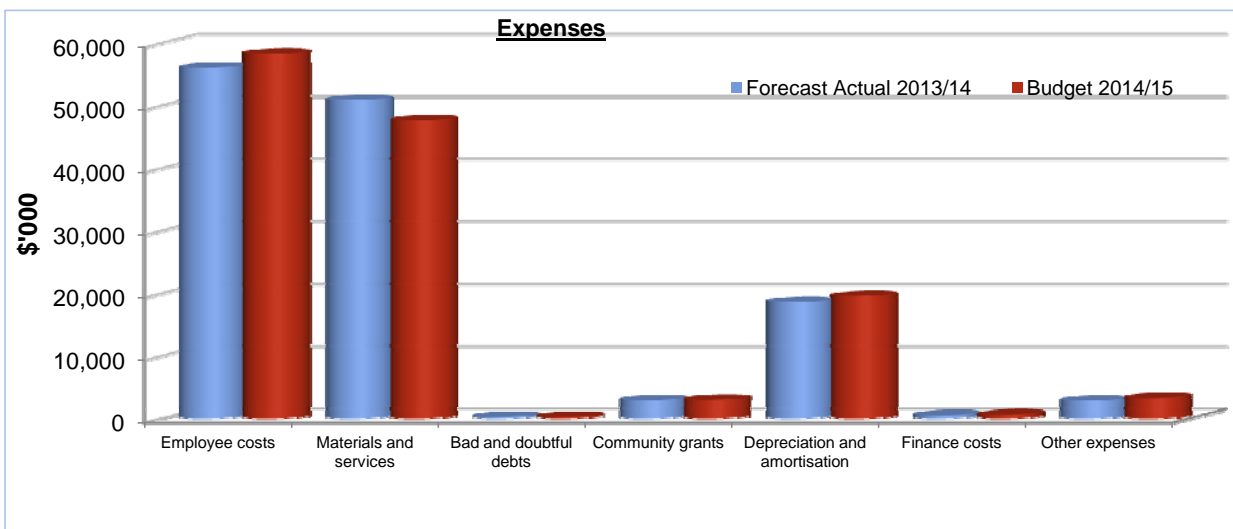
Other revenue relates to a range of items mainly income from Streetsahead Cleaning Service joint venture and other small miscellaneous income items. As a result of the joint venture dissolution on 30 June 2014, there is a significant drop in other revenue in 2014/15. Forecasted revenue from the joint venture for 2013/14 is \$4.1 million.

4.2.11 Share of net profit of associates \$0.58 Million decrease

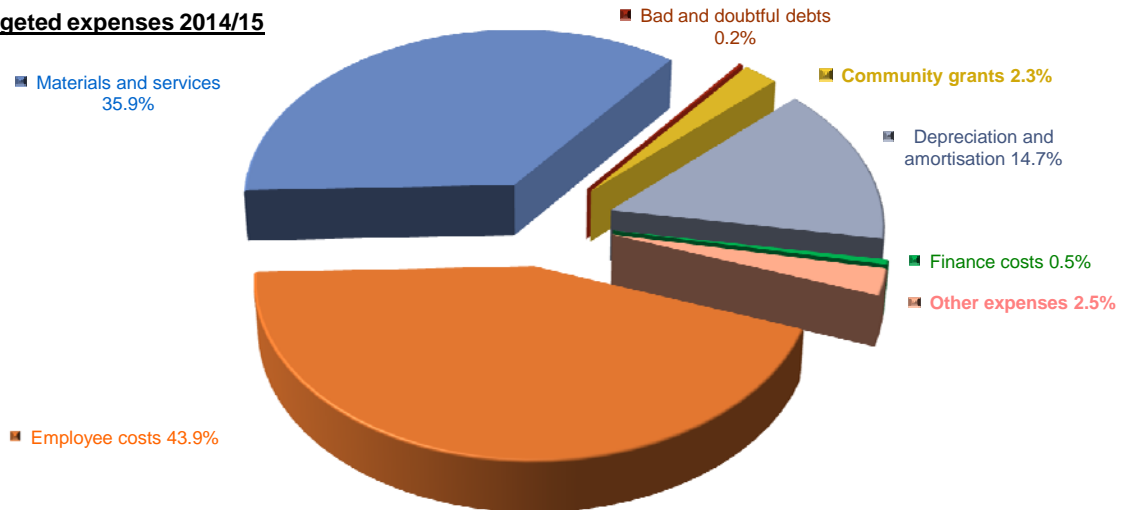
The share of investment in associates including Regional Landfill Clayton South and Streetsahead Cleaning Service will decrease by \$0.58 million from 2013/14 to 2014/15 due to the dissolution of the Streetsahead Cleaning Service on 30 June 2014.

4.3 Expenses

Expense Types	Ref	Forecast Actual \$'000	Budget 2014/15 \$'000	Variance \$'000
Employee costs	4.3.1	56,071	58,293	2,222
Materials and services	4.3.2	50,886	47,655	(3,231)
Bad and doubtful debts	4.3.3	283	282	(1)
Community grants	4.3.4	2,929	3,010	81
Depreciation and amortisation	4.3.5	18,619	19,566	947
Finance costs	4.3.6	523	600	77
Other expenses	4.3.7	2,858	3,266	408
Total operating expenses		132,169	132,672	503



Budgeted expenses 2014/15



4.3.1 Employee costs \$2.22 Million Increase

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation and workcover premium. An expense of \$2.0 million is budgeted to provide for a possible future unfunded defined benefits superannuation call.

The \$2.22 million increase in employee costs relates to: filling current vacancies; Enterprise Agreement increase; and Banding/Step increments. New positions budgeted include: FTE 1.0 Economic Development Officer; FTE 0.4 Sustainability Officer (0.6 FTE included in 2013/14 forecast to increase to 1.0 FTE in 2014/15 Budget year); FTE 0.2 Immunisation Nurse; and FTE 0.6 Environmental Officer.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Divisions	Budget 2014/15 \$'000	Comprises	
		Permanent Full time \$'000	Permanent Part Time \$' 000
CEO Division	493	493	-
Corporate Services	6,304	5,541	763
City Works	12,574	12,385	188
Social Development	18,864	11,668	7,196
Planning Development	5,807	5,305	503
Sustainable Future	4,816	4,816	-
Total permanent staff expenditure	48,859		
Casuals and other expenditure	9,434		
Total expenditure	58,293		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Divisions	Budget FTE	Comprises	
		Permanent Full Time	Permanent Part Time
CEO Division	2.0	2.0	0.0
Corporate Services	55.8	49.0	6.8
City Works	180.2	177.5	2.7
Social Development	203.7	126.0	77.7
Planning Development	62.4	57.0	5.4
Sustainable Future	41.2	41.2	0.0
Total	545.3	452.7	92.5
Casuals and other	29.5		
Total staff	574.8		

The most significant increases in employee costs by service unit are summarised below:

Divisions	Service Unit	Forecast 2013/14 \$' 000	Budget 2014/15 \$'000	Variance \$' 000
Corporate Services	Information Technology	1,106	1,412	(306)
	Joint Venture	2,883	0	2,883
	Risk Management	679	880	(201)
City Works	Infrastructure	889	1,105	(216)
	Waste Management	2,343	4,627	(2,284)
Social Development	Children & Family Serv	327	364	(37)
	Youth Services	788	877	(89)
Planning Development	Major Projects	173	219	(46)
Sustainable Future	City Strategy	720	816	(96)
	Marketing and Comm	494	553	(59)

4.3.2 Materials and services \$3.23 Million decrease

Materials and services include the purchases of consumables, insurances, repairs and maintenance, payments to contractors for the provision of services and utility costs. Materials and services are forecast to decrease by 6.4% or \$3.23 million compared to 2013/14.

Expenditure reductions are budgeted for major contract payments of \$3.0 million, materials purchases of \$1.1 million, administration expenses of \$0.3 million and utilities of \$0.2 million. Offsetting these reductions will be the 1 July 2014 increase in the EPA Landfill levy from \$53.20 to \$58.50 per tonne of waste collected by Council through its municipal Transfer Station and kerbside collections. The total tipping and waste removal costs budgeted for 2014/15 is \$4.1 million, including the cost of carbon pricing.

4.3.3 Bad and doubtful debts \$0 Million decrease

There is no change in bad and doubtful debts provision compared to 2013/14.

4.3.4 Community grants \$0.08 Million Increase

Each year Council receives funding applications from various community and sporting organisations as well as requests for usage of Council facilities. CPI will be indexed to these grants.

4.3.5 Depreciation and amortisation \$0.95 Million Increase

Depreciation is an accounting measure that attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment. Council uses the straight-line method to depreciate the carrying value of its building, infrastructure, plant and equipment and other assets over their estimated useful life. Depreciation rates, remaining useful lives and residual values are reviewed annually. The increase of \$0.95 million for 2014/15 is due mainly to the completion of 2014/15 capital works program and the full year effect of depreciation on the 2013/14 capital works program.

4.3.6 Finance costs \$0.08 Million Increase

Borrowing costs relate to interest charged by financial institutions on funds borrowed. The increase in borrowing costs in 2014/15 compared to 2013/14 results from the full year effect of the interest cost on new borrowings during 2013/14.

4.3.7 Other expenses \$0.41 Million Increase

Other expenses relate to a range of unclassified items including catering for civic functions, non-recurrent operating initiatives included in the Capital/Works Program and other miscellaneous expenditure items. The increase in 2014/15 is largely due to non-recurrent operating initiatives relating to ANZAC and First World War Centenary, Glow Festival, Melbourne Festival of Arts, Sustainability Outreach Program and Resident Parking Scheme Review.

5. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2014/15 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to/from other organisations. These activities also include repayment of the principal component of loan repayments for the year.

5.1 Budgeted cash flow statement

	Ref	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Cash flows from operating activities				
Rates and Charges		88,702	92,866	4,164
Statutory fees and fines		20,306	20,468	162
User Fees		21,229	21,299	70
Contributions - cash		3,326	3,876	550
Grants - operating		8,076	8,487	412
Grants - capital		1,887	22	(1,865)
Reimbursements		959	851	(108)
Interest		2,228	2,265	37
Other receipts		3,034	811	(2,223)
Net GST refund/(payment)		7,265	6,266	(999)
Employee costs		(57,153)	(57,588)	(435)
Materials and services		(57,188)	(57,537)	(349)
Other Payments		(2,194)	(3,672)	(1,478)
Net cash provided by operating activities	5.1.1	40,476	38,414	(2,062)
Cash flows from investing activities				
Payments for property, infrastructure, plant & equipment		(48,242)	(37,288)	10,954
Proceeds from sale of property, infrastructure, plant & equipment		435	446	11
Trust funds and deposits		(17)	106	123
Payments for other financial assets		0	0	0
Net cash used in investing activities	5.1.2	(47,824)	(36,736)	11,088
Cash flows from financing activities				
Finance Cost		(523)	(600)	(77)
Proceeds from borrowings		15,000	0	(15,000)
Repayment of borrowings		(2,158)	(2,095)	63
Net cash provided by (used in) financing activities	5.1.3	12,319	(2,695)	(15,014)
Net (decrease) increase in cash and cash equivalents		4,971	(1,017)	(5,988)
Cash and cash equivalents at the beginning of the financial year		59,086	64,057	4,971
Cash and cash equivalents at end of the financial year	5.1.4	64,057	63,040	(1,017)

5.1.1 Cash flows from operating activities \$2.06 Million decrease

The decrease in cash inflows from operating activities is due mainly to: a \$2.2 million reduction in other receipts, including joint venture related income; \$1.5 million reduction in grants, primarily capital grants; \$1.5 million increase in other payments, including operating initiatives; and \$1.0 million reduction in the net GST refund. Partially offsetting these cash inflow reductions is a \$4.2 million increase in rates and charges, which is largely driven by the increase in general rate income of 4.3% and garbage and green waste charge increase of 4.5%.

The net cash flows from operating activities does not equal the operating result for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Surplus (deficit) for the year	19,465	17,505	(1,960)
Depreciation	18,619	19,566	947
Loss (gain) on sale of assets	30	10	(20)
Net movement in current assets and liabilities (Adjusted)	2,362	1,333	(1,029)
Cash flows available from operating activities	40,476	38,414	(2,062)

5.1.2 Cash flows from investing activities \$11.09 Million increase

The decrease in payments for investing activities is due to the timing of capital works projects. Forecast 2013/2014 expenditure includes \$12.7 million on a strategic property purchase. Cash inflows from asset sales is slightly higher than 2013/14.

5.1.3 Cash flows from financing activities \$15.01 Million decrease

The \$15.0 million variance to 2013/14 forecast is due to borrowings of \$15.0 million in 2013/14 for a strategic property purchase. Nil additional borrowings are budgeted for 2014/15.

5.1.4 Cash and cash equivalents at end of the financial year \$1.02 Million decrease

Overall, total cash and investments is forecast to decrease by only \$1.02 million as at 30 June 2015, reflecting Council's ability to self fund the enhancement and creation of new infrastructure from operating cash flows.

5.2 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council is estimating at 30 June 2015 it will have cash and investments of \$63.04 million, which has been restricted as shown in the following table.

	Ref	Forecast 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Total cash and investments		64,057	63,040	(1,017)
Restricted cash and investments				
- Statutory reserves	5.2.1	(28,505)	(28,005)	500
- Cash held to fund carry forward capital works	5.2.2	(4,000)	0	4,000
- Trust funds and deposits		(3,348)	(3,482)	(134)
Unrestricted cash and investments	5.2.3	28,204	31,553	3,349
- Discretionary reserves	5.2.4	(20,607)	(22,237)	(1,630)
Unrestricted cash adjusted for discretionary reserves	5.2.5	7,597	9,316	1,719

5.2.1 Statutory reserves \$0.5 Million decrease

These funds must be applied for specified statutory purposes in accordance with various legislative requirements and includes contributions to car parking, public resort and recreation paid to Council by property developers. While these funds earn interest revenues for Council, the funds are not available for other purposes.

5.2.2 Cash held to fund carry forward capital works \$4 Million decrease

There is no amount shown as cash held to fund carry forward works at 30 June 2015, as it is expected that the capital works budget in 2014/15 financial year will be fully completed. An amount of \$4.0 million is forecast to be held at 30 June 2014 to fund capital works budgeted but not completed or started in the 2013/14 financial year.

5.2.3 Unrestricted cash and investments \$3.35 Million increase

The amount shown is in accordance with the definition of unrestricted cash included in the Regulations. These funds are free of statutory reserve funds to be used to fund capital works expenditure from the previous financial year.

5.2.4 Discretionary reserves \$1.63 Million increase

These funds are available for whatever purpose Council decides is their best use. The discretionary reserves are made up of funds to cover for employee leave entitlements and the Future Fund. The Future Fund Reserve relates to a reserve established by Council in the 2006/2007 financial year for use by Council when strategic property acquisition and development opportunities arise. The intention is that Council will provide for allocations to the reserve through the annual budget process and that the reserve will progressively accumulate to a level whereby Council will have the financial capacity to respond to strategic property acquisition and development opportunities without the need to source funds from external sources, for example borrowings. Council has determined that the fund be increased by \$1.0 million per annum.

5.2.5 Unrestricted cash adjusted for discretionary reserves \$1.72 Million increase

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds. A high level of unrestricted cash and investments is required as approximately 55% of Council's rate revenue is not received until February each year.

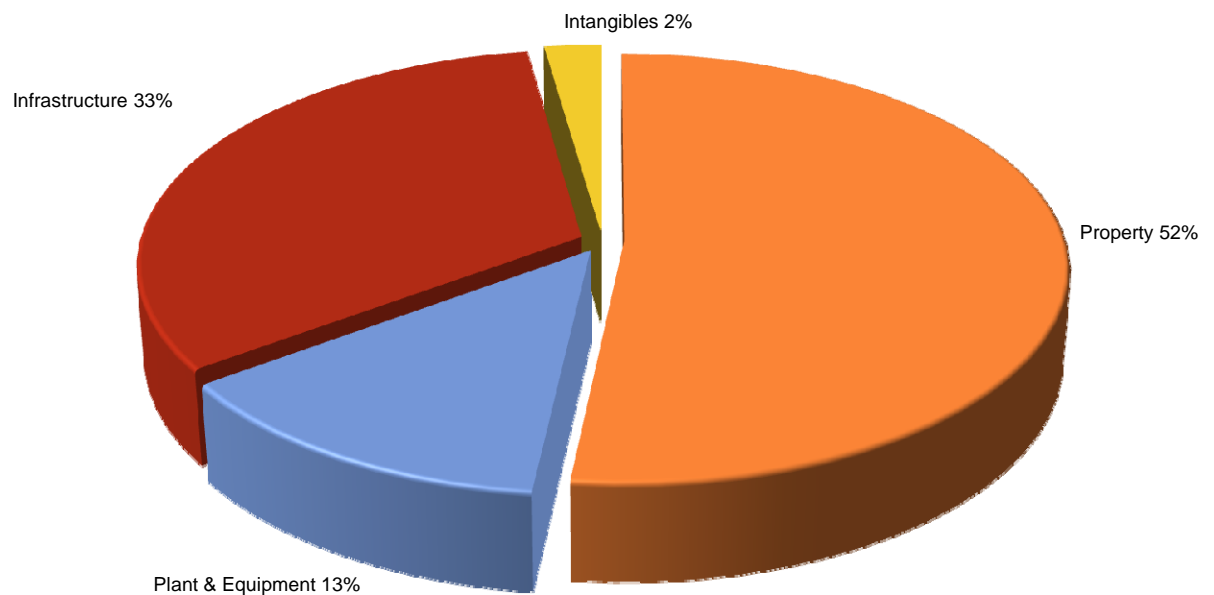
6. Analysis of capital budget

This section analyses the planned capital expenditure budget for the 2014/15 year and the sources of funding for the capital budget.

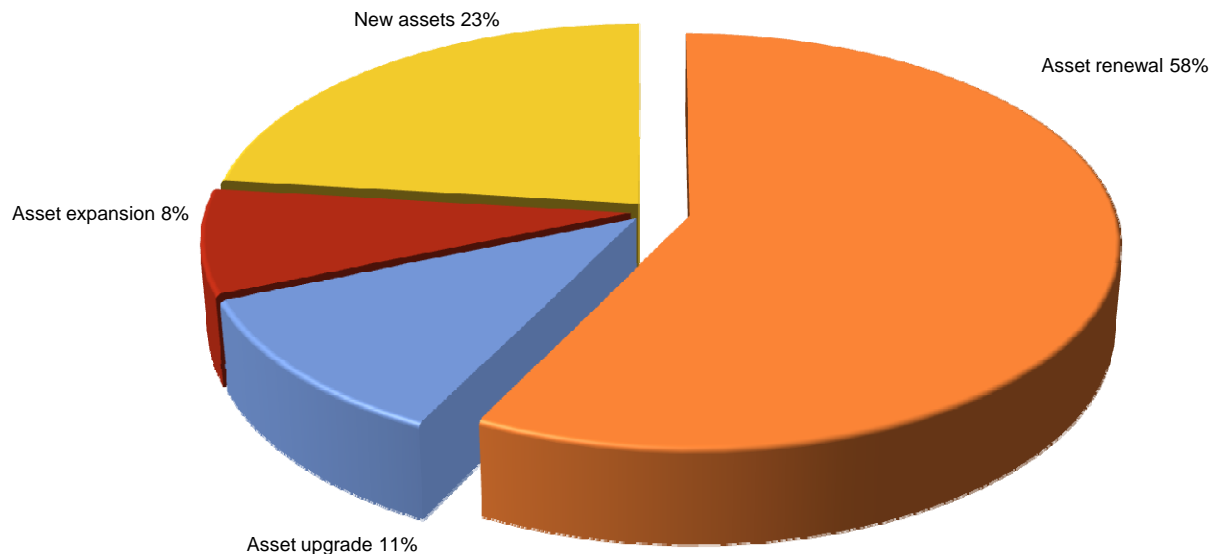
6.1 Capital works

Capital Works Areas	Ref	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Works carried forward	6.1.1			
Property				
Land		0	0	0
Land Improvements		1,922	150	(1,772)
Buildings		3,980	3,420	(560)
Total Property		5,902	3,570	(2,332)
Plant and equipment				
Motor Vehicles, P & E		0	0	0
Other		173	0	(173)
Total plant and equipment		173	0	(173)
Infrastructure				
Road Extras		0	0	0
Drainage		0	0	0
Roads, Footpaths, K & C, ROW's & Bridges		35	0	(35)
Total infrastructure		35	0	(35)
Intangibles				
Intangibles		89	430	341
Total intangibles		89	430	341
Total works carried forward		6,199	4,000	(2,199)
New works				
Property				
Land	6.1.2	9,579	0	(9,579)
Land Improvements	6.1.3	3,183	4,690	1,507
Buildings	6.1.4	11,405	11,056	(349)
Total Property		24,167	15,746	(8,421)
Plant and equipment				
Motor Vehicles, P & E	6.1.5	2,428	1,917	(511)
Other	6.1.6	1,812	3,021	1,209
Total plant and equipment		4,240	4,938	698
Infrastructure				
Road Extras	6.1.7	2,897	2,010	(887)
Drainage	6.1.8	1,986	2,391	405
Roads, Footpaths, K & C, ROW's & Bridges	6.1.9	7,444	7,773	329
Total infrastructure		12,327	12,174	(153)
Intangibles				
Intangibles	6.1.10	1,309	430	(879)
Total intangibles		1,309	430	(879)
Total new works		42,043	33,288	(8,755)
Total capital works expenditure		48,242	37,288	(10,954)
Represented by:				
Asset renewal	6.1.11	22,685	21,417	(1,268)
Asset upgrade	6.1.11	3,629	4,237	608
Asset expansion	6.1.11	2,639	3,013	374
New assets	6.1.11	19,289	8,621	(10,668)
Total Capital works expenditure		48,242	37,288	(10,954)

Budgeted capital works 2014/15 by Asset Class (Incl C/F)



Budgeted capital works 2014/15 represented by:



A more detailed listing of the capital works program is included in Appendix E.

6.1.1 Total works carried forward \$2.2M Decrease

At the end of each financial year there are projects which are either incomplete or not commenced due to planning issues, weather delays, extended consultation etc. For the 2013/14 year it is forecast that \$4.0 million of capital works will be incomplete and be carried forward into the 2014/15 year. The more significant projects include the Stonnington Civic Precinct Programme \$2.5 million, Harold Holt Memorial Swimming Centre Diving Tower Refurbishment \$0.68 million and Water treatment system \$0.29 million, Telephony system replacement \$0.25 million, and Business system improvements (Customer Request Management System) \$0.15 million.

6.1.2 Land \$9.58M Decrease

For the 2014/15 year there is no planned expenditure on land acquisitions, however Council will continue to identify strategic opportunities to acquire land through its Future Fund and Public Open Space Reserve.

6.1.3 Land Improvements \$1.51M Increase

For the 2014/15 year \$4.84 million will be expended on land improvement projects. The more significant projects include: Yarra River Biodiversity Project \$0.75 million; Sports ground Surface and Drainage Improvement and Facility Upgrade Program \$0.86 million; Toorak Park Lighting \$0.40 million; Malvern Town Hall Precinct Streetscape \$0.30 million; and Cato Street Development \$0.20 million.

6.1.4 Buildings \$0.35M decrease

The decrease in buildings expenditure in 2014/15 budget is due to the 2013/14 forecast including a \$12.7 million strategic property purchase. For the 2014/15 year \$11.06 million will be expended on new building projects, with the more significant projects including: Stonnington Civic Precinct Project \$6.3 million; Dunlop Pavilion Redevelopment \$1.0 million; Prahran Market Works \$0.80 million; Harold Holt diving tower \$0.88 million; Energy Reduction Indicatives \$0.60 million.

6.1.5 Motor Vehicles, P & E \$0.51Million decrease

For the 2014/15 year \$1.92 million will be expended on annual Motor Vehicle replacement (\$1.75 million) and Plant and Equipment replacement (\$0.17 million).

6.1.6 Other \$1.21Million Increase

For the 2014/15 year \$3.02 million will be expended on office equipment, equipment and furniture, including expenditure on library stock and equipment of \$0.92 million.

6.1.7 Road Extras \$0.89Million decrease

For the 2014/15 year \$2.01 million will be expended on streetscapes, signage, street furniture, street trees and bicycle path improvement works. Bicycle strategy and path improvement works total \$0.78 million.

6.1.8 Drainage \$0.41Million Increase

For the 2014/15 year \$2.39 million will be expended on Council's drainage assets. Key items of expenditure include: Hawksburn Rd Drainage \$0.15 million; Haverbrack Avenue drainage \$0.20 million; drainage improvement and minor drainage works throughout Council \$0.65 million.

6.1.9 Roads, Footpaths, K & C, ROW's & Bridges \$0.33Million Increase

For the 2014/15 year \$7.77 million will be expended on local roads, footpaths, bridges & culverts and Rights of Way's. Key expenditure items include: Local Road - asphalt resurfacing program \$2.2 million; Chapel Street Streetscape Master plan Implementation \$2.0 million; Haverbrack Ave Reconstruction \$0.60 million; Osborne Ave Reconstruction \$0.52 million; Hawksburn Road Refurbishment \$0.40 million; and St John Street and Thomas to High Street Refurbishment \$0.49 million.

6.1.10 Intangibles \$0.88Million decrease

For the 2014/15 year \$0.86 million will be expended on intangible assets (software), including Telephony System Replacement \$0.30 million and Business Systems Improvements (Customer Request System) \$0.15 million.

