

BUDGET 2018/19 Adopted 4 June 2018





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Mayor and CEO's Introduction

It gives us great pleasure to present this budget to the City of Stonnington community. This document outlines the broad range of services provided by council from home care for the elderly to road construction, urban planning, actions to keep our environment clean and providing leisure facilities plus so much more. It also details the funding that is required to deliver these services and maintain community infrastructure.

Our Council Plan: Year 2 Action Plan and adopted budget outlines the key services and initiatives that will be delivered to our community. Council undertakes ongoing consultation to understand the important local issues facing our community, now and into the future, and to inform Council decisions, so that we can best focus our efforts and resources. The commitments outlined in the Council Plan: Year 2 Action Plan and adopted budget are in response to the feedback gathered through a broad consultative process and an analysis of relevant trends. The Strategic Resource Plan sets out how Council will provide the resources needed to implement strategies over the next four years.

A great deal of work has been completed by Council officers to find cost savings and this is reflected in the 2018/19 adopted budget. Rate increases have been capped at 2.25% in line with the Victorian Government's Fair Go Rates System. Despite the financial challenge this poses, Council is determined to maintain and enhance its services, while working within the cap. In continuing Council's efforts to keep financial pressure on the community to a minimum, the rates for general residential, commercial and industrial rates have been increased by 2.25% per cent for the 2018/19 financial year.

The cost of recycling collection and procesing is increasing because China is restricting the importation of recyclables. While the service itself will continue, it will cost an additional \$0.99 million annually to maintain the service which we know is highly valued by residents. As a result it is necessary to increase the average garbage charge by \$17.40 (33 cents per week) from \$242 per year to \$259.40 per year.

The actual percentage rate increases experienced by individual ratepayers will be different as this is a property revaluation year. In a revaluation year rate increases are impacted by the average general rate increase (2.25%) and the property valuation movements of individual properties relative to the average across the municipality. If your property increased by more in value than the average for the City of Stonnington your general rates will increase by more than 2.25% while if your property value increased by less than the average your rates will increase by less than 2.25% and may in fact reduce from the previous year.

The 2018/19 budget follows through with the priorities that were identified in the Council Plan 2017-2021 such as the redevelopment of the Cato Street car park, Council's largest ever capital project. This budget is based on feedback received from our community. Council plans to continue to seek community input and engage the community in the important decisions.

The budget includes many initiatives and projects in 2018/19:

- Redevelopment of the Cato Square (\$39.0 million)
- Public space realm expansion (\$5.0 million)
- Prahran Town Hall Master Plan implementation and redevelopment (\$4.6 million)
- Harold Holt Swim Centre Master Plan implementation Stage1 (\$3.2 million)
- Dunlop Pavilion Redevelopment (\$2.6 million)
- Gardiner Park Redevelopment (\$2.6 million)
- Percy Treyvaud Master Plan implementation (\$2.0 million)
- Yarra River /Gardiners Creek Biodiversity project (\$1.4 million)
- Toorak Park Master Plan implementation (\$1.0 million)
- Princes Gardens Master Plan (\$0.9 million)

The total capital works program will be \$92.0 million. This includes the new Capital Works program for 2018/19 of \$68.3 million. The program also includes \$23.7 million of projects that will be carried over from the 2017/18 year.

Of the \$92.0 million in capital funding required, \$63.1 million will come from Council operations, \$0.2 million from external grants, \$8.7 million from Council reserves, cash and investments, and \$20.0 million will be funded by new borrowings.

We look forward to working with our community to deliver a range of innovative projects throughout the coming year.

Cr Steve Stefanopoulos Mayor Mr. Warren Roberts Chief Executive Officer

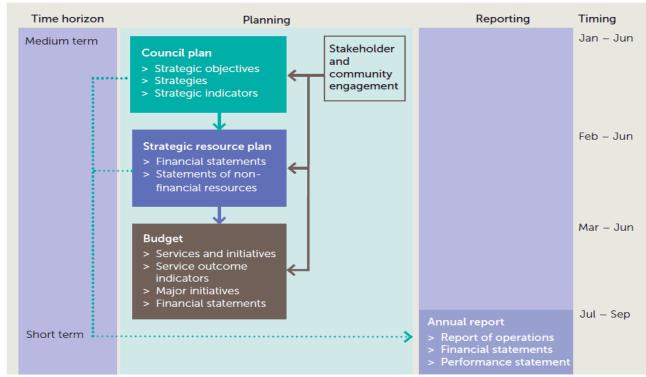


1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

The City of Stonnington's Council Plan 2017-2021 articulates Council's Vision, Goals and Strategic Actions that guide decision-making over a four-year term. The Council Plan was developed through a collaborative process involving the elected Councillors, the organisation and the community.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process.



1.2 Our purpose

Our vision - "Stonnington will be an inclusive, healthy, creative, sustainable and smart community"

Council's Commitment

The primary purpose of the City of Stonnington is the wellbeing of the community. Council endeavours to achieve the best outcomes for the community having regard to the long-term and cumulative effects of its decisions.

In seeking to achieve its primary purpose, Council will facilitate the following:

- A) Promote the social, economic and environmental viability and sustainability of the City.
- B) Ensure the resources are used efficiently and effectively and that services are provided in accordance with the best value principles to best meet the needs of the community.
- C) Improve the overall quality of people's lives in the community.
- D) Promote appropriate business and employment opportunities.
- E) Ensure that services and facilities provided by Council are accessible and equitable.
- F) Ensure the equitable imposition of rates and charges.
- G) Ensure transparency and accountability in decision-making.
- The purpose of local government is specified in the Local Government Act 1989.

Our Values

City of Stonnington has a clear strength in the bond and affinity between its Councillors, the community and staff. Staff support the community leadership and governance role of Councillors, and work together to achieve the commitments of the Council Plan. Having all City of Stonnington staff practise the following organisational values enhance the quality of this partnership:

- **Cooperation** we know that working together means we get better results. We are a team and together we achieve great things for our community. Our citizens, community and service users are the focus of all our actions.
- Change and New ideas Finding better ways to do things and sometimes doing things that haven't been done before keeps us challenged, inspired and relevant.
- Learning We encourage learning and create opportunities for people to grow and succeed for the benefit of our community.
- Achievement We work hard to achieve great outcomes and we like how it feels when people stop to say, great job! So we strive for excellence and celebrate our success.
- **Communication** We communicate in a respectful, transparent and inclusive manner. Being open and honest in our communications allows us to make better decisions.
- Accountability We do things the right way for the right reasons. We are responsible and accountable for the work we do and the way we do it.

1.3 Strategic Objectives

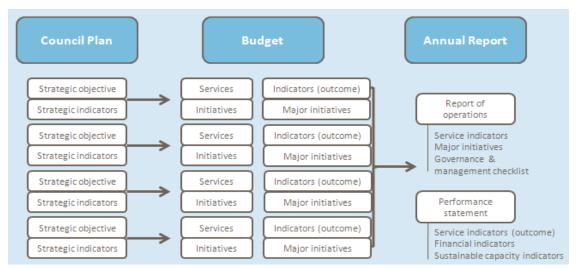
Council delivers activities and initiatives under a broad range of major service categories. Each contributes to the achievement of the Strategic Objectives and Strategic Resource Plan as set out in the Council Plan for the years 2017-21. The following table lists the Strategic Objectives as described in the Council Plan.

Stra	ategic Objective	Description
1.	Community	An inclusive city that enhances the health and wellbeing of all residents, where people can feel safe, socially connected and engaged.
2.	Liveability	The most desirable place to live, work and visit.
3.	Environment	A cleaner, safer and better environment for future generations to enjoy.
4.	Economy	A city that will grow its premier status as a vibrant, innovative and creative business community.
5.	Strategic Resource Management (internal objectvive)	Council will strive for excellence, ensuring that it has the capacity to deliver timely and efficient services to meet community needs and to continually improve standards of service delivery. The City's capacity to deliver the objectives of the Council Plan is based on our service culture, people, good governance, business systems and technology, asset and risk management and responsible financial planning.



2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2018/19 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in the Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

2.1 Strategic Objective 1: Community

An inclusive city that enhances the health and wellbeing of all residents, where people can feel safe, socially connected and engaged. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service Area	Description of services provided		2016/17 Actual \$'000	2017/18 Forecast \$'000	2018/19 Budget \$'000
Aged, Diversity and Disability Services	This service provides a range of services for the aged and culturally diverse community including home delivered meals, centre based meals, personal care, transport, home maintenance, housing support, regional assessment services, domestic assistance, respite care and senior citizen clubs.	Exp Rev NET	8,347 <u>(5,279)</u> 3,068	8,241 <u>(5,320)</u> 2,921	8,582 <u>(5,550)</u> 3,032
Animal Management Services	This service oversees animal registrations, animal complaints and prosecutions, pound operations and animal welfare education.	Exp Rev NET	723 <u>(568)</u> 155	725 <u>(627)</u> 98	731 <u>(640)</u> 91
Aquatic Services	This service supports a healthy community by providing a range of recreational facilities including indoor and outdoor swimming pools, a fully equipped gymnasium, aqua aerobics, and a range of fitness classes.	Exp Rev NET	5,940 <u>(4,916)</u> 1,024	5,921 <u>(5,200)</u> 721	6,327 <u>(5,209)</u> 1,118
Children and Family Services	This service provides family oriented support services including child care, pre- schools, toy library, maternal and child health, pre-school dental, counselling and support, youth services, immunisation, family day care and holiday programs.	Exp Rev NET	8,801 <u>(5,768)</u> 3,033	8,914 <u>(6,096)</u> 2,818	9,164 <u>(6,201)</u> 2,963



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Service Area	Description of services provided		2016/17 Actual \$'000	2017/18 Forecast \$'000	2018/19 Budget \$'000
Chapel Off Chapel	This service provides theatre services including technical staging advice and performance operations, facilities for events, exhibitions of works by local artists, and function and catering services including seminars, meetings and conferences.	Exp Rev NET	1,193 (<u>563)</u> 630	1,321 <u>(723)</u> 598	1,395 <u>(778)</u> 617
Customer and Civic Services	This service provides a range of governance, statutory and corporate support services and acts as the main customer interface with the community. Services include the coordination of Council and committee meetings, corporate planning, community engagement and support services at the Civic Centre. The customer support service is delivered from three customer service centres.	Exp Rev NET	2,790 <u>(90)</u> 2,700	3,119 <u>0</u> 3,119	3,321 (<u>5)</u> 3,316
Communications	This services ensures the City of Stonnington communicates with our community in a consistent, proactive and integrated way that aligns with our corporate identity and brand. This service is responsible for the management and provision of advice on external communication on behalf of Council.	Exp Rev NET	1,353 <u>0</u> 1,353	1,735 <u>0</u> 1,735	1,625 <u>(0)</u> 1,625
Environmental Health	This service protects the community by coordinating food safety support programs, Tobacco Act activities and smoke free dining and gaming venue issues. The service also responds to public health concerns relating to unreasonable noise emissions, housing standards and pest controls.	Exp Rev NET	943 <u>(1,019)</u> (76)	1,014 <u>(1,020)</u> (6)	1,053 <u>(1,029)</u> 24
Library and Local History Services	This service provides public library services at four locations and local history services, and provides a focal point for the community to enjoy the facilities and services offered.	Exp Rev NET	4,280 <u>(865)</u> 3,415	4,256 <u>(883)</u> 3,373	4,378 <u>(898)</u> 3,480
Malvern Valley Golf Course	This service provides public open space, significant environmental areas and an 18 hole public golf course.	Exp Rev NET	882 <u>(1,133)</u> (251)	729 <u>(1,033)</u> (304)	694 <u>(1,039)</u> (345)
Recreation Services	This service is responsible for the management and use of sporting grounds, pavilions and community centres. The service provides advice to Council on recreation needs, assists community groups with funding applications, event management and promotion, and administers license agreements.	Exp Rev NET	1,501 <u>(1,094)</u> 407	1,351 <u>(953)</u> 398	1,486 <u>(1,060)</u> 426



Major Initiatives

- 1) Adopt and implement the masterplan for the Multi-Sport and Recreation Precinct at Percy Treyvaud Memorial Park. (\$2.0 million net cost).
- 2) Implement the Toorak Park Sport Precinct masterplan. (\$1.0 million net cost).
- 3) Complete Gardiner Park redevelopment works. (\$2.6 million net cost).

Initiatives

- 4) Work with allied health services and Council's maternal child health service to provide improved access to family support services for new parents. (\$1.49 million net cost).
- 5) Prepare and coordinate research, policy positions and advocacy briefing papers on emerging issues related to regional forums, government, industry and peak bodies. (\$0.03 million net cost).
- Provide and/or facilitate a range of services, programs and events for families, children and young people. (\$0.92 million net cost).
- 7) Facilitate and provide an accessible range of community services and facilities in partnership with the community and other agencies. (\$0.01 million net cost).
- 8) Complete community consultation on preliminary concept plans for the redevelopment of Prahran Aquatic Centre. (\$0.10 million net cost).
- 9) Upgrade Council's Children's Services facilities in accordance with the Early Years Infrastructure Improvement Plan (\$0.31 million net cost).
- 10) Upgrade Council's buildings in accordance with the recommendations of Council's Access and Inclusion Plan. (\$0.31 million net cost).
- 11) Assist community organisations through Annual Community Grants Program to deliver services and activities that directly benefit the community. (\$3.64 million net cost).
- 12) Support the Arts in Stonnington through coordinated acquisitions, implementation of street art projects, delivery of community workshops, engaging with Stonnington galleries etc (\$0.46 million net cost).

Service Performance Outcome Indicators

Services	Indicator	Performance Measure Computation
Maternal and Child Health	Participation	Participation in the MCH [Number of children who service (Percentage of children enrolled who participate Participation in MCH service by Aboriginal children (Percentage of children enrolled i Participation in MCH service by Aboriginal children enrolled i Aboriginal children enrolled who participate x100 (Percentage of children enrolled i Aboriginal children enrolled who participate x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)[Number of active library members / municipal population] x100
Animal Management	Health and safety	Animal management Number of successful animal prosecutions management prosecutions (Number of successful animal management prosecutions)
Food safety	Health and safety	Critical and major non- compliance notifications (Percentage of critical and major non- compliance notifications and major non- compliance notifications that are followed up by Council) Intervent de critical and major non- compliance notifications that are followed up by Council) Intervent de critical and major non- compliance notifications that are followed up by Council) Intervent de critical non- compliance notifications that are followed up by Council) Intervent de critical non- compliance notifications that are followed up by Council) Intervent de critical non- compliance notifications that are followed up by Council) Intervent de critical non- compliance notifications and major non-compliance notifications about food premises] x100



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Services	Indicator	Performance Measure Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic Number of visits to aquat facilities facilities / Municipal (Number of visits to population aquatic facilities per head of municipal population)

2.2 Strategic Objective 2: Liveability

The most desirable place to live, work and visit. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Service Area	Description of services provided		2016/17 Actual \$'000	2017/18 Forecast \$'000	2018/19 Budget \$'000
Building Control and	This service provides statutory building	Ехр	3,594	3,438	3,611
Amenity Services	services, including processing of building permits, emergency management responsibilities, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works. It also provides education, regulation and enforcement of the	Rev NET	<u>(3,125)</u> 469	<u>(3,272)</u> 166	<u>(3,117)</u> 494
	General Local Law and State legislation.				
Properties Maintenance	This service prepares long term	Exp	3,088	2,673	2,744
	maintenance management programs for	Rev	<u>0</u>	<u>0</u>	<u>(0)</u>
	Council's property assets in an integrated and prioritised manner to optimise their strategic value and service potential. These include municipal buildings, pavilions and other community buildings.	NET	3,088	2,673	2,744
Infrastructure Planning,	This service conducts capital works	Ехр	3,630	2,322	2,520
Design and	planning for Council's main civil	Rev	<u>(1,455)</u>	<u>(692)</u>	<u>(521)</u>
Management	infrastructure assets in an integrated and prioritised manner to optimise their strategic value and service potential. This service undertakes design, tendering, contract management and supervision of works such as roads, laneways, car parks, foot/bike paths, drains and bridges.	NET	2,175	1,630	1,999
Major Projects and	This service conducts planning and	Ехр	731	473	511
Property Improvements	delivers capital works projects for	Rev	(641)	(221)	(0)
	Council's properties to renew and improve the condition, compliance, sustainability, performance and value of Council's existing buildings to meet service delivery needs.	NET	90	252	511
Streets, Roads and	This service provides street cleaning, leaf	Ехр	4,063	3,672	3,773
Drains Cleaning and	collection, weed removal, drainage pit	Rev	(134)	(135)	<u>(154)</u>
Maintenance	cleaning and maintains street litter bins.	NET	3,929	3,537	3,619



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Service Area	Description of services provided		A2016/17 Actual \$'000	F2017/18 Forecast \$'000	B2018/19 Budget \$'000
Urban Development	This service processes all planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing Council at the Victorian Civil and Administrative Tribunal. The service monitors and amends Council's Planning Scheme as well as preparing major planning policy documents to shape the future of the City.	Exp Rev NET	5,783 <u>(17,319)</u> (11,536)	6,691 <u>(12,997)</u> (6,306)	7,019 <u>(13,096)</u> (6,077)
Venue Facilities	This service provides venues for commercial hire and community use at Malvern Town Hall, Functions On Chapel and Armadale meeting rooms. The service supports Council's civic functions and activities.	Exp Rev NET	2,127 <u>(427)</u> 1,700	2,024 <u>(435)</u> 1,589	2,102 <u>(429)</u> 1,673

Major initiatives

13) Progress the Prahran Town Hall redevelopment project. (\$4.61 million net cost).

14) Progress the Cato Square project (\$39.44 million net cost).

15) Undertake Planning Scheme amendments in accordance with the recommendations of the Stonnington Planning Scheme Review. (\$0.13 million net cost).

Initiatives

- 16) Improve public realm outcomes through delivery of the annual masterplan program (Windsor Siding, Forrest Hill, Princes Gardens). (\$1.90 million net cost).
- 17) Preserve the municipality's heritage building stock through the implementation of the Heritage Strategy Action Plan. (\$4.32 million net cost).
- 18) Develop and adopt Housing Strategy to inform, monitor and review the application of residential zones.
- 19) Plan for areas that experience population growth and planning pressure by undertaking Urban Design Framework plans for identified areas. (\$0.11 million net cost).
- 20) Implement the conservation works identified in Conservation Management Plans and Building Condition Audits. (\$0.60 million net cost).

Service Performance Outcome Indicators

Services	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.



2.3 Strategic Objective 3: Environment

A cleaner, safer and better environment for future generations to enjoy. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

			2016/17	2017/18	2018/19
Service Area	Description of services provided		Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Environment and	This service develops environmental	Ехр	720	593	661
Sustainability	policy, coordinates and implements	Rev	<u>(2)</u>	<u>(3)</u>	<u>(0)</u>
	environmental projects and works with other services to improve Council's environmental performance, including greenhouse gas emissions reduction program.	NET	718	590	661
Public Spaces Design	This service prepares policies and	Exp	1,026	289	334
and Development	strategies related to open space and	Rev	<u>(230)</u>	<u>(395)</u>	<u>(75)</u>
	urban design, and prepares and implements an annual capital works program. The service also provides landscape and urban design advice.	NET	796	(106)	259
Parks and Environment	This service provides arboriculture and	Ехр	8,327	7,901	8,583
	horticulture services such as tree pruning,	Rev	(242)	(43)	(27)
	planting, removal, planning and street tree strategies, parks and sports ground mowing and maintenance.	NET	8,085	7,858	8,556
Waste collection and	This service provides kerbside rubbish	Exp	14,005	15,233	15,850
management	collections of garbage, hard waste,	Rev	<u>(990)</u>	<u>(1,278)</u>	<u>(1,057)</u>
	recycling and green waste from all households and commercial properties in Stonnington.	NET	13,015	13,955	14,793

Major Initiatives

- Enhance biodiversity values through the implementation of Yarra River Biodiversity Project Stage 6. (\$2.24 million net cost).
- 22) Develop safe, accessible, functional and appropriate cycling initiatives through implementation of Stonnington Cycling Strategy (\$0.95 million net cost).

Initiatives

- 23) Reduce the energy consumed by Council's buildings through energy saving building development and alterations. (\$1.0 million net cost).
- 24) Reduce energy use and associated greenhouse gas emissions by identifying opportunities for renewable energy generation systems, street lighting and other upgrade initiatives. (\$0.80 million net cost).
- 25) Maximise efficiency of potable water use by investigating opportunities for targeted irrigation system upgrades and Water Sensitive Urban Design features in the urban landscape. (\$0.85 million net cost).
- 26) Maintain and grow Stonnington's tree population through the implementation of the Urban Forest Strategy Annual Program. (\$3.35 million net cost).
- 27) Positively influence environmental outcomes throughout the wider community by delivering an annual program of environmental education and sustainability outreach events. (\$0.13 million net cost).



Service Performa	nce Outcome Indicators		
Services	Indicator	Performance Measure	Computation
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

2.4 Strategic Objective 4: Economy

A city that will grow its premier status as a vibrant, innovative and creative business community. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services					
			2016/17	2017/18	2018/19
Service Area	Description of services provided		Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Arts and Cultural	This service provides a program of arts	Exp	2,598	2,853	2,863
Planning	and cultural events and activities, plans and develops arts and cultural facilities and infrastructure, and develops policies and strategies to facilitate art practice.	Rev	<u>(177)</u>	<u>(204)</u>	<u>(243)</u>
		NET	2,421	2,649	2,620
Economic Developmen	opment This service provides a range of events and activities to support and develop local	Exp	2,961	3,059	3,330
		Rev	<u>(1,847)</u>	<u>(1,874)</u>	<u>(117)</u>
	businesses, including marketing and promotion, business support and partnerships.	NET	1,114	1,185	3,213
Traffic and Parking Services	This service provides strategic planning,	Exp	13,113	13,398	13,926
Services	policy development and day to day management of traffic and transport related issues, including managing Council's activity centre car parks.	Rev	<u>(22,063)</u>	<u>(21,551)</u>	<u>(21,493)</u>
		NET	(8,950)	(8,153)	(7,567)

Major initiatives

- 28) Progress structure planning for Chadstone, adopt Activity Centres Strategy and progress planning provisions for Hawksburn Village. (\$0.58 million net cost).
- 29) Improve the appearance of the public realm in Chapel Street through delivery of adopted capital works program. (\$0.19 million net cost).

Initiatives

- 30) Grow the status of Stonnington as a premier inner-city location to live, work and visit through the implementation of the Economic Development Strategy 2017-21. (\$0.08 million net cost).
- 31) Improve the identity and amenity of shopping centres through delivery of adopted capital works program. (\$0.14 million net cost).
- 32) Coordinate the delivery of a comprehensive program of business events, seminars, workshops and networking events to support Stonnington businesses. (\$0.37 million net cost).
- 33) Develop and adopt a new Arts and Cultural Strategy.



Service Performance Outcome Indicators

Services	Indicator	Performance Measure	Computation
Economic Developmen	t Economic activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality)	[Number of businesses with an ABN in the municipality at the end of the financial year less the number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year] x 100

2.5 Strategic Resource Management (internal objective)

To achieve our objective of Strategic Resource Management, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The activities and initiatives for each service category and key strategic activities is described below.

Services 2016/17 2017/18 2018/19 Service Area **Description of services provided** Actual Forecast Budget \$'000 \$'000 \$'000 Councillors, Chief This area includes the Mayor, Councillors, Exp 11,510 11,551 11,588 Executive, Executive Chief Executive Officer, Executive Rev (5,762) (5,337) (5, 482)Team and Governance Management Team and associated NET 5,748 6,214 6,106 support which cannot be easily attributed to the direct service provision areas. **Financial Services** This service provides strategic financial Exp 3.816 3,343 3,370 based services to internal and external Rev (4,793)(5,060)(6,102) customers including the management of NET (2,286)(1, 450)(1,690) Council's finances, payroll, raising and collection of rates and charges, and valuation of properties. Fleet Services This service purchases and maintains Exp 756 803 776 Council vehicles, plant and equipment to Rev 0 0 (0) meet functionality and safety needs, and NET 756 803 776 to minimise operational cost of the fleet. To provide a Geographic Information Geographical Exp 293 323 317 Information System System and associated services that Rev 0 0 (0) support strategic and operational decision- NET 293 323 317 making across Council. Information Services This service provides, supports and Exp 2,648 1,940 2,234 maintains reliable and cost effective and Business Systems Rev (1)0 0 communications and computing systems, NET 2,647 1,940 2,234 facilities and infrastructure to Council staff enabling them to deliver services in a smart, productive and efficient way.



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Service Area	Description of services provided		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Risk Management	This service ensures that Council's risk is managed to minimise and prevent injury and loss. The service supports Council's internal operations to ensure a safe and healthy environment for all staff, contractors and the public and to ensure all contracts are prepared, evaluated, awarded and managed in accordance with the Local Government Act 1989 and Council's Procurement Policy.	Exp Rev NET	1,308 (<u>40)</u> 1,268	1,853 <u>(45)</u> 1,808	1,848 (<u>45)</u> 1,803
Organisation Development	This service provides human resource, organisational development and industrial relations strategies, policies, procedures and support.	Exp Rev NET	1,555 <u>(2)</u> 1,553	1,680 <u>0</u> 1,680	1,831 <u>(0)</u> 1,831

Initiatives

 Implement business system improvement projects to assist in service delivery across Council. (\$0.39 million net cost).

- 35) Integrate the Geographic Information System (GIS) and e-services with other Council systems to enable better accessibility to Council information and services.
- 36) Maintain certification for all of Council's Divisions under Australian Standard AS/NZS 4801 (\$0.02 million net cost).

Services	Indicator	Performance Measure	Computation
Governance	Satisfaction	decisions	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

2.6 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2018/19 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 5) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.



2.7 Reconciliation with budgeted operating result

	Net Cost		
	(Revenue)	Expenditure	Revenue
	\$'000	\$'000	\$'000
		Ψ 000	ψυυυ
Community	16,347	38,756	22,409
Environment	24,269	25,428	1,159
Liveability	4,963	22,280	17,317
Economy	(1,734)	20,119	21,853
Strategic Resource Management	11,377	21,964	10,587
Total Services & Initiatives	55,222	128,547	73,325
Expenses added in:			
Depreciation	19,892		
Borrowing costs	979		
Others	0		
Deficit before funding sources	76,093		
Funding sources added in:			
Rates and charges revenue	113,932		
Operating surplus for the year	37,839		
Less:			
Capital grants	175		
Capital contributions	0		
Underlying surplus for the year	37,664		



3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2018/19 has been supplemented with projections to 2021/22 extracted from the Strategic Resource Plan.

This section includes the following financial statements in accordance with the Local Government Act 1989 and the Local Government Planning and Reporting regulations 2014.