6.1.11 Asset Expenditure Type

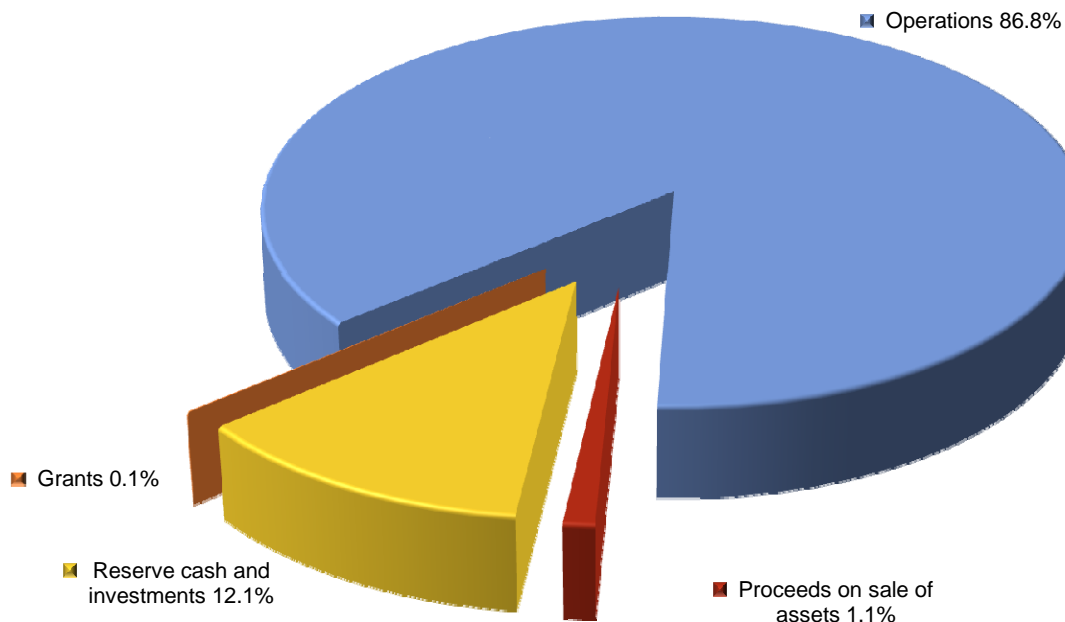
A distinction is made between expenditure on new assets and on asset renewal, expansion and upgrade. Expenditure on asset renewal is expenditure on an existing asset, which improves the service potential or the life of the asset. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

6.2 Funding sources

Sources of funding	Ref	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Works carried forward				
Current year funding				
Grants		0	0	0
Contributions		0	0	0
Borrowings		0	0	0
Council cash				
- Operations		3,586	0	(3,586)
- Proceeds on sale of assets		0	0	0
- Reserve cash and investments		2,714	4,000	1,286
- Unrestricted cash and investments		0	0	0
Total works carried forward	6.2.1	6,300	4,000	(2,300)
New works				
Current year funding				
Grants	6.2.2	1,715	20	(1,695)
Contributions		0	0	0
Borrowings	6.2.3	12,700	0	(12,700)
Council cash				
- Operations	6.2.4	22,994	32,363	9,369
- Proceeds on sale of assets	6.2.5	437	405	(32)
- Reserve cash and investments	6.2.6	4,096	500	(3,596)
- Unrestricted cash and investments		0	0	0
Total new works		41,942	33,288	(8,654)
Total funding sources		48,242	37,288	(10,954)

Capital Works

Budget funding sources 2014/15



6.2.1 Total works carried forward \$4 Million

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2013/14 year it is forecast that \$4.0 million of capital works will be incomplete and be carried forward into the 2014/15 year. Significant funding includes Council cash from operations for the Civic Precinct Project.

6.2.2 Grants \$0.02 Million

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. A small grant is budgeted to be received for the purchase of equipments for Aged clients.

6.2.3 Borrowings \$0 Million

The Strategic Resource Plan (SRP) identified borrowing as an important funding source for capital works programs. Debt funding was used in 2013/14 to supplement cash from operating activities to fund the Civic Precinct Project. No borrowings will be undertaken in 2014/15.

6.2.4 - Operations \$32.36 Million

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$32.36 million will be generated from operations to fund the 2014/15 capital works program.

6.2.5 - Proceeds on sale of assets \$0.41 Million

Proceeds from sale of assets include motor vehicle and plant and machinery disposal in accordance with Council's assets disposal policy of \$0.41 million.

6.2.6 - Reserve cash and investments \$0.5 Million

Council has significant cash reserves, which it is currently using to fund its annual capital works program. For 2014/15 \$0.50 million will be used to fund part of the new capital works program.

7. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2013/14 and 2014/15. It also considers a number of key performance indicators.

7.1 Budgeted balance sheet

	Ref	Forecast 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Current assets	7.1.1			
Cash and cash equivalents		1,057	7,040	5,983
Trade and other receivables		7,873	8,114	242
Financial assets		63,000	56,000	(7,000)
Accrued income		735	765	30
Prepayments		232	239	7
Other assets		109	114	5
Total current assets		73,005	72,272	(734)
Non-current assets	7.1.2			
Trade and other receivables		0	0	0
Financial assets		2,128	2,128	0
Investment in associates accounted for under the equity method		4,259	4,339	80
Property, infrastructure, plant and equipment		1,815,696	1,832,163	16,467
Investment property		6,750	6,750	0
Intangible assets		2,561	3,421	860
Total non-current assets		1,831,394	1,848,801	17,407
Total assets		1,904,399	1,921,073	16,674
Current liabilities	7.1.3			
Trade and other payables		15,501	15,977	(476)
Trust funds and deposits		3,348	3,482	(134)
Provisions		13,429	13,984	(555)
Interest-bearing loans and borrowings		2,117	2,118	(1)
Total current liabilities		34,395	35,561	(1,166)
Non-current liabilities	7.1.4			
Provisions		3,102	3,201	(99)
Interest-bearing loans and borrowings		13,540	11,444	2,096
Total non-current liabilities		16,642	14,645	1,997
Total liabilities		51,037	50,206	831
Net assets	7.1.6	1,853,362	1,870,867	17,505
Equity	7.1.7			
Accumulated surplus		945,486	962,491	17,005
Asset revaluation reserve		874,899	874,899	0
Other reserves		32,977	33,477	500
Total equity		1,853,362	1,870,867	17,505

7.1.1 Current assets \$0.73 Million decrease

Cash and cash equivalents and Other financial assets include cash and investments such as cash held in the bank and the value of investments in deposits. These balances are projected to increase minimally.

Trade and other receivables are monies owed to Council by ratepayers and others for rates, parking fines and service provision fees. These receivables are cyclical in nature and are actively managed.

Financial assets include term deposits, which are forecast to reduce in 2014/15 as they are converted to cash to fund capital works during the year.

Other assets includes items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

7.1.2 Non-current assets \$17.41 Million Increase

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by the Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$37.3 million of capital expenditure), depreciation of assets (\$19.6 million), and the sale of property, plant and equipment (\$0.4 million).

7.1.3 Current liabilities \$1.17 Million Increase

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to be slightly above 2013/14 levels.

Provisions include accrued long service leave and annual leave days owing to employees. These employee entitlements are only expected to increase marginally due to ongoing active management of entitlements.

Interest-bearing loans are borrowings by Council repayable in the next twelve months. Council is budgeting to repay loan principal including finance leases of \$2.12 million during 2014/2015.

7.1.4 Non-current liabilities \$2 Million Decrease

Provisions include accrued long service leave and other leave owing to employees. These employee entitlements are only expected to increase marginally.

Interest-bearing loans and borrowings are borrowings by Council repayable in a period greater than twelve months.

7.1.5 Working Capital \$1.9 Million Decrease

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Some of Council's cash assets are restricted in that they are required by legislation to be held in reserve for specific purposes or are held to fund carry forward capital works from the previous financial year.

	Forecast 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Current assets	73,005	72,272	(733)
Current liabilities	34,395	35,561	(1,166)
Working capital	38,610	36,711	(1,899)
Restricted cash and investment current assets			
- Statutory reserves	(28,505)	(28,005)	500
- Cash used to fund carry forward capital works	(4,000)	0	4,000
- Trust funds and deposits	(3,348)	(3,482)	(134)
Unrestricted working capital	2,757	5,224	2,468

In addition to the restricted cash shown above, Council is also projected to hold \$22.2 million in discretionary reserves at 30 June 2015. Although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes.

7.1.6 Net assets \$17.51 Million Increase

This term is used to describe the difference between the value of total assets and the value of total liabilities. It represents the net worth of Council as at 30 June.

The increase in net assets of \$17.51 million results directly from the operating surplus, capital works program and asset revaluations.

7.1.7 Equity \$17.51 Million Increase

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the accumulated surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time.

During the year an amount of \$0.5 million net is budgeted to be transferred from retained earnings to Council's reserves. This reflects the transfer of developer contributions to reserves and the subsequent usage of investment cash reserves to partly fund the capital works program and the transfer to the Future Fund. This is a transfer between equity balances only and does not impact on the total balance of equity.

7.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2015 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- A total of 97.5% of total rates raised will be collected in the 2014/15 year (forecast for 2013/14 is 97.5% as well)
- Trade creditors to be based on total capital and operating expenditure less written down value of assets sold, depreciation and employee costs. Payment cycle is 30 days.
- Other debtors and creditors to remain consistent with 2013/14 levels
- Employee entitlements for year 2014-15 to be increased by EBA agreement.
- Internally fund new capital investment of \$33.3m (excl deferrals)
- Require no new borrowings in 2014/15
- Repayment of loan principal \$2.1 million in 2014/15

8. Strategic resource plan and financial performance indicators

This section considers the long term financial projections of the Council. The Act requires a Strategic Resource Plan to be prepared covering both financial and non-financial resources, and including key financial indicators for at least the next four financial years to support the Council Plan.

8.1 Plan development

Council has prepared a Strategic Resource Plan (SRP) for the four years 2014/15 to 2017/18 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The key objective, which underlines the development of the Plan, is financial sustainability in the medium to long term, whilst still achieving Council's strategic objectives as specified in the Council Plan. The key financial objectives, which underpin the SRP, are:

- Maintain and improve existing service levels.
- Achievement and maintenance of underlying operating surpluses.
- Maintain an extensive capital works program averaging an annual spend of around \$33.27 million in present value terms excluding one-off strategic developments.
- Use of depreciation allowance to maintain and upgrade (renew) all Council's existing physical assets.
- Cash reserves to remain sufficient to cover Council's restricted assets of statutory and discretionary reserves and employee long service leave entitlements.

In preparing the SRP, the Council has also been mindful of the need to comply with the following Principles of Sound Financial Management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden
- Consider the financial effects of Council decisions on future generations
- Provide full, accurate and timely disclosure of financial information.

The SRP is updated annually through a rigorous process of consultation with Council service providers and is focussed on the achievement of the key financial objectives.

8.2 Financial resources

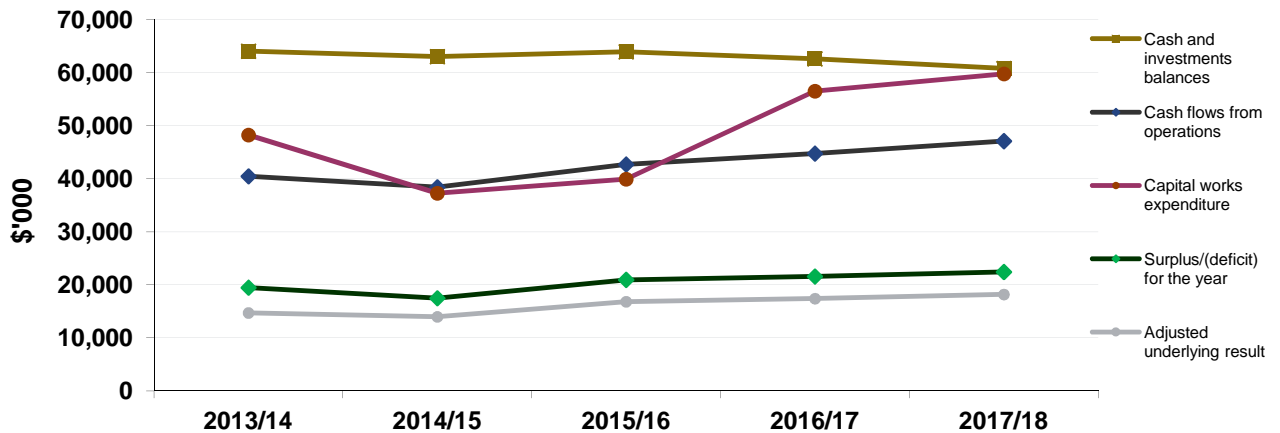
The following table summarises the key financial results for the next four years as set out in the SRP for years 2014/15 to 2017/18. Appendix A includes a more detailed analysis of the financial resources to be used over the four year period.

Indicator	Forecast	Budget	Strategic Resource Plan Projections			Trend
	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	
Surplus/(deficit) for the year	19,465	17,505	20,960	21,583	22,418	+
Adjusted underlying result	14,716	13,981	16,835	17,408	18,193	+
Cash and investments balances	64,057	63,040	63,952	62,615	60,811	-
Cash flows from operations	40,476	38,414	42,699	44,767	47,087	+
Capital works expenditure	48,242	37,288	39,933	56,514	59,760	+

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

The following graph shows the general financial indicators over the five year period.



The key outcomes of the Plan are as follows:

- Financial sustainability** - Cash and investments will drop by \$1.02 million in 2014/15 compared to 2013/14 forecast but will be still very much in line with Council's significant capital and works program. By 2017/18, the cash and investments is projected at \$60.8 million and Council will borrow loan funds to assist funding of the capital works program which will increase to \$59.8 million by 2017/18 (excluding Operating Initiatives). Council's cash and investment position is strong and covers restricted assets of statutory and discretionary reserves and employee long service leave entitlements over the four year period.
- Rating strategy (section 9)** – General rates income to increase by 4.3% in 2014/15 and 4.3% from 2015/16 to 2017/18. Garbage charges to reduce to 4.5% annually.
- Service delivery strategy (section 10.3)** – Service levels to be maintained throughout the four year period and operating surpluses will be generated to part fund the annual capital works program.
- Borrowing strategy (section 10.1)** – Bank borrowings are forecast to decrease from \$14.9 million at the end of 2013/14 (excluding finance leases) to \$10.9 million in 2015/16 before increasing to \$33.9 million by end of year 2017/18 due to new borrowings of \$30.0 million that will contribute funding for \$50.0 million strategic capital expenditure over 2015/16 to 2017/18.
- Infrastructure strategy (section 10.2)** - Capital expenditure over the four year period will total \$192.6 million at an average of \$48.4 million in future value terms. Excluding the strategic capital expenditure developments of \$50.0 million, the average is \$35.9 million in future value terms.

8.3 Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial indicators (KPIs). KPIs provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Notes	Forecast	Budget	Strategic Resource Plan Projections			Trend	
				2013/14	2014/15	2015/16		2016/17
Operating Position								
Adjusted Underlying Results	Adjusted underlying result / Adjusted underlying	1	10.0%	9.5%	10.9%	10.8%	10.8%	0
Liquidity								
Working Capital	Current assets / current liabilities	2	212%	203%	194%	179%	170%	-
Unrestricted cash	Unrestricted cash / current liabilities		164%	151%	146%	140%	140%	0

Obligations

Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	22.1%	18.2%	14.7%	27.1%	39.3%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		3.7%	3.6%	2.9%	4.9%	6.4%	+
Indebtedness	Non-current liabilities / own source revenue		11.8%	10.3%	8.0%	13.8%	20.8%	-
Asset renewal	Asset renewal expenditure / depreciation	4	121.8%	109.5%	133.4%	181.6%	184.6%	+

Stability

Rates concentration	Rate revenue / adjusted underlying revenue	5	48.2%	50.9%	51.0%	51.6%	52.1%	-
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.1%	0.1%	0.1%	0.1%	0.1%	0

Efficiency

Expenditure level	Total expenditure / no. of property assessments		\$2,308	\$2,294	\$2,349	\$2,420	\$2,495	+
Revenue level	Residential rate revenue / No. of residential property assessments		\$1,395	\$1,452	\$1,510	\$1,570	\$1,633	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		11.9%	11.8%	11.9%	11.9%	11.9%	0

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Maintenance of financial performance is expected over the period, although future borrowings will supplement Council's cash reserves to fund key major capital expenditure.

2 Working Capital - The proportion of current liabilities represented by current assets. Working capital is forecast to decrease slightly over the period as cash reserves are used to fund the capital program. However, the level of working capital remains at an acceptable level.

3 Debt compared to rates - Trend indicates Council's strategic utilisation of debt against its annual rate revenue for key specific capital investment. The level of debt is managed through progressive redemption action.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the condition of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure would be required to renew assets. Council is tracking above 100% in all years of the SRP in line with its stated policy of using depreciation allowance to maintain existing assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

8.4 Non-financial resources

In addition to the financial resources to be consumed over the planning period, Council will also consume non-financial resources, in particular human resources. A summary of Council's anticipated human resources requirements for the 2014/15 year is shown below and further detail is included in section 4.3.1 of this budget. A statement of Human Resources is included in Appendix A.

Indicator	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2013/14	2014/15	2015/16	2016/17	2017/18
Employee costs (\$'000)					
- Operating	56,071	58,293	61,275	63,975	66,797
- Capital	1,168	1,346	1,418	1,477	1,538
Total	57,239	59,639	62,693	65,452	68,335
Employee numbers (EFT)	572	575	574	574	574

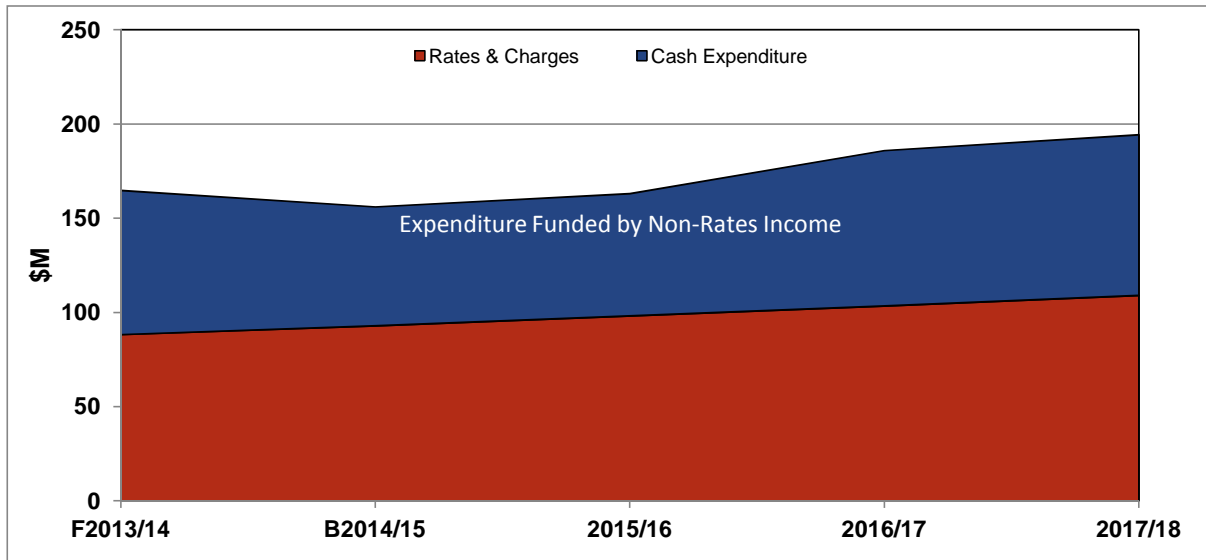
The total workforce at June 2014 is projected to be 572 EFT. In 2014/15 new staff EFT positions budgeted include: 0.4 Sustainability Officer (0.6 EFT is included in the 2013/14 forecast to increase to 1.0 EFT in 2014/15 Budget year), 1.0 Economic Development Officer, 0.2 Immunisation Nurse and 0.6 Environmental Officer.

9. Rating Information

This section contains information on Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuations. This section should be read in conjunction with Council's Rating Strategy which is available on Council's website.

9.1 Rating context

In developing the Long Term Financial Plan "rates and charges" is an important source of revenue, accounting for around 58% of total revenue received by Council annually over the last five financial years. Planning for future rate increases has therefore been an important component of the long term financial planning process. The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Victorian community.



However, it has also been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly recent changes in property valuations and subsequently rates for some properties in the municipality. To ensure that deliberations about future rate increases have been made on an informed basis, comparisons of historical rate increases were made between Council and other similar sized councils. The following table shows a comparison of the last five years' general rates income increases.

Year	City of Stonnington	Average Neighbouring Councils
2009/10	4.50%	4.98%
2010/11	3.90%	5.54%
2011/12	4.20%	5.78%
2012/13	3.90%	5.86%
2013/14	4.30%	5.22%
Average rate increase	4.16%	5.48%

The table indicates that over the past five years Council's rate increases have been 1.32% lower than the average of other comparative councils.

9.2 Current year rate increase

Council's strategy is to ensure the operating profit when added to depreciation provides an acceptable level of capital works without the need for excessive borrowing. Year to year different issues arise that affect the level of rate increase. In the 2014/2015 financial year, the increase in general rate in the dollar is 0.96% (from 0.0011911 to 0.0012025) and in garbage charges is 4.5%, plus a \$0.80 million supplementary rate growth factor. The Council Plan assumes a uniform general rate income increase of 4.3% over the remaining years to 2017/2018, plus a supplementary rates growth factor of 4.3% per annum. Garbage and green waste charges increases of 4.5% annually will cover waste management costs, EPA Environmental landfill levy increase and continued carbon pricing costs. This will provide the continuation of high quality services to residents and average new capital and works of around \$48.2 million per annum. Inherent in this rating strategy is the achievement of asset sales proceeds reflected in 2014/2015 financial year and the continuation of low levels of inflation.

Council has a policy of actively reviewing fees and charges each year to minimise pressure on rates and to ensure users are paying a fair price for services received. To this end Council also employs an active strategy of soliciting grants and subsidies.

Rates contribute approximately 60% of Council's total cash needs for service delivery and capital works. A focus will be maintained to obtain Government grants and funding along with maintaining CPI increases as a minimum across Council's other income streams.

Year	Rate increase %	Garbage charge increase %	Total Rates Raised \$'000
F2013/14	4.30%	4.50%	\$70,837
2014/15	4.30%	4.50%	\$74,695
2015/16	4.30%	4.50%	\$78,742
2016/17	4.30%	4.50%	\$82,998
2017/18	4.30%	4.50%	\$87,474

9.3 Rating structure

Council has established a rating structure which is comprised of the following key elements:

- Property values, form the central basis of rating under the *Local Government Act 1989*
- A user pays component to reflect usage of certain services provided by Council

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

The general revaluation of properties in the City as at 1 January 2014 has been completed in accordance with State legislation which dictates that Council revalue Stonnington properties every two years. The "base date" for the next valuation is 1 January 2016. The purpose of the revaluation is to measure how much each property is worth. Revaluation helps to make sure property owners pay their fair share of rates and people with more expensive properties pay more than people with less expensive properties. Revaluation does not generate extra revenue for Council; it redistributes the existing rate revenue across the City based on property values.

Council uses the Capital Improved Value (CIV) as its basis for calculating general rates. CIV is the value of the land plus buildings and other improvements. The valuation is shown on the front of the Rate Notice. All valuations are based on the sales of similar properties. For example, all (specific type) homes are compared to recent sales of other (specific type) homes in the same area, not properties that are different in built form. In most cases properties may be valued higher if significant improvements, such as renovations, have been recently completed. Business property valuations are based on how much rent a property can be let for, based on similar properties in the precinct.

The following table summarises the rates to be made for the 2014/15 year. A more detailed analysis of the rates to be raised is contained in Appendix C "Statutory Disclosures".

Rate type	How applied	2013/14	2014/15	Change
Residential rates	Per \$ CIV	0.0011911	0.0012025	0.96%
Commercial rates	Per \$ CIV	0.0011911	0.0012025	0.96%
Recreational rates	Per \$ CIV	0.0008933	0.0009019	0.96%
Garbage Charges residential waste management charge	Minimum	\$215.75	\$225.45	4.5%
Garbage Charges residential management charge	\$/ 240L bin	\$391.55	\$409.15	4.5%
Garbage Charges commercial management charge	Minimum	\$215.75	\$225.45	4.5%
Garbage Charges commercial	\$/ 240L bin	\$391.55	\$409.15	4.5%
Green Waste Charges residential	\$/ 120L bin	\$84.50	\$88.30	4.5%
Green Waste Charges residential	\$/ 240L bin	\$114.25	\$119.40	4.5%
Green Waste Charges commercial	\$/ 120L bin	\$84.50	\$88.30	4.5%
Green Waste Charges commercial	\$/ 240L bin	\$114.25	\$119.40	4.5%

9.4 General revaluation of properties

During the 2013/14 year, a revaluation of all properties within the municipality was carried out and will apply from 1 January 2014 for the 2014/15 year. The outcome of the general revaluation has been consistent change in property valuations across the municipality.

The following table summarises the valuation changes between the 2012 and 2014 general revaluations for residential properties by suburb, together with the rating changes between the 2013/14 and 2014/15 years based on a 4.3% average rate increase and the valuation movements listed.

Suburb	% Change in Valuation	% Change in Rates Payable
ARMADALE	105%	106%
GLEN IRIS	105%	106%
MALVERN EAST	105%	106%
MALVERN/KOOYONG	104%	105%
PRAHRAN	104%	105%
SOUTH YARRA	103%	104%
TOORAK	104%	105%
WINDSOR	104%	105%

City of Stonnington has elected not to make a declaration of differential rates. In aggregate total rates and charges will increase by 4.3% compared to 2013/14.

10. Other strategies

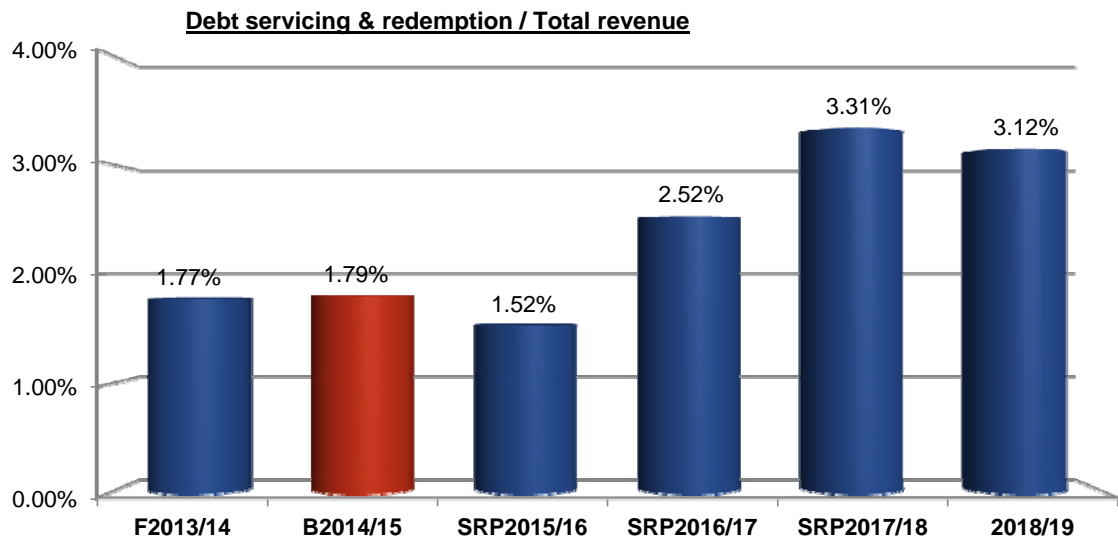
This section sets out the strategies that have been developed and incorporated into the Strategic Resource Plan including borrowings and infrastructure.

10.1 Borrowings

In developing the Strategic Resource Plan (SRP), borrowing was identified as an important funding source for capital works programs. Historically Council has generated operating profits and sold redundant assets to fund major new and upgraded works. Debt funding is used where necessary to manage cash flow and is an option available to Council due to its relatively low debt levels.

Debt servicing & redemption costs as a percentage of total Council revenue is budgeted at 1.79% in 2014/15, reducing to 1.52% in 2015/16 before increasing to 3.31% by 2017/18 due to new loan borrowings in years 2016/17 and 2017/18 that will contribute funding towards strategic capital works such as the Cato Street Redevelopment Project and Prahran Town Hall Development. The following table sets out Council's future proposed loan liability, based on the forecast financial position of Council as at 30 June 2014.

Year	New Borrowings \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance 30 June \$'000
F2013/14	15,000	2,080	523	14,887
B2014/15	0	2,118	600	12,769
2015/16	0	1,872	438	10,897
2016/17	14,000	3,033	1,016	21,864
2017/18	16,000	3,987	1,609	33,877
2018/19	0	4,101	1,428	29,776



The table below shows information on borrowings specifically required by the Regulations.

	Forecast 2013/14 \$'000	Budget 2014/15 \$'000
Total amount borrowed as at 30 June of the prior year	1,967	14,887
Total amount to be borrowed	15,000	0
Total amount projected to be redeemed	(2,080)	(2,118)
Total amount proposed to be borrowed as at 30 June	14,887	12,769

10.2 Infrastructure

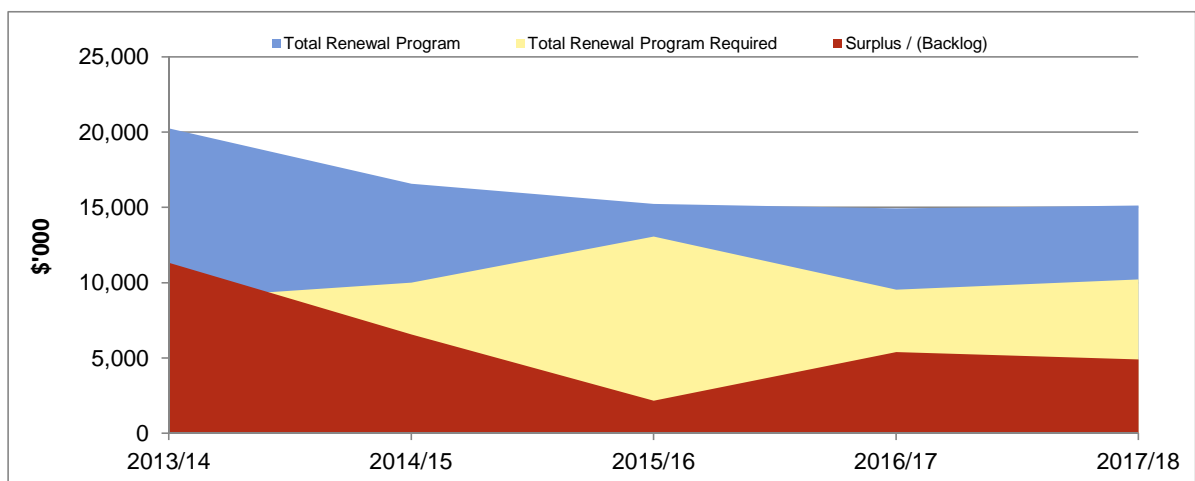
The Council has developed an Infrastructure Strategy based on the knowledge provided by various Asset Management Plans, which sets out the capital expenditure requirements of Council for the next 10 years by class of asset, and is a key input to the SRP. It predicts infrastructure consumption, renewal needs and considers infrastructure needs to meet future community service expectations. The Strategy has been developed through a rigorous process of consultation and evaluation. The key aspects of the process are as follows:

- Long term capital planning process which integrates with the Council Plan, Strategic Resource Plan and Annual Budget processes
- Identification of capital projects through the preparation of asset management plans
- Prioritisation of capital projects within classes on the basis of evaluation criteria
- Methodology for allocating annual funding to classes of capital projects
- Business Case template for officers to document capital project submissions.

A key objective of the Infrastructure Strategy is to maintain or renew Council's existing assets at desired condition levels. If sufficient funds are not allocated to asset renewal then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.

	Forecast	Budget	Strategic Resource Plan Projections		
	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000
Asset Management Plan Renewal Required					
Buildings	1,480	1,324	1,420	2,015	1,872
Land Improvements	1,795	1,652	6,179	1,205	2,047
Roads, Footpaths, Kerbs & Channels, ROW's & Bridges	5,160	6,529	4,230	4,906	4,846
Drainage	491	505	1,242	1,427	1,469
Total Renewal Program Required	8,926	10,010	13,071	9,553	10,234
Budgeted Renewal Program					
Buildings	6,856	5,624	5,227	4,041	5,517
Land Improvements	5,556	2,765	2,985	2,785	1,935
Roads, Footpaths, Kerbs & Channels, ROW's & Bridges	6,937	6,369	6,335	7,315	6,925
Drainage	917	1,816	697	805	762
Total Renewal Program	20,266	16,574	15,244	14,946	15,139
Capital renewal surplus / (backlog)	11,340	6,564	2,172	5,393	4,905

The graph below sets out the required and actual asset renewal over the life of the current SRP. It indicates Council is fully funding the asset renewal requirements and that Council continues to delivery services levels to the community at a very high level.



In addition to using cash generated from its annual operations, borrowings and external contributions such as government grants, Council has cash or investment reserves that are also used to fund a variety of capital projects. These reserves are either 'statutory' or 'discretionary' cash reserves. Statutory reserves relate to cash and investments held by Council that must be expended on a specific purpose as directed by legislation or a funding body, and include contributions to car parking, drainage, public resort and recreation. Discretionary cash reserves relate to those cash and investment balances that have been set aside by Council and can be used at Council's discretion, even though they may be earmarked for a specific purpose. Appendix A includes a Statement of Reserves which is a summary of the investment reserves for the years from 2013/2014 to 2017/2018.

10.3 Service delivery

The key objectives in Council's Strategic Resource Plan (referred to in Section 8.) which directly impact the future service delivery strategy are to maintain existing service levels and to achieve a breakeven operating result within five to six years. The Rating Information (see Section 9) also refers to modest rate increases into the future approximating CPI plus 1.8%. With these key objectives as a basis, a number of internal and external influences have been identified through discussions with management which will have a significant impact on the scope and level of services to be provided over the next four years.

The general influences affecting all operating revenue and expenditure include the following:

	2014/15	2015/16	2016/17	2017/18
	%	%	%	%
Consumer Price Index	2.5	2.5	2.5	2.5
Average Weekly Earnings	3.2	3.2	3.2	3.2
Rate increases	4.3	4.3	4.3	4.3
Property growth	1.0	1.0	1.0	1.0
Wages growth	3.8	3.8	3.0	3.0
Government funding	0.8	0.8	0.8	0.8
User fee	4.0	4.0	4.0	4.0
Traffic fines and parking	2.0	2.0	2.0	2.0
Investment return	3.3	4.5	4.5	4.5

The service delivery outcomes measured in financial terms are shown in the following table.

Year	Surplus (Deficit) for the year \$'000	Adjusted Underlying Surplus (Deficit) \$'000	Net Service (Cost) \$'000
2013/14	19,465	14,716	113,520
2014/15	17,505	13,981	113,096
2015/16	20,960	16,835	117,140
2016/17	21,583	17,408	122,212
2017/18	22,418	18,193	127,541

Service levels have been maintained throughout the four year period with operating surpluses forecast throughout 2014/15 till 2017/18. Net service cost is increasing during 2016/17 to 2017/18 to accommodate extra borrowing cost for capital projects. The net cost of the services provided to the community increases from \$113.1 million to \$127.5 million over the four year period.

Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 10 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that whilst the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information	Page
A	Budgeted Statements	49
B	Rates and charges	56
C	Capital works program	60
D	Fees and charges schedule	64
E	Four year capital work program	79

Appendix A

Budgeted Statements

This appendix presents information in regard to the Budgeted Financial Statements and Statement of Human Resources. The budget information for the years 2014/15 to 2017/18 has been extracted from the Strategic Resource Plan.

At the end of each financial year Council is required to include in the Financial Statements in its Annual report a comparison of actual income and expenditure compared with the income and expenditure in the financial statements in the Budget.

The appendix includes the following budgeted information:

- Budgeted Comprehensive Income Statement
- Budgeted Balance Sheet
- Budgeted Statement of Changes in Equity
- Budgeted Statement of Cash Flows
- Budgeted Statement of Capital Works
- Budgeted Statement of Investment Reserves - Restricted Assets
- Budgeted Statement of Human Resources

Budgeted Comprehensive Income Statement

For the four years ending 30 June 2018

	Forecast	Budget	Strategic Resource Plan Projections		
	Actual				
	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000
Income					
Rates and charges	88,339	92,980	98,158	103,495	109,100
Statutory fees and fines	20,054	20,541	21,047	21,443	21,849
User fees	20,847	20,959	21,797	22,669	23,576
Contributions - cash	3,061	3,524	4,125	4,175	4,225
Grants - operating (recurrent)	8,291	8,264	8,330	8,398	8,464
Grants - capital (recurrent)	27	20	20	20	20
Grants - capital (non-recurrent)	1,688	-	-	-	-
Net gain on disposal of property, infrastructure, plant and equipment	30	10	10	10	10
Reimbursements	978	774	797	821	846
Interest	2,578	2,290	3,413	3,099	3,022
Other revenue	5,078	735	681	757	786
Fair value adjustments for investment property	0	0	0	0	0
Share of net profit/(Loss) of associate accounted for using the equity method	663	80	80	80	80
Total income	151,634	150,177	158,458	164,967	171,978
Expenses					
Employee costs	56,071	58,293	61,275	63,975	66,797
Materials and services	50,886	47,655	49,361	51,085	52,871
Bad and doubtful debts	283	282	290	299	308
Community grants	2,929	3,010	3,100	3,193	3,289
Depreciation and amortisation	18,619	19,566	20,348	21,162	22,009
Finance costs	523	600	438	1,016	1,609
Other expenses	2,858	3,266	2,686	2,654	2,677
Net loss on disposal of property, infrastructure, plant and equipment	0	0	0	0	0
Total expenses	132,169	132,672	137,498	143,384	149,560
Surplus (deficit) for the year	19,465	17,505	20,960	21,583	22,418
Other comprehensive income					
Impairment of fire impacted infrastructure	0	0	0	0	0
Net asset revaluation increment / (decrement) and joint ventures accounted for by the equity method	11,390	0	0	0	0
	0	0	0	0	0
Comprehensive result	30,855	17,505	20,960	21,583	22,418

Budgeted Balance Sheet

For the four years ending 30 June 2018

	Forecast	Budget	Strategic Resource Plan Projections		
	Actual 2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Assets					
Current assets					
Cash and cash equivalents	1,057	7,040	6,952	7,615	6,811
Trade and other receivables	7,872	8,114	8,364	8,626	8,899
Financial assets	63,000	56,000	57,000	55,000	54,000
Accrued income	735	765	796	828	861
Prepayments	232	239	246	253	261
Other assets	109	114	118	123	128
Total current assets	73,005	72,272	73,476	72,445	70,960
Non-current assets					
Trade and other receivables	0	0	0	0	0
Financial assets	2,128	2,128	2,128	2,128	2,128
Investment in associates accounted for under the equity method	4,259	4,339	4,419	4,499	4,579
Property, infrastructure, plant and equipment	1,815,696	1,832,163	1,850,853	1,885,103	1,921,960
Investment property	6,750	6,750	6,750	6,750	6,750
Intangible assets	2,561	3,421	3,921	4,628	5,127
Total non-current assets	1,831,394	1,848,801	1,868,071	1,903,108	1,940,544
Total assets	1,904,399	1,921,073	1,941,547	1,975,553	2,011,504
Liabilities					
Current liabilities					
Trade and other payables	15,501	15,977	16,465	16,974	17,496
Trust funds and deposits	3,348	3,482	3,621	3,766	3,917
Provisions	13,429	13,984	14,683	15,417	16,187
Interest-bearing loans and borrowings	2,117	2,118	3,008	4,385	4,101
Total current liabilities	34,395	35,561	37,777	40,542	41,701
Non-current liabilities					
Provisions	3,102	3,201	3,361	3,529	3,706
Interest-bearing loans and borrowings	13,540	11,444	8,582	18,072	30,269
Total non-current liabilities	16,642	14,645	11,943	21,601	33,975
Total liabilities	51,037	50,206	49,720	62,143	75,676
Net assets	1,853,362	1,870,867	1,891,827	1,913,410	1,935,828
Equity					
Accumulated surplus	945,486	962,491	982,951	1,004,034	1,025,952
Asset revaluation reserve	874,899	874,899	874,899	874,899	874,899
Other reserves	32,977	33,477	33,977	34,477	34,977
Total equity	1,853,362	1,870,867	1,891,827	1,913,410	1,935,828

Budgeted Statement of Changes in Equity

For the four years ending 30 June

	Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	\$'000	\$'000	\$'000	\$'000
2015				
Balance at beginning of the financial year	1,853,362	945,486	874,899	32,977
Adjustment on change in accounting policy	-	-	-	-
Comprehensive result	17,505	17,505	-	-
Net asset revaluation increment / (decrement)	-	-	-	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to reserves	-	(4,024)	-	4,024
Transfer from reserves	-	3,524	-	(3,524)
Balance at end of the financial year	1,870,867	962,491	874,899	33,477
2016				
Balance at beginning of the financial year	1,870,867	962,491	874,899	33,477
Adjustment on change in accounting policy	-	-	-	-
Comprehensive result	20,960	20,960	-	-
Net asset revaluation increment / (decrement)	-	-	-	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to reserves	-	(4,625)	-	4,625
Transfer from reserves	-	4,125	-	(4,125)
Balance at end of the financial year	1,891,827	982,951	874,899	33,977
2017				
Balance at beginning of the financial year	1,891,827	982,951	874,899	33,977
Adjustment on change in accounting policy	-	-	-	-
Comprehensive result	21,583	21,583	-	-
Net asset revaluation increment / (decrement)	-	-	-	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to reserves	-	(4,675)	-	4,675
Transfer from reserves	-	4,175	-	(4,175)
Balance at end of the financial year	1,913,410	1,004,034	874,899	34,477
2018				
Balance at beginning of the financial year	1,913,410	1,004,034	874,899	34,477
Adjustment on change in accounting policy	-	-	-	-
Comprehensive result	22,418	22,418	-	-
Net asset revaluation increment / (decrement)	-	-	-	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to reserves	-	(4,725)	-	4,725
Transfer from reserves	-	4,225	-	(4,225)
Balance at end of the financial year	1,935,828	1,025,952	874,899	34,977

Budgeted Statement of Cash Flows

For the four years ending 30 June 2018

	Forecast	Budget	Strategic Resource Plan Projections		
	Actual				
	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows	Inflows	Inflows	Inflows	Inflows
	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)
Cash flows from operating activities					
Rates and Charges	88,702	92,866	98,038	103,369	108,967
Statutory fees and fines	20,306	20,468	21,014	21,410	21,815
User fees	21,229	21,299	22,175	23,133	24,129
Contributions - cash	3,326	3,876	4,538	4,593	4,648
Grants - operating	8,076	8,487	8,555	8,626	8,694
Grants - capital	1,887	22	22	22	22
Reimbursements	959	851	877	903	931
Interest	2,228	2,265	3,387	3,072	2,994
Other receipts	3,034	811	752	835	868
Net GST refund/(payment)	7,265	6,266	6,514	8,246	8,658
Materials and services	(57,188)	(57,537)	(59,824)	(60,971)	(63,364)
Employee costs	(57,153)	(57,588)	(60,365)	(65,522)	(68,299)
Other Payments	(2,194)	(3,672)	(2,984)	(2,949)	(2,976)
Net cash provided by operating activities	40,476	38,414	42,699	44,767	47,087
Cash flows from investing activities					
Payments for property, plant and equipment	(48,242)	(37,288)	(39,933)	(56,514)	(59,760)
Proceeds from sale of property, plant and equipment	435	446	446	446	446
Trust funds and deposits	(17)	106	110	114	119
Payments for other financial assets	0	0	0	0	0
Net cash used in investing activities	(47,824)	(36,736)	(39,377)	(55,954)	(59,195)
Cash flows from financing activities					
Finance costs	(523)	(600)	(438)	(1,016)	(1,609)
Proceeds from borrowings	15,000	0	0	14,000	16,000
Repayment of borrowings	(2,158)	(2,095)	(1,972)	(3,134)	(4,087)
Net cash provided by (used) in financing activities	12,319	(2,695)	(2,410)	9,850	10,304
Net (decrease) increase in cash and cash equivalents	4,971	(1,017)	912	(1,337)	(1,804)
Cash and cash equivalents at beginning of the financial year	59,086	64,057	63,040	63,952	62,615
Cash and cash equivalents at end of the financial year	64,057	63,040	63,952	62,615	60,811

Budgeted Statement of Capital Works

For the four years ending 30 June 2018

	Forecast	Budget	Strategic Resource Plan Projections		
	Actual				
	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000
Property					
Land	9,579	0	0	0	0
Land improvements	5,105	4,840	7,859	5,603	6,935
Total land	14,684	4,840	7,859	5,603	6,935
Buildings	15,385	14,476	14,211	31,369	33,934
Total buildings	15,385	14,476	14,211	31,369	33,934
Total property	30,069	19,316	22,070	36,972	40,869
Plant and equipment					
Plant, machinery, motor vehicles and equipment	2,428	1,917	2,030	2,435	2,105
Other (Library books, Office equip, Furn, IT)	1,985	3,021	2,204	2,181	2,208
Total plant and equipment	4,413	4,938	4,234	4,616	4,313
Infrastructure					
Road Extras	2,897	2,010	2,201	2,188	2,380
Drainage	1,986	2,391	2,281	2,326	2,373
Bridges	7,479	7,773	8,647	9,705	9,326
Total infrastructure	12,362	12,174	13,129	14,219	14,079
Intangibles					
Intangibles	1,398	860	500	707	499
Total intangible	1,398	860	500	707	499
Total capital works expenditure	48,242	37,288	39,933	56,514	59,760
Represented by:					
New asset expenditure	19,289	8,621	5,191	7,347	7,769
Asset renewal expenditure	22,685	21,417	27,154	38,430	40,637
Asset expansion expenditure	3,629	4,237	4,393	6,217	6,574
Asset upgrade expenditure	2,639	3,013	3,195	4,520	4,780
Total capital works expenditure	48,242	37,288	39,933	56,514	59,760

Budgeted Statement of Investment Reserves - Restricted Assets

For the four years ending 30 June 2018

	Forecast	Budget	Strategic Resource Plan Projections		
	Actual				
	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000
Restricted assets:					
Statutory					
Public resort and recreation	27,580	27,080	26,580	26,080	25,580
Car parking	925	925	925	925	925
Cash held to fund carry forward capital works	4,000	0	0	0	0
Deposits and bonds held	3,348	3,482	3,621	3,766	3,917
Discretionary					
Future fund	4,472	5,472	6,472	7,472	8,472
Employee leave entitlements	16,135	16,765	17,603	18,483	19,407
Total investment reserves - restricted assets	56,460	53,724	55,201	56,726	58,301

Budgeted Statement of Human Resources

For the four years ending 30 June 2018

	Forecast	Budget	Strategic Resource Plan Projections		
	Actual				
	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	56,071	58,293	61,275	63,975	66,797
Employee costs - capital	1,168	1,346	1,418	1,477	1,538
Total staff expenditure	57,239	59,639	62,693	65,452	68,335
	EFT	EFT	EFT	EFT	EFT
Staff numbers					
Employees	572	574.8	573.8	573.8	573.8
Total staff numbers	572	574.8	573.8	573.8	573.8

Appendix B

Rates and charges

This appendix presents information which the Act and the Regulations require to be disclosed in the Council's annual

Rates and charges

1. Rates and charges

1.1 The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2013/14 Per \$CIV	2014/15 Per \$CIV	Change
General rate for rateable residential properties	0.0011911	0.0012025	1.0%
General rate for rateable commercial properties	0.0011911	0.0012025	1.0%
Rate concession for rateable cultural and recreational properties	0.0008933	0.0009019	1.0%

1.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2013/14 \$	2014/15 \$	Change
Residential	58,739,185	62,729,705	6.8%
Commercial	10,989,925	11,072,339	0.7%
Cultural and Recreational	70,915	93,468	31.8%
Total amount to be raised by general rates	69,800,025	73,895,512	5.9%

1.3 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2013/14	2014/15	Change
Residential	50,771	51,460	1.4%
Commercial	6,484	6,373	-1.7%
Cultural and Recreational	10	10	0.0%
Total number of assessments	57,265	57,843	1.01%

1.4 The basis of valuation to be used is the Capital Improved Value (CIV)

1.5 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2013/14 \$	2014/15 \$	Change
Residential	49,314,825,921	52,166,074,844	5.8%
Commercial	9,226,655,751	9,207,766,320	-0.2%
Cultural and Recreational	79,385,000	103,634,549	30.5%
Total value of land	58,620,866,672	61,477,475,714	4.87%

1.6 The municipal charge under section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2013/14 \$	Per Rateable Property 2014/15 \$	Change
Municipal	0	0	0.0%

1.7 The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2013/14 \$	2014/15 \$	Change
Municipal	0	0	0.0%

1.8 The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2013/14 \$	Per Rateable Property 2014/15 \$	Change
Garbage Charges - residential waste management charge minimum	215.75	225.45	4.5%
Additional Bins - residential 120L bin	215.75	225.45	4.5%
Shared Bin (\$6 Discount) - residential 120L bin	209.75	219.45	4.6%
Shared Bin (50% Discount) - residential 120L bin	107.90	112.75	4.5%
Garbage Charges - residential 240L bin	391.55	409.15	4.5%
Additional Bins - residential 240L bin	391.55	409.15	4.5%
Garbage Charges - commercial waste management charge minimum	215.75	225.45	4.5%
Additional Bins - commercial 120L bin	215.75	225.45	4.5%
Shared Bin (\$6 Discount) - commercial 120L bin	209.75	219.45	4.6%
Garbage Charges - commercial 240L bin	391.55	409.15	4.5%
Additional Bins - commercial 240L bin	391.55	409.15	4.5%
Green Waste Charges - residential 120L bin	84.50	88.30	4.5%
Green Waste Charges - residential 240L bin	114.25	119.40	4.5%
Green Waste Charges - commercial 120L bin	84.50	88.30	4.5%
Green Waste Charges - commercial 240L bin	114.25	119.40	4.5%

1.9 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2013/14 \$	2014/15 \$	Change
Garbage Charges - residential waste management charge minimum	6,584,690	6,874,872	4.4%
Additional Bins - residential 120L bin	35,383	36,974	4.5%
Shared Bin (\$6 Discount) - residential 120L bin	2,076,525	2,177,163	4.8%
Shared Bin (50% Discount) - residential 120L bin	13,488	14,094	4.5%
Garbage Charges - residential 240L bin	4,219,734	4,419,638	4.7%
Additional Bins - residential 240L bin	128,820	134,610	4.5%
Garbage Charges - commercial waste management charge minimum	626,322	654,481	4.5%
Additional Bins - commercial 120L bin	40,777	42,610	4.5%
Garbage Charges - commercial 240L bin	809,725	846,122	4.5%
Additional Bins - commercial 240L bin	430,705	455,793	5.8%
Green Waste Charges - residential 120L bin	286,455	301,280	5.2%
Green Waste Charges - residential 240L bin	822,600	865,889	5.3%
Green Waste Charges - commercial 120L bin	1,099	1,148	4.5%
Green Waste Charges - commercial 240L bin	10,283	10,746	4.5%
Total	16,086,605	16,835,421	4.7%

1.10 The estimated total amount to be raised by all rates and charges compared with the previous financial

Type of Charge	2013/14 \$	2014/15 \$	Change
Rates and charges	69,800,025	73,895,512	5.9%
Supplementary rates	1,037,000	800,000	-22.9%
Total	70,837,025	74,695,512	5.45%

1.11 There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2014/15: estimated \$800,000, 2013/14 \$1,037,000);
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes commercial land and vice versa.

2. Differential rates

City of Stonnington has elected not to make a declaration of differential rates.

Appendix C Capital works program

This appendix presents a listing of the capital works projects that will be undertaken for the 2014/15 year.

The capital works projects are grouped by class and include the following:

- New works for 2014/15
- Works carried forward from the 2013/14 year.