Comprehensive Income Statement Balance Sheet Statement of Changes in Equity Statement of Cash Flows Statement of Capital Works Statement of Human Resources



Comprehensive Income Statement For the four years ending 30 June 2022

	Forecast Actual		Budget	Strategic Resource Plan Projections		
		2017/18	2018/19	2019/20	2020/21	2021/22
	Notes	\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Rates and charges	4.1.1	109,090	113,932	117,515	121,778	126,168
Statutory fees and fines	4.1.2	21,445	21,608	22,149	22,701	23,269
User fees	4.1.3	20,994	21,157	22,766	23,437	24,490
Grants - Operating	4.1.4	9,103	9,431	9,667	9,908	10,156
Grants - Capital	4.1.4	715	175	3,250	4,500	500
Contributions - monetary	4.1.5	10,549	10,216	8,219	7,222	6,224
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(54)	(45)	(46)	(47)	(47)
Other income	4.1.6	10,549	10,738	10,324	10,483	10,978
Total income		182,391	187,212	193,844	199,982	201,738
Expenses						
Employee costs	4.1.7	61,957	64,995	67,490	70,099	72,857
Materials and services	4.1.8	53,055	54,843	57,376	58,842	60,699
Bad and doubtful debts		38	20	21	21	22
Depreciation and amortisation	4.1.9	19,047	19,892	21,112	21,727	22,778
Borrowing costs	4.1.10	190	979	1,633	2,000	1,903
Other expenses	4.1.11	8,336	8,644	8,569	8,616	8,726
Total expenses		142,623	149,373	156,201	161,305	166,985
Surplus/(deficit) for the year		39,768	37,839	37,643	38,677	34,753
Total comprehensive result		39,768	37,839	37,643	38,677	34,753

Balance Sheet

For the four years ending 30 June 2022

		Forecast Actual	Budget	Strategic Res	ojections	
		2017/18	2018/19	2019/20	2020/21	2021/22
	Notes	\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Current assets						
Cash and cash equivalents		97,491	80,560	71,687	68,872	77,816
Trade and other receivables		9,680	9,936	10,201	10,472	10,751
Other assets		1,570	1,612	1,656	1,703	1,753
Total current assets	4.2.1	108,741	92,108	83,544	81,047	90,320
Non-current assets						
Other financial assets		245	245	253	261	269
Investments in joint operations and subsidiaries		2,962	2,962	2,962	2,962	2,962
Property, infrastructure, plant and equipment		2,674,433	2,747,866	2,804,609	2,851,397	2,871,526
Investment property		8,850	8,850	8,850	8,850	8,850
Intangible assets		1,970	1,579	1,884	2,174	2,472
Total non-current assets	4.2.1	2,688,460	2,761,502	2,818,558	2,865,644	2,886,079
Total assets		2,797,201	2,853,610	2,902,102	2,946,691	2,976,399
Liabilities						
Current liabilities						
Trade and other payables		17,072	17,076	17,021	17,447	17,884
Trust funds and deposits		6,121	6,060	2,822	2,838	2,856
Provisions		14,941	15,535	16,149	16,788	17,454
Interest-bearing loans and borrowings	4.2.3	1,500	3,500	5,200	6,200	6,200
Total current liabilities	4.2.2	39,634	42,171	41,192	43,273	44,394
Non-current liabilities						
Provisions		2,130	2,206	2,283	2,363	2,445
Interest-bearing loans and borrowings	4.2.3	6,000	22,500	34,300	38,100	31,900
Other liabilities		1,463	920	871	822	774
Total non-current liabilities		9,593	25,626	37,454	41,285	35,119
Total liabilities		49,227	67,797	78,646	84,558	79,513
Net assets		2,747,974	2,785,813	2,823,456	2,862,133	2,896,886
Equity						
Accumulated surplus		1,071,372	1,104,091	1,137,808	1,170,462	1,200,028
Reserves		1,676,602	1,681,722	1,685,648	1,691,671	1,696,858
Total equity		2,747,974	2,785,813	2,823,456	2,862,133	2,896,886



Statement of Changes in Equity For the four years ending 30 June 2022

		Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	Notes	\$'000	\$'000	\$'000	\$'000
2017/18 Forecast Actual					
Balance at beginning of the financial year		2,708,206	1,021,244	1,625,062	61,900
Surplus/(deficit) for the year		39,768	39,768	-	-
Transfer to other reserves		-	(14,611)	-	14,611
Transfer from other reserves		-	24,969	-	(24,969)
Balance at end of the financial year		2,747,974	1,071,370	1,625,062	51,543
2018/19 Budget		_			
Balance at beginning of the financial year		2,747,974	1,071,373	1,625,062	51,540
Surplus/(deficit) for the year		37,839	37,839	-	
Transfer to other reserves	4.3.2	-	(13,830)	_	13,830
Transfer from other reserves	4.3.2	_	8,710		(8,710)
Balance at end of the financial year		2,785,813	1,104,092	1,625,062	56,660
2019/20					
Balance at beginning of the financial year		2,785,813	1,104,092	1,625,062	56,660
Surplus/(deficit) for the year		37,643	37,643	-	-
Transfer to other reserves		-	(11,926)	-	11,926
Transfer from other reserves		-	8,000	-	(8,000)
Balance at end of the financial year		2,823,456	1,137,809	1,625,062	60,586
2020/21					
Balance at beginning of the financial year		2,823,456	1,137,808	1,625,062	60,586
Surplus/(deficit) for the year		38,677	38,677	-	-
Transfer to other reserves		-	(11,023)	-	11,023
Transfer from other reserves		-	5,000	-	(5,000)
Balance at end of the financial year		2,862,133	1,170,462	1,625,062	66,609
2021/22					
Balance at beginning of the financial year		2,862,133	1,170,463	1,625,062	66,609
Surplus/(deficit) for the year		34,753	34,753	-	-
Transfer to other reserves		-	(10,187)	-	10,187
Transfer from other reserves		-	5,000	-	(5,000)
Balance at end of the financial year		2,896,886	1,200,029	1,625,062	71,796

Statement of Cash Flows

For the four years ending 30 June 2022

		Forecast Actual	Budget	Strategic Res	ource Plan Pro	ojections
	Notes	2017/18 \$'000 Inflows (Outflows)	2018/19 \$'000 Inflows (Outflows)	2019/20 \$'000 Inflows (Outflows)	2020/21 \$'000 Inflows (Outflows)	2021/22 \$'000 Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		109,052	113,893	117,475	121,737	126,126
Statutory fees and fines		21,243	21,455	22,047	22,596	23,161
User fees		21,254	21,490	23,198	23,499	25,090
Grants - Operating		9,348	9,663	9,982	10,260	10,414
Grants - Capital		715	175	3,250	4,500	500
Contributions - monetary		11,604	11,238	9,041	7,944	6,846
Reimbursements		1,184	1,401	1,432	1,465	1,498
Interest received		2,539	2,658	2,014	1,935	2,185
Trust funds and deposits taken/(repaid)		50	(81)	(3,260)	(4)	(4)
Other receipts		7,757	7,465	7,677	7,904	8,137
Net GST refund/(payment)		9,174	11,530	10,195	9,335	7,035
Employee costs		(61,310)	(64,275)	(66,748)	(69,329)	(72,058)
Materials and services		(67,242)	(72,569)	(73,535)	(73,334)	(73,326)
Other payments		(5,188)	(5,558)	(5,343)	(5,313)	(5,348)
Net cash provided by/(used in) operating activities	4.4.1	60,180	58,485	57,425	63,195	60,256
Cash flows from investing activities						
Payments for property, plant and equipment		(73,495)	(93,383)	(78,618)	(69,272)	(43,683)
Proceeds from sale of property, plant and				(=0	(00	
equipment Net cash provided by/(used in) investing		509	446	453	462	474
activities	4.4.2	(72,986)	(92,937)	(78,165)	(68,810)	(43,209)
Cash flows from financing activities						
Finance costs		(190)	(979)	(1,633)	(2,000)	(1,903)
Proceeds from borrowings		-	20,000	17,000	10,000	-
Repayment of borrowings		(1,591)	(1,500)	(3,500)	(5,200)	(6,200)
Net cash provided by/(used) in financing					· · ·	
activities Net increase/(decrease) in cash and cash	4.4.3	(1,781)	17,521	11,867	2,800	(8,103)
equivalents		(14,587)	(16,931)	(8,873)	(2,815)	8,944
Cash and cash equivalents at the beginning of the financial year		112,078	97,491	80,560	71,687	68,872
Cash and cash equivalents at the end of the financial year	4.4.4	97,491	80,560	71,687	68,872	77,816



Statement of Capital Works

For the four years ending 30 June 2022

		Forecast Actual	Budget	Strategic Resource Plan Projections		
		2017/18	2018/19	2019/20	2020/21	2021/22
	Notes	\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land		9,393	5,000	5,085	5,187	5,316
Total land		9,393	5,000	5,085	5,187	5,316
Heritage buildings		1,893	8,265	20,859	6,958	5,944
Buildings		12,957	11,344	19,375	28,486	6,721
Total buildings		14,850	19,609	40,234	35,444	12,665
Total property		24,243	24,609	45,319	40,631	17,981
Plant and equipment						
Heritage plant and equipment		414	460	264	270	276
Plant, machinery and equipment		2,084	2,327	2,486	2,551	2,690
Fixtures, fittings and furniture		831	413	351	410	359
Computers and telecommunications		435	685	519	529	574
Library books		950	950	1,073	993	1,018
Total plant and equipment		4,714	4,835	4,693	4,753	4,917
Infrastructure						
Roads		7,000	6,951	8,281	8,409	6,101
Bridges and culverts		214	125	280	285	292
Footpaths and cycleways		775	771	1,032	1,111	1,352
Drainage		1,105	1,541	1,616	1,723	1,967
Recreation, leisure and community facilities		2,230	5,402	3,824	3,854	2,355
Street trees		560	680	692	705	723
Parks, open space and streetscapes		28,908	45,191	9,697	4,601	4,556
Other infrastructure		2,019	1,918	1,963	1,976	2,185
Total infrastructure		42,811	62,579	27,385	22,664	19,531
Total capital works expenditure	4.5.1	71,768	92,023	77,397	68,048	42,429
Represented by:						
New asset expenditure		30,874	50,599	25,537	29,238	7,389
Asset renewal expenditure		26,485	25,704	28,408	25,022	23,576
Asset expansion expenditure		8,938	6,279	9,381	5,516	4,585
Asset upgrade expenditure		5,471	9,440	14,070	8,272	6,879
Total capital works expenditure	4.5.1	71,768	92,023	77,397	68,048	42,429
Funding sources represented by:						
Grants		715	175	3,250	4,500	500
Contributions		163	-		-	
Council cash		70,891	71,848	57,147	53,548	41,929
Borrowings		-	20,000	17,000	10,000	-
Total capital works expenditure	4.5.1	71,768	92,023	77,397	68,048	42,429

Statement of Human Resources

For the four years ending 30 June 2022

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2017/18	2018/19	2019/20	2020/21	2021/22
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	59,982	62,994	65,422	67,961	70,647
Employee costs - capital	1,975	2,001	2,068	2,138	2,210
Total staff expenditure	61,957	64,995	67,490	70,099	72,857
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	646.9	650.4	644.4	644.4	644.4
Total staff numbers	646.9	650.4	644.4	644.4	644.4

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

	Comprises						
Divisions	Budget	Permar	nent	Convol	Tamaaaran		
	2018/19	Full time	Part Time	Casual	Temporary		
	\$'000	\$'000	\$'000	\$'000	\$'000		
CEO Division	1,247	1,240	-	8	-		
Corporate Services	8,187	7,152	654	40	340		
Assets and Services	15,848	14,656	571	132	489		
Community and Culture	27,654	15,818	8,597	2,503	735		
Planning and Amenity	9,130	8,053	442	119	516		
Total staff expenditure	62,066	46,919	10,264	2,803	2,081		
Other expenditure	4,930						
Capitalised labour cost	(2,001)						
Total expenditure	64,995						

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

	Comprises						
Divisions	Budget	Permai	Permanent		Τ		
	2018/19	Full time	Part Time	Casual	Temporary		
	\$'000	\$'000	\$'000	\$'000	\$'000		
CEO Division	8.1	8.0	-	0.1	-		
Corporate Services	73.9	63.8	6.6	0.6	3.0		
Assets and Services	170.4	156.1	6.8	1.5	6.0		
Community and Culture	311.9	168.1	108.0	27.8	8.0		
Planning and Amenity	86.0	73.3	5.3	1.3	6.1		
Total staff	650.4	469.3	126.7	31.2	23.1		
Total staff	650.4						



4. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2018/19 the FGRS cap has been set at 2.25%. The cap applies to general rates and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.25% in line with the rate cap.

The actual percentage rate increases experienced by individual ratepayers will be different as this is a property revaluation year. In a revaluation year rate increases are impacted by the average general rate increase (2.25%) and the property valuation movements of individual properties relative to the average across the municipality. If your property increased by more in value than the average for the City of Stonnington your general rates will increase by more than 2.25% while if your property value increased by less than the average your rates will increase by less than 2.25% and may in fact reduce from the previous year.

Garbage, garden waste and recycling collection income will increase by 6.97%. The average service rate charge will increase between 0.8% and 7.4% as a result of the volatility in the recycling industry in the wake of the global crisis triggered by China's restrictions on the receipt of recyclable materials from Australia.

Recycling companies will charge a significant fee to Council for processing of household recycling. This has a major impact on Council costs.

Supplementary rates income will increase by \$0.07 million compared to 2017/18 forecast actual. Special rates and charges mainly related to Traders associations are budgeted at \$1.81 million.

Total rates and charges for 2018/19 will be \$113.93 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual	Budget	Change	
	2017/18	2018/19		
	\$'000	\$'000	\$'000	%
General rates*	86,479	89,865	3,386	3.9%
Service rates and charges	19,476	20,833	1,357	7.0%
Special rates and charges	1,773	1,815	42	2.4%
Supplementary rates and rate adjustments	1,192	1,259	67	5.6%
Interest on rates and charges	170	160	(10)	(5.9%)
Fotal rates and charges	109,090	113,932	4,842	4.4%

*In line with the rate cap established under the FGRS.

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Turne or close of land	2017/18	2018/19	
Type or class of land	cents/\$CIV	cents/\$CIV	Change
General rate for rateable residential properties	0.001098	0.000941	(14.3%)
General rate for rateable commercial properties	0.001098	0.000941	(14.3%)
Rate concession for rateable cultural and recreational properties	0.000824	0.000706	(14.3%)



4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land,

and the estimated total amount to be raised by general rates, compared with the previous

financial year

Type or class of land	2017/18	2018/19	Chang	ge
	\$'000	\$'000	\$'000	%
Residential	73,735	76,860	3,125	4.2%
Commercial	12,633	12,880	248	2.0%
Cultural and Recreational	111	123	12	10.6%
Total amount to be raised by general rates **	86,479	89,863	3,385	3.9%

** Total amount to be raised in the 2017/18 base above excludes \$1.4 million of annualised Supplementary Rates income expected to be raised during 2017/18.

When annualised Supplementary Rates for 2017/18 are included in the base (per the legislated State Government rate cap formula), the total % change for 2018/19 is 2.25%.

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2017/18	2018/19	2018/19 Change		
Type of class of land	Number	Number	Number	%	
Residential	55,927	57,125	1,198	2.1%	
Commercial	6,412	6,398	(14)	(0.2%)	
Cultural and Recreational	10	10	0	0.0%	
Total number of assessments	62,349	63,533	1,184	1.9%	

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

	2017/18	2018/19	Change	e
Type or class of land	\$'000	\$'000	\$'000	%
Residential	67,167,460	81,624,035	14,456,575	21.5%
Commercial	11,505,086	13,738,895	2,233,809	19.4%
Cultural and Recreational	134,645	173,695	39,050	29.0%
Total value of land	78,807,191	95,536,625	16,729,434	21.2%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2017/18 \$	Per Rateable Property 2018/19 \$	Change
Municipal	0	0	0.0%

4.4.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Cha	arge 2017/18	2018/19	
	\$	\$	Change
Municipal	0	0	0.0%

4.4.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2017/18 \$	Per Rateable Property 2018/19 \$	Change
Garbage Charge Minimum Residential	242.00	259.40	7.2%
Additional Bins - residential 120L bin	242.00	N/A	-



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Type of Charge	Per Rateable Property 2017/18 \$	Per Rateable Property 2018/19 \$	Change
Garbage Charge Minimum - Shared Bin (\$6 Discount) - residential	236.00	253.40	7.4%
Garbage Charge Minimum - Shared Bin (50% Discount) - residential	121.00	129.70	7.2%
Garbage Charge - residential 240L bin	439.00	458.00	4.3%
Additional Bins - residential 240L bin	439.00	N/A	-
Garbage Charge Minimum Commercial	242.00	259.40	7.2%
Additional Bins - commercial 120L bin Garbage Charge Minimum - Shared Bin (\$6 Discount)	242.00	N/A	-
- commercial 120L bin	236.00	253.40	7.4%
Garbage Charge - commercial 240L bin	439.00	458.00	4.3%
Additional Bins - commercial 240L bin	439.00	N/A	-
Garden Waste Charge - residential 120L bin	95.00	96.00	1.1%
Garden Waste Charge - residential 240L bin	129.00	130.00	0.8%
Garden Waste Charge - commercial 120L bin	95.00	96.00	1.1%
Garden Waste Charge - commercial 240L bin	129.00	130.00	0.8%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

	2017/18	2018/19	Change
	\$	\$	
Garbage Charge Minimum Residential	8,351,662	9,478,735	13.5%
Additional Bins - residential 120L bin	48,400	N/A	-
Garbage Charge Minimum - Shared Bin (\$6 Discount) - residential	2,644,852	2,849,990	7.8%
Garbage Charge Minimum - Shared Bin (50% Discount) - residential	15,004	16,083	7.2%
Garbage Charge - residential 240L bin	4,706,519	4,825,509	2.5%
Additional Bins - residential 240L bin	153,650	N/A	-
Garbage Charge Minimum Commercial	690,668	808,031	17.0%
Additional Bins - commercial 120L bin	48,400	N/A	-
Garbage Charge Minimum - Shared Bin (\$6 Discount)			
- commercial 120L bin	472	507	7.4%
Garbage Charge - commercial 240L bin	933,314	1,358,892	45.6%
Additional Bins - commercial 240L bin	482,900	N/A	-
Garden Waste Charge - residential 120L bin	336,775	376,224	11.7%
Garden Waste Charge - residential 240L bin	1,052,382	1,106,950	5.2%
Garden Waste Charge - commercial 120L bin	1,520	1,344	(11.6%)
Garden Waste Charge - commercial 240L bin	9,417	10,790	14.6%
Total	19,475,935	20,833,055	7.0%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2017/18 \$'000	2018/19 \$'000	Change
Rates and charges	86,479	89,863	3.9%
Service rates and charges	19,476	20,833	7.0%
Supplementary rates	1,490	1,259	(15.5%)
Total Rates and charges	107,445	111,956	4.2%



4.1.1(I) Fair Go Rates System Compliance

City of Stonnington Council is fully compliant with the State Government's Fair Go Rates System.

	_	2017/18	2018/19
Total Rates (\$'000)		84,734	87,766
Number of rateable properties (excluding Cultural and Recreational)		62,335	63,523
Base Average Rates	\$	1,359.33	\$ 1,381.64
Maximum Rate Increase (set by the State Government)		2.0%	2.25%
Capped Average Rate	\$	1,385.83	\$ 1,412.73
Maximum General Rates (\$'000)		86,386	89,741
Budgeted General Rates (\$'000)		86,368	89,741

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2018/19 estimated \$1,259,440; 2017/18 \$1,489,972);
- The variation of returned levels of value (eg: valuation appeals);
- · Changes in use of land such that rateable land becomes non-rateable land and vice versa; and
- · Changes in use of land such that residential land becomes commercial land and vice versa.

4.1.1(n) Differential rates

City of Stonnington has elected not to make a declaration of differential rates.



4.1.2 Statutory fees and fines

	Forecast Actual 2017/18	Budget 2018/19		e
	\$'000	\$'000	\$'000	%
Infringements and costs	13,796	13,840	44	0.32%
Court recoveries	2,819	2,985	166	5.89%
Town planning fees	2,611	2,811	200	7.66%
Land information certificates	135	114	(21)	(15.78%)
Permits	2,084	1,858	(226)	(10.82%)
Total statutory fees and fines	21,445	21,608	163	0.76%

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and traffic enforcement fees. Increases in statutory fees are made in accordance with legislative requirements.

This includes: increases in Statutory Planning fees (\$0.20 million), parking infringement activities and court recoveries (\$0.21 million); a decrease in Land Information Certificates fees (\$0.02 million); and an estimated decrease in Building Compliance and Municipal Building Surveyor's Office commercial permits and demolitions fees (\$0.10 million).

4.1.3 User fees

	Forecast Actual	Budget	Change	9
	2017/18	2018/19		
	\$'000	\$'000	\$'000	%
Aged and health services	631	717	87	13.73%
Leisure centre and recreation	4,947	4,968	21	0.42%
Child care/children's programs	4,584	4,767	183	3.99%
Parking	4,231	3,980	(251)	(5.94%)
Registration and other permits	658	806	148	22.54%
Building services	2,660	2,622	(38)	(1.41%)
Green fees	980	985	5	0.51%
Waste management services	969	921	(48)	(4.99%)
Other fees and charges	1,333	1,390	57	4.25%
Total user fees	20,994	21,157	163	0.78%

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include the use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home help services.

In setting the budget, the key principle for determining the level of user charges has been to ensure that unit increases are an average 3% or in line with market levels. There will be an overall minimal increase in income generated from these fees in 2018/19.

Aged care and health services will see a rise in centre based meals utilisations of \$0.07 million. Child care fees will increase by 4.0% or \$0.18 million in 2018/19 to cover for increased staffing costs. Statutory planning application permits income expected to rise by \$0.18 million.

Pay and display parking income is expected to decrease by \$0.25 million during the redevelopment of Cato Square in 2018/19.

A detailed listing of user fees is included in Appendix B.



4.1.4 Grants

	Forecast Actual	Budget	Chan	ge	
	2017/18	2018/19			
	\$'000	\$'000	\$'000	%	
Grants were received in respect of the following:					
Summary of grants					
Commonwealth funded grants	6,355	6,085	(270)	(4.25%)	
State funded grants	3,463	3,521	59	1.70%	
Total grants received	9,818	9,606	(211)	(2.15%)	
(a) Operating Grants					
Recurrent - Commonwealth Government					
Financial Assistance Grants	2,299	2,329	30	1.30%	
Aged & Home Care	2,990	2,935	(55)	(1.83%)	
Youth Services	290	275	(15)	(5.32%)	
Child care services	149	98	(51)	(34.13%)	
Recurrent - State Government					
Aged & Home Care	1,352	1,473	121	8.97%	
School crossing supervisors	246	246	0	0.02%	
Libraries	694	710	16	2.32%	
Home and Community Care Program for Younger People	0	87	87	0.00%	
Maternal and child health & Immunisation	770	753	(17)	(2.23%)	
Children & Youth	49	54	5	10.20%	
Total recurrent grants	8,839	8,960	121	1.37%	
Non-recurrent - Commonwealth Government					
Local Road Funding	222	448	226	101.72%	
Non-recurrent - State Government					
Community safety	19	0	(19)	(100.00%)	
Community health	22	23	1	3.98%	
Total non-recurrent grants	263	471	208	78.97%	
Total Operating Grants	9,102	9,431	329	3.62%	
(b) Capital Grants					
Recurrent - Commonwealth Government					
Roads to recovery	394	0	(394)	(100.00%)	
Total recurrent grants	394	0	(394)	(100.00%)	
Non-recurrent - Commonwealth Government					
Buildings	11	0	(11)	(1)	
Non-recurrent - State Government					
Buildings	58	0	(58)	(100.00%)	
Plant and machinery	7	0	(7)	(100.00%)	
Parks, open space and streetscapes	246	75	(171)	(69.45%)	
Recreational, leisure and community facilities	0	100	100	0.00%	
Total non-recurrent grants	322	175	(147)	(45.57%)	
Total Capital Grants	716	175	(541)	(75.54%)	
Total Grants	9,818	9,606	(211)	(2.15%)	



Operating Grants

Council receives various grants to continue to funds its operations. Some of the main grant programs are: Financial Assistant grants from Victoria Grants Commission \$2.3 million and Home and Community Care funding for aged care of \$4.4 million. Library services is expected to receive \$0.71 million to fund its operations and funding of \$0.25 million is anticipated for the School Crossing Supervisors program. Maternal and Child Health and Immunisation program is expected to receive grants of \$0.75 million to subsidise Council's funding.

Capital Grants

Council is expected to receive \$0.39 million as a part of Roads to Recovery program for 2017/18, the program is expected to finish for next year, nil grant is budgeted for 2018/19.

Council will receive \$0.08 million for Princes Gardens masterplan in 2018/19 and \$0.1 million from Sports and Recreation Victoria funding for the lighting upgrade at Righetti Oval.

Unspent grants received on condition that they be spent in a specific manner

	Forecast Actual 2017/18 \$'000	Budget 2018/19 \$'000
Balance at start of year	789	704
Received during the financial year and remained unspent at balance date	0	0
Received in prior years and spent during the financial year	85	704
Balance at year end	704	0



4.1.5 Contributions - monetary

	Forecast Actual	Budget	Change	,
	2017/18	2018/19		
	\$'000	\$'000	\$'000	%
Contributions	10,549	10,216	(333)	(3.15%)
Total contributions - monetary	10,549	10,216	(333)	(3.15%)

Contributions relate to monies paid by developers in regard to public open space (\$10.22 million in 2018/19), drainage and car parking in accordance with planning permits issued for property development.

Contributions are projected to decrease slightly from the 2017/18 forecast.

4.1.6 Other income

	Forecast Actual 2017/18 2018/19		Ch	ange
	\$'000	\$'000	\$'000	%
Interest	2,419	2,678	259	10.70%
Dividends	3	3	(0)	(6.25%)
Investment property rental	1,118	1,176	58	5.19%
Council works cost recovery	653	499	(155)	(23.66%)
Recycling cost recovery	180	0	(180)	(100.00%)
Fire service property levy administration	80	80	0	0.00%
State Revenue Office - valuation cost recovery	165	695	530	321.21%
Transport towing	83	86	3	3.56%
Other rent	5,133	5,181	47	0.92%
Other	713	340	(373)	(52.33%)
Total other income	10,549	10,738	189	1.79%

Other income relates to a range of items mainly from miscellaneous income items.

Interest income is expected to increase by \$0.26 million from higher cash balances and capital works deferred into 2018/19.

Council is expecting a recycling services temporary relief funding from the Victorian Government of \$0.18 million in 2017/18.

A general valuation cost recovery is expected from the State Revenue Office in 2018/19 for \$0.53 million.

4.1.7 Employee costs

	Forecast Actual	Budget	Ch	ange
	2017/18	2018/19		
	\$'000	\$'000	\$'000	%
Wages and salaries	45,951	49,072	3,121	6.79%
WorkCover	899	976	76	8.45%
Casual labour	2,732	2,519	(213)	(7.78%)
Annual leave and long service leave	6,056	5,827	(229)	(3.78%)
Superannuation	4,819	5,099	280	5.82%
Fringe benefits tax	551	556	5	0.85%
Other	949	946	(3)	(0.29%)
Total employee costs	61,957	64,995	3,038	4.90%

Employee costs include all labour related expenditure such as wages, salaries and on-costs such as allowances, leave entitlements, employer superannuation and workcover premium.



Employee costs are budgeted to increase by 4.9% or \$3.04 million compared to 2017/18. This increase relates to the following key factors:

- The renegotiation of Council's Enterprise Agreement (EA) is estimated to increase wages by 2.25% in 2018/19.
- A number of current position vacancies will be filled and a number of salary banding/step increments are estimated.
- There is a net increase of 3.5 FTEs in 2018/19. New positions or extensions budgeted include:
- 1.0 Full time equivalent (FTE) Landscape Architect temporary contract extension
- 3.0 FTE for transport and parking area due to the change in process of Parking infringement internal review
- 0.33 FTE position for Weighbridge operator.
- 1.0 FTE project manager/design engineer for 2 years due to significant capital program.
- 0.5 FTE for Health officer due to the increased food premises checking activities.
- 0.4 FTE for Maternal Child Health nurses due to increased birth notifications.
- 0.4 FTE for People and Culture funded from some savings in banding changes.
- Communications Advisor position increased from from 0.4 FTE to 1.0 FTE.
- 1.0 FTE NDIS officer position to help with the transition until Dec 2019.
- A Special Projects coordinator position 1.0 FTE to deliver significant major projects.
- Risk department re-alignment, additional 0.2 FTE for Business support officer position and 0.4 FTE for the Contracts Compliance Officer partly funded from re-banding of positions.
- 2 new temporary positions for Business Systems and Technology (1.0 FTE Project Support officer and 1.0 FTE Business Analyst position).

	Forecast Actual 2017/18	Budget 2018/19	Cha	ange
	\$'000	\$'000	\$'000	%
Contract payments	22,172	23,284	1,112	5.02%
Legal and consulting fees	2,865	2,772	(93)	(3.25%)
Stamp duty on summons and registration searches	2,417	2,506	89	3.68%
Building maintenance	1,302	1,303	1	0.08%
General maintenance	2,255	2,253	(2)	(0.07%)
Utilities	3,312	3,980	669	20.19%
Fire services	200	206	6	3.00%
Office administration/supplies	1,885	1,799	(86)	(4.56%)
Insurance	1,367	1,384	16	1.18%
Tipping fees and waste removal	4,084	4,107	23	0.57%
Activities and events	2,532	2,628	96	3.80%
Other	8,665	8,621	(44)	(0.51%)
Total materials and services	53,055	54,843	1,788	3.37%

4.1.8 Materials and services

Materials and services include the purchase of consumables, insurances, repairs and maintenance, payments to contractors for the provision of services and utility costs. Materials and services are forecast to increase by 3.37% or \$1.79 million compared to 2017/18.

There has been a significant increase in the cost of recyclable collection and processing (\$0.99 million). The cost of electricity and gas has risen and overall utilities is estimated to rise by 20.2% in 2018/19.



4.1.9 Depreciation and amortisation

	Forecast Actual 2017/18	Budget 2018/19	Ch	ange
	\$'000	\$'000	\$'000	%
Property	6,856	7,641	786	11.46%
Plant and equipment	3,540	3,634	94	2.66%
Infrastructure	7,640	7,765	125	1.64%
Intangible assets	1,011	851	(160)	(15.83%)
Total depreciation and amortisation	19,047	19,892	845	4.44%

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment, including infrastructure assets such as roads and drains.

The increase of \$0.85 million for 2018/19 is mainly due to the completion of the 2018/19 capital works program and the full year effect of depreciation on the 2017/18 capital works program. Refer to Section 4.5 'Capital works program' for a more detailed analysis of Council's capital works program for the 2018/19 year.

4.1.10 Borrowing costs

	Forecast Actual	Budget	Change	9
	2017/18	2018/19		
	\$'000	\$'000	\$'000	%
Interest bearing loans	180	963	783	435.00%
Finance leases	10	16	6	60.00%
Total borrowing costs	190	979	789	415.26%

Interest payable on loans and borrowings, including finance leases, are forecast to increase by \$0.79 million at the end of 2018/19.

This is due to new loan borrowings of \$20.0 million to contribute funding towards the strategic capital program of \$92.02 million in 2018/19.

4.1.11 Other expenses

	Forecast Actual 2017/18	Budget 2018/19	Ch	ange
	\$'000	\$'000	\$'000	%
Auditors' remuneration - external	72	74	2	2.21%
Auditors' remuneration - internal	127	132	5	3.54%
Councillors allowances	367	375	7	2.00%
Operating lease rentals	727	662	(65)	(8.98%)
Community grants	3,621	3,642	21	0.57%
Sundry other	3,421	3,760	339	9.91%
Total other expenses	8,336	8,644	308	3.69%

Other expenses relate to a range of unclassified items including non-recurrent operating initiatives included in the capital works program and other miscellaneous expenditure items.



4.2 Balance Sheet

Budgeted balance sheet

This section analyses the movements in assets, liabilities and equity between 2017/18 and 2018/19.

		Forecast Actual	Budget	Variance
		2017/18	2018/19	Variance
	Notes	\$'000	\$'000	\$'000
Current assets	4.2.1			
Cash and cash equivalents		97,491	80,560	(16,931)
Trade and other receivables		9,680	9,936	256
Other assets		1,570	1,612	42
Total current assets		108,741	92,108	(16,633)
Non-current assets	4.2.1			
Other financial assets		245	245	-
Investments in joint operations and subsidia	aries	2,962	2,962	-
Property, infrastructure, plant and equipment	nt	2,674,433	2,747,866	73,433
Investment property		8,850	8,850	-
Intangible assets		1,970	1,579	(391)
Total non-current assets		2,688,460	2,761,502	73,042
Total assets		2,797,201	2,853,610	56,409
Current liabilities	4.2.2			
Trade and other payables		17,072	17,076	(4)
Trust funds and deposits		6,121	6,060	61
Provisions		14,941	15,535	(594)
Interest-bearing loans and borrowings	4.2.3	1,500	3,500	(2,000)
Total current liabilities		39,634	42,171	(2,537)
Non-current liabilities	4.2.2			
Provisions		2,130	2,206	(76)
Interest-bearing loans and borrowings		6,000	22,500	(16,500)
Other liabilities		1,463	920	543
Total non-current liabilities		9,593	25,626	(16,033)
Total liabilities		49,227	67,797	(18,570)
Net assets		2,747,974	2,785,813	37,839
Equity				
Accumulated surplus	4.3.1	1,071,372	1,104,091	32,719
Reserves	4.3.2	1,676,602	1,681,722	5,120
Total equity		2,747,974	2,785,813	37,839

4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. The decrease in 2018/19 is due to the funding of an increased capital work program in 2018/19.