Capital works program

For the year ending 30 June 2015

1. New Works

Capital Works Area	Asset expenditure type					Summary of funding sources			
	Project Cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY									
Land	0	0	0	0	0	0	0	0	0
Land Improvements	4,690	280	2,765	1,347	298	0	0	4,690	0
Building	10,116	3,830	4,684	821	781	0	0	10,116	0
Heritage Building	940	0	940	0	0	0	0	940	0
TOTAL PROPERTY	15,746	4,110	8,389	2,168	1,079	0	0	15,746	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Plant and specialised fleet	1,117	0	1,117	0	0	0	0	1,117	0
Light fleet	800	0	800	0	0	0	0	800	0
Total Plant, Machinery and Equipment	1,917	0	1,917	0	0	0	0	1,917	0
Fixtures, Fitting and Furniture	748	110	530	54	54	20	0	728	0
Computer and Telecommunications									
Information technology	125	14	60	34	18	0	0	125	0
Information technology - Network infrastructure	205	0	75	65	65	0	0	205	0
Information technology - PC & Server	690	45	245	200	200	0	0	690	0
Information technology - Printers	40	0	40	0	0	0	0	40	0
Total Computer and Telecommunications	1,060	59	420	299	283	0	0	1,060	0
Arts Acquisitions	290	210	80	0	0	0	0	290	0
Library Books	923	0	923	0	0	0	0	923	0
TOTAL PLANT AND EQUIPMENT	4,938	379	3,870	353	337	20	0	4,918	0

1. New Works (Cont'd)

Capital Works Area	Asset expenditure type					Summary of funding sources			
	Project Cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE									
Road Extra									
Bicycle strategy	778	475	303	0	0	0	0	778	0
Fire Hydrants	25	13	0	13	0	0	0	25	0
Road Extras	867	400	395	36	36	0	0	867	0
Trees	340	60	120	80	80	0	0	340	0
Total Road Extra	2,010	948	818	129	116	0	0	2,010	0
Roads, Footpaths, Kerbs and Channels	7,773	169	6,369	1,031	204	0	0	7,773	0
Drainage	2,391	56	1,816	269	250	0	0	2,391	0
TOTAL INFRASTRUCTURE	12,174	1,173	9,003	1,429	570	0	0	12,174	0
INTANGIBLES									
Intangibles	430	30	125	138	138	0	0	430	0
TOTAL INTANGIBLES	430	30	125	138	138	0	0	430	0
TOTAL NEW CAPITAL WORKS 2014-2015	33,288	5,691	21,387	4,087	2,123	20	0	33,268	0

2. Works carried forward from the 2013/14 year

Capital work area	Asset expenditure type					Summary of funding sources			
	Project Cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY									
Land	0	0	0	0	0	0	0	0	0
Land Improvements	150	0	0	0	150	0	0	150	0
Building	3,420	2,740	0	0	680	0	0	3,420	0
Heritage Building	0	0	0	0	0	0	0	0	0
TOTAL PROPERTY	3,570	2,740	0	0	830	0	0	3,570	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Plant and specialised fleet	0	0	0	0	0	0	0	0	0
Light fleet	0	0	0	0	0	0	0	0	0
Total Plant, Machinery and Equipment	0	0	0	0	0	0	0	0	0
Fixtures, Fitting and Furniture	0	0	0	0	0	0	0	0	0
Computer and Telecommunications									
Information technology	0	0	0	0	0	0	0	0	0
Information technology - Network infrastructure	0	0	0	0	0	0	0	0	0
Information technology - PC & Server	0	0	0	0	0	0	0	0	0
Information technology - Printers	0	0	0	0	0	0	0	0	0
Total Computer and Telecommunications	0	0	0	0	0	0	0	0	0
Arts Acquisitions	0	0	0	0	0	0	0	0	0
Library Books	0	0	0	0	0	0	0	0	0
TOTAL PLANT AND EQUIPMENT	0	0	0	0	0	0	0	0	0
INFRASTRUCTURE									
Road Extra									
Bicycle strategy	0	0	0	0	0	0	0	0	0
Fire Hydrants	0	0	0	0	0	0	0	0	0
Road Extras	0	0	0	0	0	0	0	0	0
Trees	0	0	0	0	0	0	0	0	0
Total Road Extra	0	0	0	0	0	0	0	0	0
Roads, Footpaths, Kerbs and Channels	0	0	0	0	0	0	0	0	0
Drainage	0	0	0	0	0	0	0	0	0
TOTAL INFRASTRUCTURE	0	0	0	0	0	0	0	0	0
INTANGIBLES									
Intangibles	430	190	30	150	60	0	0	430	0
TOTAL INTANGIBLES	430	190	30	150	60	0	0	430	0
TOTAL CARRIED FORWARD WORKS 2013-2014	4,000	2,930	30	150	890	0	0	4,000	0

3. Summary

Capital work area	Asset expenditure type					Summary of funding sources			
	Project Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Summary									
PROPERTY	19,316	6,850	8,389	2,168	1,909	0	0	19,316	0
PLANT AND EQUIPMENT	4,938	379	3,870	353	337	20	0	4,918	0
INFRASTRUCTURE	12,174	1,173	9,003	1,429	570	0	0	12,174	0
INTANGIBLES	860	220	155	288	198	0	0	860	0
TOTAL CAPITAL WORKS	37,288	8,621	21,417	4,237	3,013	20	0	37,268	0

2014/15 Fees and Charges ScheduleAdopted 2014/2015 Budget
Council Meeting 2 June 2014

Fee Description		Fee Type	Unit of Measure	2013-14 (Inc GST) \$	2014-15 (Inc GST) \$	% Change
Garbage Charges						
Rate Charges						
	General Rate	Non Statutory	Rate in the \$100K of CIV	119.11	126.05	5.8%
	Cultural & Recreational Land	Non Statutory	Rate in the \$100K of CIV	89.33	93.55	4.7%
Garbage Charges - Residential						
	Waste Management Charge – minimum	Non Statutory	Minimum	215.75	225.45	4.5%
	Extra 120 Litre Bin	Non Statutory	Per Bin	215.75	225.45	4.5%
	240 Litre Bin	Non Statutory	Per Bin	391.55	409.15	4.5%
	Extra 240 Litre Bin	Non Statutory	Per Bin	391.55	409.15	4.5%
	Shared Bin Discount - 120 Litre (\$6.00)	Non Statutory	Per Bin	209.40	219.45	4.5%
	Shared Bin Discount - 120 Litre (50% discount)	Non Statutory	Per Bin	107.90	112.75	4.5%
Garbage Charges - Commercial						
	Waste Management Charge – minimum	Non Statutory	Minimum	215.75	225.45	4.5%
	Extra 120 Litre Bin	Non Statutory	Per Bin	215.75	225.45	4.5%
	240 Litre Bin	Non Statutory	Per Bin	391.55	409.15	4.5%
	Extra 240 Litre Bin	Non Statutory	Per Bin	391.55	409.15	4.5%
Garden Waste Charges - Residential						
	120 Litre Bin	Non Statutory	Per Bin	84.50	88.30	4.5%
	240 Litre Bin	Non Statutory	Per Bin	114.25	119.40	4.5%
Garden Waste Charges - Commercial						
	120 Litre Bin	Non Statutory	Per Bin	84.50	88.30	4.5%
	240 Litre Bin	Non Statutory	Per Bin	114.25	119.40	4.5%
Other rate charges						
	Land information and valuation certificates	Statutory	Per Request	20.00	20.00	0.0%
	Land information and valuation certificates urgent fee (required within 24 hours)	Non Statutory	Per Request	40.00	41.80	4.5%
	Adverse possession supporting information fee	Non Statutory	Per Request	131.00	136.90	4.5%
	Dishonoured cheque administration fee	Non Statutory	Per Dishonour	22.00	23.00	4.5%
	Declined credit card and debit card fee	Non Statutory	Per Decline	22.00	23.00	4.5%
	Valuation Schedule provision charge	Non Statutory	Per Request	105.00	109.73	4.5%
	Ownership, rating and property information historical search	Non Statutory	Per Request	131.00	137.00	4.5%
Governance & Corporate Support						
	Freedom of Information Request	Statutory	Per Request	25.70	26.30	2.3%
Aged Care Services						
Specific Home Care						
	Low Income Range	Statutory	Per Hour	4.85	5.05	4.1%
	Medium Income Range	Statutory	Per Hour	6.55	6.85	4.5%
	High Income Range	Statutory	Per Hour	13.90	14.55	4.6%
General Home Care (Including Respite and Personal Care)						
	Single Pension	Statutory	Per Hour	4.85	5.05	4.1%
	Couple Pension	Statutory	Per Hour	6.20	6.50	4.8%
	Medium Rate	Statutory	Per Hour	15.50	16.20	4.5%
	High Rate	Statutory	Per Hour	32.55	34.00	4.4%
	TAC/ Workcover	Statutory	Per Hour	74.70	78.05	4.4%
	CACPS	Statutory	Per Hour	74.70	78.05	4.4%
	Linkages - Core	Statutory	Per Hour	4.85	5.05	4.1%
	Linkages - Other	Statutory	Per Hour	74.70	78.05	4.4%
Home Maintenance						
	Low Income Range	Non Statutory	Per Hour	9.30	9.75	4.8%
	Medium Income Range	Non Statutory	Per Hour	16.50	17.20	4.2%
	High Income Range	Non Statutory	Per Hour	40.00	41.80	4.4%
	Full Cost Recovery	Non Statutory	Per Hour	74.70	78.10	4.5%
Transport Service						
	Clients	Non Statutory	Per Trip	2.60	2.70	3.8%
Rental Income						
	Rental Income	Non Statutory	Per hour	40.00	41.80	4.4%
ADASS (Includes a meal)						
	Average Income applicants	Non Statutory	Per Session	6.75	7.05	4.4%
	High Income applicants	Non Statutory	Per Session	26.40	27.55	4.3%
	Full Cost Recovery	Non Statutory	Per Session	79.20	82.70	4.4%
Rental Hire						
	Hall Rental Hire	Non Statutory	Per hour	40.00	41.80	4.4%

2014/15 Fees and Charges ScheduleAdopted 2014/2015 Budget
Council Meeting 2 June 2014

Fee Description	Fee Type	Unit of Measure	2013-14	2014-15	% Change
			(Inc GST) \$	(Inc GST) \$	
Food Services					
Delivered Meals	Non Statutory	Per Meal	8.00	8.40	5.0%
Centre Based Meals	Non Statutory	Per Meal	8.00	8.40	5.0%
Full Cost Recovery	Non Statutory	Per Meal	19.00	19.85	4.4%
Child Care Services					
Family Day Care					
Admi Family Day Care	Non Statutory	Weekly	3.70	3.70	0.0%
Princes Close Child Care Centre:					
Under Three (3) Years Old:					
Long Day Care (Princes Close) 1st July	Non Statutory	Day Rate	99.00	103.00	4.0%
Long Day Care (Princes Close) 1st July	Non Statutory	Week	495.00	515.00	4.0%
Other Fees					
Late Collection Fee - All Services	Non Statutory	10 minutes	21.00	21.00	0.0%
Casual Day Surcharge - Long Day Care	Non Statutory	Per booking	4.50	4.50	0.0%
Registration Charge	Non Statutory	Initial Start	16.00	16.00	0.0%
Grosvenor St Child Care Centre:					
Other Fees					
Late Collection Fee - All Services	Non Statutory	10 minutes	21.00	21.00	0.0%
Registration Charge	Non Statutory	Initial Start	16.00	16.00	0.0%
Under Three (3) Years Old:					
Long Day Care (Grosvenor)	Non Statutory	Day Rate	97.00	101.00	4.1%
Over Three (3) Years Old					
Long Day Care (Grosvenor)	Non Statutory	Day Rate	95.00	99.00	4.2%
Under Three (3) Years Old:					
Occasional Care	Non Statutory	Hour	13.00	13.50	3.8%
Occasional Care	Non Statutory	Day Rate	91.00	95.00	4.3%
Over Three (3) Years Old					
Occasional Care	Non Statutory	Hour	13.00	13.00	0.0%
Occasional Care	Non Statutory	Day Rate	91.00	91.00	0.0%
Cancellation Fees					
50% of Fee	Non Statutory	Per booking	45.00	45.00	0.0%
Winter St Child Care Centre:					
Other Fees					
Late Collection Fee - All Services	Non Statutory	10 minutes	21.00	21.00	0.0%
Registration Charge	Non Statutory	Initial Start	16.00	16.00	0.0%
Under Three (3) Years Old:					
Occasional Care	Non Statutory	Hour	13.00	13.00	0.0%
Occasional Care	Non Statutory	Day Rate	91.00	91.00	0.0%
Over Three (3) Years Old					
Occasional Care	Non Statutory	Hour	13.00	13.00	0.0%
Occasional Care	Non Statutory	Day Rate	91.00	91.00	0.0%
Cancellation Fee					
50% of Day Rate	Non Statutory	Per Cancellation	45.00	45.00	0.0%
After					
	Non Statutory	Per Session	42.00	42.00	0.0%
Hornbrook Child Care Centre:					
Other Fees					
Late Collection Fee - All Services	Non Statutory	10 minutes	21.00	21.00	0.0%
Casual Day Surcharge - Long Day Care	Non Statutory	Per booking	4.50	4.50	0.0%
Registration Charge	Non Statutory	Initial Start	16.00	16.00	0.0%
Over Three (3) Years Old					
Long Day Care (Hornbrook)	Non Statutory	Day Rate	97.00	101.00	4.1%
Long Day Care (Hornbrook)	Non Statutory	Week	485.00	485.00	0.0%
Harold Holt Child Care Centre:					
Other Fees					
Late Collection Fee - All Services	Non Statutory	10 minutes	21.00	21.00	0.0%
HH Child Care					
Session 1 - 8:45am to 10:30am	Non Statutory	Session	10.00	10.00	0.0%
Session 2 - 10:30am to 12:15pm	Non Statutory	Session	10.00	10.00	0.0%
Cancellation Fees					
100% of Session Fee	Non Statutory	Session	10.00	10.00	0.0%
Maternal & Child Health Services					
Parent information sessions	Non Statutory	Per Session	22.00	23.00	4.5%
Birthday Parties	Non statutory	Per party	72.00	75.00	4.1%
Psychodrama Group	Non statutory	Per Series	298.00	310.00	4.0%
CPR parent sessions	Non Statutory	Per session	6,210.00	6,489.45	4.4%
Grattan Gardens Community Centre					

2014/15 Fees and Charges ScheduleAdopted 2014/2015 Budget
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Fee Description	Fee Type	Unit of Measure	2013-14	2014-15	% Change
			(Inc GST) \$	(Inc GST) \$	
Casual Fee	Non-Statutory	Per Hour	24.00	25.00	4.1%
Phoenix Park					
First Floor Dinning Room/Gallery					
Community - Permanent Use	Non Statutory	Per Hour	39.50	41.00	3.7%
Community - Casual Use	Non Statutory	Per Hour	39.50	41.00	3.7%
Private - Permanent Use	Non Statutory	Per Hour	39.50	41.00	3.7%
Private - Casual Use	Non Statutory	Per Hour	47.50	49.50	4.2%
Commercial - Permanent Use	Non Statutory	Per Hour	39.50	41.00	3.7%
Commercial - Casual Use	Non Statutory	Per Hour	47.50	49.50	4.2%
Kitchen (Birthday Parties) per event or 4 hours	Non Statutory	Per 4 hours	200.00	209.00	4.4%
Bond	Non Statutory	Bond	200.00	200.00	0.0%
First Floor Commercial Kitchen					
Community - Permanent Use	Non Statutory	Per Hour	26.50	27.50	3.7%
Community - Casual Use	Non Statutory	Per Hour	26.50	27.50	3.7%
Private - Permanent Use	Non Statutory	Per Hour	36.50	38.00	4.1%
Private - Casual Use	Non Statutory	Per Hour	36.50	38.00	4.1%
Commercial - Permanent Use	Non Statutory	Per Hour	53.00	55.00	3.7%
Commercial - Casual Use	Non Statutory	Per Hour	53.00	55.00	3.7%
Bond	Non Statutory	Bond	1,000.00	1,000.00	0.0%
Commercial Kitchen and Dinning room					
Community - Permanent Use	Non Statutory	Per Hour	53.00	55.00	3.7%
Community - Casual Use	Non Statutory	Per Hour	53.00	55.00	3.7%
Private - Permanent Use	Non Statutory	Per Hour	60.00	62.50	4.1%
Private - Casual Use	Non Statutory	Per Hour	67.00	70.00	4.4%
Commercial - Permanent Use	Non Statutory	Per Hour	74.00	77.00	4.0%
Commercial - Casual Use	Non Statutory	Per Hour	79.50	83.00	4.4%
Bond	Non Statutory	Bond	1,000.00	1,000.00	0.0%
Community Hall - Indoor Sports Court					
Community - Permanent Use	Non Statutory	Per Hour	39.50	41.00	3.7%
Community - Casual Use	Non Statutory	Per Hour	39.50	41.00	3.7%
Private - Permanent Use	Non Statutory	Per Hour	53.00	55.00	3.7%
Private - Casual Use	Non Statutory	Per Hour	53.00	55.00	3.7%
Commercial - Permanent Use	Non Statutory	Per Hour	63.00	66.00	4.7%
Commercial - Casual Use	Non Statutory	Per Hour	63.00	66.00	4.7%
Community 9am - 5.00pm	Non Statutory	Per Day	395.00	412.00	4.3%
Private 9am - 5.00pm	Non Statutory	Per Day	495.00	517.00	4.4%
Commercial 9am - 5.00pm	Non Statutory	Per Day	660.00	690.00	4.5%
Bond	Non Statutory	Bond	200.00	200.00	0.0%
Community Hall - Function/Event/Activity Room (share with user in Dinning Room)					
Mon - Sun 8am - 6pm Community Casual	Non Statutory	Per Hour	55.00	57.50	4.5%
Mon - Sun 8am - 6pm Private Casual	Non Statutory	Per Hour	66.00	69.00	4.5%
Mon - Sun 8am - 6pm Commercial Casual	Non Statutory	Per Hour	77.00	80.00	3.8%
Kitchen (Birthday Parties) per event or 4 hours	Non Statutory	Per 4 hours	200.00	209.00	4.4%
Mon - Sun 8am - 6pm Community Casual - Per day	Non Statutory	Per Day	330.00	345.00	4.5%
Mon - Sun 8am - 6pm Private Casual Per Day	Non Statutory	Per Day	396.00	414.00	4.5%
Mon - Sun 8am - 6pm Commercial Casual Per Day	Non Statutory	Per Day	462.00	482.00	4.3%
Mon - Sun 8am - 6pm - Bond	Non Statutory	Bond	300.00	313.00	4.3%
Sun - Thurs 6pm - 10pm Community Casual		Per Hour	55.00	57.50	4.5%
Sun - Thurs 6pm - 10pm Private Casual		Per Hour	66.00	69.00	4.5%
Sun - Thurs 6pm - 10pm Commercial Casual		Per Hour	77.00	80.00	3.8%
Sun - Thurs 6pm - 10pm - Bond	Non Statutory	Bond	1,000.00	1,000.00	0.0%
Fri & Sat 6pm - 11.30pm Community	Non Statutory	Per Hour	94.00	98.00	4.2%
Fri & Sat 6pm - 11.30pm Commercial	Non Statutory	Per Hour	157.00	164.00	4.4%
Fri & Sat 6pm - 11.30pm Private		Per Hour	165.00	172.00	4.2%
Fri & Sat 6pm - 11.30pm - Bond	Non Statutory	Bond	2,500.00	2,500.00	0.0%
Fri & Sat 6pm - 11.30pm Community	Non Statutory	Per Hour	132.00	138.00	4.5%
Fri & Sat 6pm - 11.30pm Commercial	Non Statutory	Per Hour	212.00	221.00	4.2%
Fri & Sat 6pm - 11.30pm Private	Non Statutory	Per Hour	230.00	240.00	4.3%
Fri & Sat 6pm - 11.30pm - Bond	Non Statutory	Bond	2,500.00	2,500.00	0.0%
Conference Room					
Community - Permanent Use	Non Statutory	Per Hour	39.50	41.00	3.7%
Community - Casual Use	Non Statutory	Per Hour	39.50	41.00	3.7%
Private - Permanent Use	Non Statutory	Per Hour	52.50	55.00	4.7%
Private - Casual Use	Non Statutory	Per Hour	52.50	55.00	4.7%
Commercial - Permanent Use	Non Statutory	Per Hour	52.50	55.00	4.7%

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Fee Description	Fee Type	Unit of Measure	2013-14	2014-15	% Change
			(Inc GST) \$	(Inc GST) \$	
Commercial - Casual Use	Non Statutory	Per Hour	52.50	55.00	4.7%
Kitchen (Birthday Parties) per event or 4 hours	Non Statutory	4 Hours	200.00	209.00	4.4%
Multi-purpose Room					
Community - Permanent Use	Non Statutory	Per Hour	39.50	41.00	3.7%
Community - Casual Use	Non Statutory	Per Hour	39.50	41.00	3.7%
Private - Permanent Use	Non Statutory	Per Hour	52.50	55.00	4.7%
Private - Casual Use	Non Statutory	Per Hour	52.50	55.00	4.7%
Commercial - Permanent Use	Non Statutory	Per Hour	52.50	55.00	4.7%
Commercial - Casual Use	Non Statutory	Per Hour	52.50	55.00	4.7%
Kitchen (Birthday Parties) per event or 4 hours	Non Statutory	Per Hour	200.00	209.00	4.4%
Bond	Non Statutory	Bond	200.00	200.00	0.0%
Conference Room & Multi-purpose Room					
Community - Permanent Use	Non Statutory	Per Hour	64.00	67.00	4.6%
Community - Casual Use	Non Statutory	Per Hour	64.00	67.00	4.6%
Private - Permanent Use	Non Statutory	Per Hour	84.00	88.00	4.7%
Private - Casual Use	Non Statutory	Per Hour	84.00	88.00	4.7%
Commercial - Permanent Use	Non Statutory	Per Hour	84.00	88.00	4.7%
Commercial - Casual Use	Non Statutory	Per Hour	84.00	88.00	4.7%
Bond	Non Statutory	Bond	200.00	200.00	0.0%
Fri & Sat 6pm - 11.30pm Community	Non Statutory	Per Hour	110.00	115.00	4.5%
Fri & Sat 6pm - 11.30pm Private	Non Statutory	Per Hour	132.00	138.00	4.5%
Fri & Sat 6pm - 11.30pm Commercial	Non Statutory	Per Hour	165.00	172.00	4.2%
Bond	Non Statutory	Bond	1,500.00	1,500.00	0.0%
Meeting Room					
Community - Permanent Use	Non Statutory	Per Hour	26.50	27.50	3.7%
Community - Casual Use	Non Statutory	Per Hour	26.50	27.50	3.7%
Private - Permanent Use	Non Statutory	Per Hour	32.00	33.50	4.6%
Private - Casual Use	Non Statutory	Per Hour	32.00	33.50	4.6%
Commercial - Permanent Use	Non Statutory	Per Hour	36.50	38.00	4.1%
Commercial - Casual Use	Non Statutory	Per Hour	37.50	39.00	4.0%
Bond	Non Statutory	Bond	200.00	200.00	0.0%
Ground Floor Kitchen					
Community - Permanent Use	Non Statutory	Per Hour	26.50	27.50	3.7%
Community - Casual Use	Non Statutory	Per Hour	26.50	27.50	3.7%
Private - Permanent Use	Non Statutory	Per Hour	32.00	33.50	4.6%
Private - Casual Use	Non Statutory	Per Hour	32.00	33.50	4.6%
Commercial - Permanent Use	Non Statutory	Per Hour	36.50	38.00	4.1%
Commercial - Casual Use	Non Statutory	Per Hour	37.50	39.00	4.0%
Kitchen (Birthday Parties) per event or 4 hours	Non Statutory	Per Hour	200.00	209.00	4.4%
Bond	Non Statutory	Bond	200.00	200.00	0.0%
Phoenix Park - Permanent Users					
PP Neighbourhood House (Comm) - additional use	Non Statutory	Per Hour	14.00	14.50	3.5%
RSL Building					
Ground Floor Hall (Cas) Mon - Thur 8am - 6pm (Private & Commercial)	Non Statutory	Per Hr	35.50	37.00	4.2%
Ground Floor Hall (Cas) Mon - Thur 8am - 6pm (Community)	Non Statutory	Per Hr	18.00	19.00	5.5%
Ground Floor Hall (Cas) Mon - Thur 6 - 10pm (Private & Commercial)	Non Statutory	Per Hr	47.00	49.00	4.2%
Ground Floor Hall (Cas) Mon - Thur 6 - 10pm (Community)	Non Statutory	Per Hr	23.50	24.50	4.2%
Ground Floor Hall Fri - Sun - 8am - 5pm - Bond	Non Statutory	Bond	209.00	200.00	(4.3%)
Ground Floor Hall (Cas) Fri - Sun 8am - 5pm (Private & Commercial)	Non Statutory	Per Hr	53.00	55.00	3.7%
Ground Floor Hall (Cas) Fri - Sun 8am - 5pm (Community)	Non Statutory	Per Hr	26.60	28.00	5.2%
Ground Floor Hall (Cas) Fri - Sun 5 - 11.45pm (Private & Commercial)	Non Statutory	Per Hr	89.00	93.00	4.4%
Ground Floor Hall (Cas) Fri - Sun 5 - 11.45pm - Bond	Non Statutory	Bond	1,695.00	1,695.00	0.0%
Ground Floor Hall (Cas) Fri - Sun 5 - 11.45pm (Community)	Non Statutory	Per Hr	44.50	46.50	4.4%
Activities Room (former Historical Room) - Bond	Non Statutory	Bond	209.00	200.00	(4.3%)
Activities Room (Private & Commercial)	Non Statutory	Per Hr	35.50	37.00	4.2%
Activities Room (Community)	Non Statutory	Per Hr	17.50	18.00	2.8%
Permanent Users - John Rhee Taekwondo	Non Statutory	Per Hr	17.50	18.00	2.8%
Permanent Users - Windsor Senior Citizens Club	Non Statutory	Per Month	212.50	222.00	4.4%
Ground Floor Hall Mon - Thursday - Bond	Non Statutory	Bond	200.00	200.00	0.0%
Food Act Premises					
Class 1 Premises	Statutory	Per Application	546.00	570.00	4.3%
Class 2 Premises	Statutory	Per Application	524.00	550.00	4.9%

2014/15 Fees and Charges ScheduleAdopted 2014/2015 Budget
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Fee Description	Fee Type	Unit of Measure	2013-14	2014-15	% Change
			(Inc GST) \$	(Inc GST) \$	
Class 3 Premises	Statutory	Per Application	480.00	500.00	4.1%
Additional employees over 5	Statutory	per employee >5	24.00	25.00	4.1%
Up to Maximum fee	Statutory	Various	2,724.00	2,820.00	3.5%
Plans Assessment Fee	Non Statutory	Per Application	107.00	112.00	4.6%
Temporary Food Premises Registration - Commercial Class 2	Statutory	Per Application	525.00	550.00	4.7%
Temporary Food Premises Registration - Commercial Class 3	Statutory	Per Application	480.00	500.00	4.1%
Community Clubs	Statutory	Per Application	69.00	72.00	4.3%
Public Health and Wellbeing Act Premises					
Prescribed accommodation	Statutory	per application	306.00	320.00	4.5%
Each extra apartment	Statutory	per application	39.00	40.00	2.5%
Maximum fee	Statutory	per application	2,130.00	2,320.00	8.9%
Hairdresser/beauty parlour/skin pen.					
Hair and Beauty Low Risk	Statutory	Per Application	215.00	225.00	4.6%
Hair and Beauty High Risk	Statutory	Per Application	324.00	340.00	4.9%
Plans Assessment fee	Non Statutory	Per Application	54.00	56.00	3.7%
Inspection Fee (Food Act & PHWA)	Non Statutory	Per Application	180.00	190.00	5.5%
Septic Tank (grey water retention) Application & Approval	Statutory	Per Application	159.00	166.00	4.4%
Infringements - per Penalty Unit	Statutory	Penalty Unit	141.00	144.36	2.3%
Immunisation.					
Twinrix Adult (Hep -A & Hep - B) - (3 doses)	Non Statutory	Per Vaccination	262.00	262.00	0.0%
Twinrix Junior (Hep -A & Hep - B) - (increased from 1 to 3 doses)	Non Statutory	Per Vaccination	170.00	186.00	9.4%
Adult Hepatitis -A (2 doses)	Non Statutory	Per Vaccination	167.50	170.00	1.4%
Infant Hepatitis - A (2 doses)	Non Statutory	Per Vaccination	107.00	167.00	56.0%
Adult hepatitis -B (3 doses)	Non Statutory	Per Vaccination	79.50	114.00	43.3%
Pediatric varicella	Non Statutory	Per Vaccination	74.50	90.00	20.8%
Adult varicella (2 doses)	Non Statutory	Per Vaccination	149.00	154.00	3.3%
Meningococcal (type c)	Non Statutory	Per Vaccination	89.00	96.00	7.8%
Human papillomavirus	Non Statutory	Per Vaccination	174.00	155.00	(10.9%)
Adult Boosterix	Non Statutory	Per Vaccination	45.00	55.00	22.2%
Library Services					
Reproduction Service					
Black and White A4	Non Statutory	Per Copy	0.20	0.20	0.0%
Black and White A3	Non Statutory	Per Copy	0.40	0.40	0.0%
Colour Photocopies A4	Non Statutory	Per Copy	1.00	1.00	0.0%
Colour Photocopies A3	Non Statutory	Per Copy	2.00	2.00	0.0%
Overdue Charges					
Adult Items	Non Statutory	Per Day	0.25	0.25	0.0%
Young Adult / Junior Items	Non Statutory	Per Day	0.10	0.10	0.0%
Processing costs for all items					
Books	Non Statutory	Per Item	10.00	10.50	5.0%
Audio Visual items	Non Statutory	Per Item	10.00	10.50	5.0%
Magazines	Non Statutory	Per Item	3.00	3.00	0.0%
Replacement for audio visual with no recorded cost					
Audio Book Tape	Non Statutory	Per Item	15.00	15.50	3.3%
Audio Book CD	Non Statutory	Per Item	15.00	15.50	3.3%
Miscellaneous Charges					
Audio book / Language case	Non Statutory	Per Item	7.50	7.80	4.0%
Barcode	Non Statutory	Per Item	3.50	3.50	0.0%
CD Case	Non Statutory	Per Item	3.50	3.50	0.0%
Membership Card	Non Statutory	Per Item	3.50	3.50	0.0%
Book Strap	Non Statutory	Per Item	3.50	3.50	0.0%
Printing - CD Rom / Internet	Non Statutory	Per Sheet	0.20	0.20	0.0%
Second Hand Book Sales	Non Statutory	Various	0.50	0.50	0.0%

2014/15 Fees and Charges Schedule

Appendix D

Adopted 2014/2015 Budget
Council Meeting 2 June 2014

Fee Description	Fee Type	Unit of Measure	2013-14 (Inc GST) \$	2014-15 (Inc GST) \$	% Change
Meeting Room Hire					
Toorak South Yarra (standard)	Non Statutory	Per Hour	28.50	29.75	4.3%
Malvern, Prahran and Phoenix Park (standard)	Non Statutory	Per Hour	28.50	29.75	4.3%
Community Groups	Non Statutory	Per Hour	14.50	15.00	3.4%
Local History Service					
Special Projects - Research rates, after the first half hour	Non-Statutory	Per Hour	52.50	54.80	4.3%
Digital Image					
Hi Resolution	Non Statutory	Per Copy	30.00	31.30	4.3%
Photographic Reproduction Prints					
(Black and White) 8 X 10	Non Statutory	Per Copy	41.00	42.85	4.5%
Commercial Applications, copyright fee	Non Statutory	Per Copy	57.50	60.00	4.3%
House Dating					
House dating service, after first half hour	Non Statutory	Per Request	220.00	250.00	13.6%
Sporting Ground and Pavilion Charges					
Summer Season	Non Statutory	44% of total maintenance cost	0.44	0.46	4.5%
Winter Season	Non Statutory	44% of total maintenance cost	0.44	0.46	4.5%
Winter Season - Central Park Rangers	Non Statutory	44% of total maintenance	457.60	478.50	4.5%
Winter Season - Chadstone Lacrosse Club	Non Statutory	44% of total maintenance	5,013.80	5,240.00	4.5%
Winter Season - De La Salle Old Collegians Football Club	Non Statutory	44% of total maintenance	5,194.20	5,430.00	4.5%
Winter Season - East Malvern Junior Football Club	Non Statutory	44% of total maintenance	7,728.60	8,076.50	4.5%
Winter Season - German Shepherd Dog Club	Non Statutory	44% of total maintenance	1,301.30	1,360.00	4.5%
Winter Season - Glen Iris Baseball Club	Non Statutory	44% of total maintenance	313.50	327.50	4.4%
Winter Season - Glen Iris Junior Football Club	Non Statutory	44% of total maintenance	5,875.10	6,140.00	4.5%
Winter Season - Highlander United Soccer Club	Non Statutory	44% of total maintenance	457.60	478.50	4.5%
Winter Season - Malvern City Football Club	Non Statutory	44% of total maintenance	3,925.90	4,102.50	4.4%
Winter Season - Malvern District Auskick	Non Statutory	44% of total maintenance	1,840.30	1,925.00	4.6%
Winter Season - Malvern Harriers Athletics Club	Non Statutory	44% of total maintenance	1,043.90	1,090.50	4.4%
Winter Season - Malvern Lacrosse Club	Non Statutory	44% of total maintenance	3,478.20	3,635.00	4.5%
Winter Season - Melbourne Rugby Union Football Club	Non Statutory	44% of total maintenance	8,443.60	8,825.00	4.5%
Winter Season - Old Geelong Football Club	Non Statutory	44% of total maintenance	5,491.20	5,730.00	4.3%
Winter Season - Old Xaverians Football Club	Non Statutory	44% of total maintenance	11,367.40	11,880.00	4.5%
Winter Season - Prahran Football Club	Non Statutory	44% of total maintenance	10,470.90	10,945.00	4.5%
Winter Season - St Kevin's Old Boys Football Club	Non Statutory	44% of total maintenance	4,341.70	4,538.50	4.5%
Winter Season - East Malvern Football Club	Non Statutory	44% of total maintenance	2,535.50	2,650.00	4.5%
Winter Season - Old Melburnians Soccer Club	Non Statutory	44% of total maintenance	3,616.80	3,780.00	4.5%
Summer Season - Camberwell Malvern Little Athletics Club	Non Statutory	44% of total maintenance	321.20	335.00	4.2%
Summer Season - East Malvern Tooronga Cricket Club	Non Statutory	44% of total maintenance	29,002.60	30,310.00	4.5%
Summer Season - East Malvern RSL Cricket Club	Non Statutory	44% of total maintenance	221.10	231.00	4.4%
Summer Season - German Shepherd Dog Club	Non Statutory	44% of total maintenance	1,461.90	1,528.50	4.5%
Summer Season - Glen Iris Cricket Club	Non Statutory	44% of total maintenance	3,448.50	3,605.00	4.5%

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Fee Description		Fee Type	Unit of Measure	2013-14 (Inc GST) \$	2014-15 (Inc GST) \$	% Change
	Summer Season - Glenferrie Coles Sharks Cricket Club	Non Statutory	44% of total maintenance	3,157.00	3,300.00	4.5%
	Summer Season - Malvern Baseball Club	Non Statutory	44% of total maintenance	5,599.00	5,850.00	4.4%
	Summer Season - Malvern Cricket Club	Non Statutory	44% of total maintenance	20,163.00	21,075.00	4.5%
	Summer Season - Malvern Harriers Athletics Club	Non Statutory	44% of total maintenance	642.40	671.50	4.5%
	Summer Season - Prahran Cricket Club	Non Statutory	44% of total maintenance	21,211.30	22,170.00	4.5%
	Summer Season - South Yarra Cricket Club	Non Statutory	44% of total maintenance	9,554.60	9,985.00	4.5%
	Summer Season - St Andrews Gardiner Cricket Club	Non Statutory	44% of total maintenance	1,447.60	1,513.00	4.5%
	Summer Season - St James Malvern Valley Cricket Club	Non Statutory	44% of total maintenance	3,388.00	3,540.50	4.5%
	Summer Season - Toorak Prahran Cricket Club	Non Statutory	44% of total maintenance	9,450.10	9,875.50	4.5%
Summer and Winter Season User Bonds:						
	Key Bond 1 Key	Non Statutory	Key Bond	200.00	200.00	0.0%
	Key Bond 1 - 5 Keys	Non Statutory	Key Bond	600.00	600.00	0.0%
	Key Bond 6 - 10 Keys	Non Statutory	Key Bond	800.00	800.00	0.0%
	Key Bond 11 - 15 Keys	Non Statutory	Key Bond	1,000.00	1,000.00	0.0%
	Key Bond 16 - 20 Keys	Non Statutory	Key Bond	1,200.00	1,200.00	0.0%
	Key Bond 20+ Keys	Non Statutory	Key Bond	1,500.00	1,500.00	0.0%
Sporting Ground Charges						
	School Charges -	Non Statutory	Per Year	8,800.00	9,196.00	4.4%
Sporting Ground Charges - Casual Use						
	Bond	Non Statutory	Bond	500.00	500.00	0.0%
	Stonnington Based Community Clubs/Org	Non Statutory	Half Day	292.50	305.75	4.5%
	Stonnington Based Community Clubs/Org	Non Statutory	Full Day	440.00	460.00	4.5%
	Non Stonnington Based Community Clubs/Org	Non Statutory	Half Day	585.00	611.50	4.5%
	Non Stonnington Based Community Clubs/Org	Non Statutory	Full Day	878.00	917.55	4.5%
	Private/Commercial	Non Statutory	Half Day	878.00	917.50	4.4%
	Private/Commercial	Non Statutory	Full Day	1,755.00	1,834.00	4.5%
	Key Bond	Non Statutory	Bond Per Key	500.00	500.00	0.0%
	Sporting Pavilion Bond	Non Statutory	Bond	500.00	500.00	0.0%
	Community Organisations	Non Statutory	Per Hour	16.50	17.25	4.5%
	Private/ Commercial	Non Statutory	Per Hour	77.00	80.45	4.4%
Malvern Valley Primary School Sports Ground- Casual Use						
	Sporting Ground Charges - Casual Use	Non Statutory	Bond	200.00	200.00	0.0%
	Stonnington Based Community Clubs/Org	Non Statutory	Half Day	143.00	149.45	4.5%
	Stonnington Based Community Clubs/Org	Non Statutory	Full Day	213.50	223.50	4.6%
	Non Stonnington Based Community Clubs/Org	Non Statutory	Half Day	285.00	297.85	4.5%
	Non Stonnington Based Community Clubs/Org	Non Statutory	Full Day	428.00	447.50	4.5%
	Private/Commercial	Non Statutory	Half Day	428.00	447.50	4.5%
	Private/Commercial	Non Statutory	Full Day	857.00	895.50	4.4%
	Outdoor Sports Courts - Casual Use	Non Statutory	Bond	200.00	200.00	0.0%
	Community Clubs/Org	Non Statutory	Per Hour	13.00	13.60	4.6%
	Community Clubs/Org	Non Statutory	Half Day	65.00	67.95	4.5%
	Community Clubs/Org	Non Statutory	Full Day	130.00	135.85	4.4%
	Private/Commercial	Non Statutory	Per Hour	19.00	19.85	4.4%
	Private/Commercial	Non Statutory	Half Day	130.00	135.85	4.4%
	Private/Commercial	Non Statutory	Full Day	260.00	271.70	4.4%
	Change rooms - Casual Use	Non Statutory	Bond	200.00	200.00	0.0%
	Stonnington Based Community Clubs/Org	Non Statutory	Per Hour	13.00	13.60	4.6%
	Stonnington Based Community Clubs/Org	Non Statutory	Half Day	32.00	33.45	4.5%
	Stonnington Based Community Clubs/Org	Non Statutory	Full Day	97.00	101.50	4.6%
	Private/Commercial	Non Statutory	Per Hour	25.50	26.65	4.5%
	Private/Commercial	Non Statutory	Half Day	65.00	67.95	4.5%
	Private/Commercial	Non Statutory	Full Day	130.00	135.85	4.4%

2014/15 Fees and Charges ScheduleAdopted 2014/2015 Budget
Council Meeting 2 June 2014

Fee Description	Fee Type	Unit of Measure	2013-14	2014-15	% Change
			(Inc GST) \$	(Inc GST) \$	
Skate Parks - Casual Use					
Skate Ramp	Non Statutory	Per Day	455.00	475.50	4.5%
Skate Park	Non Statutory	Per Day	380.00	397.10	4.5%
Skate Park	Non Statutory	Per Half Day	305.00	319.00	4.5%
Skate Ramp and Skate Park	Non Statutory	Per Day	1,140.00	1,192.00	4.4%
Skate Ramp and Skate Park	Non Statutory	Per Half Day	640.00	668.80	4.4%
Skate Parks					
Bond	Non Statutory	Bond	500.00	500.00	0.0%
Functions In Parks					
Functions In Parks - Bond	Non Statutory	Bond	200.00	200.00	0.0%
Community Activity	Non Statutory	Per Day	110.00	114.95	4.4%
Private Activities/Individuals	Non Statutory	Per Day	110.00	114.95	4.4%
Private Activities/Corporation	Non Statutory	Per Day	435.00	455.00	4.5%
Wedding Ceremony	Non Statutory	Per Day	297.00	310.00	4.5%
Commercial Activity	Non Statutory	Per Day	1,243.00	1,300.00	4.5%
Orrong Romanis Recreation Centre					
Casual Users					
Court 1 or 2 - Community Org / School	Non Statutory	Per Hour	37.50	39.00	4.0%
Court 1 or 2 - Permanent Use - Private / Commercial	Non Statutory	Per Hour	42.00	44.00	4.7%
Court 1 or 2 - Casual Use - Private / Commercial	Non Statutory	Per Hour	43.00	45.00	4.6%
Annexe/Theatre Room - Community Org / School	Non Statutory	Per Hour	25.50	26.50	3.9%
Annexe/Theatre Room - Permanent - Private / Commercial	Non Statutory	Per Hour	26.50	27.50	3.7%
Annexe/Theatre Room - Casual - Private / Commercial	Non Statutory	Per Hour	26.50	27.50	3.7%
Permanent User - Bond	Non Statutory	Bond	200.00	210.00	5.0%
Casual User - Bond	Non Statutory	Bond	500.00	525.00	5.0%
User Key Bonds	Non Statutory	1 Key	200.00	210.00	5.0%
User Key Bonds	Non Statutory	1 - 5 Keys	600.00	625.00	4.1%
Permanent User					
Toorak Prahran Cricket Club	Non Statutory	Per Hour	37.50	39.00	4.0%
Melbourne Tigers	Non Statutory	Per Hour	37.50	39.00	4.0%
St Michaels Grammar School	Non Statutory	Per Hour	37.50	39.00	4.0%
King David School	Non Statutory	Per Hour	37.50	39.00	4.0%
Caulfield Grammar	Non Statutory	Per Hour	37.50	39.00	4.0%
Sportsbuzz	Non Statutory	Per Hour	42.00	44.00	4.7%
Futsal Plus	Non Statutory	Per Hour	42.00	44.00	4.7%
Soccertime	Non Statutory	Per Hour	42.00	44.00	4.7%
Aussie Indoor Sports	Non Statutory	Per Hour	42.00	44.00	4.7%
Allsorts	Non Statutory	Per Hour	42.00	44.00	4.7%
Allsorts	Non Statutory	Per Hour	26.50	27.50	3.7%
Shadokan Aikido	Non Statutory	Per Hour	42.00	44.00	4.7%
Prahran Netball Association	Non Statutory	Per Hour	37.50	39.00	4.0%
PNA Twisters Team	Non Statutory	Per Hour	37.50	39.00	4.0%
PNA Cheeky Cheetas	Non Statutory	Per Hour	37.50	39.00	4.0%
Armada Cyclones	Non Statutory	Per Hour	37.50	39.00	4.0%
Malvern Tigers	Non Statutory	Per Hour	37.50	39.00	4.0%
Maccabi Basketball Club	Non Statutory	Per Hour	37.50	39.00	4.0%
Caulfield Malvern Basketball Club	Non Statutory	Per Hour	37.50	39.00	4.0%
Basketball Victoria	Non Statutory	Per Hour	37.50	39.00	4.0%
Aquatic Services					
Harold Holt Swim Centre					
Adult	Non Statutory	Per Admission	6.20	6.50	4.8%
Child	Non Statutory	Per Admission	4.80	5.00	4.1%
Adult Concession (inc Student, pensioner, seniors)	Non Statutory	Per Admission	5.00	5.20	4.0%
Family	Non Statutory	Per Admission	16.50	17.20	4.2%
Non Swimming supervisor	Non Statutory	Per Admission	2.30	2.40	4.3%
Swim, Spa, Sauna	Non Statutory	Per Admission	10.80	11.30	4.6%
Concession - Swim, Spa, Sauna	Non Statutory	Per Admission	8.50	8.90	4.7%
Locker	Non Statutory	Per Locker	2.00	2.00	0.0%
10 Visit Pass Adult Swim	Non Statutory	Per Pass	55.80	58.50	4.8%
10 Visit Pass Child Swim	Non Statutory	Per Pass	43.20	45.00	4.1%
10 Visit Pass Concession Swim	Non Statutory	Per Pass	45.00	46.80	4.0%
Aquatic 10 Visit pass	Non Statutory	Per Pass	97.20	101.70	4.6%
Aquatic 10 Visit pass concession	Non Statutory	Per Pass	76.50	80.10	4.7%
Fitness classes	Non Statutory	Per Class	15.40	16.00	3.8%
Fitness classes - concession	Non Statutory	Per Class	13.30	13.30	0.0%

2014/15 Fees and Charges ScheduleAdopted 2014/2015 Budget
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Fee Description	Fee Type	Unit of Measure	2013-14	2014-15	% Change
			(Inc GST) \$	(Inc GST) \$	
Fitness classes - 10 visit pass	Non Statutory	Per Pass	138.60	138.60	0.0%
Older Adults Aqua/Dry	Non Statutory	Per Admission	11.00	11.00	0.0%
Older Adults Aqua/Dry 10 visit pass	Non Statutory	Per Admission	99.00	99.00	0.0%
Hydro - Assessment	Non Statutory	Per Admission	49.70	52.00	4.6%
Hydro - General Mobility	Non Statutory	Per Admission	9.90	9.90	0.0%
Hydro - Physio	Non Statutory	Per Admission	25.60	26.80	4.6%
Hydro - General Mobility - 5 sessions	Non Statutory	Per Pass	49.50	52.00	5.0%
Hydro - Physio - 5 sessions	Non Statutory	Per Pass	102.00	106.50	4.4%
Hydro - Physio - concession - 5 sessions	Non Statutory	Per Pass	85.00	85.20	0.2%
Birthday parties (per child)	Non Statutory	Per Child	26.50	26.50	0.0%
25m pool lane hire	Non Statutory	Per Lane/Hr	41.30	42.00	1.6%
50m Pool lane hire	Non Statutory	Per Lane/Hr	49.10	49.50	0.8%
Program room hire	Non Statutory	Per Room/Hr	43.40	45.30	4.3%
Learners pool hire	Non Statutory	Per Lane/Hr	22.00	23.00	4.5%
Hydro pool hire	Non Statutory	Per Lane/Hr	43.40	45.30	4.3%
Membership Fees (all transferrable across both sites)					
Aquatic Membership Direct Debit Membership joining fee	Non Statutory	Per m'ship	40.00	40.00	0.0%
Aquatic membership Direct Debit	Non Statutory	Per Fortnight	28.40	29.70	4.5%
Aquatic membership Direct Debit concession	Non Statutory	Per Fortnight	22.70	23.70	4.4%
Aquatics membership Term - 3 months	Non Statutory	Per Membership	205.50	214.80	4.5%
Aquatics membership Term - 3 months Concession	Non Statutory	Per Membership	164.20	171.80	4.6%
Aquatics membership Term - 6 months	Non Statutory	Per Membership	377.50	394.50	4.5%
Aquatics membership Term - 6 months concession	Non Statutory	Per Membership	301.00	315.60	4.8%
Aquatics membership Term - 12 months	Non Statutory	Per Membership	705.00	732.00	3.8%
Aquatics membership Term - 12 months concession	Non Statutory	Per Membership	539.00	565.00	4.8%
Swim membership Direct Debit Joining fee	Non Statutory	Per m'ship	20.00	20.00	0.0%
Swim membership Direct Debit	Non Statutory	Per fortnight	22.70	23.70	4.4%
Swim membership Direct Debit - concession	Non Statutory	Per fortnight	18.10	18.90	4.4%
Swim Membership Term 3 months	Non Statutory	Per Membership	159.50	166.70	4.5%
Swim Membership Term 3 months - concession	Non Statutory	Per Membership	127.50	133.30	4.5%
Swim Membership Term 6 months	Non Statutory	Per Membership	291.70	305.00	4.5%
Swim Membership Term 6 months - concession	Non Statutory	Per Membership	234.80	244.00	3.9%
Swim Membership Term 12 months	Non Statutory	Per Membership	559.50	585.00	4.5%
Swim Membership Term 12 months - concession	Non Statutory	Per Membership	447.50	468.00	4.5%
Prahran Aquatic Centre					
Adult	Non Statutory	Per Admission	5.70	5.90	3.5%
Child	Non Statutory	Per Admission	3.20	3.30	3.1%
Adult Concession (Inc Student, pensioner, seniors)	Non Statutory	Per Admission	3.60	3.80	5.5%
Family	Non Statutory	Per Admission	14.70	15.20	3.4%
Non Swimming supervisor	Non Statutory	Per Admission	2.30	2.40	4.3%
Locker hire	Non Statutory	Per Locker	2.00	2.00	0.0%
Swim, Spa, Sauna, Steam	Non Statutory	Per Admission	10.80	11.30	4.6%
Concession - Swim, Spa, Sauna, Steam	Non Statutory	Per Admission	8.50	8.90	4.7%
Fitness classes	Non Statutory	Per Class	15.40	16.00	3.8%
Fitness classes - concession	Non Statutory	Per Class	13.30	13.30	0.0%
10 Swim Pass - Adult	Non Statutory	Per Pass	51.30	53.10	3.5%
10 Swim Pass - Concession / Student	Non Statutory	Per Pass	32.40	34.20	5.5%
10 Swim Pass - Child	Non Statutory	Per Pass	28.80	29.70	3.1%
10 Aquatic Pass (Swim, Spa, Sauna)	Non Statutory	Per Pass	97.20	101.70	4.6%
10 Aquatic Pass (Swim, Spa, Sauna) - Concession	Non Statutory	Per Pass	76.50	80.10	4.7%
50M Pool lane hire	Non Statutory	Per lane/per hour	49.20	49.50	0.6%
Harold Holt Swim Centre					
Learn to Swim (per lesson term fee)	Non Statutory	Per Lesson	17.70	18.50	4.5%
Learn to Swim Direct debit - 30min lessons	Non Statutory	Per Fortnight	29.90	31.20	4.3%
Learn to Swim Direct debit joining fee	Non Statutory	Per Membership	20.00	20.00	0.0%
Learn to Swim Direct debit - 45min lessons	Non Statutory	Per Fortnight	32.70	34.20	4.5%
Learn to Swim Direct debit - 60min lessons	Non Statutory	Per Fortnight	35.70	37.30	4.4%
Learn to Swim Schools 1:6 ratio	Non Statutory	Per Lesson	8.30	8.30	0.0%
Learn to Swim Schools 1:8 ratio	Non Statutory	Per Lesson	7.20	7.20	0.0%

2014/15 Fees and Charges ScheduleAdopted 2014/2015 Budget
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Fee Description	Fee Type	Unit of Measure	2013-14	2014-15	% Change
			(Inc GST) \$	(Inc GST) \$	
Harold Holt Gym					
Teen Gym Direct Debit Membership joining fee (13 - 16 year old)	Non Statutory	Per m'ship	40.00	40.00	0.0%
Teen Gym Direct Debit Membership (13 - 16yr old)	Non Statutory	Per fortnight	25.00	26.10	4.4%
Teen Gym Term Membership - 3 months	Non Statutory	Per Membership	268.80	281.00	4.5%
Teen Gym Term Membership - 6 months	Non Statutory	Per Membership	384.80	402.00	4.4%
Complete Fitness Direct Debit Joining Fee	Non Statutory	Per Membership	80.00	80.00	0.0%
Complete Fitness Direct Debit Membership	Non Statutory	Per fortnight	37.60	39.30	4.5%
Complete Fitness Direct Debit Membership Concession	Non Statutory	Per fortnight	30.10	31.40	4.3%
Complete Fitness Term 12 months	Non Statutory	Per Membership	896.00	937.00	4.5%
Complete Fitness Term 6 months	Non Statutory	Per Membership	578.00	604.00	4.4%
Complete Fitness Term 6 months Concession	Non Statutory	Per Membership	462.00	483.00	4.5%
Complete Fitness Term 3 months Concession	Non Statutory	Per Membership	323.00	337.80	4.5%
Complete Fitness Term 3 months	Non Statutory	Per Membership	404.50	423.00	4.5%
Complete Fitness Term 12 months Concession	Non Statutory	Per Membership	716.00	749.00	4.6%
Casual Health Club Entry Concession	Non Statutory	Per entry	20.10	20.80	3.4%
Casual Health Club Entry	Non Statutory	Per entry	25.10	26.00	3.5%
Personal Training 4 person 60 minutes	Non Statutory	Per session	114.00	119.00	4.3%
Personal Training 3 person 60 minutes	Non Statutory	Per session	97.20	101.50	4.4%
Personal Training 2 person 60 minutes	Non Statutory	Per session	79.50	83.00	4.4%
Personal Training 1 person 60 minutes	Non Statutory	Per session	62.70	65.50	4.4%
Personal Training 2 person 30 minutes	Non Statutory	Per session	56.90	59.50	4.5%
Personal Training 1 person 30 minutes	Non Statutory	Per session	45.50	47.50	4.3%
Malvern Valley Golf Course					
Adult	Non Statutory	Nine holes	16.50	17.00	3.0%
Concession	Non Statutory	Nine holes	14.00	14.50	3.5%
Adult	Non Statutory	Eighteen holes	25.00	25.50	2.0%
Concession	Non Statutory	Eighteen holes	18.50	19.00	2.7%
Adult	Non Statutory	Nine holes	19.00	19.50	2.6%
Adult	Non Statutory	Eighteen holes	27.00	28.00	3.7%
Adult	Non Statutory	Per Year	870.00	870.00	0.0%
Adult	Non Statutory	Per half Year	620.00	640.00	3.2%
Transfer Station Fees					
Fees - Resident					
Boot load rubbish	Non Statutory	Cubic Metre	18.00	18.00	0.0%
Boot load green	Non Statutory	Cubic Metre	10.00	10.00	0.0%
S/Wagon rubbish	Non Statutory	Cubic Metre	37.00	37.00	0.0%
S/Wagon green	Non Statutory	Cubic Metre	16.00	16.00	0.0%
Single Axle rubbish	Non Statutory	Cubic Metre	59.00	59.00	0.0%
Single Axle green	Non Statutory	Cubic Metre	26.00	26.00	0.0%
Tandem Trailer rubbish	Non Statutory	Cubic Metre	112.00	112.00	0.0%
Tandem Trailer green	Non Statutory	Cubic Metre	50.00	50.00	0.0%
Cubic Metre rubbish	Non Statutory	Cubic Metre	73.00	73.00	0.0%
Cubic Metre green	Non Statutory	Cubic Metre	29.00	29.00	0.0%
Dirt, bricks, concrete, etc. per/tonne	Non Statutory	Cubic Metre	170.00	170.00	0.0%
Mattress	Non Statutory	Item	22.00	22.00	0.0%
Commercial garbage per/tonne	Non Statutory	Cubic Metre	174.00	174.00	0.0%
Fees - Non Resident					
Boot load rubbish	Non Statutory	Cubic Metre	23.00	23.00	0.0%
Boot load green	Non Statutory	Cubic Metre	15.00	15.00	0.0%
S/Wagon rubbish	Non Statutory	Cubic Metre	45.00	45.00	0.0%
S/Wagon green	Non Statutory	Cubic Metre	27.00	27.00	0.0%
Single Axle rubbish	Non Statutory	Cubic Metre	70.00	70.00	0.0%
Single Axle green	Non Statutory	Cubic Metre	38.00	38.00	0.0%
Tandem Trailer rubbish	Non Statutory	Cubic Metre	134.00	134.00	0.0%
Tandem Trailer green	Non Statutory	Cubic Metre	62.00	62.00	0.0%
Cubic Metre rubbish	Non Statutory	Cubic Metre	90.00	90.00	0.0%
Cubic Metre green	Non Statutory	Cubic Metre	40.00	40.00	0.0%
Dirt, bricks, concrete, etc. per/tonne	Non Statutory	Cubic Metre	170.00	170.00	0.0%
Mattress	Non Statutory	Item	32.00	32.00	0.0%
Commercial garbage per/tonne	Non Statutory	Cubic Metre	174.00	174.00	0.0%
Metal	Non Statutory	Cubic Metre	20.00	20.00	0.0%