Trade and other receivables are monies owed to Council by ratepayers and others for rates, parking fines and service provision fees. These receivables are cyclical in nature and are actively managed.



Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by the Council over many years.

The increase in this balance is attributable to the net result of the capital works program (\$92.02 million of gross capital expenditure), offset by depreciation of assets (\$19.89 million), and the sale of property, plant and equipment (\$0.41 million).

4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to be slightly above 2017/18 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements.

Interest-bearing loans are borrowings by Council repayable in the next twelve months. Council is budgeting to repay loan principal of \$1.5 million during 2018/19.

The increase in liability reflects the additional loan borrowings for the Cato Square redevelopment project.

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

	Forecast	Budget	
	Actual		Variance
	2017/18	2018/19	
	\$'000	\$'000	\$'000
Current assets	108,741	92,108	(16,633)
Current liabilities	39,634	42,171	(2,537)
Working capital	69,107	49,937	(19,170)

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2017/18 \$	2018/19 \$
Amount borrowed as at 30 June of the prior year	9,000,000	7,500,000
Amount proposed to be borrowed	-	20,000,000
Amount projected to be redeemed	(1,500,000)	(1,500,000)
Amount of borrowings as at 30 June	7,500,000	26,000,000



4.3 Statement of changes in Equity

4.3.1 Accumulated Surplus

Accumulated surplus which is the value of all net assets less reserves that have accumulated over time. During the year an amount of \$5.12 million (net) is budgeted to be transferred from retained earnings to Council's reserves.

This reflects the transfer of open space and developer contributions to reserves and the subsequent usage of investment cash reserves to partly fund the capital works program and the transfer to the Future Fund. This is a transfer between equity balances only and does not impact on the total balance of equity.

4.3.2 Reserves

Asset Revaluation Reserve

	Balance at beginning of financial year	Revaluation increment	Revaluation decrement	Balance at end of financial year
2018/19 Budget	\$'000	\$'000	\$'000	\$'000
Asset Revaluation Reserve	1,625,062	-	-	1,625,062

Other Reserves

	Balance at beginning of financial year	Transfer from accumulated surplus	Transfer to accumulated surplus	Balance at end of financial year
2018/19 Budget	\$'000	\$'000	\$'000	\$'000
Other Reserves				
- Open Space Reserve	31,729	10,803	(8,000)	34,532
- Developer Contributions	1,051	27	-	1,078
- Future Fund Reserve	17,778	3,000	-	20,778
- Infrastructure - Roads Damaged				
Reserve	272	-	-	272
- Park Reinstatement Reserve	710	-	(710)	0
Total Other Reserves	51,540	13,830	(8,710)	56,660
Total Reserves	1,676,602	13,830	(8,710)	1,681,722

The Asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuations.

An amount of \$13.83 million is budgeted to be transferred from accumulated surplus to Open Space, Developer Contributions and the Future Fund reserves in 2018/19; \$8.0 million is to be utilised from the open space reserve to fund strategic property purchases and the capital program, and \$0.71 million from the Park Reinstatement Reserve for works in Gardiner Park.

Council's reserves have been allocated for specific future purposes by Council and include:

- Open Space Reserve
- Developer Contributions
- Future Fund Reserve
- Infrastructure Roads Damaged Reserve
- Park Reinstatement Reserve

The Open Space Reserve and Developer Contributions Reserves are used to record developer contributions and utilisation of these reserves are to purchase or develop open space assets.

The Future Fund Reserve is a reserve created to assist Council when making strategic property acquisitions and funds for Council to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability.

The Infrastructure - Roads Damaged Reserve is created to enable Council to utilise forfeited road asset protection and work zones maintenance bonds on road and signage maintenance.

The Park Reinstatement Reserve is created for recording of funds received as a result of occupation of Gardiner Park by VicRoads.



4.4 Statement of Cashflow

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2018/19 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- Investing activities Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- Financing activities Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to/from other organisations. These activities also include repayment of the principal component of loan repayments for the year.

Budgeted cash flow statement

		Forecast		
		Actual	Budget	Variance
		2017/18	2018/19	
	Notes	\$'000	\$'000	\$'000
Cash flows from operating activities				
Receipts				
Rates and Charges		109,052	113,893	4,841
Statutory fees and fines		21,243	21,455	212
User Fees		21,254	21,490	236
Grants - Operating		9,348	9,663	315
Grants - Capital		715	175	(540)
Contributions - monetary		11,604	11,238	(366)
Reimbursements		1,184	1,401	217
Interest received		2,539	2,658	119
Other receipts		7,757	7,465	(292)
Net GST refund/(payment)		9,174	11,530	2,356
Payments				
Employee costs		(61,310)	(64,275)	(2,965)
Materials and services		(67,242)	(72,569)	(5,327)
Trust funds and deposits taken/(repaid)		50	(81)	(131)
Other payments		(5,188)	(5,558)	(370)
Net cash provided by operating activities	4.4.1	60,180	58,485	(1,695)
Cash flows from investing activities				
Payments for property, infrastructure, plant & equipment		(73,495)	(93,383)	(19,888)
Proceeds from sale of property, infrastructure, plant &				
equipment		509	446	(63)
Net cash used in investing activities	4.4.2	(72,986)	(92,937)	(19,951)
Cash flows from financing activities				
Finance costs		(190)	(979)	(789)
Proceeds from borrowings		-	20,000	20,000
Repayment of borrowings		(1,591)	(1,500)	91
Net cash provided by/(used in) financing activities	4.4.3	(1,781)	17,521	19,302
Net increase/(decrease) in cash and cash equivalents		(14,587)	(16,931)	(2,344)
Cash and cash equivalents at the beginning of the finance	ial year	112,078	97,491	(14,587)
Cash and cash equivalents at the end of the financial				
year	4.4.4	97,491	80,560	(16,931)



4.4.1 Net cash flows provided by/used in operating activities

The decrease in cash inflows from operating activities is mainly due to: \$0.37 million reduction in contributions; \$2.97 million increase in employee costs; and \$5.33 million increase in materials and services.

Partially offsetting these cash flow reductions is a \$2.36 million increase in the net GST refund and \$4.84 million increase in rates and charges, which is in line with the 2.25% increase in average rates.

4.4.2 Net cash flows provided by/used in investing activities

The increase in payments for investing activities represents the planned large increase in capital works expenditure disclosed in Section 4 of this budget report.

4.4.3 Net cash flows provided by/used in financing activities

For 2018/19, the total of interest bearing loans and borrowings proceeds is \$20.0 million, repayments of \$1.5 million and finance charges is \$0.98 million.

4.4.4 Cash and cash equivalents at the end of the financial year

Total cash and investments is forecast to decrease by \$16.93 million to \$80.56 million as at the end of 2018/19, reflecting Council's strategy of using excess cash and investments to enhance and create new infrastructure.

4.5. Capital works program

For the Year Ended 30 June 2019

This section presents a listing of the capital works projects that will be undertaken for the 2018/19 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Forecast Actual	Budget	Chang	ge
	2017/18	2018/19		
	\$'000	\$'000	\$'000	%
Property	24,243	24,609	366	1.51%
Plant and equipment	4,714	4,835	121	2.57%
Infrastructure	42,810	62,579	19,769	46.18%
Total	71,767	92,023	20,256	50.26%

		Α	Asset expenditure type				Summary of funding sources				
Capital Works Area	Project Cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Property	24,609	7,020	11,852	3,441	2,295	0	0	24,609	0		
Plant and equipment	4,835	690	3,657	303	185	0	0	4,835	0		
Infrastructure	62,579	42,889	10,195	5,695	3,799	175	0	42,404	20,000		
Total	92,023	50,599	25,704	9,439	6,280	175	0	71,848	20,000		

Works carried forward (\$23.69 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to planning issues, weather delays and extended consultation. For the 2017/18 year, the forecasted \$23.69 million of capital works incomplete will be carried forward into the 2018/19 year.

The more significant projects include the Cato Square redevelopment (\$15.18 million), Prahran Town Hall masterplan development (\$1.08 million), Dunlop Pavilion redevelopment (\$2.50 million), floodlight upgrade program (\$0.31 million), Gardiner Park redevelopment (\$1.25 million), Harold Holt Swim Centre masterplan implementation and Harold Holt Swim Centre Diving Tower refurbishment (\$1.09 million), Harold Holt Swim Centre water treatment system upgrade (\$0.13 million), Yarra River biodiversity (\$0.40 million) and Toorak/SouthYarra Library air conditioning (\$1 million).

Total Property (\$24.61 million)

The property class comprises land and buildings including community facilities, municipal offices, sports facilities and pavilions.

The more significant projects include Strategic Land purchase for open space (\$5.0 million), Percy Treyvaud masterplan (\$2.0 million), Prahran Town Hall redevelopment (\$3.53 million), Lansbury pavilion (\$0.33 million), Harold Holt Swim Centre pool tiling (\$0.17 million), Harold Holt Swim Centre Master Plan (\$2.10 million), Energy efficiency upgrades to Council buildings (\$0.50 million), Prahran Aquatic Centre feasibility and redevelopment (\$0.10 million) and Prahran Market works (\$0.60 million).

Total Plant and Equipment (\$4.84 million)

Plant and equipment includes: heritage plant and equipment; plant, machinery and equipment; fixtures, fittings and furniture; computers and telecommunications; and library books.

For the year 2018/19, \$4.84 million will be expended on plant, equipment and other projects. The more significant projects include ongoing cyclical replacement of the plant and vehicle fleet (\$2.33 million), information technology (\$0.69 million), fixtures, fittings and furniture upgrades (\$0.41 million), library materials (\$0.95 million), and the art and sculpture acquisition program (\$0.26 million).





Total Infrastructure (\$62.58 million)

Infrastructure includes roads, bridges, footpaths, cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscape improvements and other infrastructure.

For the year 2018/19, \$7.74 million will be spent on road projects incorporating bridges, culverts, footpaths and cycleways, including:

Local road resurfacing (\$2.20 million); Millewa Avenue refurbishment (\$0.55 million); Chatham Street road refurbishment (\$0.70 million); Izett Street road refurbishment (\$1.20 million); Wattle Street road refurbishment (\$0.60 million); Cato Street road refurbishment (\$0.45 million); bridges renewal (\$0.13 million); footpath road safety works (\$0.70 million).

\$1.54 million will be spend on drainage projects, including various drainage improvements and upgrade works from street refurbishments and upgrade works.

\$28.77 million will be expended on parks, open space and streetscapes, including: the Cato St redevelopment project (\$23.81 million); Yarra River Biodiversity (\$0.99 million); Forrest Hill Masterplan (\$0.70 million); Princes Gardens masterplan (\$0.92 million); and Windsor Siding Masterplan (\$0.25 million).

\$4.48 million will be spent on Recreational, Leisure and Community facilities, with (\$1.30 million) on Gardiner Park redevelopment, (\$1.0 million) towards Toorak park masterplan implementation, (\$0.32 million) on the floodlighting upgrade program, (\$0.25 million) on tennis facility renewals, (\$0.30 million) on sportsground facilities upgrade and (\$0.40 million) on Malvern valley golf course ball risk mitigation.

\$0.68 million will be spent on street trees.

Other new infrastructure expenditure of \$1.92 million includes: (\$0.95 million) on Bicycle Strategy; (\$0.31 million) on Road Safety Works; (\$0.24 million) on signage; (\$0.42 million) on other infrastructure.

Expenditure Type: Asset Renewal (\$25.70 million), New Assets (\$50.60 million), Upgrade (\$9.44 million) and Expansion (\$6.28 million)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories, which constitute expenditure on new assets mainly, are the Cato Street Development (\$38.97 million), Strategic Land Purchase (\$5.0 million), Percy Treyvaud (\$2.0 million), Sculptures and Artworks (\$0.46 million). The remaining capital expenditure represents renewals and expansion/upgrades of existing assets.

4.5.2 Current Budget

		Α	Asset expenditure type				Summary of funding sources			
Capital Works Area	Project Cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
PROPERTY										
Land	5,000	5,000	-	-	-	-	-	5,000	-	
Buildings	7,604	2,020	4,594	594	396	-	-	7,604	-	
Heritage buildings	5,974	-	2,551	2,053	1,370	-	-	5,974	-	
TOTAL PROPERTY	18,578	7,020	7,145	2,647	1,766	-	-	18,578	-	
PLANT AND EQUIPMENT										
Heritage Plant and										
Equipment	260	260	-	-	-	-	-	260	-	
Plant, Machinery and										
Equipment	2,327	120	2,207	-	-	-	-	2,327	-	
Fixtures, Fittings and										
Furniture	413	70	140	122	81	-	-	413	-	
Computers and	005	40	005	450	10.1			005		
Telecommunications	685	40	385	156	104	-	-	685	-	
Library Books	950	-	925	25	-	-	-	950	-	
EQUIPMENT	4,635	490	3,657	303	185	-	-	4,635	-	
INFRASTRUCTURE										
Roads	6,840	817	4,750	763	510	-	-	6,841	-	
Bridges and culverts	125	-	125	-	-	-	-	125	-	
Footpaths and Cycleways	771	90	539	85	56	-	-	771	-	
Drainage	1,542	181	1,079	169	113	-	-	1,541	-	
Recreation, Leisure and	,		,					,		
Community Facilities	4,478	180	1,533	1,659	1,106	100	-	4,378	-	
Street Trees	680	-	200	288	192	-	-	680	-	
Parks, Open Space and										
Streetscapes	28,765	24,832	1,394	1,523	1,016	75	-	8,690	20,000	
Other Infrastructure	1,918	363	465	654	436	-	-	1,918	-	
TOTAL	45 140	26 462	10.095	E 114	2 4 2 0	175		24 044	20.000	
INFRASTRUCTURE	45,119	26,463	10,085	5,141	3,429	175	-	24,944	20,000	
TOTAL NEW CAPITAL										
WORKS 2018/19	68,332	33,973	20,887	8,091	5,380	175	-	48,157	20,000	

4.5.3 Works carried forward from the 2017/18 year

		Α	sset expe	enditure t	уре	Sun	Summary of funding sources				
Capital work area	Project	New	Renewal	Upgrade	Expansion	Grants	Contribution		Borrowing		
	Cost \$'000	\$'000	\$'000	\$'000	\$'000	\$'000	s \$'000	Cash \$'000	s \$'000		
PROPERTY	φ 000	\$ 000	φ 000	\$ 000	φ 000	\$ 000	\$ 000	<i>\</i>	φ 000		
Land	-	-	-	-	-	-	-	-	-		
Buildings	3,740	-	3,140	360	240	-	-	3,740	-		
Heritage buildings	2,291	-	1,567	434	289	-	-	2,291	-		
TOTAL PROPERTY	6,031	-	4,707	794	529	-	-	6,031	-		
PLANT AND EQUIPMENT											
Heritage Plant and											
Equipment	200	200	-	-	-	-	-	200	-		
Plant, Machinery and											
Equipment	-	-	-	-	-	-	-	-	-		
Fixtures, Fittings and Furniture											
Computers and	-	-	-	-	-	-	-	-	-		
Telecommunications	-	-	-	-	-	-	-	-	-		
Library Books	-	-	-	-	-	-	-	-	-		
TOTAL PLANT AND											
EQUIPMENT	200	200	-	-	-	-	-	200	-		
INFRASTRUCTURE											
Roads	110	-	110	-	-	-	-	110	-		
Bridges and culverts	-	-	-	-	-	-	-	-	-		
Footpaths and Cycleways	-	-	-	-	-	-	-	-	-		
Drainage	-	-	-	-	-	-	-	-	-		
Recreation, Leisure and											
Community Facilities	924	-	-	554	370	-	-	924	-		
Street Trees	-	-	-	-	-	-	-	-	-		
Parks, Open Space and											
Streetscapes	16,426	16,426	-	-	-	-	-	16,426	-		
Other Infrastructure TOTAL	-	-	-	-	-	-	-	-	-		
INFRASTRUCTURE	17,460	16,426	110	554	370	_	-	17,460	_		
	17,400	10,720	110	554	510	-		17,400			
TOTAL CARRIED	I				1						
FORWARD WORK											
2017/18	23,691	16,626	4,817	1,348	899	-	-	23,691	-		
	00.000	50 500	05 70 /	0.400	0.000	4-5		74 0 40			
TOTAL CAPITAL WORKS	92,023	50,599	25,704	9,439	6,280	175	-	71,848	20,000		



5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

la diasta a		Notes	Actual	Forecast	Budget	The second s	ic Resource Pl	an	Trend
Indicator			2016/17	2017/18	2018/19	P 2019/20	Projections 2020/21	2021/22	+/0/-
Operating Position									
Adjusted Underlying Result	Adjusted underlying result / Adjusted underlying revenue	1	15.5%	16.7%	15.5%	14.4%	14.3%	14.4%	0
Liquidity									
Working Capital	Current assets / current liabilities	2	321%	274%	218%	203%	187%	203%	0
Unrestricted cash	Unrestricted cash / current liabilities	3	-197%	231%	177%	167%	153%	169%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	8.9%	7.0%	23.2%	34.0%	36.8%	30.6%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		2.7%	1.6%	2.2%	4.4%	6.0%	6.5%	-
Indebtedness	Non-current liabilities / own source revenue		7.1%	5.9%	15.3%	21.7%	23.1%	19.0%	-
Asset renewal	Asset renewal expenditure / depreciation	5	119.4%	146.9%	135.0%	140.4%	120.2%	107.9%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	6	61.0%	62.6%	63.3%	63.6%	63.9%	63.9%	0
Rates effort	Rate revenue / CIV of rateable properties in the municipality	9	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0
Efficiency									
Expenditure level	Total expenditure / no. of property assessments		\$2,338	\$2,287	\$2,351	\$2,377	\$2,414	\$2,458	-



		Notes	Actual	Forecast	Budget	Strategi	Strategic Resource Plan		Trend
Indicator						Р	rojections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	+/0/-
Revenue level	Residential rate revenue / No. of residential property assessments		\$1,632	\$1,730	\$1,762	\$1,796	\$1,830	\$1,866	-
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		14.4%	14.8%	14.7%	14.7%	14.7%	14.7%	0

Key to Forecast Trend:

+ Forecast improvement in Council's financial performance/financial position indicator

o Forecasts that Council's financial performance/financial position indicator will be steady

- Forecast deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Financial performance is expected to deteriorate from 2017/18 to 2019/20 from increased borrowing costs, increasing utility costs and depreciation expenses above inflation. This will increase Council's reliance on its cash reserves to deliver the adopted capital program during that period. This will stabilise in 2020/21 through modest user fee income increases, operational efficiencies and cost control measures and assumed rate cap stability. Financial performance will be at risk should future reductions in the rate cap occur.

2 Working Capital - The proportion of current liabilities represented by current assets. Working capital is forecast to decrease from 2016/17 levels due to continued use of cash reserves to fund the extensive capital program. It is forecast to start recovering from 2021/22 as the capital program returns closer to historically more average levels.

3 Unrestricted cash - Reflects the broad objective that sufficient cash which is free of restrictions is available to pay bills as and when they fall due. The indicator is negative in 2016/17 due to term deposits with maturity over 90 days classified under Other Financial Assets. When term deposits with maturity over 90 days is included with cash and cash equivalents the indicator for 2016/17 is 67%. Further, the unrestricted cash ratio beyond 2016/17 is strong as the open space, developers contributions and offstreet parking reserves (effective 2017/18 onwards) are no longer classed as 'externally' restricted reserves.

4 Loans and borrowing compared to rates - Trend indicates Council's new long term borrowings to part fund major capital works over the next four years.

5 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

6 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council is increasingly more reliant on rate revenue compared to all other revenue sources.



Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 5 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that whilst the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information	Page
А	Budget process	43
В	Fees and charges schedule	44
С	Four year capital works program	71
С	Operating Initiatives	93



Appendix A Budget process

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2018/19 budget, which is included in this report, is for the year 1 July 2018 to 30 June 2019 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a budgeted Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2018 in accordance with the Act and Regulations, and are consistent with the annual financial statements which are prepared in accordance with the Australian Accounting Standards. The budget includes Council's interest in the Regional Landfill Clayton South joint venture which is presented in the financial accounts as an associate investment.

The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, Officers firstly review and update Council's long term financial projections. Financial projections for at least four years are ultimately included in Council's Strategic Resource Plan, which is the key medium-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with Officers preparing the operating and capital components of the annual budget during December and January. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during February to April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June and a copy submitted to the Minister after adoption. The key dates for the budget process are summarised below:

Budget process	Timing
1. Minister of Local Government announces maximum rate increase	Dec
2. Officers update Council's long term financial projections	Dec/Jan
3. Officers prepare operating and capital budgets	Jan/Feb
4. Council to advise ESC if it intends to make a rate variation submission	Jan/Feb
5. Councillors consider draft budgets at informal briefings	Feb/April
6. Council submits formal rate variation submission to ESC (if appropriate)	Mar
7. Proposed budget submitted to Council for approval	Apr
8. Public notice advising intention to adopt budget	Apr
9. Budget available for public inspection and comment	Apr/May
10. Public submission process undertaken	Мау
11. Submissions period closes (28 days)	Мау
12. Submissions considered by Council	Мау
13. Budget and submissions presented to Council for adoption	Jun
14. Copy of adopted budget submitted to the Minister	Jun
15. Revised budget where a material change has arisen	Jul-Sep



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Garbage Charges					
Garbage Charges - Residential					
Waste Management Charge – minimum	Non Statutory	Per Bin	242.00	259.40	7.2%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	439.00	458.00	4.3%
Waste Management Charge – minimum- Shared Bin Discount - 120 Litre (\$6.00)	Non Statutory	Per Bin	236.00	253.40	7.4%
Waste Management Charge – minimum - Shared Bin Discount - 120 Litre (50% discount)	Non Statutory	Per Bin	121.00	129.70	7.2%
Additional 120 Litre Bin	Non Statutory	Per Bin	242.00	N/A	1.270
Additional 240 Litre Bin	,	Per Bin			-
	Non Statutory	Perbin	439.00	N/A	-
Garbage Charges - Commercial					
Waste Management Charge – minimum	Non Statutory	Per Bin	242.00	259.40	7.2%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	439.00	458.00	4.3%
Waste Management Charge – minimum- Shared Bin Discount - 120 Litre (\$6.00)	Non Statutory	Per Bin	236.00	253.40	7.4%
Additional 120 Litre Bin	Non Statutory	Per Bin	242.00	N/A	-
Additional 240 Litre Bin	Non Statutory	Per Bin	439.00	N/A	-
Garden Waste Charges - Residential					
120 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	95.00	96.00	1.1%
240 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	129.00	130.00	0.8%
Garden Waste Charges - Commercial					
120 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	95.00	96.00	1.1%
240 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	129.00	130.00	0.8%
Other rate charges	······				
Land information and valuation certificates (subject to change in Apr)	Statutory	Per Request	25.90	26.30	1.5%
Land information and valuation certificates urgent fee (required within 24 hours)	Non Statutory	Per Request	50.00	55.00	10.0%
Fees for access to or provision of regulatory information. Adverse possession supporting					
information fee	Non Statutory	Per Request	155.00	160.00	3.2%
Dishonoured cheque administration fee	Non Statutory	Per Dishonour	26.00	26.00	0.0%
Declined credit card and debit card fee Ownership, rating and property information	Non Statutory	Per Decline	26.00	26.00	0.0%
historical search	Non Statutory	Per Request	155.00	155.00	0.0%
Title search fee	Non Statutory	Per Search	-	25.00	-
Company Search fee	Non Statutory	Per Search	-	25.00	-
Governance & Corporate Support Freedom of Information Request (subject to change in May)	Statutory	Per Request	28.40	28.90	1.8%
Aged Care Services Specific Home Care					



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Low Income Range	Statutory	Per Hour	5.50	5.65	2.7%
Medium Income Range	Statutory	Per Hour	7.60	7.85	3.3%
High Income Range	Statutory	Per Hour	16.10	17.10	6.2%
Care Services (Including Respite and Persona	l Care)				
Single Pension	Statutory	Per Hour	5.50	5.65	2.7%
Couple Pension	Statutory	Per Hour	7.25	7.45	2.8%
Medium Rate	Statutory	Per Hour	17.50	18.00	2.9%
High Rate	Statutory	Per Hour	37.85	40.00	5.7%
TAC/ Workcover	Statutory	Per Hour	87.05	89.65	3.0%
Packaged Care	Statutory	Per Hour	87.05	89.65	3.0%
Linkages - Core	Statutory	Per Hour	5.50	5.65	2.7%
Linkages - Other	Statutory	Per Hour	87.05	89.65	3.0%
Home Maintenance	· · · · · ·				
Low Income Range	Non Statutory	Per Hour	11.75	12.10	3.0%
Medium Income Range	Non Statutory	Per Hour	19.10	19.70	3.1%
High Income Range	Non Statutory	Per Hour	46.90	49.00	4.5%
Full Cost Recovery	Non Statutory	Per Hour	87.40	90.00	3.0%
Transport Service	,				
Clients	Non Statutory	Per Trip	3.00	3.10	3.3%
Chris Gahan Centre					
Community Group Hire	Non Statutory	Per hour	51.50	53.00	2.9%
ADASS (Includes a meal)					
Average Income applicants	Non Statutory	Per Session	8.50	8.75	2.9%
High Income applicants	Non Statutory	Per Session	31.00	32.00	3.2%
Full Cost Recovery	Non Statutory	Per Session	93.20	96.00	3.0%
Food Services			00.20	00.00	0.070
Delivered Meals	Non Statutory	Per Meal	9.30	9.55	2.7%
Centre Based Meals	Non Statutory	Per Meal	8.90	9.10	2.2%
Full Cost Recovery	Non Statutory	Per Meal	22.20	22.85	2.9%
Grattan Gardens Community Centre		Per Hour		00.00	
Casual Fee - Activity Hall	Non Statutory	Per Hour	-	39.00	-
Casual Fee - Meeting Room Casual Fee - Studio	Non Statutory		-	36.00	-
	Non Statutory	Per Hour	-	36.00	-
Child Care Services					
Princes Close Child Care Centre:					
Under Three (3) Years Old:					
Long Day Care (Princes Close) 1st July	Non Statutory	Day Rate	118.50	123.00	3.8%
Long Day Care (Princes Close) 1st July	Non Statutory	Week	591.50	615.00	4.0%
Other Fees:				0.000	
Registration Charge	Non Statutory	Initial Start	18.50	19.00	2.7%
Casual Day Surcharge - Long Day Care	Non Statutory	Per booking	6.00	6.50	8.3%
Late Collection Fee - All Services	Non Statutory	10 minutes	24.50	25.00	2.0%
			27.00	20.00	2.070
Grosvenor St Child Care Centre:					

Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Under Three (3) Years Old:					
Long Day Care (Grosvenor) 1st July	Non Statutory	Day Rate	116.50	121.00	3.9%
Over Three (3) Years Old:					
Long Day Care (Grosvenor) 1st July	Non Statutory	Day Rate	114.50	119.00	3.9%
Other Fees:					
Registration Charge	Non Statutory	Initial Start	18.50	19.00	2.7%
Late Collection Fee - All Services	Non Statutory	10 minutes	24.50	25.00	2.0%
Winter St Child Care Centre:					
Under Three (3) Years Old:					
Occasional Care	Non Statutory	Hour	15.00	15.50	3.3%
Occasional Care	Non Statutory	Day Rate	103.00	107.00	3.9%
Over Three (3) Years Old:					
Occasional Care	Non Statutory	Hour	15.00	15.50	3.3%
Occasional Care	Non Statutory	Day Rate	103.00	107.00	3.9%
Other Fees:					
Registration Charge	Non Statutory	Initial Start	18.50	19.00	2.7%
Late Collection Fee - All Services	Non Statutory	10 minutes	24.50	25.00	2.0%
Cancellation Fee	,				
50% of Day Rate	Non Statutory	Per Cancellation	51.50	53.50	3.9%
Afternoon Session (Jan - Jun)	Non Statutory	Per Session	47.00	47.00	0.0%
					0.070
Hornbrook Child Care Centre:					
Over Three (3) Years Old:					
Long Day Care (Hornbrook)	Non Statutory	Day Rate	116.50	121.00	3.9%
Long Day Care (Hornbrook)	Non Statutory	Week	581.00	604.00	4.0%
Other Fees:			001100	001100	1.070
Registration Charge	Non Statutory	Initial Start	18.50	19.00	2.7%
Casual Day Surcharge - Long Day Care	Non Statutory	Per booking	6.00	6.00	0.0%
Late Collection Fee - All Services	Non Statutory	10 minutes	24.50	25.00	2.0%
			24.00	20.00	2.070
Maternal & Child Health Services					
Parent information sessions	Non Statutory	Per Session	28.50	30.00	5.3%
Birthday Parties	Non Statutory	Per party	85.00	95.00	11.8%
Psychodrama Group	Non Statutory	Per Series	420.00	435.00	3.6%
CPR parent sessions	Non Statutory	Per session	300.00	300.00	0.0%
Immunisation *					
Twinrix Adult (Hep-A & Hep-B) - (3 doses)	Non Statutory	Per Vaccination	289.30	289.30	0.0%
Twinrix Junior (Hep-A & Hep-B) - (increased					
from 1 to 3 doses)	Non Statutory	Per Vaccination	208.80	208.80	0.0%
Adult Hepatitis - A (2 doses)	Non Statutory	Per Vaccination	190.80	190.80	0.0%
Infant Hepatitis - A (2 doses)	Non Statutory	Per Vaccination	187.30	187.30	0.0%
Adult hepatitis -B (3 doses)	Non Statutory	Per Vaccination	128.30	128.30	0.0%
Paediatric varicella	Non Statutory	Per Vaccination	101.40	101.40	0.0%
Adult varicella (2 doses)	Non Statutory	Per Vaccination	173.00	173.00	0.0%
Adult Boosterix	Non Statutory	Per Vaccination	62.00	62.00	0.0%
*Prices fluctuates					



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Sporting Ground and Pavilion Charges	2				
Club Allocations - Summer Season	Non Statutory	40% of total maintenance cost	40%	40%	0.0%
Club Allocations - Winter Season	Non Statutory	40% of total maintenance cost	40%	40%	0.0%
Summer and Winter Season User Bonds:	,				
Bond Per Key	Non Statutory	Per Key	200.00	200.00	0.0%
Sporting Ground Charges	,				
School Allocations	Non Statutory	Per Year	10,400.00	10,700.00	2.9%
Sporting Ground Charges - Casual Use	,		-,		
Bond - Sports Ground	Non Statutory	Bond	500.00	500.00	0.0%
Bond Per Key	Non Statutory	Bond Per Key	-	200.00	-
Sporting Clubs & Community Groups - Stonnington Based	Non Statutory	Per Hour	50.00	55.00	10.0%
Sporting Clubs & Community Groups - Other	Non Statutory	Per Hour	100.00	110.00	10.0%
Private Activities - Commercial or Corporate Groups	Non Statutory	Per Hour	200.00	220.00	10.0%
Sporting Pavilion Charges - Casual Use					
Bond - Sports Pavilion	Non Statutory	Bond	500.00	500.00	0.0%
Bond Per Key	Non Statutory	Bond Per Key	-	200.00	-
Sporting Clubs & Community Groups	Non Statutory	Per Hour	20.00	25.00	25.0%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Hour	85.00	100.00	17.6%
Outdoor Sports Court - Casual Use					
Sporting Clubs, Community Groups & Individuals	Non Statutory	Per Hour	20.00	20.00	0.0%
Private Activities - Commercial & Corporate Groups	Non Statutory	Per Hour	80.00	80.00	0.0%
Bond - Events	Non Statutory	Bond	200.00	200.00	0.0%
Skate Parks - Event Use					
Skate Ramp and/or Park	Non Statutory	Per Event	300.00	500.00	66.7%
Bond	Non Statutory	Bond	500.00	500.00	0.0%
Functions In Parks					
Functions In Parks - Bond	Non Statutory	Bond	200.00	200.00	0.0%
Community Activity	Non Statutory	Per Day	130.00	135.00	3.8%
Private Activities/Individuals	Non Statutory	Per Day	130.00	135.00	3.8%
Private Activities/Corporation	Non Statutory	Per Day	515.00	530.00	2.9%
Wedding Ceremony	Non Statutory	Per Day	345.00	355.00	2.9%
Commercial Activity	Non Statutory	Per Day	1,400.00	1,450.00	3.6%
Orrong Romanis Recreation Centre					
Court Hire - Not for Profit	Non Statutory	Per Hour	40.00	41.00	2.5%
Court Hire - Private / Commercial	Non Statutory	Per Hour	52.00	54.50	4.8%



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Food and Health Act Registrations					
Food Act Premises					
Class 1 Premises	Statutory	Per Application	630.00	650.00	3.2%
Class 2 Premises	Statutory	Per Application	610.00	630.00	3.3%
Class 3 Premises	Statutory	Per Application	558.00	575.00	3.0%
	Statutory	Per Employee	556.00	575.00	3.0 %
Additional employees over 5	Statutory	>5	28.00	29.00	3.6%
Up to Maximum fee	Statutory	Various	3,092.00	3,185.00	3.0%
Plans Assessment Fee	Non Statutory	Per Application	124.00	128.00	3.2%
Transfer fee (Class 1)	Statutory	Per Application	315.00	325.00	3.2%
Transfer fee (Class 2)	Statutory	Per Application	305.00	315.00	3.3%
Transfer fee (Class 3)	Statutory	Per Application	279.00	288.00	3.2%
Temporary Food Premises Registration -	Statutory		219.00	200.00	5.2 /0
Commercial Class 2	Statutory	Per Application	595.00	615.00	3.4%
Temporary Food Premises Class 2 -					
Registration for 2 days maximum	Statutory	Per Application	80.00	82.00	2.5%
Temporary Food Premises Registration -					
Commercial Class 3	Statutory	Per Application	545.00	560.00	2.8%
Temporary Food Premises Class 3 -					
Registration for 2 days maximum	Statutory	Per Application	60.00	62.00	3.3%
Community Clubs	Statutory	Per Application	79.00	81.00	2.5%
Public Health and Wellbeing Act Premises					
Prescribed accommodation	Statutory	Per Application	356.00	367.00	3.1%
Each extra apartment	Statutory	Per Application	46.00	47.50	3.3%
Maximum fee	Statutory	Per Application	2,559.00	3,635.00	42.0%
Property Enquiry/Inspection Fee (Food Act & PHWA)	Non Statutory	Per Application	210.00	216.00	2.9%
Infringements - per Penalty Unit	Statutory	Penalty Unit	155.46	158.57	2.0%
Hairdresser/beauty parlour/skin pen	Clatatory		100.10	100.07	2.070
Hair and Beauty Category 2 (Health and					
Beauty)	Statutory	Per Application	300.00	310.00	3.3%
Hair and Beauty Category 1 (Skin	, <u>,</u>				
Penetration/Colonic Irrigation)	Statutory	Per Application	372.00	383.00	3.0%
Hair and Beauty Category 3 ongoing fee					
(Hairdressers/Make Up only)	Statutory	Per Application	300.00	310.00	3.3%
Transfer fee (BT Low Risk)	Statutory	Per Application	125.00	148.00	18.4%
Transfer fee (BT High Risk)	Statutory	Per Application	186.00	192.00	3.2%
Plans Assessment fee	Non Statutory	Per Application	65.00	67.00	3.1%
Septic Tank (grey water retention)					
Application & Approval	Statutory	Per Application	179.00	184.00	2.8%
Animal Management					
Application for Registration of Dog or Cat	1				
Trained Dog	Statutory	Per Animal	59.50	61.30	3.0%
Working Dog		Per Animal Per Animal	59.50		
Dog - over ten years of age	Statutory	Per Animal Per Animal		61.30	3.0%
	Statutory		59.50	61.30	3.0%
Cat - over ten years old	Statutory	Per Animal	59.05	61.30	3.8%

Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Domestic Animal Business or Applicable	_				
Organisation	Statutory	Per Application	250.00	260.00	4.0%
Unsterilised Dog	Statutory	Per Animal	180.00	185.50	3.1%
Sterilised Dog	Statutory	Per Animal	59.50	61.50	3.4%
Unsterilised Cat	Statutory	Per Animal	119.00	122.60	3.0%
Sterilised Cat	Statutory	Per Animal	37.50	38.70	3.2%
Pensioner					
Unsterilised Dog	Statutory	Per Animal	90.00	93.00	3.3%
Sterilised Dog	Statutory	Per Animal	29.50	30.50	3.4%
Unsterilised Cat	Statutory	Per Animal	59.50	61.30	3.0%
Sterilised Cat	Statutory	Per Animal	18.50	19.00	2.7%
Pound release fees					
Pound Release Fee Dogs	Statutory	Per Animal	125.00	130.00	4.0%
Pound Release fee Cats	Statutory	Per Animal	125.00	130.00	4.0%
Library Services Reproduction Service					
Black and Whilte A4	Non Statutory	Per Copy	0.20	0.20	0.0%
Black and Whilte A3	Non Statutory	Per Copy	0.40	0.40	0.0%
Colour Photocopies A4	Non Statutory	Per Copy	1.00	1.00	0.0%
Colour Photocopies A3	Non Statutory	Per Copy	2.00	2.00	0.0%
Overdue Charges	-				
Adult Items	Non Statutory	Per Day	0.25	0.25	0.0%
Young Adult / Junior Items	Non Statutory	Per Day	0.10	0.10	0.0%
Processing costs for all items	, , , , , , , , , , , , , , , , , , ,				
Books	Non Statutory	Per Item	11.70	12.00	2.6%
Audio Visual items	Non Statutory	Per Item	11.70	12.00	2.6%
Magazines	Non Statutory	Per Item	3.40	3.50	2.9%
Replacement for audio visual with no recorded	,		0.10	0.00	,0
Audio Book Tape	Non Statutory	Per Item	17.30	17.80	2.9%
Audio Book CD	Non Statutory	Per Item	17.30	17.80	2.9%
Miscellaneous Charges	Their Olatatory		11.00	11.00	2.070
Audio book / Language case	Non Statutory	Per Item	8.75	9.00	2.9%
Barcode	Non Statutory	Per Item	3.90	4.00	2.6%
CD Case	Non Statutory	Per Item	3.90	4.00	2.6%
Membership Card	Non Statutory	Per Item	3.90	4.00	2.6%
Book Strap	Non Statutory	Per Item	3.90	4.00	2.6%
Second Hand Book Sales	Non Statutory	Various	0.50	4.00	0.0%
Activities	Non Statutory	per event	10.00	10.00	0.0%
Inter - Library laon charge		F St G S M	10.00	10.00	0.070
Public Library	Non Statutory	Per Month	5.00	5.00	0.0%
Institutions	Non Statutory	Per Month	16.50	16.50	0.0%
Local History Service			10.50	10.00	0.070
Special Projects - Research rates, after the first half hour	Non Statutory	Per Hour	62.50	64.40	3.0%
Digital Image					
Hi Resolution	Non Statutory	Per Copy	34.60	35.60	2.9%



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Photographic Reproduction Prints					
(Black and White) 8 X 10	Non Statutory	Per Copy	46.90	48.30	3.0%
Commercial Applications, copyright fee	Non Statutory	Per Copy	63.80	65.70	3.0%
House Dating	· · · ·				
House dating service, after first half hour	Non Statutory	Per Request	280.00	290.00	3.6%
House Plan Searches	Non Statutory	Per Request	-	26.00	-
Aquatic Services					
larold Holt Swim Centre					
Adult	Non Statutory	Per Admission	7.20	7.40	2.8%
Child	Non Statutory	Per Admission	5.50	5.70	3.6%
Adult Swim Concession 10% (Student and Seniors)	Non Statutory	Per Admission	5.70	6.20	8.8%
Adult Swim Concession 40%	Non Statutory		5.70	0.20	0.070
(Pensioner/Health care)	Non Statutory	Per Admission	-	4.40	-
Adult Swim 10 Visit Pass Concession 40%					
(Pensioner/Health care)	Non Statutory	Per Pass	-	39.60	-
Family	Non Statutory	Per Admission	18.00	18.50	2.8%
Non Swimming supervisor	Non Statutory	Per Admission	2.50	2.60	4.0%
Swim, Spa, Sauna	Non Statutory	Per Admission	12.30	12.70	3.3%
Swim, Spa, Sauna Concession 40%	Non Statutory	Per Admission	-	7.60	-
Concession - Swim, Spa, Sauna	Non Statutory	Per Admission	9.80	10.70	9.2%
10 Visit Pass Adult Swim	Non Statutory	Per Pass	64.80	66.60	2.8%
10 Visit Pass Child Swim	Non Statutory	Per Pass	49.50	51.30	3.6%
10 Visit Pass Concession Swim	Non Statutory	Per Pass	51.30	55.80	8.8%
Aquatic 10 Visit Pass	Non Statutory	Per Pass	110.70	114.30	3.3%
Aquatic 10 Visit Pass Concession	Non Statutory	Per Pass	88.20	96.00	8.8%
Aquatic 10 Visit Pass Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	-	68.40	-
Fitness Classes	Non Statutory	Per Class	17.50	18.00	2.9%
Fitness Classes - Concession	Non Statutory	Per Class	14.00	15.20	8.6%
Fitness Classes - Concession 40%	Non Statutory	Per Class	-	10.80	-
Fitness Classes - 10 Visit Pass	Non Statutory	Per Pass	157.50	162.00	2.9%
Fitness Classes - 10 Visit Pass Concession	Non Statutory	Per Pass	126.00	136.80	8.6%
Fitness Classes - 10 Visit Pass Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	-	97.20	-
Older Adults Aqua/Dry	Non Statutory	Per Admission	11.00	11.00	0.0%
Older Adults Aqua/Dry 10 visit pass	Non Statutory	Per Admission	99.00	99.00	0.0%
25m pool lane hire	Non Statutory	Per Lane/Hr	44.00	45.00	2.3%
50m Pool lane hire	Non Statutory	Per Lane/Hr	52.00	53.60	3.1%
Program room hire	Non Statutory	Per Room/Hr	48.00	49.40	2.9%
Learners pool hire	Non Statutory	Per Lane/Hr	24.00	25.00	4.2%
Hydro pool hire	Non Statutory	Per Lane/Hr	48.00	49.50	3.1%
lembership Fees (all transferrable across bot			10.00	10.00	0.170
Aquatic Membership Direct Debit Membership joining fee	Non Statutory	Per Membership	40.00	40.00	0.0%



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Aquatic membership Direct Debit	Non Statutory	Per Fortnight	31.00	31.90	2.9%
Aquatic membership Direct Debit Level 1 Concession 10%	Non Statutory	Per Fortnight	24.80	28.70	15.7%
Aquatic membership Direct Debit Level 2 Concession 40%	Non Statutory	Per Membership	18.60	19.10	2.7%
Aquatic membership Term - 3 months	Non Statutory	Per Membership	226.00	233.00	3.1%
Aquatic membership Term - 3 months Level 1 Concession 10%	Non Statutory	Per Membership	180.80	209.70	16.0%
Aquatic membership Term - 6 months	Non Statutory	Per Membership	415.00	427.50	3.0%
Aquatic membership Term - 6 months Level 1 concession 10%	Non Statutory	Per Membership	332.00	384.70	15.9%
Aquatic membership Term - 12 months	Non Statutory	Per Membership	760.00	783.00	3.0%
Aquatic membership Term - 12 months Level 1 concession	Non Statutory	Per Membership	587.00	704.70	20.1%
Aquatic plus 1 Direct Debit Membership joining fee	Non Statutory	Per Membership	40.00	40.00	0.0%
Aquatic plus 1 Direct Debit Membership	Non Statutory	Per Fortnight	36.00	37.10	3.1%
Aquatic plus 1 Direct Debit Level 1 concession	Non Statutory	Per Membership	28.80	33.40	16.0%
Aquatic plus 1 Direct Debit Level 2 concession	Non Statutory	Per Membership	21.60	22.30	3.2%
Swim membership Direct Debit joining fee	Non Statutory	Per Membership	20.00	20.00	0.0%
Swim membership Direct Debit	Non Statutory	Per Fortnight	25.00	25.70	2.8%
Swim membership Direct Debit - Level 1 concession 10%	Non Statutory	Per Fortnight	20.00	23.10	15.5%
Swim membership Direct Debit - Level 2 concession 40%	Non Statutory	Per Membership	15.00	15.40	2.7%
Swim Membership Term 3 months Swim Membership Term 3 months - Level	Non Statutory	Per Membership	173.50	178.70	3.0%
1 concession 10%	Non Statutory	Per Membership	138.50	160.80	16.1%
Swim Membership Term 6 months	Non Statutory	Per Membership	318.00	327.50	3.0%
Swim Membership Term 6 months - Level 1 concession 10%	Non Statutory	Per Membership	254.00	294.70	16.0%
Swim Membership Term 12 months	Non Statutory	Per Membership	608.00	626.20	3.0%
Swim Membership Term 12 months - Level 1 concession 10%	Non Statutory	Per Membership	487.00	563.60	15.7%
Prahran Aquatic Centre					
Adult	Non Statutory	Per Admission	6.40	6.60	3.1%
Child	Non Statutory	Per Admission	3.60	3.70	2.8%
Adult Swim Concession 10% (Student and Seniors)	Non Statutory	Per Admission	4.10	4.50	9.8%
Adult Swim Concession 40% (Pensioner/Health care)	Non Statutory	Per Admission	-	3.90	-
Family	Non Statutory	Per Admission	16.50	17.00	3.0%

Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Non Swimming supervisor	Non Statutory	Per Admission	2.50	2.60	4.0%
Swim, Spa, Sauna, Steam	Non Statutory	Per Admission	12.30	12.70	3.3%
Swim, Spa, Sauna, Steam Concession 40%	Non Statutory	Per Admission	-	7.60	-
Concession - Swim, Spa, Sauna, Steam	Non Statutory	Per Admission	9.80	10.80	10.2%
Fitness Classes	Non Statutory	Per Class	17.50	18.00	2.9%
Fitness Classes - Concession	Non Statutory	Per Class	14.00	15.20	8.6%
Fitness Classes - Concession 40%					
(Pensioner/Health care)	Non Statutory	Per Class	-	10.80	-
10 Swim Pass - Adult	Non Statutory	Per Pass	57.60	59.40	3.1%
10 Swim Pass - Adult Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	-	35.10	-
10 Swim Pass - Concession / Student	Non Statutory	Per Pass	36.90	40.50	9.8%
10 Swim Pass - Child	Non Statutory	Per Pass	32.40	33.30	2.8%
10 Aquatic Pass (Swim, Spa, Sauna)	Non Statutory	Per Pass	110.70	114.30	3.3%
10 Aquatic Pass (Swim, Spa, Sauna) - Concession 10% 10 Aquatic Pass (Swim, Spa, Sauna) -	Non Statutory	Per Pass	88.20	96.00	8.8%
Concession 40%	Non Statutory	Per Pass	_	68.40	_
50M Pool lane hire	Non Statutory	Per Lane/Hr	53.40	53.60	0.4%
Tennis Court Hire	Non Statutory	Per Court/Hr		19.00	0.478
Harold Holt Swim Centre (Learn to Swim)	Non Otatutory		-	13.00	_
Learn to Swim (per lesson term fee)	Non Statutory	Per Lesson	20.20	20.80	3.0%
Learn to Swim Direct debit - 30min lessons	-	Per Fortnight			
	Non Statutory		34.00	35.00	2.9%
Learn to Swim Direct debit joining fee	Non Statutory	Per Membership Per Fortnight	20.00 37.20	20.00 38.30	0.0%
Learn to Swim Direct debit - 60min lessons	Non Statutory	Per Fortnight	40.70	41.90	2.9%
Learn to Swim Schools 1:6 ratio	Non Statutory	Per Lesson	8.80	9.00	2.3%
Learn to Swim Schools 1:8 ratio	Non Statutory	Per Lesson	7.70	8.00	3.9%
Harold Holt Gym	non etatoly			0.00	0.070
Teen Gym Direct Debit Membership joining fee (13 - 16 year old)	Non Statutory	Per Membership	40.00	40.00	0.0%
Teen Gym Direct Debit Membership (13 - 16 year old)	Non Statutory	Per Fortnight	27.20	28.00	2.9%
Teen Gym Term Membership - 3 months	Non Statutory	Per Membership	292.00	300.00	2.7%
Teen Gym Term Membership - 6 months	Non Statutory	Per Membership	418.00	430.00	2.9%
Complete Fitness Direct Debit Joining Fee	Non Statutory	Per Membership	40.00	40.00	0.0%
Complete Fitness Direct Debit Membership	Non Statutory	Per Fortnight	41.00	42.20	2.9%
Complete Fitness Direct Debit Membership	characteristics of the second se		11.00	12.20	,
Concession	Non Statutory	Per Fortnight	32.80	38.00	15.9%
Complete Fitness Direct Debit Membership Concession 40% (Pensioner/Health care)	Non Statutory	Per Membership		25.30	-
Complete Fitness Term 12 months	Non Statutory	Per Membership	980.00	1,010.00	3.1%



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Complete Fitness Term 12 months 40%					
(Pensioner/Health care)	Non Statutory	Per Membership	-	606.00	-
Complete Fitness Term 6 months	Non Statutory	Per Membership	635.00	654.00	3.0%
Complete Fitness Term 6 months					
Concession	Non Statutory	Per Membership	510.00	588.60	15.4%
Complete Fitness Term 6 months					
Concession 40% (Pensioner/Health care)	Non Statutory	Per Membership	-	392.40	-
Complete Fitness Term 3 months					
Concession	Non Statutory	Per Membership	363.00	417.20	14.9%
		· • · · · · · · · · · · · · · · · · · ·			1 110 / 0
Complete Fitness Term 3 months					
Concession 40% (Pensioner/Health care)	Non Statutory	Per Membership	-	278.10	-
Complete Fitness Term 3 months	Non Statutory	Per Membership	450.00	463.50	3.0%
Complete Fitness Term 12 months					
Concession	Non Statutory	Per Membership	790.00	909.00	15.1%
Casual Health Club Entry Concession	Non Statutory	Per entry	14.40	15.70	9.0%
Casual Health Club Entry Concession 40% (Pensioner/Health care)	Non Statutany	Per entry		11.10	
Casual Health Club Entry	Non Statutory	Per entry	-	-	-
-	Non Statutory	Per session	18.00	18.50	2.8%
Personal Training 4 person 60 minutes	Non Statutory		128.00	132.00	3.1%
Personal Training 3 person 60 minutes	Non Statutory	Per session	109.00	112.50	3.2%
Personal Training 2 person 60 minutes	Non Statutory	Per session	89.00	91.70	3.0%
Personal Training 1 person 60 minutes	Non Statutory	Per session	70.30	72.40	3.0%
Personal Training 2 person 45 minutes	Non Statutory	Per session	-	78.80	-
Personal Training 1 person 45 minutes	Non Statutory	Per session	-	62.50	-
Personal Training 2 person 30 minutes	Non Statutory	Per session	64.00	66.00	3.1%
Personal Training 1 person 30 minutes	Non Statutory	Per session	51.00	52.50	2.9%
Malvern Valley Golf Course					
Week days					
Adult	Non Statutory	Nine Holes	17.50	18.50	5.7%
Concession	Non Statutory	Nine Holes	15.00	16.00	6.7%
Adult	Non Statutory	Eighteen holes	26.00	27.00	3.8%
Concession	Non Statutory	Eighteen holes	20.00	21.00	5.0%
Weekends/Public Holidays					
Adult	Non Statutory	Nine Holes	20.00	21.00	5.0%
Adult	Non Statutory	Eighteen holes	28.00	29.00	3.6%
Adult Annual Green Fee Price	Non Statutory	Per Year	895.00	950.00	6.1%
				000.00	5.1.70
Nasta Sanuaga Application					
Residential and Commerical Garbage waste					
service 120L - New - Minimum	Non Statutory	Per Property	50.00	50.00	0.0%
Residential and Commerical Garbage waste			00.00	00.00	0.070
service 240L - New	Non Statutory	Per Property	100.00	100.00	0.0%



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Residential and Commerical Garbage - New					
Shared Garbage Bins	Non Statutory	Per Property	50.00	50.00	0.0%
Residential and Commerical Garbage - Additional Garbage 120L	Non Statutory	Per Bin	50.00	50.00	0.0%
Residential and Commerical Garbage - Additional Garbage 240L	Non Statutory	Per Bin	100.00	100.00	0.0%
Residential and Commerical Garbage - Upsize Garbage Bin	Non Statutory	Per Bin	100.00	100.00	0.0%
Residential and Commerical Garbage - Exchange Shared 240L Garbage for 2 x					
120L	Non Statutory	Per Exchange	100.00	100.00	0.0%
Garden Waste 120L - New	Non Statutory	Per Bin	20.00	20.00	0.0%
Garden Waste 240L - New	Non Statutory	Per Bin	20.00	20.00	0.0%
Garden Waste 120L - Additional	Non Statutory	Per Bin	20.00	20.00	0.0%
Garden Waste 240L - Additional	Non Statutory	Per Bin	20.00	20.00	0.0%
Garden Waste Downsize Bin	Non Statutory	Per Bin	20.00	20.00	0.0%
Transfer Station Fees					
Resident					
Boot load rubbish	Non Statutory	Cubic Metre	25.00	25.00	0.0%
Boot load green	Non Statutory	Cubic Metre	10.00	10.00	0.0%
S/Wagon rubbish	Non Statutory	Cubic Metre	45.00	45.00	0.0%
S/Wagon green	Non Statutory	Cubic Metre	16.00	16.00	0.0%
Single Axle rubbish	Non Statutory	Cubic Metre	65.00	67.00	3.1%
Single Axle green	Non Statutory	Cubic Metre	26.00	26.00	0.0%
Tandem Trailer rubbish	Non Statutory	Cubic Metre	135.00	140.00	3.7%
Tandem Trailer green	Non Statutory	Cubic Metre	50.00	50.00	0.0%
Cubic Metre rubbish	Non Statutory	Cubic Metre	85.00	88.00	3.5%
Cubic Metre green	Non Statutory	Cubic Metre	30.00	30.00	0.0%
Dirt, bricks, concrete, etc. per/tonne	Non Statutory	Cubic Metre	215.00	225.00	4.7%
Mattress	Non Statutory	Item	35.00	35.00	0.0%
Commercial garbage per/tonne	Non Statutory	Cubic Metre	215.00	225.00	4.7%
Non Resident	,, <u>,</u>				
Boot load rubbish	Non Statutory	Cubic Metre	30.00	31.00	3.3%
Boot load green	Non Statutory	Cubic Metre	15.00	15.00	0.0%
S/Wagon rubbish	Non Statutory	Cubic Metre	55.00	57.00	3.6%
S/Wagon green	Non Statutory	Cubic Metre	30.00	30.00	0.0%
Single Axle rubbish	Non Statutory	Cubic Metre	90.00	93.00	3.3%
Single Axle green	Non Statutory	Cubic Metre	40.00	40.00	0.0%
Tandem Trailer rubbish	Non Statutory	Cubic Metre	160.00	160.00	0.0%
Tandem Trailer green	Non Statutory	Cubic Metre	65.00	65.00	0.0%
Cubic Metre rubbish	Non Statutory	Cubic Metre	105.00	110.00	4.8%
Cubic Metre green	Non Statutory	Cubic Metre	40.00	42.00	5.0%
Dirt, bricks, concrete, etc. per/tonne	Non Statutory	Cubic Metre	215.00	225.00	4.7%
Mattress	Non Statutory	Item	40.00	42.00	5.0%
Commercial garbage per/tonne	Non Statutory	Cubic Metre	215.00	225.00	4.7%
Metal	Non Statutory	Cubic Metre	20.00	22.00	10.0%



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Infrastructure Services					
Signage Charges					
Writing Fee (Design & Fabrication)	Non Statutory	Per Sign	240.00	250.00	4.2%
Initial Permit Fee - 0-6 months	Non Statutory	Per Sign	120.00	125.00	4.2%
Initial Permit Fee - 6-9 months	Non Statutory	Per Sign	120.00	187.50	4.2%
Initial Permit Fee - 9-12 months	Non Statutory	Per Sign	240.00	250.00	4.2%
Annual Renewal Fee	Non Statutory	Per Sign	240.00	250.00	4.2%
Installation Fee	Non Statutory	Per Sign	240.00	250.00	4.2%
Replacement Fee	Non Statutory	Per Sign	240.00	250.00	4.2%
Development Supervision Fees					
For works <\$16000	Non Statutory	Per application	510.00	530.00	3.9%
For works \$16000 to \$40000	Non Statutory	Per application	890.00	920.00	3.4%
For works >\$40000	Non Statutory	Per application	1,270.00	1,310.00	3.1%
Road Management Fees For works not on roadway shoulder or pathway	Statutory	Per application	75.00	80.00	6.7%
For works <8.5 sq.m	Statutory	Per application	170.00	175.00	2.9%
For works >8.5 sq.m	Statutory	Per application	295.00	305.00	3.4%
For works on main roads Open Tenders - Tender Documents	Statutory	Per application Per tender	655.00 120.00	675.00 125.00	3.1% 4.2%
	Statutory		120.00	120.00	1.2 /0
Roads and Drains Services					
Roads:					
A) Deep lift asphalt	Non Statutory	Per Square Metre	200.00	225.00	12.5%
B) Asphalt on concrete base	Non Statutory	Per Square Metre	200.00	225.00	12.5%
C) Full depth concrete	Non Statutory	Per Square Metre	200.00	225.00	12.5%
D) Industrial/Commercial vehicle crossings	Non Statutory	Per Square Metre	200.00	225.00	12.5%
E) Asphalt on crushed rock base	Non Statutory	Per Square Metre	200.00	225.00	12.5%
F) Asphalt on macadam	Non Statutory	Per Square Metre	200.00	225.00	12.5%
G) Asphalt over pitchers	Non Statutory	Per Square Metre	200.00	225.00	12.5%
H) Bluestone Right of Way	Non Statutory	Per Square Metre	200.00	225.00	12.5%
Footpaths:		Per Square			
A) Asphalt	Non Statutory	Metre Per Square	138.00	150.00	8.7%
B) 75mm to 125mm concrete C) Granite Pavers, Toorak Road/ Chapel	Non Statutory	Metre Per Square	200.00	225.00	12.5%
street	Non Statutory	Metre Per Square	485.00	500.00	3.1%
D) Concrete Pavers	Non Statutory	Metre	160.00	180.00	12.5%



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
		Per Square			
E) Brick or Bluestone Pavers	Non Statutory	Metre	200.00	225.00	12.5%
Kerb & Channel:					
Concrete, bluestone pitchers, dish gutters					
and spoon drains, concrete kerb	Non Statutory	Per Metre	150.00	175.00	16.7%
Dressed Bluestone Kerb & Channel					
A) Replacement with new sawn bluestone	Non Statutory	Per Metre	435.00	450.00	3.4%
B) Replace with Existing sawn/dressed					
Bluestone	Non Statutory	Per Metre	180.00	200.00	11.1%
Roads and Drains					
		Per Square			
Nature Strip	Non Statutory	Metre	27.00	30.00	11.1%
		Per Square			
Nature Strip - Turf	Non Statutory	Metre	-	60.00	-
		Per Square			
Residential Vehicle Crossing	Non Statutory	Metre	150.00	175.00	16.7%
Unneved		Per Square	54.00	00.00	44.40/
Unpaved	Non Statutory	Metre	54.00	60.00	11.1%
Perambulator Crossing	Non Statutory	Whole	560.00	600.00	7.1%
Transport and Parking Services					
Parking Permits for each residential area:					
Resident Permits - Area A					
Variable residential parking permit					
(transferable between vehicles) - 3rd permit	Non Statutory	Per Vehicle	90.00	95.00	5.6%
Resident Permits - Area B					
Variable residential parking permit		1			
(transferable between vehicles) - 3rd permit	Non Statutory	Per Vehicle	90.00	95.00	5.6%
Variable residential parking permit					
(transferable between vehicles) - 4th permit	Non Statutory	Per Vehicle	100.00	105.00	5.0%
Resident Permits - Area C					
Variable residential parking permit					
(transferable between vehicles) - 1	Non Statutory	Per Vehicle	90.00	95.00	5.6%
Variable residential parking permit					
(transferable between vehicles) - 1	Non Statutory	Per Vehicle	100.00	105.00	5.0%
Variable residential parking permit					
(transferable between vehicles) - 1	Non Statutory	Per Vehicle	130.00	135.00	3.8%
Resident Permits					
Replace lost variable permits	Non Statutory	Per Permit	90.00	95.00	5.6%
A resident may apply for a Temporary					
Permit for a specific period of up to one					
week for use by a visitor who is staying	Non Statutory	Per Vehicle	25.00	25.00	0.0%
A resident may apply for a Guest Permit for					
a specific period of up to one day for use					
gatherings and functions	Non Statutory	Per Vehicle	5.00	5.00	0.0%
Other Permits					
Permits for Trade Persons	Non Statutory	Per Vehicle	30.00	30.00	0.0%
Extension of Trades person Permits -					
Application Fee	Non Statutory	Per Vehicle	40.00	40.00	0.0%
Serviced Apartments	Non Statutory	Per Vehicle	130.00	135.00	3.8%