2014/15 Fees and Charges ScheduleAdopted 2014/2015 Budget
Council Meeting 2 June 2014

Fee Description		Fee Type	Unit of Measure	2013-14 (Inc GST) \$	2014-15 (Inc GST) \$	% Change
Infrastructure Services						
Signage Charges						
Directional Signs						
	Writing Fee (Design & Fabrication)	Non Statutory	Per Sign	200.00	210.00	5.0%
	Initial Permit Fee - 0-6 months	Non Statutory	Per Sign	100.00	105.00	5.0%
	Initial Permit Fee - 6-9 months	Non Statutory	Per Sign	150.00	157.50	5.0%
	Initial Permit Fee - 9-12 months	Non Statutory	Per Sign	200.00	210.00	5.0%
	Annual Renewal Fee	Non Statutory	Per Sign	200.00	210.00	5.0%
	Installation Fee	Non Statutory	Per Sign	200.00	210.00	5.0%
	Replacement Fee	Non Statutory	Per Sign	200.00	210.00	5.0%
Development Supervision Fees						
	For works <\$16000	Non Statutory	Per application	400.00	420.00	5.0%
	For works \$16000 to \$40000	Non Statutory	Per application	700.00	735.00	5.0%
	For works >\$40000	Non Statutory	Per application	1,000.00	1,050.00	5.0%
Road Management Fees						
	For works <8.5 sq.m	Non Statutory	Per application	144.10	151.30	4.9%
	For works >8.5sq.m	Non Statutory	Per application	250.60	263.00	4.9%
	For works on main roads	Non Statutory	Per application	563.90	591.70	4.9%
	Tend Open Tenders	Non Statutory	Per tender	110.00	115.00	4.5%
Roads and Drains Services						
Roads:						
	A) Deep lift asphalt	Non Statutory	Per Square Metre	177.91	186.00	4.5%
	E) Asphalt on crushed rock base	Non Statutory	Per Square Metre	106.96	112.00	4.7%
Footpaths:						
	A) Asphalt	Non Statutory	Per Square Metre	118.79	124.00	4.3%
	B) 75mm to 125mm concrete	Non Statutory	Per Square Metre	137.16	143.50	4.6%
	C) Granite Pavers, Toorak Road/ Chapel street	Non Statutory	Per Square Metre	458.65	458.65	0.0%
	D) Concrete Pavers	Non Statutory	Per Square Metre	137.57	144.00	4.6%
Kerb & Channel:						
	Concrete, bluestone pitchers, dish gutters and spoon drains, concrete kerb	Non Statutory	Per Metre	122.47	128.00	4.5%
Dressed Bluestone Kerb & Channel						
	A) Replacement with new sawn bluestone	Non Statutory	Per Metre	393.02	410.00	4.3%
	B) Replace with Existing sawn/dressed Bluestone	Non Statutory	Per Metre	157.38	165.00	4.8%
Roads and Drains						
	Nature Strip	Non Statutory	Per Square Metre	22.83	23.50	2.9%
	Residential Vehicle Crossing	Non Statutory	Per Square Metre	130.73	137.00	4.7%
	Unpaved	Non Statutory	Per Square Metre	47.08	47.08	0.0%
	Perambulator Crossing	Non Statutory	Whole	503.64	530.00	5.2%
Application for Registration of Dog or Cat						
	Trained Dog	Statutory	Per Animal	50.00	53.00	6.0%
	Working Dog	Statutory	Per Animal	50.00	53.00	6.0%
	Microchipped Dog - over ten years of age	Statutory	Per Animal	50.00	53.00	6.0%
	Microchipped Cat - over ten years old	Statutory	Per Animal	50.00	53.00	6.0%
	Domestic Animal Business or Applicable Organisation	Statutory	Per Application	200.00	210.00	5.0%
	Unsterilised and Microchipped Dog	Statutory	Per Animal	153.00	160.00	4.5%
	Sterilised and Microchipped Dog	Statutory	Per Animal	50.00	53.00	6.0%
	Unsterilised and Microchipped Cat	Statutory	Per Animal	100.00	105.00	5.0%
	Sterilised and Microchipped Cat	Statutory	Per Animal	32.00	33.00	3.1%
Animal Permanently Identified						
	Microchipped Dog	Statutory	Per Animal	50.00	53.00	6.0%
	Microchipped Cat	Statutory	Per Animal	32.00	33.00	3.1%
Pensioner						
	Unsterilised and Microchipped Dog	Statutory	Per Animal	76.00	80.00	5.2%
	Sterilised and Microchipped Dog	Statutory	Per Animal	25.00	26.00	4.0%

2014/15 Fees and Charges Schedule

Appendix D

Adopted 2014/2015 Budget
Council Meeting 2 June 2014

Fee Description	Fee Type	Unit of Measure	2013-14 (Inc GST) \$	2014-15 (Inc GST) \$	% Change
Unsterilised and Microchipped Cat	Statutory	Per Animal	50.00	53.00	6.0%
Sterilised and Microchipped Cat	Statutory	Per Animal	16.00	17.00	6.2%
Transport and Parking Services					
Parking Permits for each residential area:					
Resident Permits - Area A					
Variable residential parking permit (transferable between vehicles) - 3rd permit	Non Statutory	Per Vehicle	72.00	76.00	5.5%
Resident Permits - Area B					
Variable residential parking permit (transferable between vehicles) - 3rd permit	Non Statutory	Per Vehicle	72.00	76.00	5.5%
Variable residential parking permit (transferable between vehicles) - 4th permit	Non Statutory	Per Vehicle	83.00	87.00	4.8%
Resident Permits - Area C					
Variable residential parking permit (transferable between vehicles) - 1	Non Statutory	Per Vehicle	72.00	76.00	5.5%
Variable residential parking permit (transferable between vehicles) - 1	Non Statutory	Per Vehicle	83.00	87.00	4.8%
Variable residential parking permit (transferable between vehicles) - 1	Non Statutory	Per Vehicle	100.00	110.00	10.0%
Resident Permits					
Replace lost variable permits	Non Statutory	Per Permit	126.00	76.00	(39.6%)
A resident may apply for a Temporary Permit for a specific period of up to one week for use by a visitor who is staying	Non Statutory	Per Vehicle	15.00	15.00	0.0%
A resident may apply for a Guest Permit for a specific period of up to one day for use gatherings and functions	Non Statutory	Per Vehicle	3.00	3.00	0.0%
Other Permits					
Permits for Trade Persons	Non Statutory	Per Vehicle	17.00	17.00	0.0%
Extension of Trades person Permits - Application Fee	Non Statutory	Per Vehicle	40.00	40.00	0.0%
Serviced Apartments	Non Statutory	Per Vehicle	110.00	115.00	4.5%
Special Permits for Medical Practitioners	Non Statutory	Per Vehicle	70.00	75.00	7.1%
Parking Bay Permits					
Chapel Street Car Park off St. Matthew's Way	Non Statutory	Per Month	116.00	120.00	3.4%
Parking Infringements (Set at Statutory Maximum)					
Infringements Court Fines	Statutory	Per Infringement	50.20	51.30	2.1%
Clause 2 & 3 Infringements	Statutory	Per Infringement	70.00	74.00	5.7%
Clause 4 Infringements	Statutory	Per Infringement	85.00	89.00	4.7%
Clause 6 Infringements	Statutory	Per Infringement	141.00	148.00	4.9%
Tow Away fee	Non Statutory	Per Vehicle	412.00	422.00	2.4%
Car Parks					
Elizabeth St Car Park - Operator Managed					
Elizabeth St Car Park - Operator Managed	Non Statutory	0-0.5 hrs	1.00	1.10	10.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	0.5-1hrs	2.50	2.60	4.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	1-2 hrs	3.50	3.60	2.8%
Elizabeth St Car Park - Operator Managed	Non Statutory	2-3hrs	5.50	5.70	3.6%
Elizabeth St Car Park - Operator Managed	Non Statutory	3-4hrs	7.50	7.80	4.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	4-5hrs	9.50	10.00	5.2%
Elizabeth St Car Park - Operator Managed	Non Statutory	5-6hrs	11.50	12.00	4.3%
Elizabeth St Car Park - Operator Managed	Non Statutory	6-7hrs	15.50	16.20	4.5%
Elizabeth St Car Park - Operator Managed	Non Statutory	7+hrs	15.50	16.20	4.5%
Elizabeth St Car Park - Operator Managed	Non Statutory	Early Bird	9.50	10.00	5.2%
Elizabeth St Car Park - Operator Managed	Non Statutory	Evening >5pm	7.50	7.80	4.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	Non Market	6.00	6.30	5.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	Per Month	141.00	145.00	2.8%
Little Chapel St Car Park - Operator Managed					
Little Chapel St Car Park - Operator Managed	Non Statutory	0-1hrs	2.50	2.60	4.0%
Little Chapel St Car Park - Operator Managed	Non Statutory	1-2hrs	5.00	5.20	4.0%
Little Chapel St Car Park - Operator Managed	Non Statutory	2-3hrs	7.00	7.30	4.2%
Little Chapel St Car Park - Operator Managed	Non Statutory	3-4hrs	9.00	9.40	4.4%
Little Chapel St Car Park - Operator Managed	Non Statutory	4+hrs	11.00	11.50	4.5%
Little Chapel St Car Park - Student Parking	Non Statutory	Per Day	6.30	6.50	3.1%
Little Chapel St Car Park - Reserved	Non Statutory	Per Month	200.00	205.00	2.4%
Little Chapel St Car Park - Unreserved	Non Statutory	Per Month	146.00	150.00	2.7%

2014/15 Fees and Charges ScheduleAdopted 2014/2015 Budget
Council Meeting 2 June 2014

Fee Description	Fee Type	Unit of Measure	2013-14	2014-15	% Change
			(Inc GST) \$	(Inc GST) \$	
MacFarlan St Car Park - Operator Managed					
MacFarlan St Car Park - Operator Managed	Non Statutory	0-1 hrs	2.50	2.60	4.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	1-2hrs	4.50	4.70	4.4%
MacFarlan St Car Park - Operator Managed	Non Statutory	2-3hrs	6.50	6.80	4.6%
MacFarlan St Car Park - Operator Managed	Non Statutory	3-4hrs	7.50	7.80	4.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	4+ hrs	8.50	8.80	3.5%
MacFarlan St Car Park - Operator Managed	Non Statutory	Early Bird	7.50	7.80	4.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	Evening >4pm	4.50	4.70	4.4%
MacFarlan St Car Park - Operator Managed	Non Statutory	Weekend	4.50	4.70	4.4%
MacFarlan St Car Park - Operator Managed	Non Statutory	Per Month	190.00	195.00	2.6%
Windsor Car Park - Ticket Machines					
Windsor Car Park - 1st 2 Hours	Non Statutory	Per Hour	1.40	1.50	7.1%
Windsor Car Park - 3+ Hours	Non Statutory	Per Hour	2.20	2.30	4.5%
Windsor Car park	Non Statutory	All Day	6.40	6.70	4.6%
Cato St Car park - Ticket Machine					
Cato St Car Park - 1st 2 Hours	Non Statutory	Per Hour	1.40	1.50	7.1%
Cato St Car Park - 3+ Hours	Non Statutory	Per Hour	2.20	2.30	4.5%
Darling Street, Murphy Street, Powell St & Caroline Street Car parks	Non Statutory	Per Hour	1.40	1.50	7.1%
Darling Street, Murphy Street, Powell St & Caroline Street Car parks	Non Statutory	Per Hour	2.20	2.30	4.5%
Safeway Car park - Ticket Machine	Non Statutory	Per Hour	1.20	1.20	0.0%
Town Planning					
Type of Permit:					
Perm Use only	Statutory	Per Application	502.00	502.00	0.0%
To develop land or to use and develop land for a single dwelling per lot or to undertake development					
\$10,000 > \$100,000	Statutory	Per Application	239.00	239.00	0.0%
\$100,001 +	Statutory	Per Application	490.00	490.00	0.0%
Less than \$10,000	Statutory	Per Application	102.00	102.00	0.0%
\$10,000 > \$250,000	Statutory	Per Application	604.00	604.00	0.0%
\$250,000 > \$500,000	Statutory	Per Application	707.00	707.00	0.0%
\$500,000 > \$1,000,000	Statutory	Per Application	815.00	815.00	0.0%
\$1,000,000 > \$7,000,000	Statutory	Per Application	1,153.00	1,153.00	0.0%
\$7,000,000 > \$10,000,000	Statutory	Per Application	4,837.00	4,837.00	0.0%
\$10,000,000 > \$50,000,000	Statutory	Per Application	8,064.00	8,064.00	0.0%
Over \$50,000,000	Statutory	Per Application	16,130.00	16,130.00	0.0%
Town Planning					
To subdivide an existing building	Statutory	Per Application	386.00	386.00	0.0%
To subdivide land into two lots	Statutory	Per Application	386.00	386.00	0.0%
To effect a realignment of a common boundary between lots or to consolidate two or more lots	Statutory	Per Application	386.00	386.00	0.0%
To subdivide land	Statutory	Per Application	781.00	781.00	0.0%
To remove a restriction (within the meaning of the Subdivision Act 1988) over land if the land has been used or developed	Statutory	Per Application	249.00	249.00	0.0%
To create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or to create or remove a right o	Statutory	Per Application	541.00	541.00	0.0%
To create, vary or remove an easement other than a right of way; or to vary or remove a condition in the nature of an ea	Statutory	Per Application	404.00	404.00	0.0%
Class 1:					
Class 1: An application to amend a permit to use land if that amendment is to change the use for which the land may be	Statutory	Per Application	502.00	502.00	0.0%
Class 2: An application to amend a permit -					
a) to change the statement of what the permit allows; or	Statutory	Per Application	502.00	502.00	0.0%
b) to change any or all of the conditions which apply to the permit; or	Statutory	Per Application	502.00	502.00	0.0%
c) in any way not otherwise provided for in this regulation.	Statutory	Per Application	502.00	502.00	0.0%
Class 3: An application to amend a permit (other than a permit to subdivide land) to develop land o					
a) the estimated cost of any additional development to be permitted by the amendment is more than \$10,000 and not more	Statutory	Per Application	239.00	239.00	0.0%

2014/15 Fees and Charges Schedule

Appendix D

Adopted 2014/2015 Budget
Council Meeting 2 June 2014

Fee Description	Fee Type	Unit of Measure	2013-14 (Inc GST) \$	2014-15 (Inc GST) \$	% Change
b) the estimated cost of any additional development to be permitted is less than \$10,000 and the total estimated cost o	Statutory	Per Application	102.00	102.00	0.0%
Class 4					
Class 4: An application to amend a permit (other than a permit to subdivide land) to develop land or to use and develop	Statutory	Per Application	490.00	490.00	0.0%
Class 5: An application to amend a permit to develop land, other than:					
a) a permit to undertake development ancillary to the use of the land for a single dwelling per lot; or	Statutory	Per Application	102.00	102.00	0.0%
b) a permit to subdivide land	Statutory	Per Application	102.00	102.00	0.0%
if the estimated cost of any additional development to be permitted is \$10,000 or less.	Statutory	Per Application	102.00	102.00	0.0%
Class 6					
Class 6: An application other than a Class 3 application or a Class 4 application to amend a permit if the estimated co	Statutory	Per Application	604.00	604.00	0.0%
Class 7					
Class 7: An application other than a Class 4 application to amend a permit if the estimated cost of any additional dive	Statutory	Per Application	707.00	707.00	0.0%
Class 8					
Class 8: An application other than a Class 4 application to amend a permit if the estimated cost of any additional dive	Statutory	Per Application	815.00	815.00	0.0%
Class 9: An application to amend a permit to -					
a) subdivide an existing building; or	Statutory	Per Application	386.00	386.00	0.0%
b) subdivide land into two lots; or	Statutory	Per Application	386.00	386.00	0.0%
c) effect a realignment of a common boundary between lots or to consolidate two or more lots.	Statutory	Per Application	386.00	386.00	0.0%
General Enquiry fee					
General Enquiry fee	Non Statutory	Per Application	60.00	60.00	0.0%
Advertising Fees					
- General Administration Charge	Non Statutory	Per Application	90.75	90.75	0.0%
- Sign on Site	Non Statutory	Per Application	30.25	30.25	0.0%
- Extra Letters	Non Statutory	Per Application	5.32	5.32	0.0%
Other Fees					
Extension of Time	Non Statutory	Per Application	385.00	385.00	0.0%
Certificate of Compliance	Statutory	Per Application	174.00	174.00	0.0%
To the satisfaction of the Responsible Authority	Statutory	Per Application	102.00	102.00	0.0%
Subdivision Certification Fee					
Base fee \$100	STATUTORY	Application	100.00	100.00	0.0%
plus \$20 per lot	STATUTORY	Per Lot	20.00	20.00	0.0%
Building Control services					
Application Fees					
Hoarding Overhead Protection	Non Statutory	Per Application	142.00	148.00	4.2%
Building over an easement vested in Council	Non Statutory	Per Item	300.00	314.00	4.6%
Projections beyond street alignment	Statutory	Per Item	233.61	233.61	0.0%
Building above or below certain public facilities	Statutory	Per Item	233.61	233.61	0.0%
Mast, pole, aerial, antenna, chimney flue or other service pipe	Statutory	Per Item	233.61	233.61	0.0%
A fence within 9 M of an intersection	Statutory	Per Item	233.61	233.61	0.0%
Appurtenant Class 10 buildings	Statutory	Per Item	233.61	233.61	0.0%
Consent Single Dwelling and outbuilding	Statutory	Per Item	233.61	233.61	0.0%
Consent Fence design	Statutory	Per Item	233.61	233.61	0.0%
Precautions over a street	Statutory	Per Item	233.61	233.61	0.0%
Precautions over a street (Concessional rate re: fence construction)	Non Statutory	Per Item	120.00	125.00	4.1%
Point of discharge of storm water	Statutory	Per Item	58.33	58.33	0.0%
Construction of buildings on land liable to flooding	Statutory	Per Item	233.61	233.61	0.0%
Building on designated land	Statutory	Per Item	233.61	233.61	0.0%
Notifications to adjoining owners up to 15 properties	Non Statutory	Per Notification	80.00	84.00	5.0%
Notifications more than 15 properties (to a max \$120.00)	Non Statutory	Per Notification	7.40	7.70	4.0%
Building Information Regulation 326	Statutory	Per Application	46.48	46.48	0.0%
Building Information Regulation 326 - Priority	Non Statutory	Per Application	108.00	113.00	4.6%
Final inspection fee on lapsed building permit	Non Statutory	Per Inspection	366.00	382.00	4.3%
Plan Search House	Non Statutory	Per Item	109.00	114.00	4.5%
Plan Search Commercial	Non Statutory	Per Item	131.00	137.00	4.5%

2014/15 Fees and Charges ScheduleAdopted 2014/2015 Budget
Council Meeting 2 June 2014

Fee Description	Fee Type	Unit of Measure	2013-14	2014-15	% Change
			(Inc GST) \$	(Inc GST) \$	
Fences					
Minimum fee	Non Statutory	Per Application	648.00	677.00	4.4%
Carpports					
Minimum fee	Non Statutory	Per Application	680.00	710.00	4.4%
Demolitions					
Minimum fee	Non Statutory	Per Application	1,254.00	1,310.00	4.4%
Additional Storey - for buildings over 2 storeys	Non Statutory	Per Storey	680.00	710.00	4.4%
Dwelling Additions					
Minimum fee (cost of works up to \$50,000)	Non Statutory	Per Application	1,275.00	1,332.00	4.4%
Minimum fee (cost of works over \$50,000)	Non Statutory	Per Application	1,463.00	1,529.00	4.5%
New Dwelling					
Minimum fee	Non Statutory	Per Application	2,466.00	2,577.00	4.5%
Commercial Work					
Minimum fee (cost of works up to \$50,000)	Non Statutory	Per Application	2,435.00	2,545.00	4.5%
Minimum fee (cost of works over to \$50,000)	Non Statutory	Per Application	2,770.00	2,895.00	4.5%
Occupancy Permits (Includes Division 2)					
Class 1	Non Statutory	Per Permit	387.00	404.00	4.3%
Other Classes	Non Statutory	Per Permit	606.00	633.00	4.4%
Places of Public Entertain (minimum)	Non Statutory	Per Application	1,098.00	1,147.00	4.4%
Subdivision of Existing Buildings Report (minimum)	Non Statutory	Per Application	1,410.00	1,473.00	4.4%
Filming Permits					
Film Crew Permit - Car	Non Statutory	Per Car	23.00	24.00	4.3%
Film Crew Permit - Truck	Non Statutory	Per Truck	58.00	61.00	5.1%
Commercial Filming/Photographs	Non Statutory	Per Day	815.00	851.00	4.4%
Roola Boola and Ston Jazz Box Office					
	Non Statutory	Tix	5.28	5.50	4.1%
Chapel Off Chapel					
User Fees			229,900.00	240,245.50	4.4%
RETAIL SALES INCOME			224,675.00	234,785.75	4.5%
RENTAL INCOME			261,250.00	273,006.20	4.4%
COST RECOVERY			20,900.00	21,850.00	4.5%
Loft - Tues -Sun (weekly hire)			3,850.00	4,025.00	4.5%
Chapel - Weekly hire			5,500.00	5,750.00	4.5%
Chapel - Daily hire			1,980.00	2,070.00	4.5%
Gallery - Mezzine and Foyer (3 week)			1,980.00	2,070.00	4.5%
Gallery - Mezzine			1,400.00	1,460.00	4.2%
Gallery - Foyer			1,200.00	1,250.00	4.1%
Loft - Daily hire			550.00	575.00	4.5%
Tennis - low season - hourly rate			10.00	10.50	5.0%
Tennis - high season - hourly rate			15.00	15.50	3.3%
Studio Hire 1 Rates			35.00	36.50	4.2%
Tennis Coach			7.00	7.50	7.1%
Tennis Coach evening			10.00	10.50	5.0%
Tennis Coach weekend			9.00	9.50	5.5%
Studio Hire 2 Rates			25.00	26.00	4.0%
Hall Hire					
Malvern Town Hall (Incl. Kitchen)					
Community Rate/ Grant - Mon - Thursday Full day/Evening	Non Statutory	Per Booking	0.00	1,800.00	(100.0%)
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Additional Hour	0.00	110.00	(100.0%)
Community Rate/Grant Bond	Non Statutory	Per Booking	500.00	1,000.00	100.0%
Commercial/Private Bond	Non Statutory	Per Booking	1,000.00	2,000.00	100.0%
Community Rate/Grant - Mon - Thursday Full day/Evening*	Non Statutory	Per Hour	108.90	90.00	(17.3%)
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Per Booking	950.00	990.00	4.2%
Community Rate/Grant - Mon - Thursday Full day/Evening	Non Statutory	Per Booking	950.00	500.00	(47.3%)
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Per Booking	1,195.00	700.00	(41.4%)
Armada meeting Room					
Monday - Thursday	Non Statutory	Per Hour	15.50	17.00	9.6%
Friday - Sunday	Non Statutory	Per Hour	15.50	17.00	9.6%
Malvern Community Arts Centre					
Monday to Sunday	Non Statutory	Per Hour	19.50	22.00	12.8%
Prahran Function Centre					
Community Rate/ Grant - Mon - Thursday Full day/Evening	Non Statutory	Per Booking	1,525.50	1,110.00	(27.2%)
Security Bond - Community	Non Statutory	Per Booking	500.00	1,000.00	100.0%
Security Bond - Commercial	Non Statutory	Per Booking	1,000.00	2,000.00	100.0%

4 Year Capital Works Program 2014/15 – 2017/18

(All figures are in present value)