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Parking Bay Permits					
Chapel Street Car Park off St. Matthew's Way	Non Statutory	Per Month	140.00	150.00	7.1%
Parking Infringements (Set at Statutory Maxim	um)				
		Per			
Clause 2 & 3 Infringements	Statutory	Infringement	80.00	81.00	1.3%
Clause 4 Infringements	Statuton	Per Infringement	95.00	97.00	2.1%
	Statutory	Per	95.00	97.00	2.170
Clause 6 Infringements	Statutory	Infringement	159.00	162.00	1.9%
Tow Away fee	Non Statutory	Per Vehicle	444.00	450.00	1.4%
Private Car Parking Agreements					
Private Car Parking agreement fees - 1 to 6					
bays	Non Statutory	Per agreement	240.35	240.35	0.0%
Private Car Parking agreement fees - 7		_			
bays onwards	Non Statutory	Per agreement	350.00	350.00	0.0%
Other Fee					
PRN Fees	Statutory	Per agreement	23.00	24.70	7.4%
Car Parks					
Elizabeth St Car Park - Operator Managed					
Elizabeth St Car Park - Operator Managed	Non Statutory	0-0.5 hrs	1.30	1.40	7.7%
Elizabeth St Car Park - Operator Managed	Non Statutory	0.5-1hrs	2.80	2.90	3.6%
Elizabeth St Car Park - Operator Managed	Non Statutory	1-2 hrs	3.80	3.90	2.6%
Elizabeth St Car Park - Operator Managed	Non Statutory	2-3hrs	6.10	6.30	3.3%
Elizabeth St Car Park - Operator Managed	Non Statutory	3-4hrs	8.20	8.50	3.7%
Elizabeth St Car Park - Operator Managed	Non Statutory	4-5hrs	10.80	11.10	2.8%
Elizabeth St Car Park - Operator Managed	Non Statutory	5-6hrs	12.90	13.20	2.3%
Elizabeth St Car Park - Operator Managed	Non Statutory	6-7hrs	17.30	17.80	2.9%
Elizabeth St Car Park - Operator Managed	Non Statutory	7+hrs	17.30	17.80	2.9%
		Early Bird			
Elizabeth St Car Park - Operator Managed	Non Statutory	<10am	10.50	10.80	2.9%
Elizabeth St Car Park - Operator Managed	Non Statutory	Evening >5pm	8.20	8.50	3.7%
		Non Market			
Elizabeth St Car Park - Operator Managed	Non Statutory	M+W	6.70	6.90	3.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	Per Month	155.00	160.00	3.2%
Little Chapel St Car Park - Operator Managed					
Little Chapel St Car Park - Operator Managed	Non Statutory	0-1hrs	2.80	2.90	3.6%
Little Chapel St Car Park - Operator Managed	Non Statutory	1-2hrs	5.60	5.80	3.6%
Little Chapel St Car Park - Operator Managed	Non Statutory	2-3hrs	7.70	7.90	2.6%
Little Chapel St Car Park - Operator		2 01110	7.70	1.30	2.0 /0
Managed	Non Statutory	3-4hrs	10.00	10.30	3.0%
Little Chapel St Car Park - Operator		4.6	10.10	10.50	0.001
Managed	Non Statutory	4+hrs	12.10	12.50	3.3%
Little Chapel St Car Park - Student Parking	Non Statutory	Per Day	6.90	7.10	2.9%
Little Chapel St Car Park - Reserved	Non Statutory	Per Month	315.00	325.00	3.2%



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Little Chapel St Car Park - Unreserved	Non Statutory	Per Month	300.00	310.00	3.3%
MacFarlan St Car Park - Operator Managed					
MacFarlan St Car Park - Operator Managed	Non Statutory	0-1 hrs	2.80	2.90	3.6%
MacFarlan St Car Park - Operator Managed	Non Statutory	1-2hrs	5.20	5.40	3.8%
MacFarlan St Car Park - Operator Managed	Non Statutory	2-3hrs	7.20	7.40	2.8%
MacFarlan St Car Park - Operator Managed	Non Statutory	3-4hrs	8.20	8.50	3.7%
MacFarlan St Car Park - Operator Managed	Non Statutory	4+ hrs	9.30	9.60	3.2%
MacFarlan St Car Park - Operator Managed	Non Statutory	Early Bird	8.20	8.50	3.7%
MacFarlan St Car Park - Operator Managed	Non Statutory	Evening >4pm	5.20	5.40	3.8%
MacFarlan St Car Park - Operator Managed	Non Statutory	Weekend	5.20	5.40	3.8%
MacFarlan St Car Park - Operator Managed	Non Statutory	Per Month	210.00	216.00	2.9%
Windsor Car Park - Ticket Machines			. = .		
Windsor Car Park - 1st 2 Hours	Non Statutory	Per Hour	1.70	1.80	5.9%
Windsor Car Park - 3+ Hours	Non Statutory	Per Hour	2.50	2.60	4.0%
Windsor Car park Other Ticket Machine Car Parks	Non Statutory	All Day	7.10	7.30	2.8%
Darling Street, Murphy Street, Powell St & Caroline Street Car parks - 1st 2 Hours Darling Street, Murphy Street, Powell St & Caroline Street Car parks - 3+ Hours	Non Statutory	Per Hour Per Hour	1.70	1.80	5.9%
Car Share Contract	Non Otatatory		2.00	2.00	1.070
Licence Agreement Fee	Non Statutory	Parking Space	-	185.40	-
Town Planning					
Fees for applications for permits under section	1 47 of the Plann	ing and Environm	ent Act 1987		
Regulation 9:					
Class 1: Use only	Statutory	Per Application	1,240.70	1,265.60	2.0%
SINGLE DWELLINGS – to develop land for a develop land for a single dwelling per lot and the use of land for a single dwelling per lot ind a class 8 permit or a permit to subdivide or condevelopment is:	undertake develo	opment ancillary to ication (other than the cost of			
Class 2: Less than \$10,000	Statutory	Per Application	188.20	192.00	2.0%
Class 3: \$10,001 - \$100,000	Statutory	Per Application	592.50	604.40	2.0%
Class 4: \$100,001 - \$500,000	Statutory	Per Application	1,212.80	1,237.10	2.0%
Class 5: \$500,001 - \$1,000,000	Statutory	Per Application	1,310.40	1,336.70	2.0%
Class 6: \$1,000,001 - \$2,000,000	Statutory	Per Application	1,407.90	1,436.20	2.0%
Class 12: \$2,000,001 - \$5,000,000	Statutory	Per Application	3,213.20	3,277.70	2.0%
VICSMART - application which meet the Vics development is:	Smart criteria if the	e cost of			
Class 7: Less than \$10,000	Statutory	Per Application	188.20	192.00	2.0%



Class 8: More than \$10,000 Statutory Per Application 404.30 412.40 2.0%. Class 9: Subdivide of consolidate land Statutory Per Application 188.20 192.00 2.0%. OTHER DEVELOPMENT - to develop land (other than for a single dwelling per to to to subdivide land) if the estimated cost of development is: 1,080.40 1,102.10 2.0%. Class 11: \$100.001 - \$1,000.000 Statutory Per Application 1,456.70 1,486.00 2.0%. Class 12: \$1,000.001 - \$5,000.000 Statutory Per Application 3,213.20 3,277.70 2.0%. Class 13: \$50,000.1 - \$50,000.000 Statutory Per Application 2,4151.10 24,636.20 2.0%. Class 14: \$15,000.001 - \$50,000.000 Statutory Per Application 1,240.70 1,265.60 2.0%. Class 15: More than \$50,000.000 Statutory Per Application 1,240.70 1,265.60 2.0%. Class 15: To subdivide and into two lots (thert than a class 9 permit) Statutory Per Application 1,240.70 1,265.60 2.0%. Class 17: To subdivide land (other than a class 9 permit) Statutory Per Application 1,240.70 1,265.60 2.0%. <th></th> <th>Fee Description</th> <th>Fee Type</th> <th>Unit of Measure</th> <th>2017-18 (Inc GST) \$</th> <th>2018-19 (Inc GST) \$</th> <th>% Change</th>		Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
OTHER DEVELOPMENT - to develop land (other than for a single dwelling per lot or to subdivide land) if the estimated cost of development is: Class 11: S100.001 - \$1,000.000 Statutory Per Application 1,456.70 1,486.00 2.0%. Class 12: \$1,000.001 - \$5,000.000 Statutory Per Application 3,213.20 3,277.70 2.0%. Class 13: \$5,000.001 - \$5,000.000 Statutory Per Application 3,213.20 3,277.70 2.0%. Class 14: \$15,000.001 - \$5,000.000 Statutory Per Application 2,4151.10 24,636.20 2.0%. Class 15: More than \$50,000.000 Statutory Per Application 1,240.70 1,265.60 2.0%. Class 16: To subdivide land into two lots (ther than a class 9 permit) Statutory Per Application 1,240.70 1,265.60 2.0%. Class 17: To subdivide land (other than a class 9, class 16, class 17 or class 18 Statutory Per Application 1,240.70 1,265.60 2.0%. Class 19: To subdivide land (other than a class 9, class 16, class 17 or class 18 Statutory Per Application 1,240.70 1,265.60 2.0%. Class 19: To subdivide land (other than a class 9, class 16, class 17 or c		Class 8: More than \$10,000	Statutory	Per Application	404.30	412.40	2.0%
Inter to subdivide land) if the estimated cost of development is:		Class 9: Subdivide of consolidate land	Statutory	Per Application	188.20	192.00	2.0%
Class 10: Less than \$100,000 Statutory Per Application 1,004,00 1,1102.10 2.0% Class 11: \$100,001 - \$1,000,000 Statutory Per Application 1,456,70 1,486,00 2.0% Class 12: \$1,000,001 - \$5,000,000 Statutory Per Application 8,199,80 8,354,30 2.0% Class 14: \$15,000,001 - \$50,000,000 Statutory Per Application 8,199,80 8,354,30 2.0% Class 14: \$15,000,001 - \$50,000,000 Statutory Per Application 24,151,10 24,636,20 2.0% Class 15: More than \$50,000,000 Statutory Per Application 1,240,70 1,265,60 2.0% Class 16: To subdivide an existing building (other than a class 9 permit) Statutory Per Application 1,240,70 1,265,60 2.0% Class 17: To subdivide land (other than a class 10 permit) Statutory Per Application 1,240,70 1,265,60 2.0% Class 17: To subdivide land (other than a class 10 permit) Statutory Per Application 1,240,70 1,265,60							
Class 11: \$100.001 - \$1.000,000 Statutory Per Application 1.456.70 1.486.00 2.0% Class 12: \$1.000.001 - \$5.000.000 Statutory Per Application 3.213.20 3.277.70 2.0% Class 13: \$5.000.001 - \$510.000.000 Statutory Per Application 8.189.80 8.354.30 2.0% Class 14: \$15.000.001 - \$50,000.000 Statutory Per Application 24.151.10 24.636.20 2.0% Class 15: More than \$50,000.000 Statutory Per Application 55.372.70 55.372.70 0.0% SUBDIVISION Class 16: To subdivide an existing building (other than a class 9 permit) Statutory Per Application 1.240.70 1.265.60 2.0% Class 17: To subdivide land into two lots (other than a class 9 or class 16 permit) Statutory Per Application 1.240.70 1.265.60 2.0% Class 17: To subdivide land (other than a class 9 permit) Statutory Per Application 1.240.70 1.265.60 2.0% Class 19: To subdivide land (other than a class 9 permit) Statutory Per Application 1.240.70 1.265.60 2.0% Class 20: To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; o					1.080.40	1.102.10	2.0%
Class 12: \$1.000.001 - \$5,000.000 Statutory Per Application 3,213.20 3,277.70 2.0% Class 13: \$5,000.001 - \$15,000.000 Statutory Per Application 24,151.10 24,636.20 2.0% Class 14: \$15,000.001 - \$50,000.000 Statutory Per Application 24,151.10 24,636.20 2.0% Class 15: More than \$50,000,000 Statutory Per Application 55,372.70 55,372.70 0.0% SUBDIVISION -							
Class 13: \$5,000,001 - \$15,000,000 Statutory Per Application 8,189.80 8,354.30 2.0% Class 14: \$15,000,001 - \$50,000,000 Statutory Per Application 24,151.10 24,636.20 2.0% Class 15: More than \$50,000,000 Statutory Per Application 55,372.70 55,372.70 0.0% SUBDIVISION							
Class 14: \$15,000,001 - \$50,000,000 Statutory Per Application 24,151.10 24,638.20 2.0% Class 15: More than \$50,000,000 Statutory Per Application 55,372.70 55,372.70 0.0% SUBDIVISION Class 16: To subdivide an existing building (ther than a class 9 permit) Statutory Per Application 1,240.70 1,265.60 2.0% Class 17: To subdivide and into two lots (other than a class 9 or class 16 permit) Statutory Per Application 1,240.70 1,265.60 2.0% Class 18: To effect a realignment of a comsolidate two or more lots (other than a class 9 or class 16 permit) Statutory Per Application 1,240.70 1,265.60 2.0% Class 19: To subdivide land (other than a class 9 permit) Statutory Per Application 1,240.70 1,265.60 2.0% Class 19: To subdivide land (other than a class 9 permit) Statutory Per Application 1,240.70 1,265.60 2.0% Class 20: To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a condition in the nature of an easement (other than right of way; or c) create, vary or remove a condition in the nature of an easement (other than right of way; or c) create; vary or remove a condition in the nature of an easement (other than right of way; or c) create; vary or remove a condition in			,				
Class 15: More than \$50,000,000 Statutory Per Application 55,372.70 55,372.70 Class 16: To subdivide an existing building (after than a class 9 permit) Statutory Per Application 1,240.70 1,265.60 2.0% Class 17: To subdivide land into two lots (after than a class 9 class 16 permit) Statutory Per Application 1,240.70 1,265.60 2.0% Class 18: To effect a realignment of a common boundary between lots or to consolidate two or more lots (other than a class 9 permit) Statutory Per Application 1,240.70 1,265.60 2.0% Class 19: To subdivide land (other than a class 9, class 10, class 17 or class 10 permitip per 100 lots created Statutory Per Application 1,240.70 1,265.60 2.0% Class 20: To: a) create, vary or remove a condition in the nature of an easement (other than right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. Statutory Per Application 1,240.70 1,265.60 2.0% Fees for applications for permits under section 72 of the Planning and Environment Act 1987 Regulation 1,240.70 1,265.60 2.0% Fees for application on amend a permit of an easement to a permit or change the use of the land Statutory Per Application 1,240.70 1,265.60 2.0% Fees for applications for permits under section 72 of the Planning and Environment Act 1987 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>							
SUBDIVISION Class 16: To stubdivide an existing building (other than a class 9 permit) Statutory Per Application 1,240.70 1,265.60 2.0% Class 17: To stubdivide land into two lots (other than a class 9 or class 16 permit) Statutory Per Application 1,240.70 1,265.60 2.0% Class 18: To effect a realignment of a common boundary between lots or to consolidate two or more lots (other than a class 9 permit) Statutory Per Application 1,240.70 1,265.60 2.0% Class 19: To stubdivide land (other than a class 9, class 16, class 17 or class 18 permit) per 100 lots created Statutory Per Application 1,240.70 1,265.60 2.0% Class 20: To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or o) create or remove a right of way; or o) create, vary or remove a condition in the nature of an easement (other than right of way; or o) create, vary or remove a condition in the nature of an easement (other than right of way; or d) vary or remove a condition in the nature of an easement (other than right of way; or d) vary or remove an easetion 72 of the Planning and Environment Act 1987 Example and the subdivision Act 1988; Class 1: Amendment to a permit to change the use of the land allowed by the permit or allow a new use of the land Statutory Per Application 1,240.70 1,265.60 2.0% Class 2: Applications for permits under section 72 of the Planning and Environment Act 1987 Execor applications f			Olaidiory		24,101.10	24,030.20	2.070
Class 16: To subdivide an existing building (other than a class 9 permit) Statutory Per Application 1,240.70 1,265.60 2.0% Class 17: To subdivide land into two lots (other than a class 9 or class 16 permit) Statutory Per Application 1,240.70 1,265.60 2.0% Class 18: To effect a realignment of a common boundary between lots or to consolidate two or more lots (other than a class 9 permit) Statutory Per Application 1,240.70 1,265.60 2.0% Class 18: To subdivide land (other than a class 9, class 16, class 17 or class 18 permit) per 100 lots created Statutory Per Application 1,240.70 1,265.60 2.0% Class 20: To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a an element other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. Statutory Per Application 1,240.70 1,265.60 2.0% Fees for applications for permits under section 72 of the Planning and Environment Act 1987 Equation 11: Class 1: A mendment to a permit to change the use of the land allowed by the permit or allow a new use of the land Statutory Per Application 1,240.70 1,265.60 2.0% Class 2: Application to amend a permit (other than a permit to change the use of the land allowed by the permit or allow a new use of the land S			Statutory	Per Application	55,372.70	55,372.70	0.0%
[other than a class 9 permit] Statutory Per Application 1,240.70 1,265.60 2.0% Class 17: To subdivide land into two lots (other than a class 9 or class 16 permit) Statutory Per Application 1,240.70 1,265.60 2.0% Class 18: To effect a realignment of a common boundary between lots or to consolidate two or more lots (other than a class 9 permit) Statutory Per Application 1,240.70 1,265.60 2.0% Class 19: To subdivide land (other than a class 9, class 16, class 17 or class 18 permit) per 100 lots created Statutory Per Application 1,240.70 1,265.60 2.0% Class 20: To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a condition in the nature of an easement (other than right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. Statutory Per Application 1,240.70 1,265.60 2.0% Fees for applications for permits under section 72 of the Planning and Environment Act 1987 Regulation 11: Class 21: A permit not otherwise provided for in the regulation to a permit to change the use of the land allowed by the permit or allow a new use of the land Statutory Per Application 1,240.70 1,265.60 2.0% Class 21: A permit not otherwise provided for in the regulation 11: Statutory Per App							
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To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. Statutory Class 21: A permit not otherwise provided for in the regulation for in the regulation Statutory Per Application 1,240.70 Class 21: A permit not otherwise provided Statutory Per Application 1,240.70 I.265.60 2.0% Fees for applications for permits under section 72 of the Planning and Environment Act 1987 Regulation 11: Class 1: Amendment to a permit to change the use of the land allowed by the permit or allow a new use of the land allow a new use of the land Statutory Per Application 1,240.70 1,265.60 Class 2: Application to amend a permit of the land allowed by the permit or allow a new use of the land Statutory Per Application for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to:		class 9, class 16, class 17 or class 18	Statutory	Per Application	1,240.70	1,265.60	2.0%
Regulation 11: Class 1: Amendment to a permit to change the use of the land allowed by the permit or allow a new use of the land Statutory Per Application 1,240.70 1,265.60 2.0% Class 2: Application to amend a permit (other than a permit to develop land for a single dwelling per lot, use & develop land for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to: To change the statement of what the permit allows or To change the stateme		To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. Class 21: A permit not otherwise provided for in the regulation	Statutory	Per Application	1,240.70		
Class 1: Amendment to a permit to change the use of the land allowed by the permit or allow a new use of the landStatutoryPer Application1,240.701,265.602.0%Class 2: Application to amend a permit (other than a permit to develop land for a single dwelling per lot, use & develop land for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to: To change the statement of what the permit allows orImage: Class 2: Application to amend a permit to: To change the statement of what the permit allows orImage: Class 2: Application to amend a permit to: To change the statement of what the permit allows orImage: Class 2: Application to: To change the statement of what the permit allows orImage: Class 2: Application to: To change the statement of what the permit allows orImage: Class 2: Application to: To change the statement of what the permit allows orImage: Class 2: Application to: To change the statement of what the permit to: To change the statement of what the permit to:Image: Class 2: Application to: To change the statement of what the permit to:Image: Class 2: Application to: To change the statement of what the permit to:Image: Class 2: Application to: To change the statement of what the permit to:Image: Class 2: Application to: To change the statement of what the permit to:Image: Class 2: Application to: To change the statement of what the permit to:	Fee	s for applications for permits under section	72 of the Planr	ning and Environm	ent Act 1987		
the use of the land allowed by the permit or allow a new use of the landStatutoryPer Application1,240.701,265.602.0%Class 2: Application to amend a permit (other than a permit to develop land for a single dwelling per lot, use & develop land for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to: To change the statement of what the permit allows orImage: Class 2: Application to amend a permit to develop land for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to: To change the statement of what the permit allows orImage: Class 2: Application to amend a permit to: To change the statement of what the permit allows orImage: Class 2: Application to: To change the statement of what the permit allows orImage: Class 2: Application to: To change the statement of what the permit allows orImage: Class 2: Application to: To change the statement of what the permit allows orImage: Class 2: Application to: To change the statement of what the permit to: To change the statement of what the permit to:Image: Class 2: Application to: To change the statement of what the permit to:Image: Class 2: Application to: To change the statement of what the permit to:Image: Class 2: Application to: To change the statement of what the permit to:Image: Class 2: Application to: To change the statement of what the permit to:Image: Class 2: Application to: to:Image: Class 2: Application to: to: to: to:Image: Class 2: Application to:Image: Class 2: Application to: to: to:Image: Class 2: Application	Reg						
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1 Statutory Per Abbilcation 1 240 70 1 265 60 2 0%		(other than a permit to develop land for a single dwelling per lot, use & develop land for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to: To change the statement of what the permit	Statutory	Per Application	1,240.70	1,265.60	2.0%
SINGLE DWELLINGS			Claidiory		1,240.70	1,200.00	2.070



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Class 3: Amendment to a class 2 permit	Statutory	Per Application	188.20	192.00	2.0%
Class 4: Amendment to a class 3 permit	Statutory	Per Application	592.50	604.40	2.0%
Class 5: Amendment to a class 4 permit	Statutory	Per Application	1,212.80	1,237.10	2.0%
Class 6: Amendment to a class 5 or class 6 permit	Statutory	Per Application	1,310.40	1,336.70	2.0%
VICSMART - amendments to applications wh	ich meet the Vic	Smart criteria:			
Class 7: Amendment to a class 7 permit	Statutory	Per Application	188.20	192.00	2.0%
Class 8: Amendment to a class 8 permit	Statutory	Per Application	404.30	412.40	2.0%
Class 9: Amendment to a class 9 permit	Statutory	Per Application	188.20	192.00	2.0%
OTHER DEVELOPMENT					
Class 10: Amendment to a class 10 permit	Statutory	Per Application	1,080.40	1,102.10	2.0%
Class 11: Amendment to a class 11 permit	Statutory	Per Application	1,456.70	1,486.00	2.0%
Class 12: Amendment to a class 12, 13, 14 or 15 permit	Statutory	Per Application	3,213.20	3,277.70	2.0%
SUBDIVISION					
Class 13: Amendment to a class 16 permit	Statutory	Per Application	1,240.70	1,265.60	2.0%
Class 14: Amendment to a class 17 permit	Statutory	Per Application	1,240.70	1,265.60	2.0%
Class 15: Amendment to a class 18 permit	Statutory	Per Application	1,240.70	1,265.60	2.0%
Class 16: Amendment to a class 19 permit \$1240.70 per 100 lots created	Statutory	Per Application	1,240.70	1,265.60	2.0%
Class 17: Amendment to a class 20 permit	Statutory	Per Application	1,240.70	1,265.60	2.0%
Class 18: Amendment to a class 21 permit	Statutory	Per Application	1,240.70	1,265.60	2.0%
Regulation 12 - Revised Plans - amend applicat	tion after notice	e given:			
a) Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application					
fee for that class of permit set out in the Table at regulation 9	Statutory	Per Application	40%	40%	0.0%
b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set					
out in the Table at regulation 11 and any additional fee under c) below	Statutory	Per Application	40% plus additional fee	40% plus additional fee	0.0%



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay			of original application	application	
an additional fee being the difference the original class of application and the amended class of permit	Statutory	Per Application	class fee and amended class of permit		0.0%
OTHER APPLICABLE FEES	, ,		· · ·		
Reg 6 - Certification of a plan of subdivision	Statutory	Application	167.80	167.80	0.0%
Reg 7 - Certification of plan alteration (Alteration of a plan under section 10 (2) of the Act)	Statutory	Per Application	106.65	106.65	0.0%
Reg 15 - Certificates of Compliance (under S97N)	Statutory	Per Application	306.70	312.80	2.0%
Reg 16 - For an agreement to a proposal to amend or end an agreement under S173 of the Act	Statutory	Per Application	620.30	632.80	2.0%
Reg 18 - Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council Including lodging plans to comply if the first submission to Council was unsatisfactory SINGLE DWELLINGS - Secondary Consent Re- Plans and Documentation)	Statutory quest (Amendme	Per Application	306.70	312.80	2.0%
SC 3: to a Class 2 Permit	Non Statutory	Per Application	192.00	115.20	(40.0%)
SC 4: to a Class 3 permit	Non Statutory	Per Application	604.40	362.65	(40.0%)
SC 5: to a Class 4 permit	Non Statutory	Per Application	1,237.10	742.25	(40.0%)
SC 6: to a Class 5 or Class 6 permit	Non Statutory	Per Application	1,336.70	802.00	(40.0%)
SC 12: to a class 12, 13, 14 or 15 permit	Non Statutory	Per Application	3,277.70	1,966.60	(40.0%)
VICSMART - Secondary Consent Request (Am Documentation)	-		0,211.10	1,000.00	(10.070)
SC 7: to a class 7 permit	Non Statutory	Per Application	192.00	192.00	0.0%
SC 8: to a class 8 permit	Non Statutory	Per Application	412.40		0.0%
SC 9: to a class 9 permit	Non Statutory	Per Application	192.00	192.00	0.0%
OTHER DEVELOPMENT - Secondary Consent Approved Plans and Documentation)	Request (Amen	dment to			
SC 10: to a class 10 permit SC 11: to a class 11 permit	Non Statutory Non Statutory	Per Application Per Application	1,102.10 1,486.00	891.60	(40.0%)
SC 12: to a class 12, 13, 14 or 15 permit	Non Statutory	Per Application	3,277.70	1,966.60	(40.0%)
SUBDIVISION - Secondary Consent Request (A and Documentation)	Amendment to A	pproved Plans			



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
SC 13: to a class 16 permit	Non Statutory	Per Application	1,265.60	759.35	(40.0%)
SC 14: to a class 17 permit	Non Statutory	Per Application	1,265.60	759.35	(40.0%)
SC 15: to a class 18 permit	Non Statutory	Per Application	1,265.60	759.35	(40.0%)
SC 16: to a class 19 permit \$1265.60 per					. ,
100 lots created	Non Statutory	Per Application	1,265.60	759.35	(40.0%)
SC 17: to a class 20 permit	Non Statutory	Per Application	1,265.60	759.35	(40.0%)
Secondary Consent Request (Amendment to A Documentation)	pproved Plans a	and			
SC 18: to a Class 21 permit	Non Statutory	Per Application	1,265.60	759.35	(40.0%)
Planning Enquiry					
Single Dwelling					
Fees for Written Response or File Search					
for access to or provision of Statutory		Per Ratable			
Planning regulatory information	Non Statutory	Property	75.00	125.00	66.7%
Other					
Fees for Written Response or File Search					
for access to or provision of Statutory		Per Ratable			
Planning regulatory information	Non Statutory	Property	75.00	175.00	133.3%
Planning Register					
On request custom copy of planning register					
data	Non Statutory	Per Month	-	100.00	-
On request custom copy of planning register data	Non Statutany	Per Year		1 000 00	
Report and Consent for Demolition	Non Statutory	rei ieai	-	1,000.00	-
Fee for S29B response	Statutory	Per Ratable Property	-	65.40	-
Advertising Fees					
General Admin Charge	Non Statutory	Per Application	90.75	125.00	37.7%
Sign on Site	Non Statutory	Per Application	30.25	35.00	15.7%
Extra Letters	Non Statutory	Per Application	5.50	6.00	9.1%
Extension of Time					
VicSmart	Non Statutory	Per Application	385.00	100.00	(74.0%)
Single Residential	Non Statutory	Per Application	385.00	300.00	(22.1%)
Subdivision	Non Statutory	Per Application	385.00	500.00	29.9%
Other - less than \$5,000,000	Non Statutory	Per Application	385.00	600.00	55.8%
Other - more than \$5,000,000	Non Statutory	Per Application	385.00	850.00	120.8%
Reproduction Service			000.00	000.00	120.070
Black and Whilte A4	Non Statutory	Per Copy	0.20	0.20	0.0%
Black and While A3	Non Statutory	Per Copy	0.20	0.20	0.0%
Colour Photocopies A4		Per Copy Per Copy			
Colour Photocopies A3	Non Statutory	Per Copy	1.00 2.00	1.00	0.0%
A2 copies	Non Statutory	Per Copy Per Copy		2.00	0.0%
	Non Statutory		10.00	10.00	0.0%
Tree work permit					
Significant tree pruning or removal permit	Non Statutory	Per Application	20.00	-	-
Significant tree pruning permit	Non Statutory	Per Application	-	75.00	-
Significant tree removal permit	Non Statutory	Per Application	-	100.00	-



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Building and Local Law Services					
Footpath Trading Permit Real Estate Agents pointer boards		Per 10 Signs	012.00	C 40, 00	4 40/
	Non Statutory		613.00	640.00	4.4%
Advertising Business sign	Non Statutory	Per sign Per Square	272.00	284.00	4.4%
Table and Chairs (Busy Areas)	Non Statutory	Metre	240.00	250.00	4.2%
		Per Square	2-10.00	200.00	4.270
Table and Chairs (Other Areas)	Non Statutory	Metre	120.00	125.00	4.2%
Busking	Non Statutory	Per Busker	48.00	50.00	4.2%
	,	Per Square			
Goods on footpath (Busy Areas)	Non Statutory	Metre	240.00	250.00	4.2%
		Per Square			
Goods on footpath (Other Areas)	Non Statutory	Metre	120.00	125.00	4.2%
Sale of Local Law Booklet	Non Statutory	Booklet	18.00	19.00	5.6%
Enforcement action/fines		Por fine overege	005 00	077.00	4 50/
	Non Statutory	Per fine average	265.00	277.00	4.5%
Footpath Trading Application fee	Non Statutory	Per Application Average	60.00	63.00	5.0%
Footpath Trading meterage	Non statutory	meterage	2,000.00	2,100.00	5.0%
Street Sampling Application and Permit	Non Statutory	Per Application	2,000.00	25.00	0.0%
	Non Otatutory		20.00	20.00	0.070
Building Compliance					
Application Fees					
Skip Bins 3 days	Non Statutory	Per Application	58.00	61.00	5.2%
Skip Bins 4-7 days	Non Statutory	Per Application	73.00	76.00	4.1%
Skip Bin 8-30 days	Non Statutory	Per Application	172.00	180.00	4.1%
Crane or Lifting Device	Non Statutory	Per Application	220.00	230.00	4.7%
Works Zone Commercial	Non Statutory	Per Application	4,368.00	4,565.00	4.5%
Out of Hours		Per Application	4,308.00	4,565.00	
Vehicle Crossing	Non Statutory	Per Application			3.8%
	Statutory		129.60	129.60	0.0%
Road Opening Road Occupation	Statutory	Per Application Per Application	129.60	129.60	0.0%
Workzone Dual occupancy	Non Statutory	Per application	153.00	165.00	7.8%
	Non Statutory		2,090.00	2,184.00	4.5%
Work Zone Single dwelling	Non Statutory	Per application	731.00	764.00	4.5%
Hoardings	Non Statutory	Per Application	169.00	165.00	(2.4%)
Hoarding plus Area Fee	Non Statutory	Per Application	547.00	572.00	4.6%
Temporary Vehicle Crossings Road Asset Protection Bond Inspection	Statutory	Per Application	129.60	129.60	0.0%
Fees (RAP)	Non Statutory	Per Application	218.00	228.00	4.6%
Night club queues	Non Statutory	Per Application	209.00	218.00	4.3%
Municipal Building Surveyor's Office					
Report and Consent Application Fees					
Building over an easement vested in			i		
Council - Reg 310	Statutory	Per Item	358.00	375.00	4.7%
Projections beyond street alignment - Reg 513	Statutory	Per Item	262.04	262.10	0.0%



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Building above or below certain public					
facilities - Reg 515	Statutory	Per Item	262.04	262.10	0.0%
Mast, pole, aerial, antenna, chimney flue or	0	Per Item	000.04	000.40	0.00/
other service pipe - Reg 431 A fence within 9 M of an intersection -	Statutory	Peritem	262.04	262.10	0.0%
Reg 427	Statutory	Per Item	262.04	262.10	0.0%
Appurtenant Class 10 buildings - Reg 422 Consent Single Dwelling and outbuilding -	Statutory	Per Item	262.04	262.10	0.0%
Reg 408	Statutory	Per Item	262.04	262.10	0.0%
Consent Fence design - Reg 423	Statutory	Per Item	262.04	262.10	0.0%
Precautions over a street - Reg 604	Statutory	Per Item	262.04	262.10	0.0%
Point of discharge of storm water - Reg 610	Statutory	Per Item	65.38	65.40	0.0%
Construction of buildings on land liable to flooding - Reg 802	Statutory	Per Item	262.04	262.10	0.0%
Building on designated land - Reg 806	Statutory	Per Item	262.04	262.10	0.0%
Building Information Regulation 326	Statutory	Per Application	52.22	52.20	(0.0%)
Building Information Regulation 326 - Priority	Non Statutory	Per Application	128.00	134.00	4.7%
Lapsed Building Permit Final Inspection					
Final inspection fee on lapsed building permit	Non Statutory	Per Inspection	437.00	460.00	5.3%
Plan Search					
Permit or Certificate Search	Non Statutory	Per Item	52.20	52.20	0.0%
Plan Search for design detail (dwelling))	Non Statutory	Per Item	149.00	160.00	7.4%
Plan Search for design detail (multi-					
unit/commercial)	Non Statutory	Per Item	209.00	220.00	5.3%
Building Permit Lodgement					
Lodgement Fee - Reg 320	Statutory	Per Application	39.00	39.10	0.3%
Fences					
Minimum fee	Non Statutory	Per Application	773.00	810.00	4.8%
Carports					
Minimum fee	Non Statutory	Per Application	810.00	850.00	4.9%
Demolitions					
Minimum fee	Non Statutory	Per Application	1,494.00	1,560.00	4.4%
Additional Storey - for buildings over 2 storeys	Non Statutory	Per Storey	810.00	850.00	4.9%
Dwelling Additions					
Minimum fee (cost of works up to \$10,000)	Non Statutory	Per Application	742.00	776.00	4.6%
Minimum fee (cost of works up to \$50,000)	Non Statutory	Per Application	1,520.00	1,590.00	4.6%
Minimum fee (cost of works over \$50,000)	Non Statutory	Per Application	1,745.00	1,825.00	4.6%
New Dwelling					
Minimum fee	Non Statutory	Per Application	2,940.00	3,075.00	4.6%
Commercial Work					
Minimum fee (cost of works up to \$50,000)	Non Statutory	Per Application	2,905.00	3,040.00	4.6%
Minimum fee (cost of works over \$50,000)	Non Statutory	Per Application	3,302.00	3,450.00	4.5%
Occupancy Permits		De De 1			
Class 1 (Division 2)	Non Statutory	Per Permit	460.00	480.00	4.3%



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Other Classes excl. Division 2	Non Statutory	Per Permit	721.00	755.00	4.7%
Places of Public Entertain (minimum) incl. Division 2	Non Statutory	Per Application	1,309.00	1,370.00	4.7%
Subdivision report					
Subdivision of Existing Buildings Report (minimum)	Non Statutory	Per Application	1,680.00	1,760.00	4.8%
Stallholder Fees					
Non-Stonnington Resident / Business					
Stallholder Fees - 3m x 3m Marquee	Non Statutory	Fee	203.00	205.00	1.0%
Stallholder Fees - 6m x 3m Marquee		Fee		205.00	0.7%
Event/Festival Site Fees	Non Statutory	гее	407.00	410.00	0.7%
Food/Beverage Site Fee	Non Otatista	Fee	000.00	005.00	4.00/
Food/Beverage Site Fee Food/Beverage Site Fee + 3m x 3m	Non Statutory	гее	203.00	205.00	1.0%
Marquee	Non Statutory	Fee	407.00	410.00	0.7%
Filming Permits					
Film Crew Permit - Car	Non Statutory	Per Car	30.00	30.00	0.0%
Film Crew Permit - Truck	Non Statutory	Per Truck	70.00	70.00	0.0%
Filming - Daily	Non Statutory	Per Day	1,045.00	1,045.00	0.0%
Filming - Up to 4 Hours	Non Statutory	Up to 4 hours	485.00	485.00	0.0%
Filming/photographs - Unit Base	Non Statutory	Per Day	490.00	490.00	0.0%
Still Photography - Daily	Non Statutory	Per Day	390.00	390.00	0.0%
Still Photography - Up to 4 Hours	Non Statutory	Up to 4 hours	220.00	220.00	0.0%
On Street - Car Parking Permits - Car -					
Community Rate	Non Statutory	Per Day	30.00	30.00	0.0%
On Street - Car Parking Permits - Truck - Community Rate	Non Statutory	Per Day	70.00	70.00	0.0%
On Street - Car Parking Permits - Car - Commercial Rate	Non Statutory	Per Day	55.00	55.00	0.0%
On Street - Car Parking Permits - Truck- Commercial Rate	Non Statutory	Per Day	140.00	140.00	0.0%
Event Application Adminstration Fee	Non Statutory	Per Application	60.00	60.00	0.0%
Function Venues					
Functions on Chapel					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	-	562.75	-
	Non Statutory	Per Day (6+ Hours)	1,290.00	937.95	(27.3%)
	Non Statutory	Additional Hour	140.00	158.45	13.2%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	-	865.80	-
	Non Statutory	Per Day (6+ Hours)	1,740.00	1,443.00	(17.1%)
	Non Statutory	Additional Hour	138.00	243.75	76.6%



Fee Desc	cription	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
			Half Day (4-6	¥	Ť.	
Not for Profit - Friday -	Sunday	Non Statutory	Hours)	-	865.80	-
			Per Day (6+			
		Non Statutory	Hours)	1,530.00	1,443.00	(5.7%)
		Non Statutory	Additional Hour	145.00	243.75	68.1%
Private / Commercial -	Friday - Sunday	Non Statutory	Hours)	-	1,332.00	-
			Per Day (6+			
		Non Statutory	Hours)	2,300.00	2,220.00	(3.5%)
		Non Statutory	Additional Hour	170.00	375.00	120.6%
Malvern Town Hall - Bang	uet Hall					
			Half Day (4-6			
Not for Profit - Monday	- Thursday	Non Statutory	Hours)	-	367.60	-
			Per Day (6+			
		Non Statutory	Hours)	590.00	612.65	3.8%
		Non Statutory	Additional Hour	60.00	158.45	164.1%
			Half Day (4-6			
Private / Commercial -	Monday - Thursday	Non Statutory	Hours)	-	565.50	-
			Per Day (6+			
		Non Statutory	Hours)	820.00	942.50	14.9%
		Non Statutory	Additional Hour	80.00	243.75	204.7%
			Half Day (4-6			
Not for Profit - Friday -	Sunday	Non Statutory	Hours)	-	565.50	-
			Per Day (6+			
		Non Statutory	Hours)	1,450.00	942.50	(35.0%)
		Non Statutory	Additional Hour	120.00	243.75	103.1%
			Half Day (4-6			
Private / Commercial -	Friday - Sunday	Non Statutory	Hours)	-	870.00	-
			Per Day (6+			
		Non Statutory	Hours)	1,450.00	1,450.00	0.0%
		Non Statutory	Additional Hour	120.00	375.00	212.5%
Malvern Town Hall - Main	Hall					
			Half Day (4-6			
Not for Profit - Monday	- Thursday	Non Statutory	Hours)	-	796.00	-
			Per Day (6+			
		Non Statutory	Hours)	2,090.00	1,326.65	(36.5%)
		Non Statutory	Additional Hour	110.00	158.45	44.0%
			Half Day (4-6			
Private / Commercial -	Monday - Thursday	Non Statutory	Hours)	-	1,224.60	-
			Per Day (6+			
		Non Statutory	Hours)	2,300.00	2,041.00	(11.3%)
		Non Statutory	Additional Hour	130.00	243.75	87.5%
	0		Half Day (4-6			
Not for Profit - Friday -	Sunday	Non Statutory	Hours)	-	1,224.60	-
			Per Day (6+			
		Non Statutory	Hours)	3,140.00	2,041.00	(35.0%)
		Non Statutory	Additional Hour	180.00	243.75	35.4%
			Half Day (4-6		1.001.00	
Private / Commercial -	rnday - Sunday	Non Statutory	Hours)	-	1,884.00	-
		Non Otatista	Per Day (6+	0.4.40.00	0.440.00	0.00/
		Non Statutory	Hours)	3,140.00	3,140.00	0.0%
		Non Statutory	Additional Hour	180.00	375.00	108.3%
Malvern Town Hall - Upper	r Foyer					

	Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
			Half Day (4-6			
	Not for Profit - Monday - Thursday	Non Statutory	Hours)	-	185.05	-
			Per Day (6+			
		Non Statutory	Hours)	870.00	308.45	(64.5%)
		Non Statutory	Additional Hour	70.00	158.45	-
			Half Day (4-6			
	Private / Commercial - Monday - Thursday	Non Statutory	Hours)	-	284.70	-
			Per Day (6+			
		Non Statutory	Hours)	1,160.00	474.50	(59.1%)
		Non Statutory	Additional Hour	90.00	243.75	170.8%
			Half Day (4-6			
	Not for Profit - Friday - Sunday	Non Statutory	Hours)	-	284.70	-
			Per Day (6+	4 700 00	171.50	(70.00()
		Non Statutory	Hours)	1,730.00	474.50	(72.6%)
		Non Statutory	Additional Hour	120.00	243.75	103.1%
	Drivete (Commercial Friday Sunday		Half Day (4-6		100.00	
	Private / Commercial - Friday - Sunday	Non Statutory	Hours)	-	438.00	-
		Non Statutory	Per Day (6+ Hours)	1,730.00	720.00	(57.00/)
		-	Additional Hour		730.00	(57.8%)
		Non Statutory	Additional Hour	120.00	375.00	212.5%
<u>Co</u>	<u>mmercial Kitchens</u>					
Loc	ated at Functions on Chapel, Malvern Tow	n Hall, Phoenix F	Park Community C	entre and Prahra	an RSL	
			Half Day (4-6			
	Not for Profit - Monday - Thursday	Non Statutory	Hours)	-	50.70	-
			Per Day (6+			
		Non Statutory	Hours)	150.00 - 200.00	84.50	-
		Non Statutory	Additional Hour	25.00	42.25	69.0%
			Half Day (4-6			
	Private / Commercial - Monday - Thursday	Non Statutory	Hours)	-	78.00	
						-
			Per Day (6+			-
		Non Statutory	Hours)	200.00 - 500.00	130.00	-
		Non Statutory Non Statutory	Hours) Additional Hour	200.00 - 500.00 25.00		- - 160.0%
		Non Statutory	Hours) Additional Hour Half Day (4-6		130.00 65.00	-
	Not for Profit - Friday - Sunday	-	Hours) Additional Hour Half Day (4-6 Hours)		130.00	-
	Not for Profit - Friday - Sunday	Non Statutory	Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+	- 25.00	130.00 65.00 78.00	-
	Not for Profit - Friday - Sunday	Non Statutory Non Statutory Non Statutory	Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours)	25.00 - 200.00 - 300.00	130.00 65.00 78.00 130.00	- 160.0% - -
	Not for Profit - Friday - Sunday	Non Statutory	Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour	- 25.00	130.00 65.00 78.00	-
		Non Statutory Non Statutory Non Statutory Non Statutory	Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour Half Day (4-6	25.00 - 200.00 - 300.00	130.00 65.00 78.00 130.00 65.00	- 160.0% - -
	Not for Profit - Friday - Sunday Private / Commercial - Friday - Sunday	Non Statutory Non Statutory Non Statutory	Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour Half Day (4-6 Hours)	25.00 - 200.00 - 300.00	130.00 65.00 78.00 130.00	- 160.0% - -
		Non Statutory Non Statutory Non Statutory Non Statutory	Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+	25.00 - 200.00 - 300.00 25.00 -	130.00 65.00 78.00 130.00 65.00 120.00	- 160.0% - -
		Non Statutory Non Statutory Non Statutory Non Statutory Non Statutory	Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours)	25.00 - 200.00 - 300.00 25.00 - 200.00 - 700.00	130.00 65.00 78.00 130.00 65.00 120.00 200.00	- 160.0% - - 160.0% - -
		Non Statutory Non Statutory Non Statutory Non Statutory	Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+	25.00 - 200.00 - 300.00 25.00 -	130.00 65.00 78.00 130.00 65.00 120.00	- 160.0% - -
		Non Statutory Non Statutory Non Statutory Non Statutory Non Statutory	Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours)	25.00 - 200.00 - 300.00 25.00 - 200.00 - 700.00	130.00 65.00 78.00 130.00 65.00 120.00 200.00	- 160.0% - - 160.0% - -
	Private / Commercial - Friday - Sunday	Non Statutory Non Statutory Non Statutory Non Statutory Non Statutory	Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours)	25.00 - 200.00 - 300.00 25.00 - 200.00 - 700.00	130.00 65.00 78.00 130.00 65.00 120.00 200.00	- 160.0% - - 160.0% - -
	Private / Commercial - Friday - Sunday	Non Statutory Non Statutory Non Statutory Non Statutory Non Statutory Non Statutory	Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour	25.00 - 200.00 - 300.00 25.00 - 200.00 - 700.00 25.00	130.00 65.00 78.00 130.00 65.00 120.00 200.00	- 160.0% - - 160.0% - - 300.0%
	Private / Commercial - Friday - Sunday	Non Statutory Non Statutory Non Statutory Non Statutory Non Statutory Non Statutory	Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour	25.00 - 200.00 - 300.00 25.00 - 200.00 - 700.00 25.00	130.00 65.00 78.00 130.00 65.00 120.00 200.00	- 160.0% - - 160.0% - - 300.0%
Arm	Private / Commercial - Friday - Sunday	Non Statutory unity Centre Me	Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour	25.00 - 200.00 - 300.00 25.00 - 200.00 - 700.00 25.00 25.00	130.00 65.00 78.00 130.00 65.00 120.00 200.00 100.00	- 160.0% - - 160.0% - - 300.0%
Arm	Private / Commercial - Friday - Sunday <u>n-Serviced Meeting Rooms</u> nadale Meeting Room, Phoenix Park Comm	Non Statutory unity Centre Me	Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour	25.00 - 200.00 - 300.00 25.00 - 200.00 - 700.00 25.00 25.00	130.00 65.00 78.00 130.00 65.00 120.00 200.00 100.00	- 160.0% - - 160.0% - - 300.0%
Arm	Private / Commercial - Friday - Sunday <u>n-Serviced Meeting Rooms</u> nadale Meeting Room, Phoenix Park Comm prak South Yarra Library, Malvern Library, F	Non Statutory Intervent Centre Mere Phoenix Park Lib	Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour Half Day (4-6 Hours) Per Day (6+ Hours) Additional Hour Additional Hour	25.00 - 200.00 - 300.00 25.00 - 200.00 - 700.00 25.00 2/3, Phoenix Park Library Meeting	130.00 65.00 78.00 130.00 65.00 120.00 200.00 100.00 KRSL Meeting F Rooms	- 160.0% - - 160.0% - 300.0% Room



	Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
			Per Day (6+			
		Non Statutory	Hours)	-	126.95	-
		Non Statutory	Additional Hour	-	39.00	-
	Private / Commercial - Monday - Sunday	Non Statutory	Per Hour	30.00 - 40.00	35.00	-
		Non Statutory	Half Day (4-6 Hours)	-	133.00	-
		Non Statutory	Per Day (6+ Hours)		195.30	
<u> </u>		Non Statutory	Additional Hour	-	60.00	-
<u> </u>		Non Statutory	Additional Flour	-	60.00	-
<u> </u>						
No	n-Serviced Multipurpose Spaces					
	enix Park Community Centre Conference F	Room, Multipurp	ose Room, Balcoi	ny Dining Room	and Downstairs	s Kitchen
	Not for Profit - Monday - Thursday	Non Statutory	Per Hour	45.00	29.60	(34.2%)
			Half Day (4-6			<u>, - ··= / •/</u>
		Non Statutory	Hours)	180.00	112.40	(37.6%)
			Per Day (6+			
		Non Statutory	Hours)	-	165.05	-
		Non Statutory	Additional Hour	-	52.80	-
	Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	60.00	45.50	(24.2%)
			Half Day (4-6			
		Non Statutory	Hours)	180.00	172.90	(3.9%)
		Non Statutory	Per Day (6+ Hours)		253.90	
<u> </u>		Non Statutory	Additional Hour	-	253.90	-
<u> </u>	Not for Profit - Friday - Sunday	Non Statutory	Per Hour	- 45.00	45.50	- 1.1%
<u> </u>	Not for Front - Friday - Sunday		4 Hour Pkg	45.00	45.50	1.1%
<u> </u>		Non Statutory	Per Day (6+	160.00 - 210.00	154.70	-
		Non Statutory	Hours)	-	253.90	-
		Non Statutory	Additional Hour	-	81.25	-
<u> </u>	Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	60.00	70.00	16.7%
-		Non Statutory	4 Hour Pkg	180.00 - 210.00	238.00	-
<u> </u>			Per Day (6+		200.00	
		Non Statutory	Hours)	-	390.60	-
		Non Statutory	Additional Hour	-	125.00	-
	King Sports Pavilion and Environmental Ce		manis Recreation	Centre Program	n Room, Harold	Holt
	Not for Profit - Monday - Thursday	Non Statutory	Per Hour	26.00	29.60	13.8%
			Half Day (4-6			
L		Non Statutory	Hours)	-	112.40	-
			Per Day (6+			
		Non Statutory	Hours)	-	165.05	-
		Non Statutory	Additional Hour	-	52.80	-
	Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	35.00	45.50	30.0%
			Half Day (4-6			
<u> </u>		Non Statutory	Hours)	-	172.90	-
		Non Statutory	Per Day (6+ Hours)	-	253.90	-
		Non Statutory	Additional Hour	-	81.25	-



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Not for Profit - Friday - Sunday	Non Statutory	Per Hour	26.00	45.50	75.0%
		Half Day (4-6			
	Non Statutory	Hours)	-	172.90	-
		Per Day (6+			
	Non Statutory	Hours)	-	253.90	-
	Non Statutory	Additional Hour	-	81.25	-
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	35.00	70.00	100.0%
	New Obstations	Half Day (4-6 Hours)		000.00	
	Non Statutory	Per Day (6+	-	266.00	-
	Non Statutory	Hours)	-	390.60	_
	Non Statutory	Additional Hour	-	125.00	-
		/ duition al mout		120.00	
Ion-Serviced Community Halls					
lalvern Community Arts Centre Hall, Phoenix	Park Communit	Hall/Indoor Com	t Drahran DEL	Iemorial Hall	
Not for Profit - Monday - Thursday	Non Statutory	Per Hour	45.00 - 30.00	38.03	_
Not for Front - Monday - Mulsuay	Non Statutory	Half Day (4-6	40.00 - 30.00	38.03	-
	Non Statutory	Hours)	-	144.50	-
		Per Day (6+		111.00	
	Non Statutory	Hours)	-	212.20	-
	Non Statutory	Additional Hour	-	52.80	-
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	50.00 - 60.00	58.50	-
	,	Half Day (4-6			
	Non Statutory	Hours)	-	222.30	-
		Per Day (6+			
	Non Statutory	Hours)	-	326.45	-
	Non Statutory	Additional Hour	-	81.25	-
Not for Profit - Friday - Sunday	Non Statutory	Per Hour	50.00 - 110.00	58.50	-
		Half Day (4-6			
	Non Statutory	Hours)	-	222.30	-
	Nen Ctetuten	Per Day (6+ Hours)		220 45	
	Non Statutory	Additional Hour	-	326.45	-
Drivete / Commercial Fridey, Sunday	Non Statutory		-	81.25	-
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour Half Day (4-6	90.00 - 146.00	90.00	-
	Non Statutory	Hall Day (4-6 Hours)	_	342.00	_
		Per Day (6+	-	542.00	-
	Non Statutory	Hours)	-	502.20	-
1	Non Statutory	Additional Hour	-	125.00	-
<u>alleries</u>	1				
orthbrook Gallery					
Not for Profit - Monday - Sunday	Non Statutory	Per Day		65.00	-
Private / Commercial - Monday - Sunday	Non Statutory	Per Day		100.00	_
			-	100.00	
ivic Serviced Meeting Rooms					
11 Meeting Rooms 2.1 & 2.2, 311 Meeting Ro	om G3 Malvorn 7	Town Hall Dining	Room Council C	hamber	
Not for Profit - Monday - Friday 5-10pm	2	Per Hour			
	Non Statutory	Half Day (4-6	-	52.00	-
	Non Statutory	Hours)		197.60	



Fee Description	Fee Type	Unit of Measure	2017-18 (Inc GST) \$	2018-19 (Inc GST) \$	% Change
Commercial / Private - Monday - Friday 5-					
10pm	Non Statutory	Per Hour	-	80.00	-
	Non Statutory	Half Day (4-6 Hours)		304.00	
	Non Statutory	Per Day (6+	-	304.00	-
Not for Profit - Saturday - Sunday	Non Statutory	Hours)	500.00	391.75	(21.7%)
		Per Day (6+			
Commercial / Private - Saturday - Sunday	Non Statutory	Hours)	1,000.00	602.65	(39.7%)
Other Related Fees and Charges					
Bonds					
Security Bond - Function Venues	Non Ctatutany	Per Booking	1 000 00	1 000 00	0.00/
Security Bond - All Other Facilities	Non Statutory	-	1,000.00	1,000.00	0.0%
	Non Statutory	Per Booking	200.00	200.00	0.0%
High Risk Bond - 18th & 21st Birthday	New Otestadows	Der Beeking	0.000.00	0,000,00	0.00/
Parties and High Risk Activities	Non Statutory	Per Booking	3,000.00	3,000.00	0.0%
Equipment Hire Chair Covers	New Otestudents	Per Item	4.40	4.50	0.0%
	Non Statutory		4.40	4.50	2.3%
Tablecloths (flat or round)	Non Statutory	Per Item	16.00	16.00	0.0%
Tablecloths (boxed)	Non Statutory	Per Item	22.00	22.00	0.0%
Portable Stage	Non Statutory	Per Item	440.00	450.00	2.3%
Serving Bar	Non Statutory	Per Section	165.00	170.00	3.0%
Services		Den De altima			0.00/
Public Liability Insurance	Non Statutory	Per Booking Per Guard, Per	80.00	80.00	0.0%
Security Guards	Non Statutory	Hour		62.40	_
Tea and Coffee (served with paper cups)	Non Statutory	Per Person	2.20	2.50	13.6%
Tea and Coffee (served with paper caps)	Non Statutory	Per Person	3.30	3.70	12.1%
Discounts and Surcharges			5.50	5.70	12.1/0
Hire of multiple facilities (simultaneously)	Discount	Per Booking		10%	
	Discount	T of Booking		1078	
Multi-day hire (min 3 full consecutive days)	Discount	Per Booking		35%	
Friday and Saturday Evening Surcharge (After 6pm at PPCC and Prahran RSL Only)	Surcharge	Per Booking		50%	
Chapel off Chapel Venue Hire					
Hire fees are competitively priced subject to availability and booking conditions agreed with hirer. Rates are available on Council's website.					