Appendix E
Adopted 2014/2015 Budget
Council Meeting 02 June 2014

Bid Number	Bid Name	Scope of Bid	Forecast deferrals to 2014-15	2014-15 Project Expenses \$	2015-16 Net Cost \$	2016-17 Net Cost \$	2017-18 Net Cost \$
Major Projects							
INF019	Chapel Street Streetscape Masterplan Implementation	Streetscape improvements for Chapel St.	0	2,000,000	1,500,000	1,500,000	1,500,000
PSD009	Como Park North / Thomas Oval Masterplan Implementation	Completion of the M/P with stepped/terraced area between the 2 ovals as originally proposed	0	100,000	100,000	0	0
PSD010	Forrest Hill Masterplan	Infrastructure services to complement rollout of Masterplan	0	622,000	450,000	500,000	500,000
PSD020	City of Stonnington Civic Precinct Programme	Refurbishment of Council buildings to accommodate staff and to enhance the quality of the work place and services provided	2,450,000	3,800,000	0	0	0
PSD021	Cato St Redevelopment project	Project development including engineering & Transport investigation & reporting - and specialist professional advice for development options	0	200,000	3,000,000	20,000,000	17,000,000
PSD023	Windsor Station Precinct Upgrade	Public realm improvements, particularly on south side of Windsor Station in Peel St	0	0	200,000	200,000	0
UPS010	Bio Diversity Implementation Yarra River Precinct (Yarra Fun	Ongoing implementation of Yarra River Biodiversity Master plan - including revegetation, WSUD installation and bicycle path upgrades.	0	750,000	750,000	990,000	990,000
UPS029	Energy Reduction - Council Facilities	Investigate and implement high priority energy efficient initiatives.	0	500,000	500,000	500,000	500,000
UPS038	Open Space Improvement Program	Progress upgrade of parks and reserves.	0	30,000	500,000	500,000	500,000
MPR006	Council Buildings - Master Plan (RSL)	Upgrade the facilities on the 1st floor at Prahran RSL	0	40,000	300,000	624,000	0
MPR027	Glendearg Tennis Centre Redevelopment	Upgrade tennis courts and complete reconstruction of pavilion & carparks	0	310,000	0	0	0
MPR012	Princes Close Redevelopment	Expansion and alterations to Princes Close Childcare Centre	0	0	0	0	1,400,000
MPR030	Pavilion Redevelopment - Dunlop Pavilion	Redevelopment of Dunlop Pavilion	0	1,000,000	1,500,000	0	0
REC007	Implementation of Tennis Facility strategy	Concept design & feasibility for new clubhouse for highest priority as per Tennis strategy	0	40,000	350,000	250,000	700,000
REC009	Synthetic Sports grounds	Install a synthetic AFL oval at Gardiner Park	0	200,000	1,300,000	50,000	1,500,000
AQC015	Prahran Aquatic Centre Feasibility and Redevelopment	Undertake a feasibility in 14/15, commence detail design in 15/16 and construction in 16/17	0	120,000	200,000	1,500,000	2,000,000
VEC004	Prahran Town Hall Master Plan - Development	Investigation additional office accommodation civic and community space, including potential for Arts and cultural hub	0	50,000	1,000,000	4,000,000	5,000,000
PSD024	MTH - new development works	To design MTH to utilise the building to it's optimum for staff relocation.	0	0	3,500,000	0	0
Total Major Projects			2,450,000	9,762,000	15,150,000	30,614,000	31,590,000
Land Improvements							
PSD003	Pocket park upgrades - Detailed design and Masterplan implementation	Four park sites - 73 Millewa Ave Malvern East, 3 Winter St Malvern, 21 Ross St Toorak, 13 Grosvenor St South Yarra	0	200,000	100,000	100,000	100,000
PSD004	Winifred Crescent Reserve Toorak Masterplan	Development of conceptual plans, consultation with community & detailed design	0	15,000	150,000	0	0
PSD005	Gateway and Locality Signage Park Signage Improvement	Installation of Signage at Strategic Locations in accordance with Councils Style Guide	0	80,000	80,000	80,000	80,000
PSD006	Toorak Park Masterplan Implementation	Implementation of the Toorak Park and Victory Square Master plan	125,000	0	100,000	200,000	200,000

4 Year Capital Works Program 2014/15 – 2017/18

(All figures are in present value)

Appendix E
Adopted 2014/2015 Budget
Council Meeting 02 June 2014

Bid Number	Bid Name	Scope of Bid	Forecast deferrals to 2014-15	2014-15 Project Expenses \$	2015-16 Net Cost \$	2016-17 Net Cost \$	2017-18 Net Cost \$
PSD007	Implementation of Public Realm Strategy	Design, development & implementation of Key Commercial Precinct improvements in accordance with the Public Realm	0	20,000	20,000	20,000	20,000
PSD008	Windsor Siding Masterplan	Conceptual design, consultation, detailed design	25,000	115,000	150,000	0	0
PSD014	Surrey Road Park Masterplan	Completion of art pieces and forecourt to Park	0	0	80,000	0	0
PSD015	Minor Shopping Centre Precinct Upgrades	To refurbish furniture and decals within shopping centers and to do an audit so works are done according to need and are programmed	0	140,000	140,000	140,000	140,000
PSD016	Malvern Town Hall Precinct - Public Realm Spatial Improvements	Continuation of Town Hall Precinct landscape - forecourt/entry at Town Hall to library, (excluding toilets and MTH building entry)	0	300,000	350,000	0	0
PSD017	Water Sensitive Urban Design	Implementation of WSUD to improve environmental values	0	120,000	150,000	150,000	150,000
UPS003	All Parks - Replacement of Park Fencing	Rolling Program to upgrade Park fences	0	50,000	50,000	50,000	50,000
UPS004	Sports Grounds Wicket Upgrade & Drainage	Rolling Program to manage cricket wickets	0	25,000	25,000	25,000	25,000
UPS006	Parks - Furniture Replacement Program	Rolling Program to upgrade Park Furniture	0	70,000	70,000	70,000	70,000
UPS008	Garden Bed Drip Irrigation System Installation	Rolling program for installation of Garden Bed Drip Irrigation for Council public gardens.	0	50,000	50,000	50,000	50,000
UPS009	Malvern Valley GC Warm Season Grassing and Course Upgrades	Irrigation upgrades and warm season grassing	0	100,000	100,000	100,000	100,000
UPS013	Malvern Valley GC Upgrade to Hub (70K contractual)	Internal upgrade of hub facility	0	70,000	70,000	70,000	70,000
UPS014	All Parks – Playground Safety Compliance Upgrades	Program to respond to PG Safety	0	75,000	75,000	75,000	75,000
UPS015	Playground Upgrades - Ongoing Municipal Improvements	Ongoing replacement and upgrading of existing playgrounds to meet Australian Standards.	0	100,000	100,000	100,000	100,000
UPS016	Park Structures Asset Management In Accordance with Audit	Rolling Program to respond to Asset Condition Audit	0	50,000	50,000	50,000	50,000
UPS017	Sportsground Improvement Program	Ongoing oval rehabilitation program, oval reconstruction including drainage, irrigation & resurfacing Stanley Grose Reserve	0	200,000	200,000	150,000	150,000
UPS019	Replacement and upgrade of Paths in Parks	Repair and resurface paths in various park locations	0	50,000	50,000	50,000	50,000
UPS021	Oval renovations	Ongoing program to refurbish sports ovals after winter use	0	80,000	80,000	80,000	80,000
UPS025	Sportsground surface improvement program	Ongoing program to implement water management works.	0	120,000	100,000	100,000	100,000
UPS028	Sportsgrounds Drainage Improvement Program	Installation of surface and subsurface drainage to improve the playing surface quality of sportsgrounds.	0	120,000	120,000	120,000	120,000
UPS030	Playground Shade Sail Implementation and Maintenance Program	Ongoing Program for the installation of shade sails over major playgrounds.	0	50,000	50,000	50,000	50,000
UPS032	Park renewal and upgrade	Overhaul of Parks across the City	0	75,000	75,000	75,000	75,000
UPS033	Upgrade of Irrigation Systems	Ongoing program to maintain and replace existing irrigation systems on ovals and in other open spaces	0	100,000	100,000	100,000	100,000
UPS037	Surrey Road Water Ground Management	GES Monitoring EPA Requirement	0	180,000	180,000	180,000	180,000
UPS041	Malvern Valley Golf Course	Detailed Design and Documentation to realign the back nine holes	0	60,000	450,000	400,000	300,000
UPS042	New Playground at Basil Oval	Provide a new playground to service the Basil Oval Area including Fencing	0	80,000	0	0	0

4 Year Capital Works Program 2014/15 – 2017/18

(All figures are in present value)

Appendix E
Adopted 2014/2015 Budget
Council Meeting 02 June 2014

Bid Number	Bid Name	Scope of Bid	Forecast deferrals to 2014-15	2014-15 Project Expenses \$	2015-16 Net Cost \$	2016-17 Net Cost \$	2017-18 Net Cost \$
REC002	SRV Funding partnerships	Sport and Recreation Victoria partially funded projects.	0	0	130,000	130,000	130,000
REC004	Sportsground facility upgrades	New turf wicket installation at TH king. Install perimeter fence at TH King	0	180,000	180,000	180,000	180,000
REC008	Rec Strategy Implementation	Indoor Stadium Feasibility	0	100,000	100,000	100,000	100,000
REC010	Floodlighting Development Program	Upgrade and install new floodlights at Stonnington sports ground in accordance with Recreation Strategy & technical audit findings	0	0	150,000	150,000	150,000
REC011	Como Rowing Precinct - Landscape	Contribution toward the development of the rowing precinct shared space and linking with Yarra Bio-diversity work	0	20,000	480,000	0	0
REC012	Toorak Park Lighting	Install 6 new light towers to 250 lux	0	400,000	0	0	0
PSD025	290 Glenferrie Road - Beautification / Parking	Car park improvement works on 290 Glenferrie road	0	10,000	0	0	0
PSD027	3 Winter St beautification	Streetscape improvements for 3 Winter St	0	5,000	0	0	0
Total Land Improvements			150,000	3,410,000	4,355,000	3,145,000	3,045,000
Buildings							
PMG004	Safety Repairs Prahran Town Hall Lift	Install upward runway protection PTH Lift	0	19,000	20,000	0	0
PMG005	General Safe Access to Buildings - Roof access	Rolling Program	0	0	110,000	110,000	110,000
PMG013	Contribution to Lump Sum Building Maintenance Contract	3 Year Plus Contract	0	280,000	280,000	280,000	280,000
PMG014	Provision for HVAC maintenance and improvements	Rolling program of HAVC improvements	0	150,000	150,000	150,000	150,000
TRN010	Car Parks - Multi Deck - Urgent Maintenance	Works required urgently as identified in monthly inspections	0	80,000	80,000	80,000	80,000
UPS007	Energy Efficient Measures	Rolling Program to improve Energy Efficiency across Council. Including energy efficient light bulbs.	0	100,000	100,000	100,000	100,000
UPS027	Public Toilet Refurbishment	Refurbishment of Exeloo's across City	0	20,000	20,000	20,000	20,000
GMC001	Prahran Market Annual Contribution as per Agreement	30% of the rental paid to Council by Market back to Prahran Market for Capital Works	0	415,000	415,000	415,000	415,000
GMC004	Prahran Market Fire Service Replacement	To replace the fire service equipment at Prahran Market	0	380,000	0	0	0
MPR001	Council Buildings Roof Safety Access	Continue program of safe roof access installations at Council buildings, including installation of roof ladders, walkways and anchor points	0	150,000	0	0	0
MPR002	Essential Services Council Buildings	Renew & upgrade fire services, exit and emergency lights, automatic doors at Council buildings	0	72,000	72,000	72,000	72,000
MPR003	MTH Precinct Conservation Plan Implementation	Various projects scheduled in Council's Conservation Management Plan, including repair of roof & water damage	0	110,000	110,000	110,000	110,000
MPR004	Soil Remediation - Various Child Care Centre	Review & update Soil Mgt Plans for Council sites with contaminated soil & implement soil remediation improvements as required	0	83,000	83,000	83,000	83,000
MPR005	Properties Refurbishment Building Condition Audit	Assess & report on condition of 33% of Council buildings every 3 years	0	46,000	46,000	46,000	46,000
MPR008	Air Conditioning Plant Replacement	Replacement of old, inefficient air con plant at MTH & offices & other various sites	0	385,000	385,000	385,000	385,000
MPR009	Children & Family Services Implementation Works from Audit Report	Various projects scheduled in the Building Condition Audit	0	165,000	165,000	165,000	165,000

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Bid Number	Bid Name	Scope of Bid	Forecast deferrals to 2014-15	2014-15 Project Expenses \$	2015-16 Net Cost \$	2016-17 Net Cost \$	2017-18 Net Cost \$
MPR010	Council Properties - Switchboard Upgrades	Upgrade switchboards at Council properties to provide RCD protection and comply with AS 3000	0	83,000	83,000	83,000	83,000
MPR011	Leisure Facilities Implementation of Works from Audit	Various projects scheduled in the Building Condition Audit	0	220,000	220,000	220,000	220,000
MPR013	Town Halls - Carpet Repairs	Replace worn carpet at Town Halls	0	10,000	70,000	40,000	40,000
MPR014	Child Care Centres Functional Improvements	Upgrades childcare facilities to improve safety, hygiene and sustainability. Including toilet upgrades, playground improvements, alarms and other repairs	0	83,000	83,000	83,000	83,000
MPR015	Parks and Gardens Condition Audit Works	Various projects scheduled in the Building Condition Audit	0	44,000	44,000	44,000	44,000
MPR016	Multi-storey Car park Condition Audit Works	Lighting & electrical services upgrade	0	88,000	88,000	88,000	88,000
MPR017	Civic and Commercial Buildings Condition Audit Works	Various projects scheduled in the Building Condition Audit	0	110,000	110,000	110,000	110,000
MPR018	Recreational Buildings Condition Audit Works	Various projects scheduled in the Building Condition Audit	0	110,000	110,000	110,000	110,000
MPR019	Harold Holt Swim Centre Concourse Repairs	Reconstruction of the concourse around the external pools	0	170,000	0	0	0
MPR020	PTH Conservation Plan Implementation	Various projects scheduled in Council's PTH Conservation Management Plan, including window repair/replacement	0	110,000	110,000	110,000	110,000
MPR021	Aged Care Condition Audit Works	Various projects scheduled in the Building Condition Audit	0	50,000	50,000	50,000	50,000
MPR022	Cultural Services Centres Condition Audit Works	Various projects scheduled in the Building Condition Audit	0	44,000	44,000	44,000	44,000
MPR024	Chapel off Chapel Condition Audit work	Various projects scheduled in the Building Condition Audit	0	44,000	44,000	44,000	44,000
MPR025	Malvern City Sq Basement Carpark Leak Rectification - Stage 2	Reinstatement of water proofing membranes at pits, penetrations, parking and wall/ floor junctions	0	80,000	10,000	0	0
MPR026	Malvern Library Carpet replacement - Stage 3	Replacement of 1st floor carpet at Malvern Library	0	55,000	0	0	0
MPR033	Chapel off Chapel - refurbishment of change rooms	Upgrade change rooms	0	160,000	0	0	0
MPR034	Chapel off Chapel - passenger lift	Install passenger lift	0	30,000	225,000	0	0
MPR035	Phoenix Park Comm Centre - exterior painting	Repaint the exterior of Phoenix Park Community Centre	0	0	50,000	0	0
MPR036	Council Buildings Accessibility Improvements	Assess Council's buildings for accessibility compliance & implement improvements where required	0	40,000	100,000	100,000	100,000
MPR037	Orrong Romanis Rec Centre Roof Replacement	Replacement of roof sheeting over west court & former drama room	0	140,000	0	0	0
MPR039	George Gahan Ctr Entry, Office & Toilet Upgrade	George Gahan Ctr Entry, Office & Toilet Upgrade	0	0	220,000	0	0
LIB007	Library functional Upgrades	Upgrades to library branches	0	0	45,000	50,000	55,000
AGH003	Pound functional upgrades	Implement security measures at the Pound including - external security lighting, secure gate for seized dog area.	0	20,000	20,000	20,000	20,000
AGH005	Aged Facilities Functional Upgrades	Increase security at Will Sampson Centre including external lighting and fencing.	0	0	0	40,000	40,000
AQC008	Aquatics facilities functional upgrades	Install automated turnstiles at PAC	0	50,000	50,000	50,000	50,000
AQC009	Refurbish Steam Room - PAC	Refurbish Steam Room at Prahran Aquatic Centre.	0	30,000	0	0	0
FAM001	DEECD Regulatory Compliance Childcare and Kindergarten	DEECD Audit compliance works. Including fence heights, soft-fall and safety equipment.	0	10,000	10,000	15,000	10,000
FAM002	Pre-school functional upgrades	Upgrade Stonnington Childcare centre bathroom and replace the synthetic grass at Armadale ELC	0	75,000	75,000	75,000	75,000

4 Year Capital Works Program 2014/15 – 2017/18

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Bid Number	Bid Name	Scope of Bid	Forecast deferrals to 2014-15	2014-15 Project Expenses \$	2015-16 Net Cost \$	2016-17 Net Cost \$	2017-18 Net Cost \$
LAL001	Security Upgrades	Install CCTV to outdoor areas of HHSC and duress alarms at MCH centres	0	50,000	50,000	50,000	50,000
REC003	Recreation Facility functional upgrades	Replace stadium lighting at PPCC to enable visibility	0	100,000	100,000	100,000	100,000
REC005	Pavilion functional upgrades	Stove replacement at Charles Lux	0	15,000	15,000	15,000	15,000
REC013	Gardiner Pavilion Upgrade / Replacement	Upgrade or replace the existing sports pavilion	0	0	0	200,000	2,000,000
REC014	Charles Lux Pavilion Redevelopment	Redevelop existing sports pavilion to 'premier standard.	0	0	0	0	300,000
HAL003	MCAC Functional Upgrades	MCAC Functional Upgrades	0	10,000	10,000	10,000	10,000
HAL005	MTH - Paint lower walls	Paint pink/lower wall in MTH's main hall as requested by maintenance department	0	15,000	0	0	0
HAL006	MTH - Main Hall and Banquet Hall - Hearing Loop Installation	Install the hearing loop system in the Main Hall and Banquet Hall	0	60,000	0	0	0
HAL007	MTH - Main Hall and Banquet Hall - Replace Dimming Systems	Replace existing Dimming Systems in the Main Hall and Banquet Hall	0	30,000	0	0	0
HAL011	MTH & PTH Function Centres - Facility Improvements	Facility improvements including painting, repairs to skirting boards, doors and door frames	0	10,000	10,000	10,000	10,000
HAL012	PTH Function Centre Acoustic Treatment	Installation of acoustic treatment at Functions on Chapel	0	100,000	0	0	0
AQC017	HHSC Pool tiling	Replace the pool tiling within the 25m indoor pool at HHSC	0	280,000	0	0	0
MPR030	HHMSC diving tower refurbishment	Carry-over only, no new funding.	680,000	200,000	0	0	0
AQC018	Harold Holt Pool water treatment	Only carryover budget, no new funding	290,000	0	0	0	0
MPR040	HHSC Family Change Room Drainage	HHSC Family Change Room Drainage		15,000	0	0	0
Total Buildings			970,000	5,196,000	4,082,000	3,777,000	5,877,000
Fleet and Equipment Replacement							
FLE003	Air Operated Hydraulic Jacks for Fleet Maintenance	Annual replacement of jacks & jack stands, lift chains & trolleys	0	9,000	9,000	7,500	0
FLE004	Annual Specialised Vehicles Purchase/ Replacement Program	Replacement of vehicles in line with replacement guidelines	0	950,000	1,000,000	1,350,000	1,000,000
FLE005	Annual Light Fleet Vehicles Purchase/ Replacement Program	Replacement of vehicles in line with replacement guidelines	0	800,000	800,000	800,000	800,000
FLE008	Passenger Bus Replacement	Replacement of Council bus in line with replacement program	0	0	87,000	0	90,000
UPS018	Parks Minor Equipment	Asset management rolling program to replace minor plant	0	30,000	30,000	30,000	30,000
AQC010	HHSC - replace 50m pool blankets	Replace thermal pool blankets on 50m pool at HHSC	0	50,000	0	50,000	0
AQC012	HHSC - Refurbish 50m circulation pump	50m circulation pump will be due for refurbishment	0	0	0	25,000	0
AQC005	PAC mech plant and equip replacement	Replacement of plant and equipment at Prahran Aquatic Centre	0	25,000	24,000	24,000	24,000
AQC006	HHMCS mech plant and equip replacement	Replacement of plant and equipment at Harold Holt Swim Centre	0	26,000	25,000	26,000	25,000
AQC014	Replace One Pool Inflatable - PAC	Replacement of pool inflatable used for birthday parties and events	0	12,400	0	13,000	0
HAL009	MTH - Equipment Replacement	Replace equipment that has reached the end of their service life and is inefficient.	0	15,000	15,000	15,000	15,000
Total Fleet and Equipment Replacement			0	1,917,400	1,990,000	2,340,500	1,984,000
Furniture & Fittings							
FLE001	Garbage & Recycling Bin Replacement Program	Replacement of damaged & stolen mobile garbage bins	0	175,000	160,000	165,000	165,000
FLE002	Litter Bin Upgrade Program	Street litter bins cabinet style	0	25,000	25,000	25,000	25,000

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Bid Number	Bid Name	Scope of Bid	Forecast deferrals to 2014-15	2014-15 Project Expenses \$	2015-16 Net Cost \$	2016-17 Net Cost \$	2017-18 Net Cost \$
FLE009	Public Place Recycling	Purchase of bins & cabinets	0	40,000	0	0	0
GCS008	Records Compacts	Upgrade required to assist with the use of compacts	0	60,000	0	0	0
AGH002	Aged Facilities furniture replacement	Will Sampson Centre chair replacement program -	0	5,000	5,000	5,000	5,000
AGH006	DHS Minor Capital	Purchase of equipment for Aged clients to support active service independence model.	0	20,000	0	0	0
AQC001	Replace One Automatic Pool Vacuum	Replacement of automatic pool vacuum cleaner across Aquatic Services	0	25,000	25,000	25,000	25,000
AQC002	Furniture and Equipment replacement - PAC	Continued replacement of furniture & equipment including: sun loungers, tables/chairs, lane ropes, and pool accessories.	0	16,000	15,000	15,000	15,000
AQC003	Furniture and Equipment replacement - HHSC	Furniture and equipment replacement program at HHSC	0	16,000	15,000	15,000	15,000
CCS001	Furniture and equipment upgrades for MCH and childcare	Upgrade of white goods and equipment for OHS and safety Requirements.	0	25,000	25,000	25,000	25,000
LIB003	Libraries - furniture and equipment	Replace shelving at the Toorak library.	0	70,000	0	30,000	30,000
MCH001	MCH Functional Upgrade	Carpet Upgrade at two centers. Up grade office equipment and . Upgrade office furniture/blinds. Upgrade and maintain centre safety with Duress alarms.	0	20,000	20,000	20,000	20,000
CCP002	Toorak Village CCTV	The final part-funding to install CCTV in Toorak Village	0	50,000	0	0	0
COC001	Technical Equipment Upgrades & Replacements	Provision for equipment upgrades and replacements.	0	48,000	48,000	48,000	48,000
COC002	Cool room installation in COC	To install a new cool room at the facility	0	25,000	0	0	0
HAL002	Prahran Town Hall Function Centre Equipment Purchase	Purchase of additional cleaning equipment (vacuum), rollaway tables to replace trestles and new glasses	0	15,000	15,000	15,000	15,000
HAL004	MTH Stage Curtain Replacement	Replace the curtain on the stage and install lowering system	0	13,000	0	0	0
HAL008	Furniture Replacement - MTH & PTH Function Centers	Replace obsolete furniture including tables and chairs	0	50,000	70,000	20,000	20,000
HAL010	MTH - Upgrade lighting in Main Hall and Banquet Hall	Upgrade lighting fixtures and system in Main Hall and Banquet Hall as requested maintenance system	0	50,000	0	0	0
Total Furniture & Fittings			0	748,000	423,000	408,000	408,000
Information Technology							
FLE006	Roads & Drains Section - new equip - PC/tablets	4 laptops / tablets for works inspectors & drain clearing crews to access asset information in field especially after hrs	0	15,000	15,000	15,000	15,000
GCS007	VERS Compliance - TRIM and Public Records Office	Software to enable compliance with the Public records Office lodgments and TRIM	0	55,000	0	0	0
ITE001	Stonnington Civic Centre Network Infrastructure	Network Infrastructure development - incl. Network Design, Security, Performance, and Network Hardware Replacements	0	50,000	100,000	100,000	100,000
ITE002	Stonnington Civic Centre Disaster Recovery	To investigate and implement stronger DR strategies in line with the Stonnington Civic Centre's business continuity requirements	0	50,000	100,000	50,000	50,000

4 Year Capital Works Program 2014/15 – 2017/18

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Bid Number	Bid Name	Scope of Bid	Forecast deferrals to 2014-15	2014-15 Project Expenses \$	2015-16 Net Cost \$	2016-17 Net Cost \$	2017-18 Net Cost \$
ITE003	PC & Desktop Equipment Replacement / Enhancements	Replacement of obsolete desktop operating equipment (PCs, monitors, laptops & printers) and improve utilisation of converging technologies	0	150,000	150,000	150,000	150,000
ITE004	Mobile Technology & Remote Office	Provision of technology to meet the increasing demand for remote connectivity to council network and applications via notebooks, Tablet PC's and Smart-phones.	0	30,000	0	30,000	0
ITE005	Software Image Automation Project	Purchase client licenses and implement system enhancements to the Microsoft SCCM image automation infrastructure.	0	0	30,000	0	30,000
ITE007	Network Printer Replacements / Enhancements	To replace failing and "out of warranty" network printers. Also investigate printer enhancements (i.e. Automated driver installation system)	0	40,000	40,000	40,000	40,000
ITE008	IT Admin Tools Development / Enhancements	IT Admin Tool development & Enhancements (i.e. IT Helpdesk System, Maintenance / License / contracts management system, IT self Help Portal)	0	20,000	20,000	20,000	20,000
ITE010	Stonnington Civic Centre Server Technology	To investigate and implement a rationalised virtual server infrastructure environment for Stonnington's Business System's to meet new site requirements.	0	400,000	0	0	0
CPL004	iPad technology for Compliance and MBS Officers	To identify the best hardware and software to support Officers in their 'off-site' duties	0	30,000	15,000	15,000	0
PLN001	EPlanning hardware	Server and Misc Hardware	0	15,000	0	0	0
PLN002	IT equipment	Required for laptops & PC's	0	10,000	0	0	0
AGH001	Aged IT upgrades	Continue with the implementation the careworker mobile tablet program. Investigate the feasibility of an on line meals ordering IT program.	0	20,000	20,000	20,000	20,000
AGH004	Animal Management IT upgrades	Purchase of mobile tablets for AMOs and payment for supportive software.	0	10,000	10,000	10,000	10,000
AQC004	Aquatics IT upgrades	Upgrades for POS, bookings, telephone systems. Includes replacement of touch screens, cash drawers and other hardware including card readers.	0	20,000	20,000	20,000	20,000
CCS002	F&CS IT upgrades	Install appropriate IT functions into childcare centers to enable PCI compliance and replace A3 printers	0	20,000	10,000	10,000	10,000
LIB004	Library IT replacements PCs and printers	Replacement of PCs and printers in libraries as per replacement schedule	0	95,000	95,000	95,000	95,000
LIB006	Library IT upgrades	Required for upgrades to Library operating system Civic	0	10,000	10,000	10,000	10,000
SVC003	SVC IT upgrades (including CRMS)	Upgrades IT Systems - Call scan	0	20,000	20,000	20,000	20,000
Total Information Technology			0	1,060,000	655,000	605,000	590,000
Arts/Economic Development							
PSD011	RSL Memorial/ ANZAC Centenary Commemoration	Part funding to re-design war memorial /cenotaph in Victoria Gardens to incorporate a commemorative list of Australian War & Peacekeeping commitments	0	80,000	0	0	0
COC003	C3 Grand Piano	To purchase a new piano for COC	0	50,000	0	0	0