			2017/18		2018/19		2019/20	2020/21	2021/22
Bid Number	Bid Name	Scope of Bid	Deferral / Carry Forward \$'000	Gross Budget \$'000	External Funding \$'000	Net Cost to Council \$'000	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *
Land									
GMC003	Strategic Land Purchase for open space	Part of council strategy to acquire land for open space around the municipality	\$0	\$5,000	\$0	\$5,000	\$5,000	\$5,000	\$5,000
		Total Land	\$0	\$5,000	\$0	\$5,000	\$5,000	\$5,000	\$5,000
	pen Space and Streetscap								
PSD001	Pocket park upgrades - Detailed design and Master Plan implementation	Variable and will depend on acquisitions and Master Plan implementation	\$0	\$100	\$0	\$100	\$100	\$100	\$150
PSD002	Windsor Siding Master Plan	Delivery of key components of Master Plan	\$0	\$450	\$0	\$450	\$200	\$250	\$200
PSD003	Preparation and implementation of Landscape Plans/Master Plans for park improvements	Investigation and implementation of Landscape Plans for Park improvements including Brookville Gardens and Fairbairn Reserve	\$0	\$300	\$0	\$300	\$300	\$300	\$300
PSD004	Forrest Hill Master Plan	Infrastructure services to complement rollout of Master Plan. Works to include review of Master Plan, development of street lighting design and streetscape works in Claremont St.	\$0	\$700	\$0	\$700	\$750	\$750	\$750
PSD005	Minor Shopping Centre Precinct Upgrades	Undertake streetscape improvements to minor shopping precincts in line with strategic program	\$0	\$140	\$0	\$140	\$140	\$140	\$140
PSD006	Malvern Town Hall Precinct - Public Realm Spatial Improvements	Continuation of Town Hall Precinct Improvements to Entrance of Banquet Hall, carpark and improved pedestrian access.	\$0	\$0	\$0	\$0	\$300	\$100	\$0
PSD008	Cato St Redevelopment project	Project design and development including constructability as a result of the feasibility in line with Chapel Street Master Plan	\$15,176	\$23,810	\$0	\$23,810	\$4,400	\$0	\$0
PSD010	Princes Gardens Master Plan	Princes Gardens Master Plan - implementation of first stage of the Master Plan as per findings.	\$0	\$920	\$75	\$845	\$1,000	\$450	\$400
PSD014	Parks - Playground shade sail implementation and maintenance	Annual program to extend the installation of shade sails over major playgrounds.	\$0	\$50	\$0	\$50	\$50	\$50	\$50
UPS003	Parks - Fencing replacement and renewal	Annual program to replace and renew park fencing throughout Stonnington parks and reserves	\$0	\$55	\$0	\$55	\$55	\$55	\$55
UPS006	Parks - Park furniture replacement and renewal	Annual program to replace and renew park furniture throughout Stonnington parks and reserves	\$0	\$100	\$0	\$100	\$100	\$100	\$100



			2017/18		2018/19		2019/20	2020/21	2021/22
Bid Number	Bid Name	Scope of Bid	Deferral / Carry Forward \$'000	Gross Budget \$'000	External Funding \$'000	Net Cost to Council \$'000	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *
UPS008	Parks - Irrigation system upgrades	Annual program to install and upgrade irrigation systems throughout Stonnington parks and reserves. Focus on garden bed dripper irrigation and targeted lawn irrigation.	\$0	\$20	\$0	\$20	\$20	\$20	\$20
UPS010	Environment - Yarra River / Gardiners Creek Biodiversity Projects	Implementation of the final stages of the Yarra River Biodiversity Project. Scoping and design of a comparable project along the Gardiner's Creek.	\$400	\$990	\$0	\$990	\$990	\$990	\$990
UPS012	Parks – Playground safety compliance	Annual program to maintain playground safety in response to safety audit.	\$0	\$90	\$0	\$90	\$90	\$90	\$90
UPS013	Parks - Playground upgrades and replacements	Annual program to upgrade and replace playgrounds in parks throughout the city in accordance with audit priorities.	\$0	\$230	\$0	\$230	\$230	\$230	\$230
UPS014	Parks - Structures replacement and renewal	Annual program to replace and renew park structures throughout Stonnington parks and reserves in accordance with asset condition audit	\$0	\$40	\$0	\$40	\$40	\$40	\$40
UPS015	Sports Grounds - Improvement Program	Rolling program to upgrade and improve sports grounds throughout the city to deliver high quality and safe playing environments	\$0	\$160	\$0	\$160	\$160	\$160	\$160
UPS017	Parks - Path replacement and renewal	Annual program to replace and renew park paths throughout Stonnington parks and reserves	\$0	\$90	\$0	\$90	\$90	\$90	\$90
UPS024	Parks - Signage improvement	Renew, replace and establish new signage in parks, gardens and sports grounds to enhance way finding and amenity and promote open space assets.	\$0	\$40	\$0	\$40	\$40	\$40	\$40
UPS025	Parks - Renewal and upgrade	Annual program to implement major park renewal and upgrade projects.	\$0	\$150	\$0	\$150	\$150	\$150	\$150
UPS027	Environment - Surrey Road Water Ground Management	GES Monitoring EPA Requirement	\$0	\$80	\$0	\$80	\$80	\$80	\$80
UPS031	Environment - Water Sensitive Urban Design	Installation and upgrade of Water Sensitive Urban Design assets to improve water quality, reduce flooding and improve urban forest outcomes.	\$0	\$150	\$0	\$150	\$150	\$150	\$150
UPS036	Tree up-lighting program	Up light significant trees in prominent locations on Council land throughout the municipality	\$0	\$50	\$0	\$50	\$50	\$50	\$50
UPS037	Parks - Activity stations along paths	Develop and implement a program for installation of activity/exercise stations along paths in parks and reserves	\$0	\$50	\$0	\$50	\$50	\$50	\$50
		Total Parks, Open Space and Streetscapes	\$15,576	\$28,765	\$75	\$28,690	\$9,535	\$4,435	\$4,285
Recreatio	onal, leisure and commun	ity facilities							
UPS004	Sports Grounds - Wicket upgrade and drainage	Rolling program to upgrade and manage cricket wickets across Stonnington sports grounds	\$0	\$45	\$0	\$45	\$45	\$45	\$45



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UPS009	Malvern Valley Golf Course - Maintenance and course upgrades	Annual program to invest in key upgrades to the course and supporting infrastructure - irrigation, drainage, tees, green and fairways.	\$0	\$100	\$0	\$100	\$100	\$100	\$100
UPS018	Sports Grounds - Oval renovations	Annual program to implement Spring and Autumn oval renovations across Stonnington sports grounds	\$0	\$80	\$0	\$80	\$80	\$80	\$80
UPS020	Sports Grounds - Surface improvement program	Annual program to upgrade and replace turf playing surfaces across Stonnington sports grounds	\$0	\$120	\$0	\$120	\$120	\$120	\$120
UPS022	Sports Grounds - Drainage improvements	Annual program to renew and upgrade spoon and perimeter drains on various ovals	\$0	\$80	\$0	\$80	\$80	\$80	\$80
UPS026	Sports Grounds - Irrigation system upgrades	Annual program to upgrade and maintain irrigation systems across Council's 23 sports grounds and other open space in accordance with audit findings.	\$0	\$120	\$0	\$120	\$120	\$120	\$120
UPS028	Malvern Valley Golf Course - Golf ball risk mitigation	Implementation of options to mitigate risks associated with stray golf balls entering the Monash Freeway and adjacent properties.	\$0	\$400	\$0	\$400	\$0	\$0	\$0
UPS033	Sports Grounds - Como Oval Redevelopment	Undertake major redevelopment of Como Oval in accordance with sports grounds condition audit findings. Includes slit drainage, irrigation, regrading, resurfacing, turf and wicket	\$0	\$0	\$0	\$0	\$0	\$500	\$0
REC001	Floodlight Maintenance and Renewal Program	5 year program of renewal and maintenance of floodlighting including a comprehensive audit in 2019/20 to inform next 5 year plan	\$0	\$80	\$0	\$80	\$120	\$80	\$80
REC002	SRV Funding Partnerships	Contribution Funding for State Government Community Sports Infrastructure Funding - Minor Facilities (\$100k) - Righetti Floodlighting Upgrade 2018/19	\$0	\$300	\$100	\$200	\$200	\$200	\$200
REC003	Sportsground Facility Upgrades	New, Upgrade and Renewal of Sportsground Infrastructure - TH King Practice Cricket Nets - Detailed Design and Romanis Oval Lighting Design	\$0	\$180	\$0	\$180	\$180	\$190	\$190
REC004	Tennis Facility Renewal	Improvements to existing tennis facilities - Reconstruct courts at Malvern Tennis Centre - install new floodlighting as a part of overall project	\$214	\$250	\$0	\$250	\$875	\$250	\$250
REC005	Rec Strategy Implementation	Ongoing Implementation of Actions from Recreation Strategy	\$0	\$100	\$0	\$100	\$100	\$110	\$110
REC006	Gardiner Park Redevelopment	Redevelopment of Gardiner Park to include construction of a new synthetic sportsground and associated lighting, new pavilion, drainage and playground improvements and revegetation	\$1,250	\$1,300	\$0	\$1,300	\$0	\$0	\$0



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REC007	Floodlighting Upgrade Program	Floodlighting Upgrade - Malvern Tennis Centre - project delivered over 2017/18 and 2018/19	\$310	\$323	\$0	\$323	\$240	\$340	\$340
REC014	Toorak Park Master Plan Implementation	Implementation of the revised Toorak Park Master Plan	\$0	\$1,000	\$0	\$1,000	\$1,500	\$1,500	\$500
		Total Recreational, leisure and community facilities	\$1,774	\$4,478	\$100	\$4,378	\$3,760	\$3,715	\$2,215
Buildings									
MPR002	Council Buildings Roof Safety Access Improvements	Continue program of safe roof access installations at Council buildings, including installation of roof ladders, walkways and anchor points	\$0	\$50	\$0	\$50	\$60	\$60	\$60
MPR003	Essential Services Council Buildings	Renew and upgrade fire services, exit and emergency lights, automatic doors and other Essential Services at Council buildings	\$0	\$70	\$0	\$70	\$80	\$80	\$80
MPR005	Soil Remediation - Various Child Care Centres and Other Sites	Review and update Soil Management Plans for Council sites with contaminated soil and implement soil remediation improvements as required	\$0	\$83	\$0	\$83	\$90	\$90	\$90
MPR006	Properties Refurbishment Building Condition Audit	Assess and report on the condition of 33% of Council buildings every 3 years	\$0	\$46	\$0	\$46	\$50	\$50	\$50
MPR007	Air Conditioning Plant Replacement	Replacement of old, inefficient air conditioning plant at various sites, as required, and as scheduled	\$0	\$385	\$0	\$385	\$385	\$385	\$385
MPR008	Children and Family Services Buildings Condition Audit Works	Various projects scheduled in the Building Condition Audit	\$0	\$165	\$0	\$165	\$200	\$200	\$200
MPR009	Council Properties - Switchboard Upgrades	Upgrade switchboards at Council properties to provide RCD protection and comply with AS 3000	\$0	\$83	\$0	\$83	\$90	\$90	\$90
MPR010	Leisure and Library Buildings Condition Audit Works	Various projects scheduled in the Building Condition Audit	\$0	\$220	\$0	\$220	\$250	\$250	\$250
MPR011	Central Park Child care centre and Maternal Child Health Roof Tile Replacement	Replacement of the terracotta roof tiles	\$0	\$0	\$0	\$0	\$130	\$0	\$0



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MPR012	Parks and Gardens Building Condition Audit Works	Various projects scheduled in the Building Condition Audit	\$0	\$44	\$0	\$44	\$50	\$50	\$50
MPR013	Multi-storey car park Condition Audit Works	Lighting and electrical services upgrade at Drysdale Street car park and MacFarlan Street car park	\$0	\$88	\$0	\$88	\$100	\$100	\$100
MPR014	Civic and Commercial Buildings Condition Audit Works	Various projects scheduled in the Building Condition Audit	\$0	\$110	\$0	\$110	\$120	\$120	\$120
MPR015	Recreational Buildings Condition Audit Works	Various projects scheduled in the Building Condition Audit	\$0	\$110	\$0	\$110	\$120	\$120	\$120
MPR017	Aged Care Building Condition Audit Works	Various projects scheduled in the Building Condition Audit	\$0	\$50	\$0	\$50	\$50	\$50	\$50
MPR018	Cultural Services Centres Condition Audit Works	Various projects scheduled in the Building Condition Audit	\$0	\$44	\$0	\$44	\$50	\$50	\$50
MPR019	Chapel off Chapel Condition Audit work	Various projects scheduled in the Building Condition Audit	\$0	\$44	\$0	\$44	\$50	\$50	\$50
MPR020	Princes Close Child Care Centre Refurbishment Stage 2 - Bathrooms and Joinery	Refurbishment of areas within the Centre not included in its future redevelopment	\$0	\$80	\$0	\$80	\$80	\$0	\$0
MPR022	Council Buildings Accessibility Improvements	Assess Council's buildings for accessibility compliance and implement improvements where required	\$0	\$100	\$0	\$100	\$110	\$110	\$110
MPR023	George Gahan Centre Entry, Office and Toilet Upgrade	George Gahan Centre Entry, Office and Toilet Upgrade	\$0	\$0	\$0	\$0	\$220	\$0	\$0
MPR024	Relocation of services from 22 Little Chapel Street (for 2018/19 only)	Moving Maternal Child Health and Youth Services out of 22 Little Chapel Street to a different facility	\$0	\$700	\$0	\$700	\$0	\$0	\$0
MPR025	Pavilion Redevelopment - Dunlop Pavilion	Redevelopment of Dunlop Pavilion	\$2,500	\$100	\$0	\$100	\$0	\$0	\$0
MPR027	Healey Pavilion Change Room Upgrade	Upgrade of change rooms at Healey Pavilion	\$0	\$0	\$0	\$0	\$450	\$0	\$0
MPR031	Orrong Romanis Recreation Centre Wall Insulation Replacement	Replacement of the deteriorated wall foil insulation at ORRC with acoustic board insulation	\$0	\$120	\$0	\$120	\$0	\$0	\$0
MPR034	Chapel Off Chapel Theatre Roof Replacement	Replacement of the slate roof over the Chapel Theatre and reconstruction of its drainage system	\$0	\$0	\$0	\$0	\$450	\$0	\$0



			2017/18		2018/19		2019/20	2020/21	2021/22
Bid Number	Bid Name	Scope of Bid	Deferral / Carry Forward \$'000	Gross Budget \$'000	External Funding \$'000	Net Cost to Council \$'000	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *
MPR036	Toorak/South Yarra Library Air conditioning Plant Replacement	Replacement and upgrade of all of the old, inefficient air conditioning plant	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0
MPR038	Powerhouse Rowing - Electrical compliance works	Powerhouse Rowing - Electrical compliance works	\$0	\$150	\$0	\$150	\$0	\$0	\$0
MPR039	Northbrook Refurbishment and Upgrade	Refurbishment and upgrade of Northbrook	\$0	\$0	\$0	\$0	\$100	\$1,000	\$0
MPR042	Valetta Street (1 and 3) Refurbishment	Refurbishment of the interior of 1 and 3 Valetta Street Malvern	\$150	\$0	\$0	\$0	\$0	\$0	\$0
MPR044	Victoria Gardens Parks and Gardens Works Depot Upgrade	Upgrade of the Parks and Gardens Works Depot at Victoria Gardens	\$0	\$0	\$0	\$0	\$0	\$345	\$0
MPR045	Armadale Early Learning Centre Refurbishment	Refurbishment of the interior of the Centre	\$0	\$30	\$0	\$30	\$0	\$330	\$0
MPR047	Brookville Kindergarten Playground Upgrade (Green Room)	Reconstruction of the playground serving the Green Room	\$90	\$0	\$0	\$0	\$0	\$0	\$0
MPR050	Building improvements - various	Building improvements - various	\$0	\$0	\$0	\$0	\$0	\$0	\$775
MPR054	Brookville Kinder Playroom Floor Reconstruction	Reconstruction of the timber floors in the playrooms	\$0	\$100	\$0	\$100	\$0	\$0	\$0
MPR055	Malvern Valley Golf Course Cool room Reconstruction	Renew the two cool rooms and freezer room	\$0	\$80	\$0	\$80	\$0	\$0	\$0
MPR056	Central Park Child Care Centre / Maternal Child Health Centre Refurbishment	Refurbish the interior of the childcare centre and Maternal and child health centre concurrently with the Centre's roof tile replacement project	\$0	\$0	\$0	\$0	\$300	\$0	\$0
MPR057	Lansbury Pavilion Grandstand floor Repair/Reconstruction	Repair/reconstruction of the leaking Grandstand Floor	\$0	\$330	\$0	\$330	\$0	\$0	\$0
MPR058	Grosvenor Street Child Care Centre Refurbishment	Refurbish the interior of the Child Care Centre	\$0	\$0	\$0	\$0	\$40	\$400	\$0
MPR059	Chapel off Chapel Entrance Upgrade	Construct a new accessible entrance	\$0	\$0	\$0	\$0		\$0	\$0
MPR060	Phoenix Park Library Toilet Refurbishment	Refurbish the toilets on both levels	\$0	\$0	\$0	\$0	\$20	\$200	\$0



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MPR061	Central Park Conservatory Conservation Management Plan Implementation	Implementation of the conservation work recommended in the Conservation Management Plan	\$0	\$0	\$0	\$0	\$30	\$200	\$0
MPR062	Central Park Pavilion Roof Restoration	Restoration of the concrete roof	\$0	\$0	\$0	\$0	\$20	\$100	\$0
MPR063	Menzies Pavilion Refurbishment	Refurbish the interior of the Pavilion	\$0	\$0	\$0	\$0	\$0	\$40	\$400
PMG004	Provision for Heating Ventilation and Air Conditioning (HVAC) maintenance and improvements	Rolling program of HVAC improvements	\$0	\$150	\$0	\$150	\$165	\$165	\$165
PMG005	Urgent renewal of drainage around Council buildings	Replacement of faulty drains	\$0	\$50	\$0	\$50	\$60	\$60	\$60
PSD011	Hawksburn village toilet	Selection of toilet and preferred site within Hawksburn Village - eastern side of Williams Rd	\$0	\$20	\$0	\$20	\$210	\$0	\$0
UPS007	Energy Efficiency - Council energy use reduction program	Annual program to investigate and implement initiatives to improve Council's energy use across its buildings (i.e. lighting improvements).	\$0	\$100	\$0	\$100	\$110	\$110	\$110
UPS021	Parks - Public toilet refurbishment	Annual program to refurbish one of Council's Exeloo public toilets in parks across the city	\$0	\$20	\$0	\$20	\$20	\$20	\$20
UPS023	Energy efficiency - Council facilities	Annual program to investigate and implement initiatives to improve Council's energy use across Council buildings and operations, including solar and building system improvements.	\$0	\$500	\$0	\$500	\$500	\$500	\$500
GMC001	Prahran Market Annual Capital works Contribution	Contribution to Prahran Market for Capital Works as per Agreement	\$0	\$448	\$0	\$448	\$461	\$461	\$461
GMC004	Prahran Market Sewer and Waste Line	To replace sewer and update the infrastructure	\$0	\$149	\$0	\$149	\$0	\$0	\$0
AGH004	Pound Functional Upgrades	General Maintenance as required. Continue to repair, replace and upgrade dog pen doors and seal flooring of pens as required.	\$0	\$30	\$0	\$30	\$30	\$30	\$30
AGH005	Aged Facilities Functional Upgrades	Support functional upgrades for aged facilities	\$0	\$10	\$0	\$10	\$10	\$10	\$10
AQC011	Aquatics facilities functional upgrades	Install new lockers at both Centres in 2018/19	\$0	\$50	\$0	\$50	\$50	\$50	\$50



			2017/18		2018/19		2019/20	2020/21	2021/22
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AQC012	Prahran Aquatic Centre Feasibility and Redevelopment	Preplanning to occur for the Prahran aquatic centre development including the concept development in 2018/19	\$0	\$100	\$0	\$100	\$0	\$0	\$1,50
CCS003	Child Care Centres Functional Improvements	Upgrade childcare facilities to improve safety, hygiene and sustainability.	\$0	\$150	\$0	\$150	\$100	\$100	\$10
CCS004	Concept Design and Development Early Years Planning	Development of designs only, aligned with the recommendations of the Early Years Review for the Winter Street site.	\$0	\$50	\$0	\$50	\$0	\$0	\$0
FAM001	DET regulatory compliance - childcare and kindergartens	Complete work to maintain regulatory compliance	\$0	\$10	\$0	\$10	\$10	\$10	\$10
FAM002	Preschool functional upgrades	Renewal and minor upgrades to community based early years services - buildings and playgrounds/equipment	\$0	\$150	\$0	\$150	\$100	\$75	\$75
HAL002	Malvern Community Arts Centre Functional Upgrades	Malvern Community Arts Centre Functional Upgrades	\$0	\$10	\$0	\$10	\$10	\$10	\$10
LIB005	Library functional Upgrades	Upgrades to library space to improve flexibility and allow for more study space with power and data across all libraries.	\$0	\$60	\$0	\$60	\$60	\$60	\$60
LIB007	Improved outdoor seating for Toorak Library	Continue work on outdoor seating and lighting, to encourage use (and use of WiFi) and to make the garden area more useful and accessible.	\$0	\$50	\$0	\$50	\$30	\$0	\$0
REC009	Recreation Facility Functional Upgrades	Implementation of improvements at community facilities - Phoenix Park Childcare Centre, Orrong Romanis Recreation Centre and/or Council owned Prahran RSL building	\$0	\$100	\$0	\$100	\$110	\$110	\$110
REC010	Pavilion minor functional upgrades	Replacement of fixtures and fittings and minor internal refurbishments of sports pavilions	\$0	\$15	\$0	\$15	\$20	\$20	\$20
REC013	Percy Treyvaud Master Plan Implementation	Implementation of Percy Trevaud Memorial Park Master Plan. Consultation and design works in 2018/19.	\$0	\$2,000	\$0	\$2,000	\$13,200	\$21,200	\$
		Total Buildings	\$3,740	\$7,604	\$0	\$7,604	\$19,051	\$27,461	\$6,32



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MPR004	Malvern Town Hall Precinct Conservation Plan Implementation	Various projects scheduled in Council's Conservation Management Plan, including structure, roof and water damage repairs	\$0	\$60	\$0	\$60	\$70	\$70	\$7
MPR048	Prahran Town Hall Master Plan - Development	Redevelopment of Prahran Town Hall to provide new and upgraded civic and community space. Construction works to commence in 2018/19.	\$1,081	\$3,529	\$0	\$3,529	\$17,950	\$5,218	\$0
MPR037	Harold Holt Swim Centre Master Plan Implementation - Stage 1	Harold Holt Swim Centre upgrade	\$1,085	\$2,100	\$0	\$2,100	\$2,100	\$0	\$
AQC014	Harold Holt Swim Centre - Concourse and grandstand repairs	Repair concrete spooling on outdoor concourse and grandstand	\$0	\$0	\$0	\$0	\$170	\$0	\$0
AQC015	Harold Holt Swim Centre - Leisure Pool Renewal	Renewal works to Leisure Pool - replace water features, replace pebble flex surface in between outdoor toddler's area	\$0	\$50	\$0	\$50	\$0	\$0	\$0
AQC018	Aquatic Pool tiling works	Tiling works to the hydrotherapy, leisure and 50m pools at Harold Holt Swim Centre and Toddlers pool at Prahran aquatic centre	\$0	\$165	\$0	\$165	\$200	\$1,400	\$0
HAL005	Malvern Town Hall and Prahran Town Hall Function Centres - Facility Improvements	Facility improvements including spot lights for the area in front of the stage, lighting for the Main Hall columns and sanding and sealing of floors	\$0	\$20	\$0	\$20	\$20	\$20	\$20
MPR053	Prahran Town Hall Additional Upgrades	Upgrade works including the first floor of the Fire Station, both levels of the Courthouse, and the rebuilding of the cupola on top of the clock tower (as per the 1888 designs by architect Charles D'Ebro)	\$0	\$0	\$0	\$0	\$0	\$0	\$5,500
HAL012	Malvern Town Hall Upper Foyer - Update lights and Introduce lighting dimming system	Introduce sustainable lighting and a lighting dimming system	\$0	\$50	\$0	\$50	\$0	\$0	\$0
MPR052	Harold Holt Swim Centre Pool Water Treatment System Upgrade	Improve water treatment system	\$125	\$0	\$0	\$0	\$0	\$0	\$0
		Total Heritage Buildings	\$2.291	\$5,974	\$0	\$5.974	\$20,510	\$6,708	\$5,590



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FLE003	Air Operated Hydraulic Jacks for Fleet Maintenance	Annual replacement of jacks and jack stands, lift chains and trolleys	\$0	\$10	\$0	\$10	\$10	\$10	\$10
FLE004	Annual Specialised Vehicles Purchase/ Replacement Program	Replacement of vehicles in line with replacement guidelines	\$0	\$1,000	\$0	\$1,000	\$1,128	\$1,102	\$1,130
FLE005	Annual Light Fleet Vehicles Purchase/ Replacement Program	Replacement of vehicles in line with replacement guidelines	\$0	\$740	\$0	\$740	\$740	\$740	\$740
FLE006	Infrastructure Maintenance Section - minor equipment replacement	Replacement of tools and minor equipment required to complete maintenance works	\$0	\$15	\$0	\$15	\$15	\$15	\$15
FLE007	Passenger Bus Replacement	Replacement of Council bus in line with replacement program	\$0	\$72	\$0	\$72	\$191	\$72	\$0
PMG015	CCTV Installation Maintenance and Upgrade - Various Facilities	CCTV installations and upgrades are required at a number of Council's facilities. Analogue systems with limited storage capacity, require updating to Digital Technology.	\$0	\$120	\$0	\$120	\$120	\$120	\$120
TRN017	Multi-Deck Car Parks - Pay Equipment Upgrade	Replacement of 8 existing AutoPay stations	\$0	\$0	\$0	\$0	\$0	\$0	\$300
UPS016	Parks - Minor equipment	Annual program to upgrade and replace minor parks plant and equipment	\$0	\$20	\$0	\$20	\$20	\$20	\$20
MAC003	GIS Enhancements	GIS equipment maintenance and enhancements (Purchase of a new Plotter)	\$0	\$0	\$0	\$0	\$15	\$15	\$0
AQC006	Replace pool blankets	Replace thermal pool blankets on pools at Harold Holt Swim Centre and Prahran aquatic centre	\$0	\$50	\$0	\$50	\$0	\$50	\$0
AQC007	Harold Holt Swim Centre - Refurbish 50m circulation pump	50m circulation pump will be due for refurbishment	\$0	\$30	\$0	\$30	\$0	\$35	\$0
AQC008	Prahran aquatic centre - mechanical plant and equip maintenance	Routine and reactive maintenance of mechanical pool, plant and equipment	\$0	\$70	\$0	\$70	\$80	\$80	\$70



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AQC009	Harold Holt Swim Centre mechanical plant and equipment replacement	Replacement of plant and equipment at Harold Holt Swim Centre	\$0	\$200	\$0	\$200	\$125	\$200	\$125
		Total Fleet and Equipment Replacement	\$0	\$2,327	\$0	\$2,327	\$2,444	\$2,459	\$2,530
Furniture	and Fittings								
AGH003	Aged Facilities Furniture Replacement	Furniture upgrades to support Seniors Centres as required including chairs, tables, crockery etc	\$0	\$5	\$0	\$5	\$5	\$5	\$5
AQC003	Replace One Automatic Pool Vacuum	Replacement of automatic pool vacuum cleaner across Aquatic Services	\$0	\$25	\$0	\$25	\$25	\$25	\$25
AQC004	Furniture and Equipment replacement - Prahran aquatic centre	Continued replacement of furniture and equipment including: sun lounges, tables/chairs, lane ropes, and pool inflatables and accessories.	\$0	\$20	\$0	\$20	\$20	\$20	\$20
AQC005	Furniture and Equipment replacement - Harold Holt Swim Centre	Furniture and equipment replacement program at Harold Holt Swim Centre	\$0	\$20	\$0	\$20	\$20	\$20	\$20
COC001	Technical Equipment Upgrades and Replacements	Provision for equipment upgrades and replacements.	\$0	\$48	\$0	\$48	\$48	\$48	\$48
COC003	Chapel Off Chapel - Functional Upgrades	Chapel Seating Bank Curtains. Internal Courtyard Furniture including shade cloth. External spotlights for Stained Glass Window. Mezzanine Curtain Track. Foyer Projectors	\$0	\$50	\$0	\$50	\$50	\$50	\$50
CCS002	Furniture and equipment upgrades for Maternal and Child Health and childcare	Upgrade of white goods and equipment for OHS and safety Requirements and improved sustainable equipment.	\$0	\$25	\$0	\$25	\$25	\$25	\$0
HAL001	Prahran Town Hall Function Centre Equipment Purchase	Purchase of new equipment to accommodate hirer needs and requirements	\$0	\$0	\$0	\$0	\$0	\$20	\$20
HAL003	Furniture Replacement - Malvern Town Hall and Prahran Town Hall Function Centres	Replace obsolete furniture including tables and chairs as part of 5 year program	\$0	\$20	\$0	\$20	\$20	\$20	\$20



			2017/18		2018/19		2019/20	2020/21	2021/22
Bid Number	Bid Name	Scope of Bid	Deferral / Carry Forward \$'000	Gross Budget \$'000	External Funding \$'000	Net Cost to Council \$'000	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *
HAL004	Malvern Town Hall - Equipment Replacement	Replace equipment that has reached the end of its service life and is inefficient. Purchase rollaway tables to replace existing wooden trestle tables which are now redundant.	\$0	\$15	\$0	\$15	\$20	\$20	\$20
HAL014	Stonnington Civic Centre - Replacement of furniture and equipment	Stonnington Civic Centre - Replacement of furniture and equipment	\$0	\$20	\$0	\$20	\$20	\$20	\$20
HAL015	Malvern Town Hall Marble Foyer - Lighting improvement	Malvern Town Hall Marble Foyer - Lighting improvement	\$0	\$20	\$0	\$20	\$0	\$0	\$0
LIB004	Libraries - furniture and equipment	Purchase new meeting room tables for Toorak Library. New shelving, study tables and chairs for Malvern Library. New mobile computer tables for all libraries.	\$0	\$30	\$0	\$30	\$32	\$32	\$35
LIB006	Stonnington History Centre (SHC) Project	SHC will complete a project each year, which may include books, exhibitions / displays and heritage markers.	\$0	\$50	\$0	\$50	\$25	\$50	\$25
MCH001	Maternal and Child Health Functional Upgrade	Furniture fitout for MCH centres includes relocation of MCH 22 Little Chapel St in 2018/19	\$0	\$35	\$0	\$35	\$15	\$10	\$10
YTH003	Youth Services: Furniture and Equipment	Purchase of new furniture and required equipment for Youth Services and the Child and Youth Community Wellbeing Hub	\$0	\$5	\$0	\$5	\$10	\$5	\$10
YTH009	Hub Equipment	To purchase equipment for The Prahran Child and Youth Community Wellbeing Hub	\$0	\$25	\$0	\$25	\$10	\$25	\$10
		Total Furniture and Fittings	\$0	\$413	\$0	\$413	\$345	\$395	\$338
Informatio	on Technology								
BST001	Stonnington Civic Centre Network Infrastructure	Network Infrastructure development - includes Network Design, Performance and Network Hardware Replacements	\$0	\$50	\$0	\$50	\$50	\$50	\$50
BST002	PC and Desktop Equipment Replacement / Enhancements	Replacement of obsolete desktop operating equipment (PCs, monitors and laptops) and improve utilisation of converging technologies	\$0	\$250	\$0	\$250	\$200	\$200	\$200



			2017/18		2018/19		2019/20	2020/21	2021/22
Bid Number	Bid Name	Scope of Bid	Deferral / Carry Forward \$'000	Gross Budget \$'000	External Funding \$'000	Net Cost to Council \$'000	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *
BST003	Mobile Technology and Remote Office	Provision of technology to meet the increasing demand for remote connectivity to council network and applications via notebooks, Tablet PC's and Smart-phones.	\$0	\$10	\$0	\$10	\$10	\$10	\$10
BST004	Network Printer Replacements / Enhancements	To replace failing and "out of warranty" network printers. Also investigate printer enhancements (i.e. Automated driver installation system, secure card printing)	\$0	\$10	\$0	\$10	\$10	5 \$10	\$50
BST005	IT Administration Tools Development / Enhancements	IT Administration Tool development and Enhancements (i.e. IT Helpdesk System, Maintenance / Licence / IT Self Help-Portal)	\$0	\$20	\$0	\$20	\$20	\$20	\$20
BST007	Corporate Wi-Fi Network	Deploying centrally controlled secure WiFi network. Access points installed to most branch offices across the Council (where required)	\$0	\$20	\$0	\$20	\$10	\$10	\$10
BST008	IT Security Initiatives	Keep up to date with latest IT security initiatives (IDS, IPS, USB protection etc). Mitigate risks identified in IT Risk Register	\$0	\$50	\$0	\$50	\$50	\$50	\$50
BST012	Virtual Desktop Implementation	Provision of an improved method of remote access to IT systems	\$0	\$50	\$0	\$50	\$0	\$0	\$C
BST013	Property and Rating Ci Anywhere Implementation	Upgrading of Technology One Property and Rating Application to latest version	\$0	\$60	\$0	\$60	\$0	\$0	\$0
AGH001	Aged IT upgrades	Continue with the implementation the careworker mobile tablet program. Upgrade Care link+ as required for the Aged Care Reforms and NDIS	\$0	\$20	\$0	\$20	\$20	\$20	\$20
AGH002	Animal Management IT upgrades	To support software and hardware requirements for Shelter Buddy and use of mobile technology in the field.	\$0	\$10	\$0	\$10	\$5	\$5	\$5
AQC002	Aquatics IT upgrades	Upgrades for POS, bookings, telephone systems. Includes replacement of touch screens, cash drawers and other hardware including card readers.	\$0	\$20	\$0	\$20	\$20	\$20	\$20
CCS001	Family and Children Services IT upgrades	Install appropriate IT functions at upgrades	\$0	\$10	\$0	\$10	\$10	\$10	\$0
LIB002	Library IT replacements PCs and printers	Replacement of PCs and printers in libraries as per replacement schedule	\$0	\$95	\$0	\$95	\$95	\$95	\$95
LIB003	Library IT upgrades	Required for upgrades to Library Management System and WiFi infrastructure	\$0	\$10	\$0	\$10	\$10	\$10	\$10
		Total Information Technology	\$0	\$685	\$0	\$685	\$510	\$510	\$540