4 Year Capital Works Program 2014/15 – 2017/18

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Bid Number	Bid Name	Scope of Bid	Forecast deferrals to 2014-15	2014-15 Project Expenses \$	2015-16 Net Cost \$	2016-17 Net Cost \$	2017-18 Net Cost \$
ECC002	Art Program - Art acquisition	Following the adoption by Council of the Arts Acquisition Strategy and ongoing roll-out	0	80,000	80,000	80,000	80,000
ECC006	Public Open Space Art Program	Roll out of public open space art program.	0	80,000	80,000	80,000	80,000
Total Arts/Economic Development			0	290,000	160,000	160,000	160,000
Library Stocks							
LIB001	Library book processing	Processing and cataloguing new books and other items.	0	300,000	300,000	300,000	300,000
LIB002	Library materials and e-services subscriptions	Purchase of new library materials including books and e-services subscriptions	0	623,000	623,000	623,000	623,000
Total Library Stocks			0	923,000	923,000	923,000	923,000
Roads, Footpaths, K&C and Drainage							
INF003	Local Roads - Urgent works & contingency	To carry out urgent works on local roads	0	150,000	150,000	150,000	150,000
INF004	Local Road - road asphalt resurfacing program	Asphalt resurfacing of local roads	0	2,200,000	2,200,000	2,200,000	2,200,000
INF005	Bridges - Level 2 inspection program - compliance works	Bridges require annual condition/defect inspections	0	40,000	40,000	40,000	40,000
INF006	Bridges - general maintenance/improve program	General repair, maintenance, upgrade of bridges as per inspection reports	0	105,000	105,000	105,000	105,000
INF007	Road Safety Works - Construction by Infrastructure	Roads safety works on local roads initiated by Transport unit.	0	150,000	250,000	250,000	250,000
INF008	Osborne Ave Reconstruction Stage 1	Kerbing, Footpath, Drainage and Road Refurbishment	0	520,000	450,000	350,000	0
INF009	Design of various Right of Ways for future works	Design Services for laneways and R.O.Ws	0	33,000	33,000	33,000	33,000
INF010	Infrastructure Design Works for Future Year Construction	Design of future road refurbishment works for construction in subsequent years	0	130,000	130,000	130,000	130,000
INF011	Drainage program - relining to existing drains & construction	Proposed locations to be advised	0	83,000	100,000	100,000	100,000
INF012	Drainage Improvement Works	Undertake drainage works across the whole municipality.	0	250,000	250,000	250,000	250,000
INF013	Hawksburn Road- Refurbishment	K&V, Drainage , Pavement rehab	0	550,000	400,000	100,000	0
INF014	Drainage - minor works program	Drainage works identified in the "future program determination - consultancy" -minor works that can resolve/improve localised flood problem areas	0	400,000	400,000	400,000	400,000
INF015	Gladstone Ave, Armadale - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	40,000	0	0	0
INF016	Camira St, Malvern - Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	20,000	0	0	0
INF017	McKinley Ave - Station Street to Claremont Ave	K&C, Drainage, Pavement Rehab	0	200,000	40,000	0	0
INF018	Local Roads Refurbishment Design Service	Design works for replacing K&Cs and Road surface, new drainage proposals etc	0	150,000	150,000	150,000	150,000
INF020	Murphy Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	0	40,000	690,000	50,000
INF021	Moore Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	0	0	40,000	690,000
INF022	Charles Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	0	50,000	800,000	60,000
INF023	Fountain Avenue- Road Refurbishment	Drainage issues. Pavement rehab	0	0	0	35,000	200,000
INF024	Norford Grove - Road Refurbishment	Drainage issues. Pavement rehab	0	0	50,000	450,000	60,000

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Bid Number	Bid Name	Scope of Bid	Forecast deferrals to 2014-15	2014-15 Project Expenses \$	2015-16 Net Cost \$	2016-17 Net Cost \$	2017-18 Net Cost \$
INF025	Avenel Road - Road Refurbishment	Drainage issues. Pavement rehabilitation	0	0	0	50,000	550,000
INF026	Hill Street - Highgate to Grange - Road Refurbishment	Drainage issues. Pavement rehab	0	0	50,000	400,000	60,000
INF027	Wynyeh Street - Malvern East - Road Refurbishment	Rehab concrete road, new drainage, some kerb replacement.	0	0	45,000	375,000	50,000
INF028	Kent Street - Drain Link	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	25,000	250,000	40,000	0
INF029	Hyland Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	40,000	400,000	50,000	0
INF030	Hunter Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	10,000	450,000	50,000	0
INF031	Allaville Ave - Gardiner	Kerbing, Drainage and Pavement resurfacing	0	10,000	380,000	50,000	0
INF032	Laneway b/n 48 & 50 Kensington Rd, Toorak- Incl Drain diversion flood prevention	Upgrading of the laneway and drainage improvements	0	150,000	30,000	0	0
INF033	Pine Grove	Kerbing, Drainage, Pavement rehab	0	40,000	350,000	50,000	0
INF034	Joy Street Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	40,000	250,000	50,000	0
INF035	Mount Street Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	0	400,000	60,000	0
INF036	Regent Street Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	0	360,000	60,000	0
INF037	The Terrace, Armadale - Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	20,000	20,000	300,000	50,000
INF038	St John St, Windsor - Thomas to High Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	485,000	50,000	0	0
INF039	Thomas St Windsor, Green to High Refurbishment	Reconstruction of kerbing, footpath and road pavement	0	0	10,000	450,000	50,000
INF040	Haverbrack Ave - Refurbishment	K&C, Drainage, Pavement rehabilitation	0	800,000	50,000	0	0
INF043	Mount Street - Regent Street Outfall Drain	Outfall drain for Mount Street, Regent Street and Clifton Street	0	0	0	150,000	100,000
INF044	Harold Holt Precinct Shared Zone _ Edgar Street	Transform current roadway to a shared zone	0	25,000	0	0	0
INF045	ROW at rear 15 to 29 Winter St id 9202,2	Reconstruct Bluestone ROW	0	5,000	0	0	0
INF046	Macquarie Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	0	30,000	10,000	700,000
INF047	Chadstone Road - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	0	10,000	10,000	650,000
INF048	Hedgeley Ave - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	0	10,000	10,000	530,000
INF049	Trinian Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	0	0	10,000	10,000	350,000
INF050	Davis Ave Refurbishment	Pavement rehabilitation, drainage improvements and footpath renewals	0	0	0	25,000	25,000
INF051	Murray Street Armadale Refurbishment	Road pavement rehabilitation, kerbing reconstruction, footpath renewals and minor drainage	0	0	0	30,000	30,000
INF052	Scott Grove Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	0	0	0	30,000	30,000

4 Year Capital Works Program 2014/15 – 2017/18

(All figures are in present value)

Appendix E
Adopted 2014/2015 Budget
Council Meeting 02 June 2014

Bid Number	Bid Name	Scope of Bid	Forecast deferrals to 2014-15	2014-15 Project Expenses \$	2015-16 Net Cost \$	2016-17 Net Cost \$	2017-18 Net Cost \$
INF053	Warner Street - Refurbishment	Pavement Rehabilitation, kerb replacement, footpath renewal, drainage improvements	0	0	0	0	30,000
INF054	Orrong Road Stage 1 Toorak Rd to Robertson Street	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	0	0	0	30,000	20,000
INF055	Meryl Street Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	0	0	0	30,000	20,000
INF056	Union Street Refurbishment - Windsor - Upton to Punt	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	0	0	0	30,000	20,000
INF057	Evans Court Rehabilitation	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	0	0	0	30,000	30,000
INF058	Merriwee Crescent Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	0	0	0	30,000	20,000
INF059	Ailsa Avenue Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	0	0	0	30,000	20,000
INF060	Peel Street Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	0	0	0	30,000	20,000
INF061	Argo Street Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	0	0	0	30,000	20,000
INF062	Millewa Avenue Refurbishment	Pavement rehabilitation, road widening, kerb replacement, , drainage improvements	0	0	0	20,000	10,000
RDM002	Footpaths - Commercial Areas Risk Management Works	Footpath works identified for full or partial replacement to reduce pedestrian trip risks in commercial areas	0	192,000	192,000	192,000	192,000
RDM003	Footpaths - Asphalt Refurbishment Program	Asphalt Footpath works identified by asset management plans for renewal	0	216,000	216,000	216,000	216,000
RDM004	Road & Footpath - Defect Maintenance Program	Requirement as part of Council's Road Management Plan to make safe defects identified in Asset Management Inspections	0	147,000	147,000	147,000	147,000
RDM005	Footpaths - Concrete Refurbishment Program	Replacement of concrete footpaths	0	216,000	216,000	216,000	216,000
INF063	Toorak Road South Yarra Streetscape	Toorak Road South Yarra Streetscape	0	100,000	0	0	0
Total Roads, Footpaths, K&C and Drainage			0	7,542,000	8,764,000	9,564,000	9,024,000
Road Extras							
INF001	Fire Hydrant Replacement & maintenance	Requirement for Council to meet fire hydrant maintenance	0	25,000	25,000	25,000	25,000
INF002	Public Street Lighting	Upgrading and/or new installation of public lighting at laneways, bridges and roads	0	40,000	40,000	40,000	40,000
RDM006	Cycling Strategy - Network Management - On & Off-Road Renewal Works	Implement on & off-road trail renewal works per the priorities in the respective audits, inc. linemarking, signage, resurfacing & ancillary works	0	100,000	100,000	100,000	100,000
TRN001	Car Parks - At Grade - Programmed Maintenance	Works required as programmed or identified in monthly inspections	0	150,000	80,000	80,000	80,000

4 Year Capital Works Program 2014/15 – 2017/18

(All figures are in present value)

Appendix E
Adopted 2014/2015 Budget
Council Meeting 02 June 2014

Bid Number	Bid Name	Scope of Bid	Forecast deferrals to 2014-15	2014-15 Project Expenses \$	2015-16 Net Cost \$	2016-17 Net Cost \$	2017-18 Net Cost \$
TRN002	Parking Signage - Upgrade & maintenance	Installation of new parking restrictions in streets or upgrade of streets required following reconstruction or landscaping works		65,000	65,000	65,000	65,000
TRN003	On-Street Parking Improvements	Civil works required to install DDA compliant parking bays or modify existing parking layouts to DDA compliance on-street	0	35,000	35,000	35,000	35,000
TRN004	Road Safety Works - Project Development	Conduct of analysis, investigations and preparation of plans outlining proposals to consult to the community	0	90,000	90,000	90,000	90,000
TRN006	Walking Policy Works Implementation	Installation of signage, line marking and minor works to implement Walking Policy	0	50,000	50,000	50,000	50,000
TRN007	Cabrini Hospital - Traffic Impact Assessment - Implementation of Works	Installation of parking signage within study area, Traffic management works within Isabella Street	0	70,000	50,000	0	0
TRN008	Trawalla Robertson LATM	Implementation of recommended LATM strategy works approved by Council	0	30,000	0	0	0
TRN009	Road Safety Minor Works Implementation	Installation of signage, line marking and minor civil works to address road safety issues identified	0	85,000	85,000	85,000	85,000
TRN011	Cycling Strategy - Advocacy Actions - Bike Parking at Train Stations	Prepare advocacy material to present to Metro Trains to explore the need and opportunity for the installation of long-stay bicycle parking facilities at all rail stations in Stonnington (where no provision currently exists and with the exception of South Yarra), prioritising the eastern most stations (due to being further away from the City).	0	163,000	113,000	83,000	28,000
TRN012	Cycling Strategy - Network Management Works	Facility Audits, development of Std treatments, Scoping of Projects	0	40,000	40,000	40,000	100,000
TRN013	Cycling Strategy - Missing Link Works	Development and Construction of various shared path and on-road connections as per proposed Strategy	0	75,000	490,000	125,000	250,000
TRN014	Cycling Strategy - COS Managed On-Road Strategic Routes	Development and Construction of various on-road routes as per proposed Strategy	0	50,000	50,000	260,000	270,000
TRN016	Cycling Strategy - Major Shared Path Renewal Projects - Project Development	Investigation, scoping and design of Major Shared Path Upgrades	0	330,000	25,000	220,000	340,000
TRN021	Cycling Strategy - Vic Roads Managed Network	Advocacy on behalf of Stonnington cyclists and development of projects for consideration	0	20,000	140,000	130,000	10,000
TRN027	Accessible Car Parks - DDA Compliance Audit - Implementation of Works	Implementation of works to ensure all Council Car Parks comply with DDA	0	0	55,000	55,000	55,000
UPS001	Street Trees Replacement Program	Rolling Program to improve to replace Street Tree across the City	0	120,000	120,000	120,000	120,000
UPS002	Arterial Roads - Tree Planting Program	Rolling Program of Tree planting across the City	0	60,000	60,000	60,000	60,000
UPS005	Tree Planting in Parks and Reserves	Rolling Program of Tree planting across the City in Parks and Reserves	0	160,000	160,000	160,000	160,000
UPS022	Aerial Bundling of Electrical cables	ABC Bundling	0	72,000	120,000	120,000	120,000
CPL001	Footpath Trading Markers	Purchase and install Footpath Trading Markers for traders	0	30,000	15,000	10,000	10,000

4 Year Capital Works Program 2014/15 – 2017/18

(All figures are in present value)

Appendix E
Adopted 2014/2015 Budget
Council Meeting 02 June 2014

Bid Number	Bid Name	Scope of Bid	Forecast deferrals to 2014-15	2014-15 Project Expenses \$	2015-16 Net Cost \$	2016-17 Net Cost \$	2017-18 Net Cost \$
VEC003	Precinct branding and gate way signage	Establish a program to create gateway signage and precinct branding to build a strong sense of place and celebrate our diverse precincts. To promote economic benefits.	0	150,000	150,000	150,000	150,000
Total Road Extras			0	2,010,000	2,158,000	2,103,000	2,243,000
Intangibles							
AMG001	Asset Condition Assessments	Engage specialist services to assess the condition of Council's buildings asset classes	0	115,000	50,000	50,000	0
AMG002	Asset Management System - Continued system enhancements	The continued development of our asset management capacity through migrating further asset classes across to Council's Asset Management System – Asset Master.	0	60,000	60,000	60,000	60,000
TRN005	Traffic Engineering Equipment	Purchase of new equipment, specialised traffic software and survey materials for use by traffic engineering staff conducting investigations	0	30,000	30,000	30,000	30,000
FIN001	General Finance Enhancements	Enhancements to Finance System Including Archiving.	0	30,000	50,000	50,000	50,000
FIN002	Finance System Upgrade	Enhance Technology One Enterprise	0	0	0	70,000	0
GCS001	Valuation Software Upgrade	Valuations software upgrade to meet reporting and enhance reporting requirements to Council and VGO	0	25,000	25,000	25,000	25,000
GCS003	Property & Rating Upgrade	Property & Rating Upgrade	30,000	0	0	80,000	0
GCS004	Provision for various Governance projects	Provision for various Governance projects	0	25,000	25,000	25,000	25,000
GCS005	Electronic bill presentment and direct deposit of agent payments	To enable property owners mobile access to rate notices and direct deposit of bulk files from one access point	0	40,000	0	0	0
GCS006	Additional Records TRIM Licenses	To cater for expanding use of TRIM system	0	30,000	20,000	10,000	0
ITE006	Telephony System Replacement / Enhancements	Review and further implementation of Voice Over IP Telephony for Council sites inc. Service Centre, with improved telephone reporting and unified communications	250,000	50,000	50,000	50,000	50,000
ITE011	Microsoft (ELA) Enterprise Licensing Agreement	Enter into the Microsoft's ELA to better centrally manage ongoing Microsoft Licencing costs into the future.	0	0	150,000	150,000	150,000
CIS002	GIS Enhancements	GIS equipment maintenance and enhancements	0	15,000	20,000	20,000	20,000
CIS003	3D Model Development	3D modelling application to include the whole city.	0	0	0	50,000	50,000
HAL001	Change the above to Booking System Upgrades	Booking System Upgrades	0	10,000	10,000	10,000	10,000
ITE012	Business Systems Improvements	Replace Customer Request Management System	150,000	\$0	\$0	\$0	\$0
Total Intangibles			430,000	430,000	490,000	680,000	470,000
Total Capital Projects			4,000,000	33,288,400	39,150,000	54,319,500	56,314,000
Operating initiatives							
AMG003	Asset Management Plans and Asset Management Strategy review and update	Engage specialist consulting services to assist in the updating of Councils AMP for Road, Footpath, Kerb and Channel, Drainage, Open Space and Buildings.	0	0	0	30,000	0
PMG001	Prahran Town Hall - External Painting	10 year contract to maintain the town hall exterior	0	65,000	65,000	65,000	65,000

4 Year Capital Works Program 2014/15 – 2017/18

(All figures are in present value)

Appendix E
Adopted 2014/2015 Budget
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Bid Number	Bid Name	Scope of Bid	Forecast deferrals to 2014-15	2014-15 Project Expenses \$	2015-16 Net Cost \$	2016-17 Net Cost \$	2017-18 Net Cost \$
PMG002	Malvern Town Hall - External Painting	10 year contract to maintain the town hall exterior	0	45,000	45,000	45,000	45,000
RDM001	Storm water drainage network pit modification & hot spot cleaning program	Improvement and upgrade work to existing side entry and junction pits. Increased cleaning and monitoring of designated drainage hot spots	0	140,000	150,000	160,000	160,000
TRN023	Resident Parking Scheme Review - Implementation	Supply and delivery of new permit types for both fixed and variable permits. Implementation of new pay arrangements	0	55,000	0	0	0
TRN026	Accessible Parking - Audit of Council Car Parks	Conduct an access appraisal of all Council owned car parks and provide works recommendations to comply with DDA	0	58,600	0	0	0
UPS012	Energy Efficient Street Lighting Systems Refit	Installation of energy efficient street lighting at various locations.	0	100,000	100,000	100,000	100,000
UPS023	Environmental Education Initiatives	Roll out of Education opportunities	0	50,000	50,000	50,000	50,000
UPS043	Urban Forest Opportunities Project	Mapping of tree canopy cover and integration with existing tree and built form data to develop a recommendations paper for vegetation opportunities.	0	50,000	0	0	0
UPS044	Sustainability Outreach Program	Roll out of stonnington sustainability outreach program as identified in the Budget process 2013/14	0	82,000	82,000	82,000	82,000
GCS002	Conversion of rates records to digital	Converting old rate books and microfiche material to digital	0	20,000	20,000	20,000	20,000
GMC003	Div 5 Asbestos Audits	Div 5 Audits to be carried out on all Council owned buildings	0	30,000	2,000	2,000	2,000
ITE009	Technology One AMS (Application Managed Service)	Enter into a 1 year trial of the Technology One AMS service to obtain end-to-end vendor support of both current and future Tech1 Council systems	0	112,000	0	0	0
FIN003	Payment Card Industry Data Security Standard (PCI DSS) compliance	To implement PCI DSS remediation and de-scoping works, including business process redesign and technology improvements.	0	100,000	0	0	0
MPR007	Removal of Hazardous Materials at Council Properties	Investigation and removal of asbestos & other hazardous materials including monitoring by an occupational hygienist	0	50,000	50,000	50,000	50,000
MPR038	Council Building Strategy	Update Council's Building Strategy	0	20,000	0	0	0
AQC011	HHSC - replace sand in 25m filters	Replace filter sand in Harold Holt indoor 25m pool filter vessels, works to be undertaken during re-tiling	0	0	0	20,000	0
AQC013	PAC Replace Sand in filters	Replacement of sand in pool filters	0	45,000	0	0	0
REC001	Bicycle Strategy	Implementation of programs & promotion of Stonnington Cycling Strategy to support infrastructure implementation plan.	0	15,000	15,000	15,000	15,000
YTH001	Education Engagement Partnership (EEP) project	EEP is projects that links young people back into education/training pathways across the cities of Stonnington and Port Phillip.	0	30,000	30,000	30,000	30,000
REC006	Defibrillator Grant Program	Provide grants to install Defibrillators at Sports Pavilions	0	15,000	0	0	0
LIB008	Anzac and First World War Centenary	To create history of local residents in World War 1	0	50,000	0	0	0

4 Year Capital Works Program 2014/15 – 2017/18

(All figures are in present value)

Appendix E
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Bid Number	Bid Name	Scope of Bid	Forecast deferrals to 2014-15	2014-15 Project Expenses \$	2015-16 Net Cost \$	2016-17 Net Cost \$	2017-18 Net Cost \$
CCP001	Community Safety Education Program	An online tool for displaying videos created by local students on community safety issues of relevance to them - telling their stories and advocating for change	0	20,000	0	0	0
CCP004	Audit of public access toilets for accessibility	To audit all toilets accessible by the community in Council buildings for compliance to accessibility regulations to set a long term plan for improvement works	0	20,000	0	0	0
CCP005	Health Promotion	To undertake projects with a health and community safety focus, working with the MPHWP Reference Group of external organisations, implementing MPHWP actions	0	33,400	33,400	33,400	33,400
CCP006	Profile ID	The provision of demographic data including population forecast data	0	38,500	90,000	38,500	38,500
CCP007	Human Rights Strategy Implementation	To undertake activities to increase awareness within the organisation of the Human Rights and Equal Opportunity legislation and obligations	0	5,000	5,000	5,000	5,000
CCP008	Community engagement	To conduct major consultation activities required to support key projects of Council, including consultants and materials	0	34,000	34,000	34,000	34,000
CCP009	Chapel Street CCTV cameras	For operational costs associated with the newly installed CCTV cameras in Chapel Street	0	50,000	50,000	50,000	50,000
CIS008	Structure Plans – development of minor Structure Plans & Urban Design Frameworks	Minor Structure Plans	0	100,000	100,000	100,000	100,000
CIS010	Major Strategic Projects Including Neighbourhood Character and Higher Density Guidelines	Development of Principals and Guidelines for appropriate development.	0	150,000	150,000	150,000	150,000
CIS012	Major Structure Plan Development	Major Structure Plan Development	0	300,000	310,000	300,000	300,000
ECC001	Christmas decorations program	Ongoing development of Christmas decoration campaign, including town halls, retail precincts, libraries etc	0	287,000	375,000	287,000	287,000
ECC003	Events signage/safety (OH&S)	Purchase and maintenance of equipment, clothing and signage to ensure OH&S compliance at Events	0	12,400	12,400	12,400	12,400
ECC004	Reconciliation Action Plan - Indigenous Reconciliation	Implementation of new and existing components of new RAP	0	35,000	45,000	35,000	35,000
ECC005	Implementation of Arts and Cultural Development policy	Including research into use of creative spaces, creative hub, online resources and implementation of a percent for arts policy	0	115,000	120,000	120,000	120,000
EDV001	Alcohol Harm Minimisation - Liquor Accord	Community safety initiatives specifically targeted at Community Safety through Liquor Accord Actives	0	20,000	20,000	20,000	20,000
EDV002	Local Tourism Campaign	Create a community driven marketing campaign to promote local tourism targeting locals and the 'Visiting Friends and Relatives' market	0	20,000	20,000	20,000	20,000
EDV003	Economic Dev research and data	Renew REM PLAN or similar, undertake further economic research	0	33,400	35,000	35,000	35,000
EDV004	Establish a pilot program to keep the city safe	For community safety, provide arts based entertainment/activity after dark on Chapel St as an alternative to alcohol based venues	0	50,000	50,000	50,000	50,000

4 Year Capital Works Program 2014/15 – 2017/18

(All figures are in present value)

Appendix E
Adopted 2014/2015 Budget
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Bid Number	Bid Name	Scope of Bid	Forecast deferrals to 2014-15	2014-15 Project Expenses \$	2015-16 Net Cost \$	2016-17 Net Cost \$	2017-18 Net Cost \$
EDV005	Stonnington Business Snapshot	Design and production of PDF files for website and hard copy distribution profiling Stonnington's key economic data and business profile	0	0	0	15,000	0
EDV006	Visitor and Expenditure Survey	Survey shoppers/visitors in key retail areas visitors to determine where shoppers are coming from and level of likely expenditure	0	25,000	0	25,000	25,000
EDV007	Census for Land Use and Employment (CLUE)	CLUE collects and analyses data from a building by building census, recording property info, occupancy, business type, employment and land use	0	9,000	9,000	9,000	9,000
MAC001	Website Redevelopment	Maintenance and continued development of new website	0	120,000	100,000	100,000	100,000
MAC002	Customer Service Systems Improvement	Strategy and upgrades to improve customer response systems	0	50,000	50,000	50,000	50,000
VEC001	IMAP - Contribution	Organisational contribution	0	40,000	40,000	40,000	40,000
VEC002	IMAP Tourism contribution	Annual funding for IMAP tourism projects to be determined by IMAP Tourism Working Group and approved by IMAP Steering committees	0	20,000	20,000	20,000	20,000
YTH004	Emerging projects - 12 month community initiatives	To ensure Councils Youth Services are responding to emerging needs across the municipality	0	0	10,000	10,000	10,000
YTH005	Graffiti Education/Art mural project	Reduce random graffiti by providing a platform for young artists legally	0	30,000	0	0	0
COC005	Chapel off Chapel - Anniversary Celebration	To celebrate COC anniversary	0	10,000	0	0	0
PSD026	Community Safety Security Initiative	Residents safety initiative	0	20,000	0	0	0
ECC007	Glow Festival	Glow Festival	0	149,000	0	0	0
ECC008	Melbourne Festival of Arts	Melbourne Festival of Arts	0	50,000	0	0	0
YTH006	Youth and Family Services	Youth and Family Services	0	80,000	0	0	0
Total Operating Initiatives			0	3,059,300	2,287,800	2,228,300	2,163,300
Total Capital and Operating Initiatives			4,000,000	36,347,700	41,437,800	56,547,800	58,477,300