STORNINGTON Four Years Capital Works Program 2018/19 - 2021/22

			2017/18		2018/19		2019/20	2020/21	2021/22
Bid Number	Bid Name	Scope of Bid	Deferral / Carry Forward \$'000	Gross Budget \$'000	External Funding \$'000	Net Cost to Council \$'000	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *
Arts/Eco	nomic Development								
EDV007	Art Program - Art acquisition	Following the adoption by Council of the Arts Acquisition Strategy and ongoing roll-out	\$0	\$80	\$0	\$80	\$80	\$80	\$80
EDV008	Public Open Space Art Program	Following the adoption by Council of the Arts Acquisition Strategy and ongoing roll-out	\$0	\$80	\$0	\$80	\$80	\$80	\$80
EDV009	Sculptures in Public Realm	Create new sculptures in the Public Realm	\$200	\$100	\$0	\$100	\$100	\$100	\$100
		Total Arts/Economic Development	\$200	\$260	\$0	\$260	\$260	\$260	\$260
	teeke								
Library S	Library materials and e-services subscriptions	Purchase of new library materials including books and e-services subscriptions	\$0	\$625	\$0	\$625	\$630	\$630	\$630
LIB008	RFID - Maintenance and equipment upgrade	Maintenance agreement for current equipment for 2018/19 and equipment upgrade in 2019/20	\$0	\$25	\$0	\$25	\$125	\$27	\$27
LIB009	Library Book Processing	Processing and cataloguing new books and other items to make them available for loan to the community	\$0	\$300	\$0	\$300	\$300	\$300	\$300
		Total Library Stocks	\$0	\$950	\$0	\$950	\$1,055	\$957	\$957
Roads. F	ootpaths, Kerbs and Cha	nnels and Drainage							
INF003	Local Roads - Urgent works and contingency		\$0	\$150	\$0	\$150	\$150	\$150	\$150
INF004	Local Road - road asphalt resurfacing program	Asphalt resurfacing of local roads	\$0	\$2,200	\$0	\$2,200	\$2,200	\$2,200	\$2,200
INF005	Bridges - Level 1, 2 and 3 Inspections	Bridges require annual condition/defect inspections	\$0	\$25	\$0	\$25	\$25	\$25	\$25
INF006	Bridges - General Maintenance/Improvement program	General repair, maintenance, upgrade of bridges as per inspection reports	\$0	\$100	\$0	\$100	\$250	\$250	\$250
INF007	Road Safety Works - Construction by Infrastructure	Roads safety works on local roads initiated by Transport unit.	\$0	\$250	\$0	\$250	\$250	\$250	\$250
INF009	Design of various Right of Ways for future works	Design Services for laneways and R.O.Ws for future construction	\$0	\$35	\$0	\$35	\$35	\$35	\$35
INF010	Infrastructure Design Works for Future Year Construction	Planning and Design of future projects	\$0	\$130	\$0	\$130	\$130	\$130	\$130



			2017/18		2018/19		2019/20	2020/21	2021/22
Bid Number	Bid Name	Scope of Bid	Deferral / Carry Forward \$'000	Gross Budget \$'000	External Funding \$'000	Net Cost to Council \$'000	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *
INF011	Drainage program - relining to existing drains and construction	Relining of existing drains where access is limited	\$0	\$300	\$0	\$300	\$100	\$100	\$100
INF012	Drainage Improvement Works	Undertake drainage improvement works to ensure drainage network is expanded to cover the whole municipality. Eg new drainage system in flood prone areas	\$0	\$250	\$0	\$250	\$250	\$250	\$250
INF013	Drainage - minor works program	Drainage minor works that can resolve/improve localised flood problems in various areas	\$0	\$400	\$0	\$400	\$400	\$400	\$400
INF014	Local Roads Refurbishment Design Service	Design works for replacing kerbs, road surface, new drainage proposals etc	\$0	\$150	\$0	\$150	\$150	\$150	\$150
INF016	Charles Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$0	\$0	\$0	\$80	\$400	\$150
INF028	Darling Street South Yarra Toorak Rd to Domain Rd	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$5	\$790
INF029	Osborne Street South Yarra Toorak Rd to Fawkner St	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$5
INF030	Fawkner Street South Yarra Punt to Powell	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$5
INF033	Hedgeley Ave - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$0	\$0	\$0	\$400	\$0	\$0
INF034	Trinian Street - Road Refurbishment	Wearing Course and defects liability	\$110	\$100	\$0	\$100	\$0	\$0	\$0
INF036	Murray Street Armadale Refurbishment	Road pavement rehabilitation, kerbing reconstruction, footpath renewals and minor drainage	\$0	\$0	\$0	\$0	\$410	\$0	\$0
INF038	Meryl Street Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$0	\$0	\$0	\$300	\$0	\$0
INF042	Peel Street Refurbishment Stages 1and2	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$10	\$0	\$10	\$340	\$650	\$0
INF044	Millewa Avenue Refurbishment	Pavement rehabilitation, kerb replacement, drainage improvements	\$0	\$554	\$0	\$554	\$700	\$0	\$0
INF046	New Footpaths	Provide new footpaths in residential areas	\$0	\$100	\$0	\$100	\$100	\$100	\$100
INF048	Pram Crossings Upgrades to Disability and Discrmination Act Standards	Replace existing non-compliant pram crossings with Disability and Discrmination Act Standard Pram Crossings	\$0	\$96	\$0	\$96	\$96	\$96	\$96
INF049	Roads to Recovery Funded Projects	Reconstruction of Roads under the Roads To Recovery Funded Program	\$0	\$5	\$0	\$5	\$5	\$5	\$5



			2017/18		2018/19		2019/20	2020/21	2021/22
Bid Number	Bid Name	Scope of Bid	Deferral / Carry Forward \$'000	Gross Budget \$'000	External Funding \$'000	Net Cost to Council \$'000	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *
INF050	Molesworth Street Prahran Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$500
INF051	Quamby Avenue South Yarra Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$130
INF052	River Street South Yarra Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$5	\$0	\$550
INF054	Huntingfield Road Toorak Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$5	\$450	\$45
INF055	Stanhope Street Malvern Refurbishment Stage 1	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$430	\$0
INF056	Castlebar Road Malvern East Refurbishment Stage 1 Woodlands Grv to Capon St	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$500	\$0
INF063	ROW South of Ardrie Road Btw Emo and Warley Roads	Reconstruction of Laneway and Drainage Expansion	\$0	\$2	\$0	\$2	\$180	\$0	\$0
INF064	ROW Laneways btw Burke Rd, Great Valley Rd, Kyarra Rd, Wills St	Reconstruction of Laneway and Drainage Expansion	\$0	\$0	\$0	\$0	\$200	\$0	\$0
INF065	ROW Rear of 364-390 Wattletree Rd and Side of 27 Davies St	Reconstruction of Laneway and Drainage Expansion	\$0	\$2	\$0	\$2	\$150	\$0	\$0
INF066	ROW Newry Lane	Reconstruction of Laneway and Drainage Expansion	\$0	\$0	\$0	\$0	\$2	\$100	\$0
INF067	ROW East of Westgarth St - Between Gillman St and Wattletree Road	Reconstruction of Laneway and Drainage Expansion	\$0	\$0	\$0	\$0	\$2	\$120	\$0
INF068	ROW Rear of 37-43 Greville St and rear of 41A-49 Perth St	Reconstruction of Laneway and Drainage Expansion	\$0	\$0	\$0	\$0	\$2	\$100	\$0
INF069	Oxford Street Malvern	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$5	\$500	\$0



			2017/18		2018/19		2019/20	2020/21	2021/22
Bid Number	Bid Name	Scope of Bid	Deferral / Carry Forward \$'000	Gross Budget \$'000	External Funding \$'000	Net Cost to Council \$'000	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *
INF071	Myrtle Street South Yarra	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$5	\$100
INF073	Davies Street Malvern East	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$20	\$600
INF074	Wilks Ave Toorak	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$900
INF076	Dundonald Ave Malvern East	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$500	\$10	\$0
INF077	Hinton Lane ROW	Reconstruction of Laneway and Drainage Expansion	\$0	\$100	\$0	\$100	\$0	\$0	\$0
INF078	ROW at Rear of Warra Street Toorak	Reconstruction of Laneway and Drainage Expansion	\$0	\$0	\$0	\$0	\$200	\$0	\$0
INF079	Mount Pleasant Grove Armadale	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$5	\$0	\$5	\$0	\$0	\$0
INF080	Berenice Terrace Retaining Wall	Reconstruction of a retaining wall adjacent to Alexandra Avenue and associated drainage and footing.	\$0	\$200	\$0	\$200	\$0	\$0	\$0
INF081	Sir Robert Menzies Reserve Drainage / Retaining Wall	Construction of drainage adjacent to the retaining wall	\$0	\$50	\$0	\$50	\$0	\$0	\$0
INF082	ROW 9039.1 at Rear of 1-21 Lara Street	Reconstruction of Laneway and Drainage Expansion	\$0	\$0	\$0	\$0	\$0	\$0	\$190
INF083	ROW 9019.2 at Rear of 1427/1435 High Street Stage 1	Reconstruction of Laneway and Drainage Expansion	\$0	\$50	\$0	\$50	\$2	\$0	\$135
INF084	ROW 9016.1 at 1-17 Belmont Ave Glen Iris	Reconstruction of Laneway and Drainage Expansion	\$0	\$0	\$0	\$0	\$0	\$0	\$8
INF086	Chatham Street Road Refurbishment and Electricity upgrades	Road reconstruction and underground power	\$0	\$700	\$0	\$700	\$0	\$0	\$0
INF087	Izett Street Road Refurbishment and Electricity upgrades	Road reconstruction and underground power	\$0	\$1,200	\$0	\$1,200	\$0	\$0	\$0



			2017/18		2018/19		2019/20	2020/21	2021/22
Bid Number	Bid Name	Scope of Bid	Deferral / Carry Forward \$'000	Gross Budget \$'000	External Funding \$'000	Net Cost to Council \$'000	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *
INF088	Wattle Street Road Refurbishment and Electricity upgrades	Road reconstruction and underground power	\$0	\$600	\$0	\$600	\$100	\$0	\$0
INF089	Cato Street Road Refurbishment	Drainage, kerbing and road pavement	\$0	\$450	\$0	\$450	\$0	\$0	\$0
INF090	Toorak Avenue Reconstruction	Re-lay bluestone kerb and concrete channel, drainage and road pavement	\$0	\$0	\$0	\$0	\$420	\$0	\$0
INF091	Dene Avenue Reconstruction	Reconstruct kerbing, drainage upgrade, road profiling and resurfacing.	\$0	\$0	\$0	\$0	\$0	\$450	\$0
INF094	Thomas Street - Union to Green	Reconstruct kerbing, footpath, pavement, resurfacing and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$350	\$0
RDM001	Stormwater drainage network pit modification and hotspot maintenance program	To upgrade and improve stormwater pits, raise buried pits and maintain drainage hotspots	\$0	\$140	\$0	\$140	\$140	\$140	\$140
RDM002	Footpaths - Commercial Areas Risk Management Works	Footpath works identified for full or partial replacement to reduce pedestrian trip risks in commercial areas	\$0	\$187	\$0	\$187	\$191	\$195	\$199
RDM003	Footpaths - Asphalt Refurbishment Program	Asphalt Footpath works identified by asset management plans for renewal	\$0	\$200	\$0	\$200	\$200	\$200	\$200
RDM004	Road and Footpath - Defect Inspection and Maintenance Program	Requirement as part of Council's Road Management Plan to inspect and identify defects in Road Assets	\$0	\$147	\$0	\$147	\$147	\$147	\$147
RDM005	Footpaths - Concrete Refurbishment Program	Replacement of concrete footpaths identified by asset management	\$0	\$200	\$0	\$200	\$200	\$200	\$200
PSD007	Chapel Street Streetscape Master Plan Implementation	Streetscape improvements for Chapel St/Greville St/King St /Other within the Chapel St precinct	\$0	\$190	\$0	\$190	\$2,000	\$2,000	\$0
		Total Roads, Footpaths, Kerbs and Channels and Drainage	\$110	\$9,278	\$0	\$9,278	\$11,022	\$11,113	\$9,135
Street Tre	es								
INF031	Trees - Aerial bundling of electrical cables	Annual program to install ABC aerial bundling of electrical cables to reduce pruning requirements on high quality street trees growing the vicinity of electric lines.	\$0	\$120	\$0	\$120	\$120	\$120	\$120



STORNINGTON Four Years Capital Works Program 2018/19 - 2021/22

			2017/18		2018/19		2019/20	2020/21	2021/22
Bid Number	Bid Name	Scope of Bid	Deferral / Carry Forward \$'000	Gross Budget \$'000	External Funding \$'000	Net Cost to Council \$'000	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *	Gross Cos to Council \$'000 *
UPS001	Urban Forest - Tree planting and replacement program - watering and maintenance	Annual program to plant and replace trees throughout Stonnington in order to manage, maintain and expand the City's urban forest. Covers watering and 2 years maintenance.	\$0	\$150	\$0	\$150	\$150	\$150	\$150
UPS002	Urban Forest - Tree planting and replacement program - planting	Annual program to plant and replace trees throughout Stonnington in order to manage, maintain and expand the City's urban forest. Covers planting.	\$0	\$100	\$0	\$100	\$100	\$100	\$100
UPS005	Urban Forest - Tree planting and replacement program - stock and infrastructure	Annual program to plant and replace trees throughout Stonnington in order to manage, maintain and expand the City's urban forest. Covers tree stock and supporting infrastructure.	\$0	\$170	\$0	\$170	\$170	\$170	\$170
UPS032	Urban Forest - Strategy implementation	Strategic implementation of Urban Forest Strategy, including policy and program development, improved regulatory and education tools and development of new tree planting schemes.	\$0	\$140	\$0	\$140	\$140	\$140	\$140
		Total Street Trees	\$0	\$680	\$0	\$680	\$680	\$680	\$680
Outdoor	Evtroo								
FLE001	Garbage and Recycling Bin Replacement Program	Replacement of damaged and stolen mobile garbage bins	\$0	\$175	\$0	\$175	\$175	\$175	\$175
FLE002	Litter Bin Upgrade Program	Street litter bins cabinet style	\$0	\$25	\$0	\$25	\$25	\$25	\$25
FLE008	Public Place Recycling	Installation of PPR bins in shopping strips	\$0	\$20	\$0	\$20	\$40	\$15	\$15
INF001	Fire Hydrant Upgrades	To convert all above ground fire hydrants to ground level	\$0	\$25	\$0	\$25	\$25	\$25	\$25
INF002	Public Street Lighting	Upgrading and/or new installation of public lighting at laneways, bridges and roads	\$0	\$40	\$0	\$40	\$40	\$40	\$40
RDM006	Cycling Strategy - Network Management - On and Off-Road Renewal Works	Implement on and off-road trail renewal works per the priorities in the respective audits, inc. line marking, signage, resurfacing and ancillary works	\$0	\$50	\$0	\$50	\$50	\$50	\$50
TRN001	Car Parks - At Grade - Programmed Maintenance	Works required as programmed or identified in monthly inspections	\$0	\$80	\$0	\$80	\$80	\$80	\$80



			2017/18		2018/19		2019/20	2020/21	2021/22
Bid Number	Bid Name	Scope of Bid	Deferral / Carry Forward \$'000	Gross Budget \$'000	External Funding \$'000	Net Cost to Council \$'000	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *
TRN002	Parking Signage - Upgrade and maintenance	Installation of new parking restrictions in streets or upgrade of streets required following reconstruction or landscaping works	\$0	\$85	\$0	\$85	\$85	\$85	\$85
TRN003	On-Street Parking Improvements	Civil works required to install Disability and Discrmination Act compliant parking bays or modify existing parking layouts to Disability and Discrmination Act compliance on-street	\$0	\$35	\$0	\$35	\$35	\$35	\$35
TRN004	Road Safety Works - Project Development	Conduct of analysis, investigations and preparation of plans outlining proposals to consult to the community	\$0	\$90	\$0	\$90	\$90	\$90	\$90
TRN006	Walking Policy Works Implementation	Installation of signage, line marking and minor works to implement Walking Policy	\$0	\$50	\$0	\$50	\$50	\$50	\$50
TRN007	Road Safety Minor Works Implementation	Installation of signage, line marking and minor civil works to address road safety issues identified	\$0	\$85	\$0	\$85	\$85	\$85	\$85
TRN008	Car Parks - Multi Deck - Urgent Maintenance	Works required urgently as identified in monthly inspections	\$0	\$80	\$0	\$80	\$80	\$80	\$80
TRN009	Cycling Strategy - Advocacy Actions	Various advocacy and promotional works associated with increasing bike riding across Stonnington -Ride to Work Day, Advocacy on Cycling Issues	\$0	\$50	\$0	\$50	\$50	\$50	\$50
TRN012	Cycling Strategy - On-Road Cycling Projects	Development and Construction of various on-road routes as per proposed Strategy, including bicycle parking	\$0	\$150	\$0	\$150	\$150	\$150	\$150
TRN013	Cycling Strategy -Off-Road Cycling Projects	Investigation, scoping, design and construction of Major Shared Path Upgrades, Missing Link Works - Scotchman's Creek, Gardiners Creek, Flight path, Main Yarra Trail, etc.	\$0	\$700	\$0	\$700	\$700	\$700	\$700
TRN015	Accessible Car Parks - Disability and Discrmination Act Compliance Audit - Implementation of Works	Implementation of works to ensure all Council Car Parks comply with Disability and Discrmination Act	\$0	\$10	\$0	\$10	\$10	\$10	\$60
TRN016	Toorak Road / Yarra Street - Proposed Intersection Upgrade	Signalisation of intersection, pedestrian facilities and incorporation of Disability and Discrmination Act compliant tram stops	\$0	\$0	\$0	\$0	\$0	\$0	\$100
PSD015	Precinct branding and gate way signage	Establish a program to create gateway signage and precinct branding to build a strong sense of place and celebrate our diverse precincts. To promote economic benefits.	\$0	\$150	\$0	\$150	\$150	\$150	\$150



STONNINGTON Four Years Capital Works Program 2018/19 - 2021/22

Appendix C Adopted 2018/19 Budget

			2017/18		2018/19		2019/20	2020/21	2021/22
Bid Number	r Bid Name	Scope of Bid	Deferral / Carry	Gross	External	Net Cost to	Gross	Gross	Gross Cost
			Forward	Budget	Funding	Council	Cost to	Cost to	to Council
			\$'000	\$'000	\$'000	\$'000	Council	Council	\$'000 *
							\$'000 *	\$'000 *	
BLL001	Footpath Trading Markers	Purchase and install Footpath Trading Markers for traders	\$0	\$18	\$0	\$18	\$10	\$10	\$10
		Total Outdoor Extras	\$0	\$1,918	\$0	\$1,918	\$1,930	\$1,905	\$2,055
		Total Capital Brogram	¢02 604	¢60 222	\$175	¢60 457	\$76 102*	¢CE E00*	¢20.006*
		Total Capital Program	\$23,691	\$68,332	\$175	900,157	\$76,102*	\$0 0,090	\$39,900
							* Nominal va	alues only. D	oes not
							include cost	•	
	Total Capital We	orks Program (2017/18 Deferrals and 2018/19 New Wo	orks)	\$92,023					

Other Capital Expenditure

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AMG002	Asset Management System - Continued system enhancements	The continued development of our asset management capacity through migrating further asset classes across to Council's Asset Management System and additional enhancement works	\$0	\$40	\$0	\$40	\$40	\$40	\$40
AMG004	Annual Road Infrastructure Defect Survey - IMG Pty Ltd	Engage specialist consulting services to undertake an annual defect survey of all Roads, Footpaths, Kerb and Channel and Street Furniture and Traffic Signage	\$0	\$150	\$0	\$150	\$0	\$0	\$0
TRN005	Traffic Engineering Equipment	Purchase of new equipment, specialised traffic software and survey materials for use by traffic engineering staff conducting investigations	\$0	\$20	\$0	\$20	\$20	\$20	\$20
BST006	Microsoft Software Licensing	Provision for upgrading Microsoft applications to newer supported versions.	\$0	\$30	\$0	\$30	\$30	\$30	\$30
BST009	Technology One - Enhancements / Integrations	Investigate and implement integrations between TechnologyOne Property and Finance platforms to core council business systems	\$0	\$50	\$0	\$50	\$50	\$50	\$50
FIN001	Finance Systems Enhancements	Enhance Finance system to deliver functions electronically and streamline the processes	\$0	\$50	\$0	\$50	\$50	\$50	\$50
GCS003	Provision for various Governance projects	Provision for various Governance projects	\$0	\$25	\$0	\$25	\$25	\$25	\$25



			2017/18		2018/19		2019/20	2020/21	2021/22
Bid Number	Bid Name	Scope of Bid	Deferral / Carry Forward \$'000	Gross Budget \$'000	External Funding \$'000	Net Cost to Council \$'000	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *	Gross Cost to Council \$'000 *
GCS004	Building Plans Digitisation Project	Commencing from start of financial year, the on-going digitisation of building plans from then on-wards	\$0	\$20	\$0	\$20	\$20	\$20	\$20
MAC004	3D Model Development	Keeping our 3D model of the City of Stonnington current, by updating the models across the city on an annual basis.	\$0	\$20	\$0	\$20	\$25	\$25	\$25
MAC006	Major events websites redevelopment	Redevelop, maintenance and continued development events websites in collaboration with the Events	\$0	\$40	\$0	\$40	\$40	\$20	\$20
GCS006	Records - 50 CM9 Licences	Additional licenses for staff to connect to Electronic Data management system	\$0	\$15	\$0	\$15	\$0	\$0	\$0
		Total Intangibles (Software, Consulting Services)	\$0	\$460	\$0	\$460	\$300	\$280	\$280



STONNINGTON Operating Initiatives Program 2018/19

			2018/19		
Bid Number	Bid Name	Scope of Bid	Net Cost to Council \$'000		
MPR001	Removal of Hazardous Materials at Council's Properties	Detection and removal of asbestos and other hazardous materials,	\$50		
MPR021	Phoenix Park Community Centre - exterior painting	including monitoring by an occupational hygienist Repaint the exterior of Phoenix Park Community Centre	\$50		
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MPR026	Council Properties - Light Fitting Replacement	Replacement of old, inefficient light fittings at various sites, as scheduled in the Building Condition Audit	\$40		
PMG001	Prahran Town Hall - External Painting	10 year contract to maintain the town hall exterior	\$65		
PMG002	Malvern Town Hall and 311 Civic Centre - External Painting	10 year contract to maintain the town hall exterior	\$60		
UPS011	Energy Efficiency - Street lighting conversion program	Annual program for the installation of energy efficient street lighting across the city. Includes investigating arterial roads, public lights and previously not eligible lights.	\$200		
UPS019	Environment - Environmental education program	Continue to develop and deliver essential environmental education initiatives such as the Calendar of Environmental Events and Stonnington Green Schools Network.	\$50		
UPS029	Environment - Sustainability Outreach Program	Projects and initiatives to promote and support sustainable behaviour within the community and to build the community's capacity to respond to sustainability issues.	\$82		
UPS035	Parks - Cleaning and amenity service	New service in the Parks unit to carry out basic litter collection and park cleaning and amenity functions in priority parks, gardens and public open space across the city.	\$170		
BST010	Business Systems - Enhancements / Integrations	Enhancements / Integration of non-technology Business Systems across council.	\$230		
FIN002	Ci Anywhere	Upgrade from Ci to Ci anywhere for the 'Procure to Pay' and the 'Budgeting' modules.	\$20		
GMC005	Stage 2 Titles Project - Commence Review of Roads	Bringing roads where appropriate under Torrens Title involving review of roads under the meaning of the Roads Management Act.	\$15		
GCS002	Conversion of rates records to digital	Converting old rate books and microfiche material to digital	\$20		
GCS005	Mayoral Charity Gala	To conduct a charity event, the Mayoral Gala, to raise funds for charity.	\$75		
RSK001	Technology One Module fixes and reporting upgrades	Complete work on the Contract Management and Pre Contract modules of the CCMS within Technology One	\$40		
RSK002	Access Card Review and/or replacement	Replace current security access card database	\$30		
CCP001	Community Engagement	To conduct major consultation activities required to support key projects of council	\$50		
CCP002	Community CCTV strategic initiatives	CCTV Annual Audit and strategic projects (ie scoping and funding for new CCTV) Technical consulting and auditing.	\$30		
CCP003	Health Promotion	To undertake projects with a health and community safety focus, working with Municipal Public Health and Wellbeing PLAN Reference group of external organisations, implementing MPWHP actions	\$60		
EDV010	Chapel Street Traders - Seed funding	Seed funding for the Provocare Winter Arts Festival	\$94		
CIS001	Development of minor structure plans and Urban Design Frameworks	Preparation of minor structure plans and Urban Design Frameworks for areas subject to development pressure.	\$110		
CIS002	Major Strategic Projects	Development of Principles and Guidelines for appropriate development.	\$130		
CIS003	Major Structure Plan Development	Major Structure Plan Development	\$300		
MAC001	Intranet redevelopment	Maintenance and enhancement of the intranet to interface with employee data.	\$25		
MAC002	Website Redevelopment	Maintenance and continued development and enhancement of new website			
GMP001	Inner Melbourne Action Plan - Contribution	Organisational contribution - including the Regional Management Forum program for the next two years	\$60		
AGH006	Reconciliation Action Plan - Indigenous Reconciliation	Implementation of new and existing components of RAP	\$35		



P 1			2018/19
Bid Number	Bid Name	Scope of Bid	Net Cost to Council \$'000
AQC001	Prahran aquatic centre Replace Sand in filters	Replacement of sand in pool filters	\$70
AQC019	Change room renewals	Repainting of outdoor change rooms at Harold Holt Swim Centre (epoxy paint peeling), remove various water pooling issues in indoor change rooms	\$70
AQC020	Aquatic Service Optimisation Program	Full service review and implementation of an optimisation program to improve service outcome. Program includes mystery visits and monitoring reports as well as full staff training	\$50
LAL001	Penpraze Park	Contribution toward upgrade of outdoor sportsground and facilities in accordance with joint proposal. Joint use agreement with school exists for community use after school hours to access all school outdoor facilities. Very limited public open space in the precinct.	\$50
SVC001	E-Services	Strategy and upgrades to improve customer response systems	\$100
SVC004	Community Christmas parties road closures	Community Christmas parties road closures - managed by service centre	\$30
SVC005	Complaints Handling	Investigate and Implement a complaints handling solution across council	\$100
EDV001	Alcohol Harm Minimisation - Liquor Accord	Community safety initiatives specifically targeted at Community Safety through the Liquor Accord Initiative	\$20
EDV002	Local Tourism Campaign	Create a community driven marketing campaign to promote local tourism targeting locals and the 'Visiting Friends and Relatives' market	\$20
EDV003	Economic Development research and data	Renew REM PLAN (Economic and Demographic specialist) subscription or similar, undertake further economic research to continue to build the economic profile of business community	\$35
EDV004	Stonnington Business Snapshot	Design and production of PDF files for website and hard copy distribution profiling Stonnington's key economic data and business profile	\$15
EDV006	Christmas decorations program	Ongoing development of Christmas decoration campaign, including town halls, retail precincts, libraries etc	\$375
ECC001	Events signage (OH&S)	Purchase and maintenance of equipment, clothing and signage to ensure OHandS compliance at Events	\$12
ECC003	Implementation of Arts and Cultural Development policy	Finalise new Art and Cultural Policy and promote and implement new measures	\$75
ECC004	Glow Festival	Glow Festival	\$300
ECC006	Pilot - Best Practice for Safe Event and Festival Delivery	Develop best practice measures for managing risk in the safe delivery of council events and festivals	\$50
YTH001	Education Engagement Partnership (EEP) Project	Employment of EEP project officer to run project across Stonnington and Port Phillip	\$40
YTH002	Emerging projects- Evaluation of Family Education Engagement Support Program (FEESP)	Funding to support implementation of FEESP evaluation- part of funding agreement exercise	\$3
YTH004	Young Local Leaders Project	To run and facilitate a youth program teaching leadership skills and program development/event management skills to young people in Stonnington	\$25
YTH005	Youth Digital Strategy Implementation	Purchase of internet card for youth-access wifi at service and hosting fees for Child and Youth Directory and Youth Services	\$10
YTH006	Prahran Child and Youth Community Wellbeing Hub	Website Funding for the operational component (program costs only) of the Hub (previously ADV) for the amount lost by the cessation of federal funding in July 2014.	\$80
YTH007	Graffiti Prevention Program	Youth Services program to provide young people who may be involved in illegal graffiti activities with prosocial street art opportunities and pathways/mentoring	\$30
YTH008	Resilient Youth Surveys	Resilient Youth survey across Stonnington Youth population for comprehensive data on wellbeing and risk profiles- embedded in new Youth Evaluation Framework	\$10
GMP002	Inner Melbourne Action Plan Census for Land Use and Employment (CLUE) - Contribution to CLUE technology upgrade	Organisational contribution - once off contribution for CLUE	\$25
		Total	\$3,751